



EXCELLENCE EQUITY & OPPORTUNITY

2023-30 STRATEGIC PLAN

January 9, 2025

Executive Limitation 11: Facilities and Transportation



Executive Limitation #11: Facilities and Transportation

The Superintendent shall not fail to ensure the physical facilities, transportation systems, and nutrition programs align with the Division's Strategic Plan goals and adhere to FCPS policies and equity, sustainability, and environmental stewardship commitments. Student learning is enhanced when school facilities and transportation vehicles are inviting, safe, clean, properly maintained, and when there is appropriate classroom space to provide learning opportunities for all students.

Executive Limitation #11: Facilities and Transportation

1. Ensure classroom capacity and infrastructure meet instructional program, student, and community needs across the Division. Facilities plans will:
 - a. Provide for a high quality learning environment;
 - b. Maintain a reasonable balance of capacity utilization;
 - c. Ensure FCPS facilities and associated spaces, and transportation practices are accessible, inclusive, and consistent with the FCPS Educational Equity policy;
 - d. Use resources efficiently to make progress towards the Board's environmental and sustainability goals;
 - e. Ensure that students eligible for transportation are transported in a safe, timely, efficient, and effective manner;
 - f. Routinely review the Division's education specifications and master specifications to align with current and future program needs.

Executive Limitation #11: Facilities and Transportation

2. Maintain an objectively prioritized Capital Improvement Program that establishes priorities for construction, renovation, and maintenance projects with a focus on accessibility, sustainability, and environmentally-sound practices.

The plan will:

- a. Disclose assumptions on which the plan is based, including growth patterns and the financial and human impact that individual projects will have on other parts of the organization and the community;
- b. Ensure that land acquisition recommendations are based upon demographic trends and growth patterns, comparative costs, construction, transportation factors, and extraordinary contingency costs due to potential natural and man-made risks;
- c. Assign highest priority to the correction of unsafe conditions;
- d. Plan for and schedule system replacement when new schools open, schools are renovated, or systems replaced;
- e. Notify the Board of construction or renovation schedules and change orders that significantly increase cost or reduce quality;
- f. Adhere to state law, state regulations, procurement code, and building codes.

Executive Limitation #11: Facilities and Transportation

3. Maintain facilities that are safe, clean, and effectively and efficiently maintained to enable facilities to reach their intended life cycles.
4. Ensure travel to and from school is safe, accessible, efficient, equitable, and considers duration and distance to maximize learning.
5. Provide for community use of facilities at a reasonable net cost to the school system, as long as safety, student functions, and the instructional program are not compromised, and use guidelines are administered consistently.
6. Ensure transparent and ongoing communication with the public to keep them informed of construction, renovation, facilities and transportation matters.
7. Operate an innovative, self-supporting child nutrition program that meets or exceeds federal guidelines and that promotes healthy and inclusive choices and wellness.

#1: Ensure classroom capacity and infrastructure meet instructional program, student, and community needs across the Division.

- Construction on the first group of 37 outdoor classrooms has begun at a combination of middle, high, and secondary schools and is scheduled to be completed by Summer 2025.
- The [Board approved the contract on September 12, 2024](#), to have bathrooms installed at 14 high school stadiums and work is currently on-budget and construction is underway and on track to to be completed for the start of the 2025-26 school year.
- The Office of Facilities Management, with support from Office of Activities & Athletics, completed in-person inspections and surveys for the outdoor athletic facilities' assets for each high school. The offices are using the collected inspection data to develop improvement queues for each outdoor athletic asset type and for the overall conditions of the facilities of each high school.
- FCPS is upgrading, on average, 12 school-age playgrounds per year and this annual work has been ongoing for the past 5 years. Additionally, FCPS Facilities is constructing, on average, 10 new early childhood education playgrounds as new programs are developed.

#1: Ensure classroom capacity and infrastructure meet instructional program, student, and community needs across the Division.

- The [Board approved a contract on June 27, 2024](#) for solar installations at nine elementary schools and the work is being implemented through a Power Purchase Agreement, with little or no upfront cost to FCPS, saving FCPS over \$4.7M in electricity over the term of the panels. Currently, the work is in the design phase and all nine sites will be constructed by the end of 2025.
- FCPS piloted a smaller solar installation project at Sideburn Support Center which was completed in Summer 2024, ahead of the expected completion in early 2025.
- FCPS Grounds Operations started a centralized tree planting initiative with success. In 2024, the FCPS Office of Facilities Management team led and implemented a process to maximize grant-funded available plantings, thus expanding our plantings to over 800 free trees between 2024 and 2025, at no additional cost to FCPS or schools.
- The FCPS Zero Waste Manager (ZWM) is working collaboratively with Fairfax County to follow the [Fairfax County and Schools Zero Waste Work Plan](#) to implement strategies to meet the aspirational goals of diverting 90% waste from disposal and reducing the overall waste generated by 25% from 2018 levels.

#1: Ensure classroom capacity and infrastructure meet instructional program, student, and community needs across the Division.

- FCPS is in the final implementation phase of a [Stop Arm Violator Camera program](#). Cameras have been installed on 50 buses and Fairfax County Police Department will begin issuing citations after they reach a final agreement with the Fairfax County courts, anticipated in early 2025.
- Additionally, FCPS is piloting a high-visibility LED Stop Arm to increase driver awareness of school buses with Stop Arm Lights activated. Ten buses will be equipped with high-visibility Stop Arms in December 2025.
- In addition to the EPA Clean Bus Program Grant, which provided funding to purchase 42 electric school buses, a second awarded grant, the EPA Clean School Bus Heavy Duty Grant, will provide funding for an additional 43 electric school buses.
- In October 2024, FCPS was awarded the Virginia Visionary Award from the Greater Washington Region Clean Cities Coalition for our leadership in Electric Fleet conversion.

#2: Maintain an objectively prioritized Capital Improvement Program that establishes priorities for construction, renovation, and maintenance projects with a focus on accessibility, sustainability, and environmentally-sound practices.

- All major construction projects in the [Adopted Capital Improvement Program \(CIP\) FY 2025-29](#) have come in on or under budget since the last EL-11 in April 2024.
 - FCPS developed budgets and a CIP cash flow that overcame national high inflation rates for construction materials and additional county requirements for prevailing wage to ensure projects are appropriately funded to meet Educational Specifications and maintain CIP priorities.
- During FY 2025, land was secured for a future Silver Line elementary school through the county development review processes and associated negotiations managed by Fairfax County.
- The offices of the Chief of Facilities Services and Capital Program share pertinent information and project updates through a comprehensive quarterly update (sent to the Board via Friday letter).

#3: Maintain facilities that are safe, clean, and effectively and efficiently maintained to enable facilities to reach their intended life cycles.

- In Summer 2024, FCPS modernized six elevators across the Division. This year FCPS responded to our aging infrastructure, with a priority on elevators, by doing standalone modernizations in the summer in addition to elevators covered by a renovation.
- The Office of Facilities Management is currently developing a standard operating procedure (SOP) to reinforce specific protocols for safe lone working and include practices to reduce isolation risks wherever possible.

#4: Ensure travel to and from school is safe, accessible, efficient, equitable, and considers duration and distance to maximize learning.

- In Spring 2025, FCPS will implement a pilot with Tyler Technologies to utilize Mobile Data Tablets (MDT) with RFID scanners, providing turn by turn navigation for drivers, student ridership information and real time data for parents and school. This program seeks to improve the efficiency and reliability of bus routes and ensure minimal delays and optimal resource allocation.
- [Safe Routes to School \(SRTS\)](#) programs help students get physically active while taking cars off the road.
- On October 9, 2024, several schools participated in [Walk & Roll to School Day](#), creating a fun and healthy start to the day. Students and employees were encouraged to bike or walk to school and work where safe to do so.



Mosaic Elementary Walk & Roll to School Day 2024

#5: Provide for community use of facilities at a reasonable net cost to the school system, as long as safety, student functions, and the instructional program are not compromised, and use guidelines are administered consistently.

- In FY 2024, FCPS facilities usage and support total invoiced was \$6,172,496, which was an increase of approximately \$500K from previous year.

Facilities Usage and Support Total Invoiced		
	FY 2023	FY 2024
Invoiced	\$5,671,232	\$6,172,496

- FCPS currently has 91 long-term agreements with local organizations for FCPS community use with cultural and religious schools, religious gatherings, and other organizational weekly usage.

Long-Term Agreements for FCPS Community Use		
FY 2023	FY 2024	FY 2025
82	86	91

#6: Ensure transparent and ongoing communication with the public to keep them informed of construction, renovation, facilities and transportation matters.

- The timeline for adoption of the Proposed FY 2026-30 CIP was adjusted by a few weeks in order to allow for action in January of 2025, instead of February as in previous years.
- FCPS is undergoing a [Comprehensive School Boundary Review](#) for the first time in nearly four decades. This review will assess the boundaries across the Division to better support population growth, changes in school capacity, student health and wellness, and evolving community needs.
 - A contract was awarded to Thru Consulting to manage the boundary review for FCPS.
 - FCPS is engaged with the community for a series of community outreach conversations in November and December of 2024, with virtual meetings in early 2025, as part of the first phase of the project.
 - In addition, the Superintendent's Boundary Review Advisory Committee was established and includes a diverse group of parents/caregivers, school-based administrators, teachers, operational staff, and community members. This committee will meet regularly throughout the process.
 - More information about this effort can be found on the [Comprehensive School Boundary Review website](#).

#6: Ensure transparent and ongoing communication with the public to keep them informed of construction, renovation, facilities and transportation matters.

- To address transportation concerns promptly, dedicated helplines and email support for parents and staff have been established to provide greater support and communication during high-demand periods, such as the start of the school year.
- The Office of Transportation Services has conducted surveys and held community meetings to gather input on proposed [changes to middle school start times](#), aiming to align transportation schedules with stakeholder needs.
- FCPS has created a working group with Human Resources and the Office of Transportation Services (OTS) to streamline hiring for driver and attendant positions to include simplification of applications and onsite medical evaluations that support the goal of ensuring timely transportation.



#7: Operate an innovative, self-supporting child nutrition program that meets or exceeds federal guidelines and that promotes healthy and inclusive choices and wellness.

FCPS Food and Nutrition Services (FNS) served over 20 million meals (including supper, snack, and summer meals) in SY 2023-24, which is 1.5 million more meals than the prior school year.

Food and Nutrition Services Daily Average Meals Served						
	Total Daily Average Breakfasts Served			Total Daily Average Lunches Served		
	2022-2023	2023-2024	% Change from 2022-2023 to 2023-2024	2022-2023	2023-2024	% Change from 2022-2023 to 2023-2024
Total	4,712,865	5,711,567	+21.19%	13,274,156	13,846,734	+4.31%

#7: Operate an innovative, self-supporting child nutrition program that meets or exceeds federal guidelines and that promotes healthy and inclusive choices and wellness.

FNS regularly updates its menu throughout the year by implementing cycle menus at least twice each year.

- For SY 2024-25, FNS has launched over 20 new scratch-made menu items.
- FNS offers daily plant-based and plant-forward options to honor cultural and philosophical dietary preferences.
- FCPS offers salad bars at all elementary schools, middle schools, and high schools with unlimited servings of fresh fruits and vegetables.





EXCELLENCE EQUITY & OPPORTUNITY

2023-30 STRATEGIC PLAN

January 9, 2025

Executive Limitation 11: Facilities and Transportation

