People Survey 2018

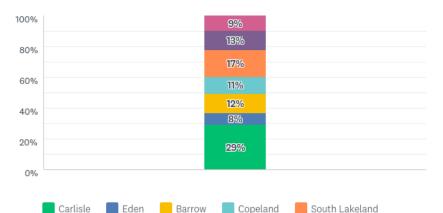
Guide to this report

- This report is split into six sections: respondent profile; morale and motivation; line management; senior management; communications; roles and responsibilities.
- For each section a graph is presented which shows the response for the whole directorate, then further graphs show how the responses to each question vary between service areas.
- It is important to note that the number of respondents in each service area varies widely (from 19 in Integration & Partnerships to 246 in Provider Services).

Respondent profile

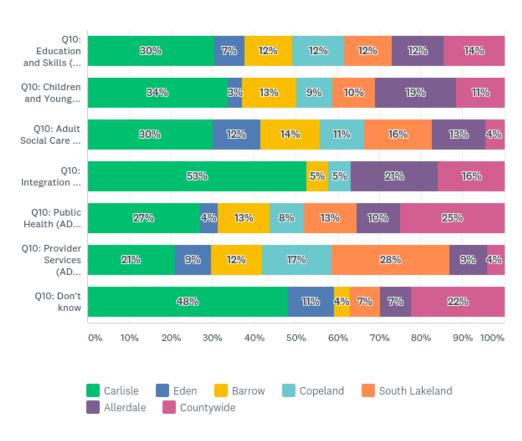
- A total of 891 people completed the survey.
- The highest proportion of respondents were based in Carlisle.
- This represents 23% of the People workforce overall.
- The response is consistent with previous employee surveys.

Countywide



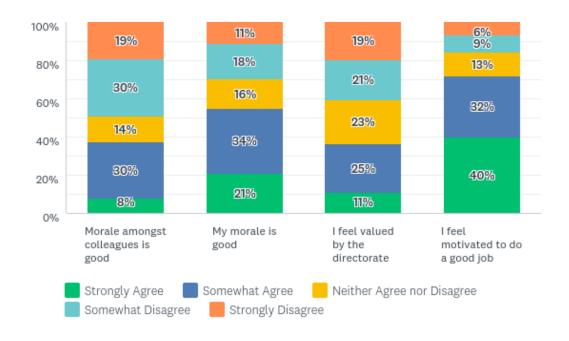
Service Area	No. of responses
E&S	138
C&YP	175
ASC	226
I&P	19
PH	48
PS	246
Don't know	27
(Missing data)	12
Total	891

Q9: Which district area are you based in?



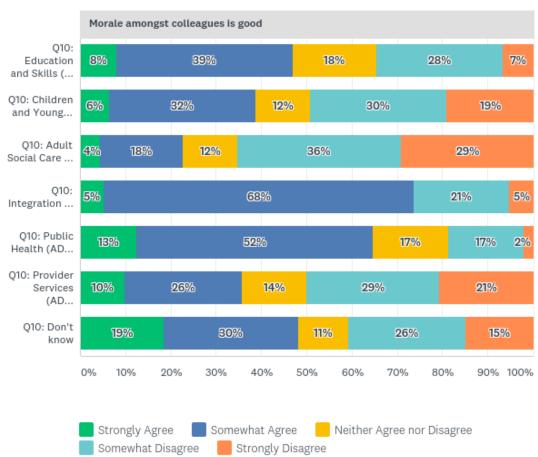
Morale and motivation

Q1: To what extent do you agree or disagree with the following statements? ALL PEOPLE

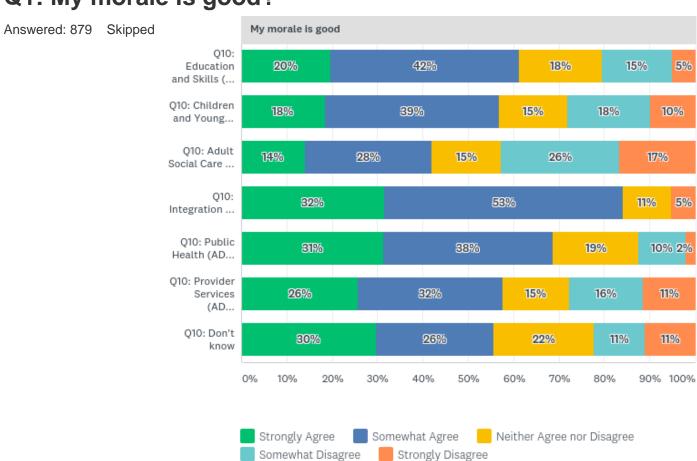


Q1: Morale amongst colleagues is good?

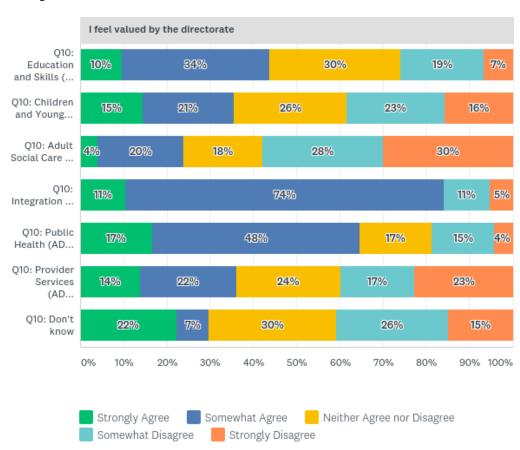




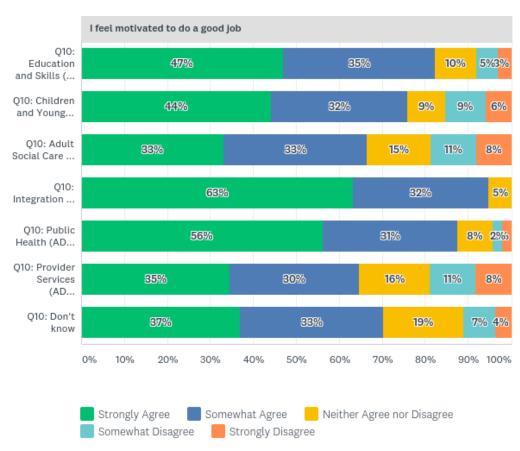
Q1: My morale is good?



Q1: I feel valued by the directorate?

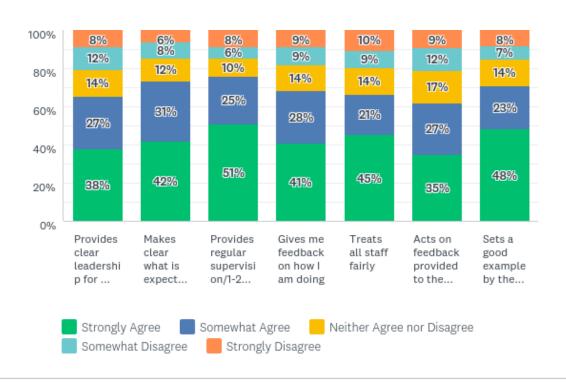


Q1: I feel motivated to do a good job?

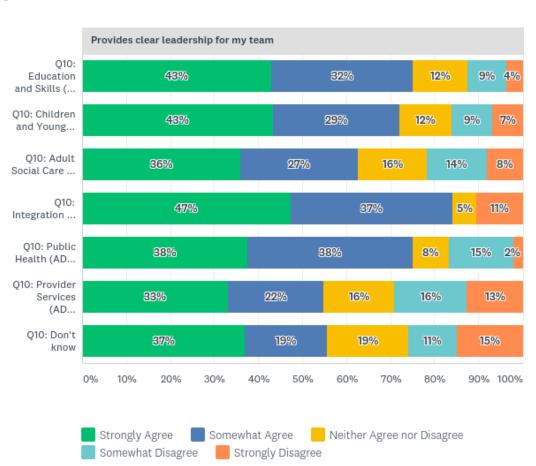


Line management

Q2: To what extent do you agree or disagree with the following statements about your immediate line manager?

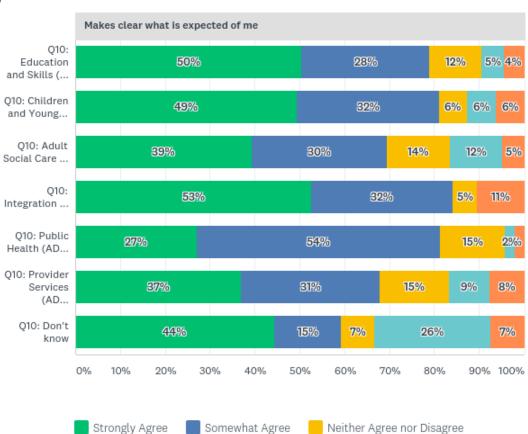


Q2: Line manager – provides clear leadership?



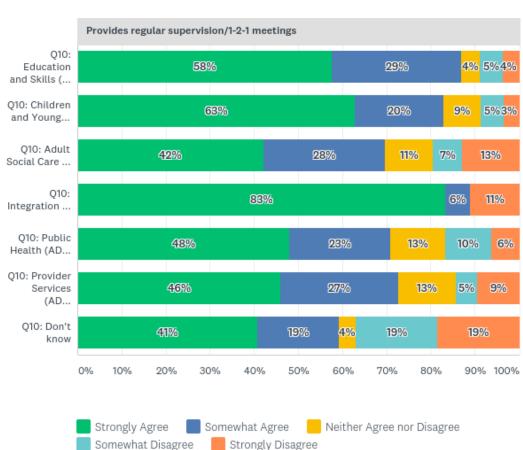
Q2: Line manager – makes clear what is expect of me?

Answered: 879 Skipped: 0

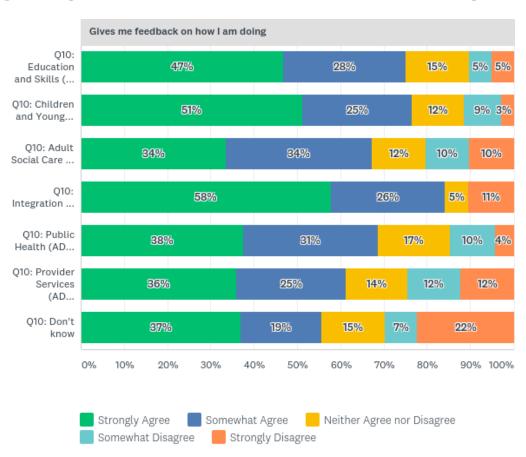


Somewhat Disagree Strongly Disagree

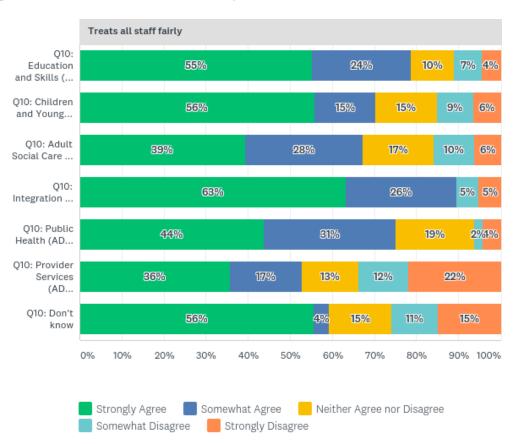
Q2: Line manager – provides regular 121s?



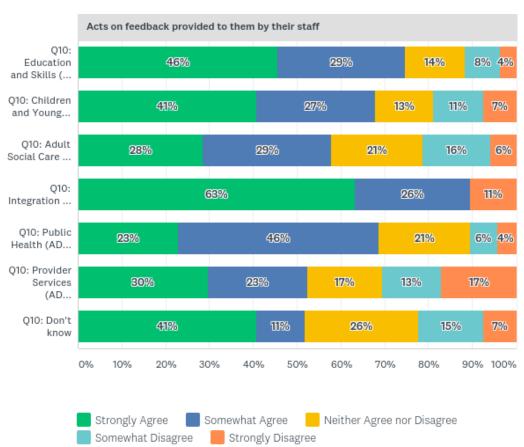
Q2: Line manager – gives me feedback on how I'm doing?



Q2: Line manager – treats staff fairly?

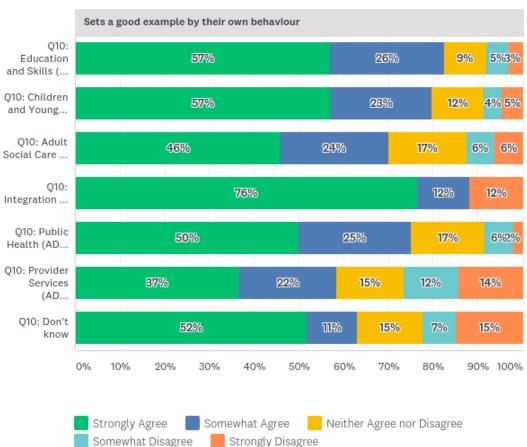


Q2: Line manager – acts on feedback?



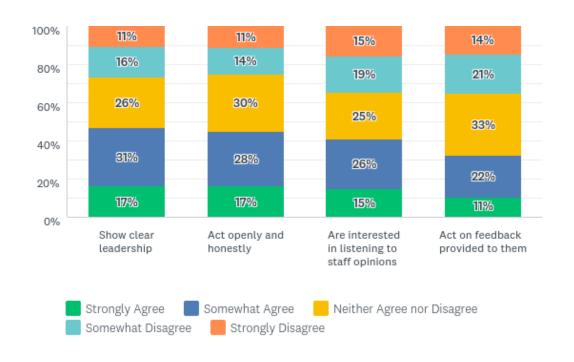
Q2: Line manager – sets good example by their own behaviour?



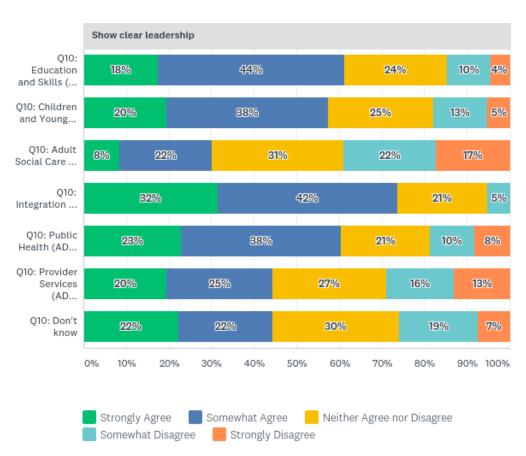


Senior management

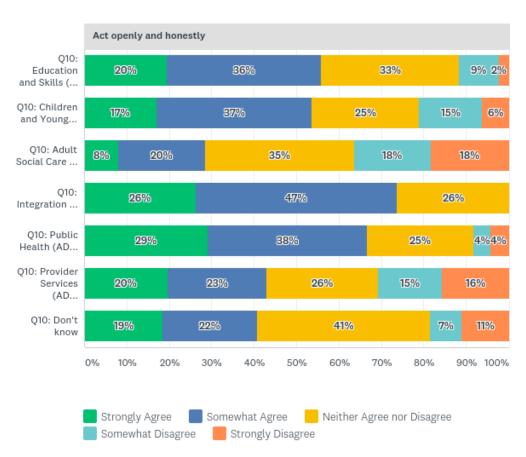
statements about senior management? (includes Operations Managers, Senior Managers, Assistant Directors and the Director)



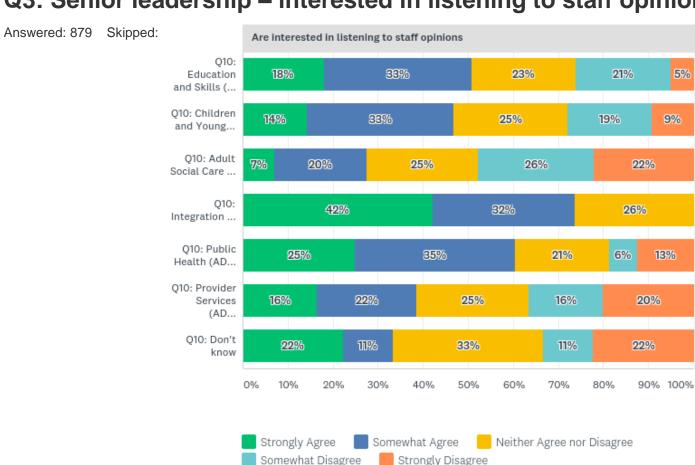
Q3: Senior management – show clear leadership?



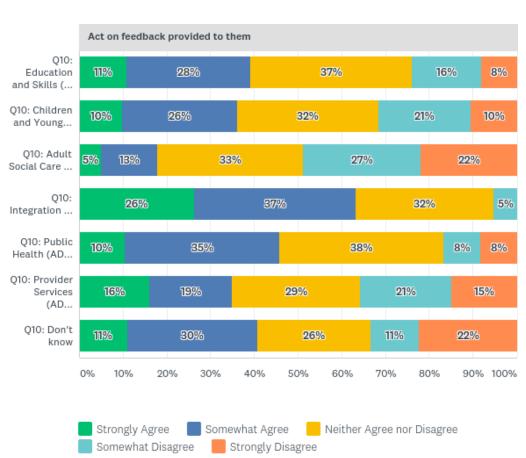
Q3: Senior leadership – act openly and honestly?



Q3: Senior leadership – interested in listening to staff opinions?

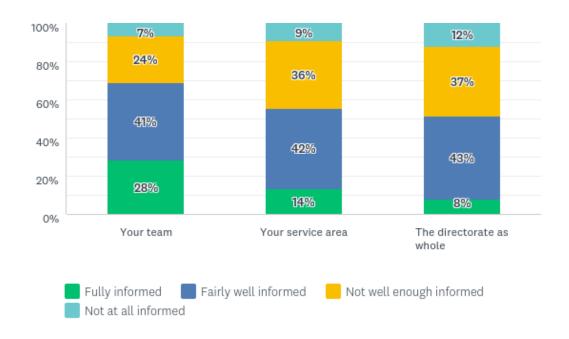


Q3: Senior leadership – act on feedback provided to them?

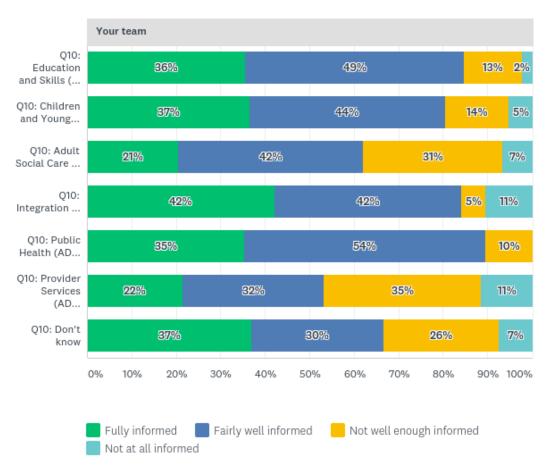


Communications

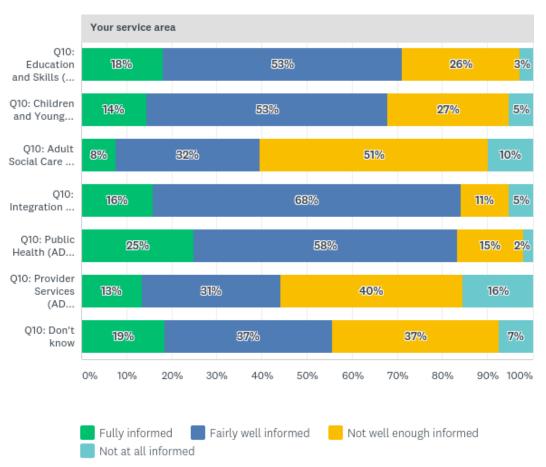
Q4: How well informed do you feel about what is going on in...



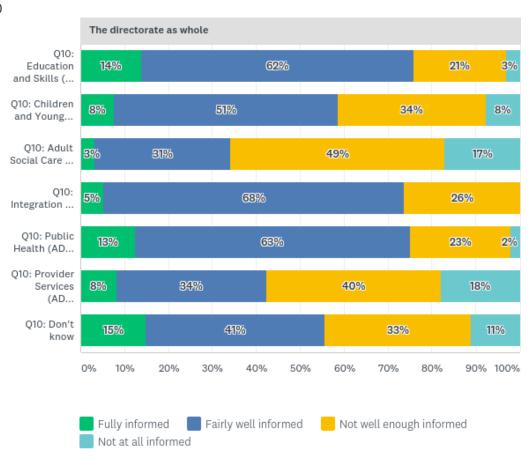
Q4: How well informed do you feel about what is going on in... your team?



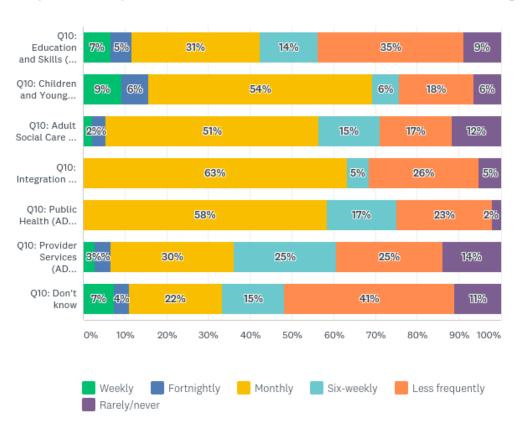
Q4: How well informed do you feel about what is going on in... your service area?



Q4: How well informed do you feel about what is going on in... the directorate?

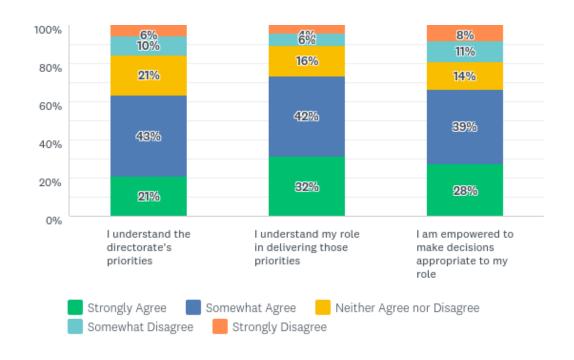


Q5: How frequently does your team have a full team meeting?

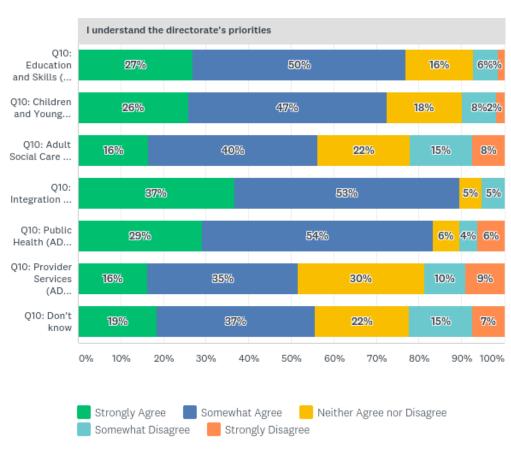


Roles and Priorities

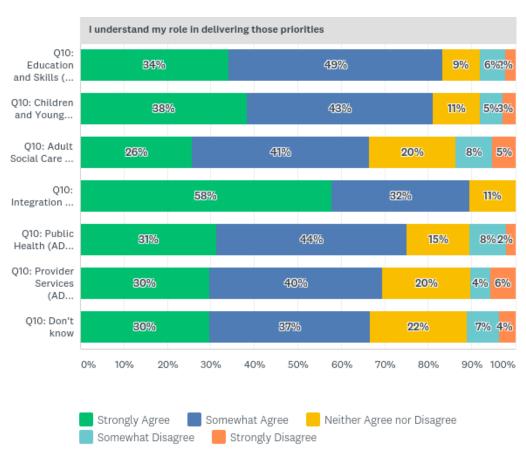
Q6: To what extent do you agree or disagree with the following statements?



Q6: I understand the directorate's priorities?



Q6: I understand my role in delivering those priorities?



Q6: I am empowered to make decisions appropriate to my role?

