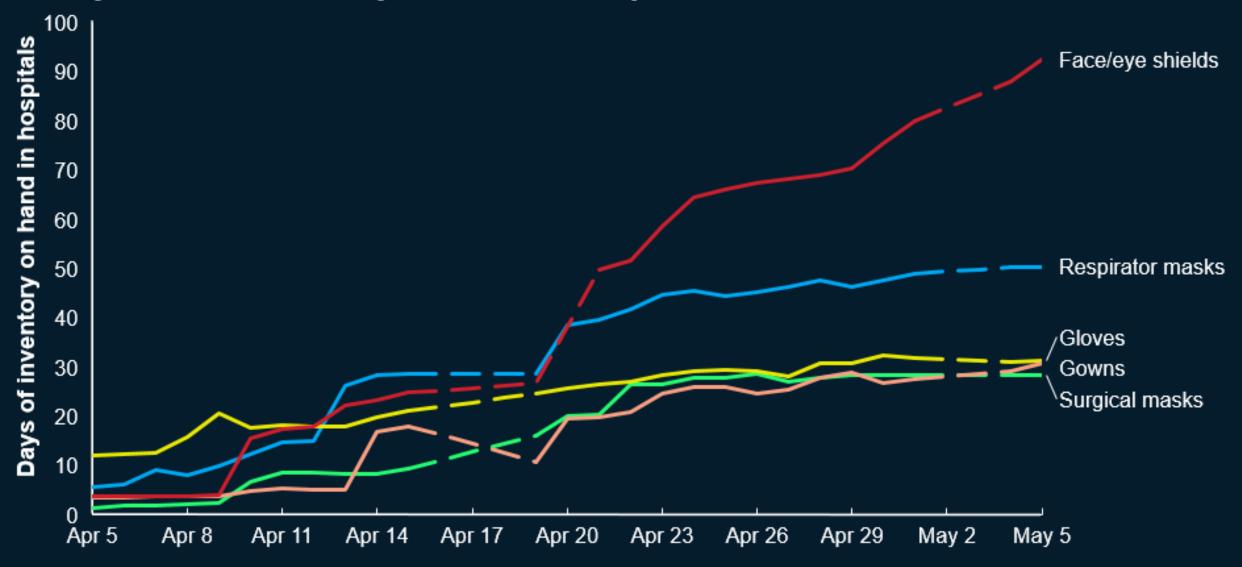
COVID-19 UPDATE 5.7.20



OUR HEALTH CARE PROFESSIONALS AND THE EPIDEMIOLOGISTS I'VE SOUGHT COUNSEL FROM FOR THE PAST 2 MONTHS HAVE THE MOST CRUCIAL INSIGHT ON STEPS WE MUST TAKE TO PROTECT OUR FAMILIES.

WE'VE COME A LONG WAY IN THE PAST 2 MONTHS.

Days of PPE inventory on hand in hospitals

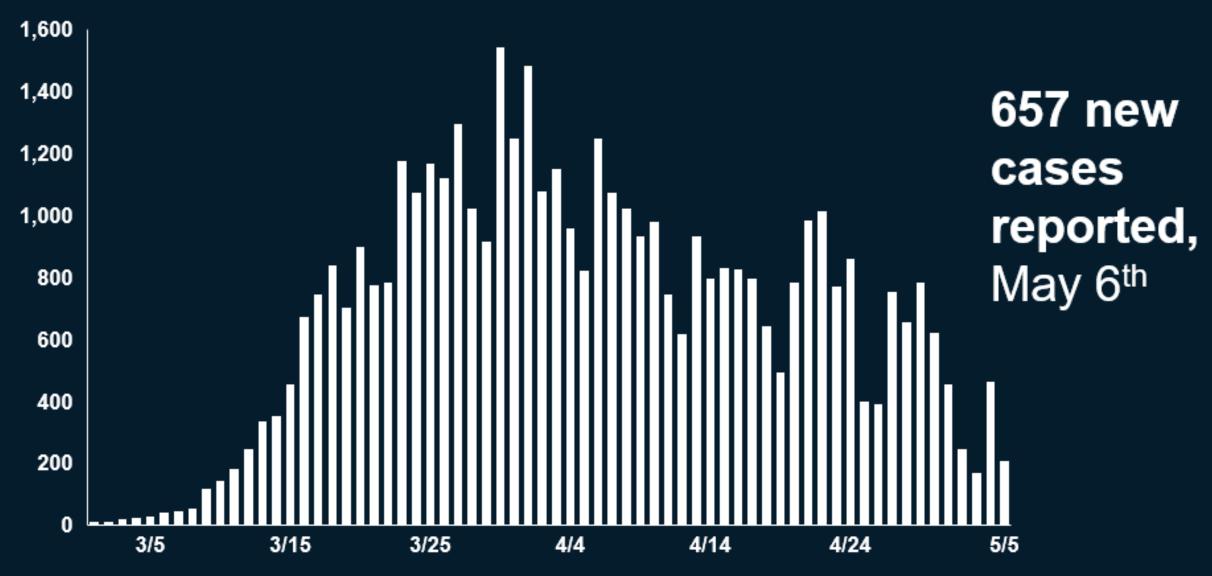


PPE source: Days of inventory on hand as reported by 20 hospital systems in EM Resource from 4/5 to 5/5
Note: No data available from 4/16 through 4/18 and from 5/2 through 5/3 for all PPE and no data available on 4/20 for face/eye shields

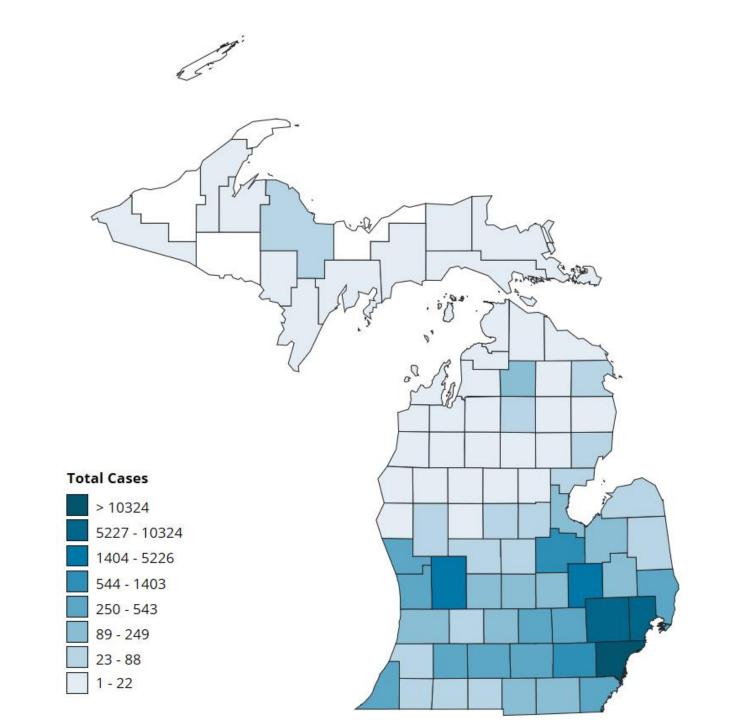
Number of samples tested daily



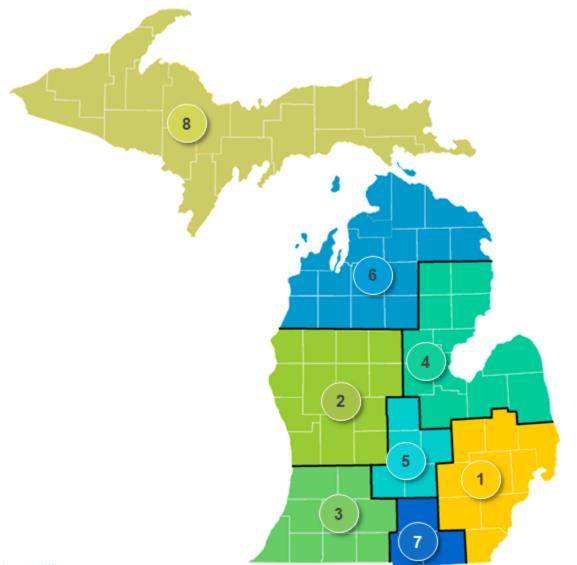
New cases per day, by date of onset of symptoms



Source: Michigan Disease Surveillance System. Cases with onset date of 5/6 excluded from visual as investigations are being completed.



Michigan Economic Recovery Council Reporting Regions



Population	% of total
5,243,543	52.5%
1,535,115	15.4%
964,202	9.7%
606,319	6.1%
591,102	5.9%
445,159	4.5%
302,566	3.0%
298,851	3.0%
9,986,857	100.0%
	5,243,543 1,535,115 964,202 606,319 591,102 445,159 302,566 298,851

		controlled wth	2 Persis		3 Flatte	ning	4 Impro	ving	5 Conta	ining	6 Post-	mic
What's happening with the disease?	new case	g number of es every day, everwhelm the stem	Continue to s case levels w about health capacity	ith concern	Case growth declining	is gradually	Cases, hospi and deaths a declining		Continued ca death rate im and outbreak quickly contain	provements s can be	Community sp expected to re	
What do we need to do to stay safe?	Strict soc travel res coverings	ne, Stay Safe: ial distancing, trictions, face s, hygiene best , remote work	Stay Home, Strict social of travel reducti coverings, hy practices, ren	distancing, on, face giene best	Safer at Hor Continued di increased fac coverings No gathering	istancing, ce	Safer at Hon Continued dis face covering workplace pro Small gatheri	stancing, gs, safe actices	Stay Safe: A new guideline Continued dis coverings, mi workplaces Increased siz gatherings	es. stancing, itigated	Sufficient com immunity and of treatment	
What work can we do? (Examples)	 First r Healt Critics manu Food Esser (e.g., 	frastructure responders h care workers al facturing and agriculture ntial retail grocery)	Additional types of recreation allowed businesses with strict workplace safety measures • Construction • Manufacturing • Construction		Additional lower-risk businesses with strict safety measures Other retail, with capacity limits Offices, but telework required if possible Most business strict mitigatio measures Restauran K-12 and I (live instru		nts / bars higher ed.	All businesses Events and gatherings of all sizes with new safety guidance and procedures Social distancing rules are relaxed and large events are permitted				
What factors determine progression to next Analysis shows e growth rates slow			Cases, death		Cases and decline more		Cases and o		High uptake			

progression to next phase?

Hospital and treatment capacity built, alternative care facilities established

Infrastructure for crisis response and data systems to monitor progression are in place Monitor impact on vulnerable populations

Sufficient health system capacity in place

Improved testing, contact tracing and containment capacity percent positivity decreasing

Healthcare system capacity continues to strengthen

Robust testing, contact tracing and containment protocols in place

capita

Health system capacity is very strong

or vaccine

Robust testing, contact tracing and containment protocols in place

↑ Note: This framing is being u updated and refined as a additional guidance from CDC a and public health experts a becomes available

It is also possible to move backwards if risk increases and if we stop adhering to safe practices

1 Uncontrolled growth

What's happening with the disease?

Increasing number of new cases every day, likely to overwhelm the health system

What do we need to do to stay safe? Stay Home, Stay Safe: Strict social distancing, travel restrictions, face coverings, hygiene best practices, remote work

What work can we do?

Critical infrastructure

- First responders
- Health care workers
- Critical manufacturing
- Food and agriculture
- Essential retail (e.g., grocery)
- Transportation

How do we move forward?

Analysis shows epidemic growth rates slowing

Hospital and treatment capacity built, alternative care facilities established

Infrastructure for crisis response and data systems to monitor progression are in place

2 Persistent spread

What's happening with the disease?

Continue to see high case levels with concern about health system capacity

What do we need to do to stay safe?

Stay Home, Stay Safe: Strict social distancing, travel restrictions, face coverings, hygiene best practices, remote work

What work can we do?

Critical infrastructure
Additional types of recreation allowed

How do we move forward?

New cases and deaths decline for extended period

Monitor impact on vulnerable populations Sufficient health system capacity in place Improved testing, contact tracing and containment capacity

3 Flattening

What's happening with the disease?

Case growth is gradually declining

What do we need to do to stay safe?

Safer at Home: Continued distancing, increased face coverings

No gatherings

What work can we do?

Specified lower-risk businesses with strict workplace safety measures

- Construction
- Manufacturing
- Real estate
- Outdoor work

How do we move forward?

Cases and deaths decline more sharply, percent positivity decreasing

Healthcare system capacity continues to strengthen

Robust testing, contact tracing and containment protocols in place

4 Improving

What's happening with the disease?

What do we need to do to stay safe?

What work can we do?

Cases, hospitalizations and deaths are clearly declining

Safer at Home: Continued distancing, face coverings, safe workplace practices

Small gatherings

Additional lower-risk businesses with strict safety measures

- Other retail, with capacity limits
- Offices, but telework required if possible

How do we move forward?

Cases and deaths at low absolute rates per capita

Health system capacity is very strong Robust testing, contact tracing and containment protocols in place

5 Containing

What's happening with the disease?

What do we need to do to stay safe?

What work can we do?

Continued case and death rate improvements and outbreaks can be quickly contained

Stay Safe: Adherence to new guidelines. Continued distancing, coverings, mitigated workplaces

Increased size gatherings

Most businesses, with strict mitigation measures

- Restaurants and bars
- K-12 and higher ed. (live instruction)
- Travel

How do we move forward?

High uptake of an effective therapy or vaccine

6 Post-pandemic

What's happening with the disease?

Community spread not expected to return

What do we need to do to stay safe?

Sufficient community immunity and availability of treatment

What work can we do?

All businesses

Events and gatherings of all sizes with new safety guidance and procedures

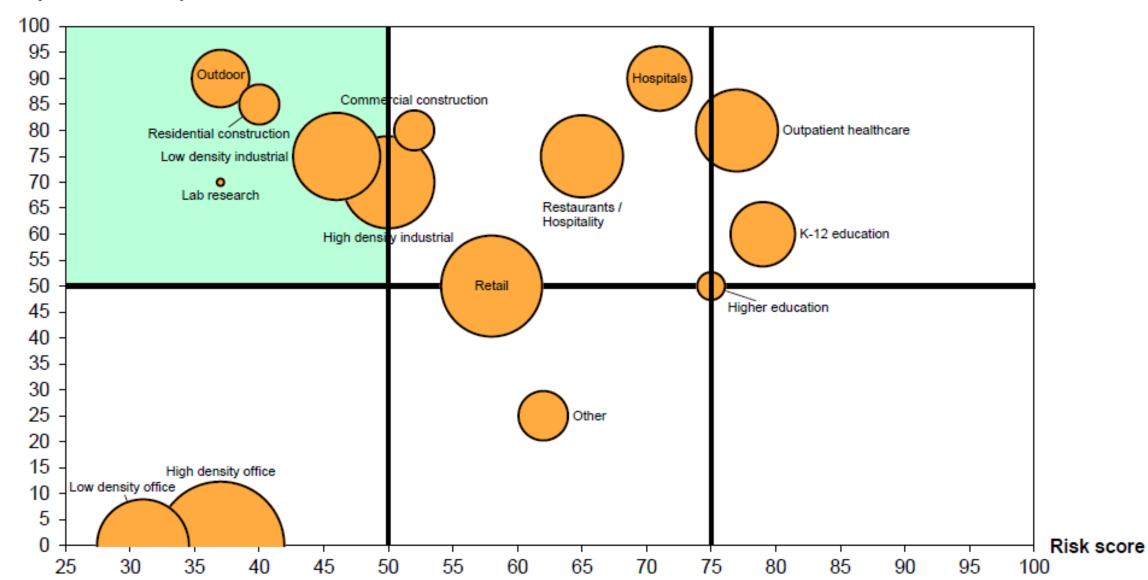
Social distancing rules are relaxed and large events are permitted

TODAY, I AM SIGNING AN EXECUTIVE ORDER TO EXTEND THE SAFER AT HOME ORDER UNTIL MAY 28TH, AND RE-OPEN MANUFACTURING WORK AS A PART OF THE MI SAFE START PLAN TO RE-ENGAGE OUR ECONOMY.

STARTING ON MONDAY THE 11TH, ALL WORKERS IN MANUFACTURING CAN BEGIN PHASING INTO WORK.

Intersection of low workplace risk profile and high need for in-person work make Outdoor, Construction, and Industrial work good fits for initial return

In person work requirement





Summary of Michigan's return-to-work challenges, by facility type

A: Office (large vs. small) – 29% of jobs

- Largest concentration of employees (by facility type)
- Remote working practices currently in place for all businesses
- Likely to remain in place for some time
- Reduces need to focus here in Urgent Phase of disease
- Need to codify best practices Quicken will lead this effort

E: Construction (residential vs. commercial) – 4%

- Need to undertake effort to establish industry practices (analogous to manufacturing effort)
- Significant difference by scale of project
- This effort will be led by large, local construction firms (Barton Malow, Walbridge)

B: Industrial (large vs. small) – 19%

- 2nd largest number of employees (by facility type)
- Urgent focus on safe working practices required
- Labor buy-in will be critical
- Effort to develop cross-industry playbook underway
- This effort is being spearheaded by industry, starting with automotive sector

F: Healthcare (outpatient vs. hospital) – 13%

- 3rd largest concentration of employees (by facility type)
- Healthcare industry continues to develop best practices for front-lines of COVID-19
- Urgent need for strategy focused on re-employing balance of healthcare workforce
- This has been assigned to Hospital CEOs within Healthcare Advisory Group

C: Retail (big box vs. other) – 12%

- 4th largest concentration of employees (by facility type)
- Many have continued to operate as essential businesses
- Practices have been evolving
- Need to codify practices, using data from MI, US, and overseas
- Need to carefully address smaller proprietors
- · This effort will be led by Meijer

G:Schools (K-12 vs. Higher Ed) – 6%

- Closed for academic year, likely need to address for fall
- The university presidents in the Healthcare Advisory Group will address higher ed

D: Restaurant & Lodging – 8%

- 5th largest concentration of employees (by facility type)
- Arguably most complex in terms of disease transmission risk
- Unlikely to return until Recovery Phase reached
- Need to develop practices using global and local experience
- Needs of large chains and smaller local restaurants will differ
- MRLA has volunteered to lead

H: Outdoor – 4%

Awaiting input from public health officials on transmission risk I: Other – 4%

Contains wide variety of facilities Under investigation

Best-practice COVID-19 risk mitigation strategies fall into five buckets

17.1	
Access control	 Daily "symptom diaries" (mandatory questionnaires self-attesting to symptoms and contacts) On-site temperature checks Rapid diagnostic testing protocols Intake procedure for visitors Guidelines for delivery areas
Social distancing	 Remote work (standards for who can work in person, social distancing guidelines for work from home) Restrictions on common instances of non-essential close contact (cafeterias, conference rooms) Restrictions on in-person meeting size Physical barriers between workspaces Restrictions on travel and on-essential external meetings
Sanitation / Hygiene	 Frequent disinfection / cleaning (facilities and equipment) Local exhaust ventilation HEPA filters on HVAC units Availability of handwashing facilities Restrictions on shared tooling / machinery
PPE	 Masks Gloves Face shields
Contact tracing / Isolation	 Isolation protocols Notification protocols (HR, first responders, government authorities) Investigation standards Facility cleaning / shutdown procedure Quarantine and return-to-work guidelines



IT'S CRUCIAL THAT, AS WE BEGIN TO RE-ENGAGE SECTORS OF OUR ECONOMY, OUR WORKERS KNOW THAT A BUSINESS CANNOT RETALIATE AGAINST THEM IF THEY NEED TO STAY HOME.

Average daily new cases per million residents

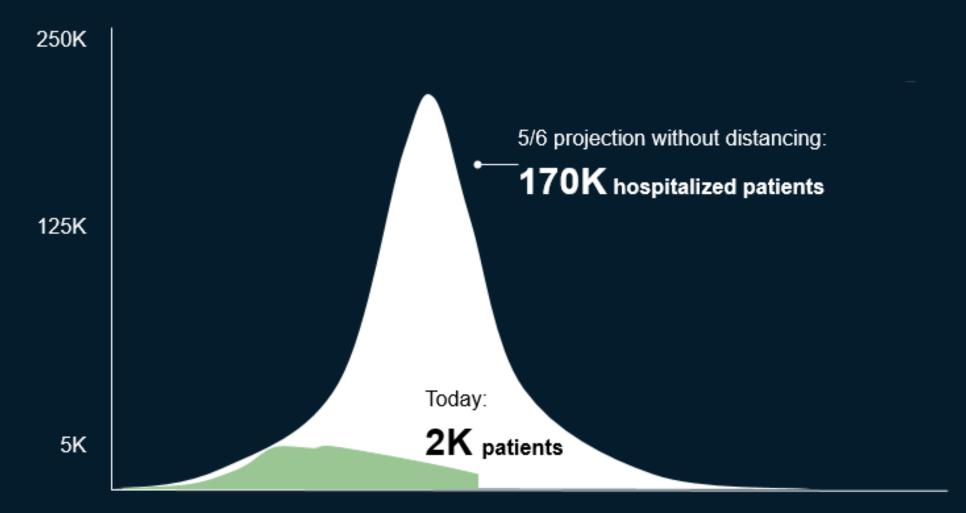
Fewer new cases

More new cases





Total Hospitalized Patients: Effects of Social Distancing



SOURCE: COVIDActNow Model, 3/23; EM Resource Hospitalization Information

Continued social distancing and face covering Workplace safety policies Effective testing and tracing

1 Uncontrolled growth

2 Persistent spread

3 Flattening

4. Improving

5 Contained

6 Post-

Reversion to old socialization practices Unnecessary risk taking

GOOD NEWS:

- PFIZER ANNOUNCED THAT THE FIRST PARTICIPANTS HAVE BEEN DOSED IN THE U.S. IN A CLINICAL TRIAL FOR THE BNT162 VACCINE PROGRAM TO PREVENT COVID-19 INFECTION.
- MORE THAN 2,700 BUSINESSES AROUND STATE AWARDED TOTAL OF \$10 MILLION IN MICHIGAN SMALL BUSINESS RELIEF PROGRAM GRANTS.
- DHHS ANNOUNCED THAT CLOSE TO 90,000 LOW-INCOME COLLEGE STUDENTS IN MICHIGAN WHO ARE ENROLLED IN CAREER OR TECHNICAL EDUCATION PROGRAMS ARE ELIGIBLE TO RECEIVE FOOD ASSISTANCE BENEFITS EFFECTIVE THIS WEEK.

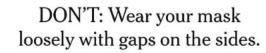
DON'T: Push your mask under your chin to rest on your neck.



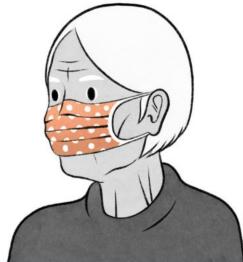
DON'T: Wear your mask so it covers just the tip of your nose.



DON'T: Wear the mask below your nose.







DON'T: Leave your chin

exposed.



WE CAN'T JUST FLIP A SWITCH AND TURN EVERYTHING BACK TO NORMAL.