

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS
REGULAR MEETING

TUESDAY, MARCH 24, 2026, 9:00 AM AND WEDNESDAY, MARCH 25, 2026, 9:00 AM
COUNTY ADMINISTRATION CENTER,
BOARD CHAMBER, ROOM 310
1600 PACIFIC HIGHWAY, SAN DIEGO, CA 92101

GENERAL LEGISLATIVE SESSION
TUESDAY, MARCH 24, 9:00 AM

Order Of Business

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Presentation or Announcement of Proclamations and Awards
- E. Non-Agenda Public Communication: Individuals can address the Board on topics within its jurisdiction that are not on the agenda. According to the Board's Rules of Procedure, each person may speak at only one Non-Agenda Public Communication session per meeting. Speakers can choose to speak during either the General Legislative or Land Use Legislative Session.
- F. Approval of the Statement of Proceedings/Minutes for the sessions of March 10, 2026 and March 11, 2026.
- G. Consent Agenda
- H. Discussion Items
- I. **Time Certain: 3:00 p.m.**
 - Item 18: FISCAL YEAR 2026-27 BUDGET STRATEGY PRESENTATIONS ON REQUESTS FOR DISCRETIONARY FUNDING**
- Time Certain: 6:00 p.m.**
 - Item 17: NOTICED PUBLIC HEARING:
TRUTH ACT COMMUNITY FORUM REGARDING IMMIGRATION
AND CUSTOMS ENFORCEMENT ACCESS TO INDIVIDUALS DURING
2025**
- Time Certain: 9:00 a.m., Wednesday, March 25, 2026**
 - Item 26: RECEIVE UPDATE AND PRESENTATION FROM THE AD HOC
SUBCOMMITTEE ON SOCIAL SAFETY NET AND BEHAVIORAL
HEALTH SYSTEMS TRANSFORMATION**

- J. Board Member Committee Updates. This is an opportunity for Members of the Board to provide informational updates on their committee assignments. No action may be taken.
- K. Recess to Wednesday, March 25, 2026, at 9:00 AM for the Land Use Legislative Session

Viewing Agenda Materials

All documents and attachments related to agenda items are available for public viewing. You can access them online at www.sandiegocounty.gov/cob, or in person at the Clerk of the Board's Office, located at 1600 Pacific Highway, Room 402, San Diego, CA 92101. The Board Meeting calendar is online at www.sandiegocounty.gov/bos/calendar.html.

How to Speak at a Board Meeting

If you would like to speak at the meeting, either in person or by phone, you can sign up by visiting <https://PublicComment.SanDiegoCounty.gov>. On the form, you will be asked to enter your name and choose how you would like to participate, either by attending in person or calling in virtually. If you choose to speak by phone, please make sure to enter a valid phone number so we can identify you when you call. You will also be asked to select the agenda item or items you wish to comment on and indicate whether you are in favor, opposed, or neutral. Once you submit the form, you will receive a confirmation email. If you need the information on the website in another language, simply click the Translate button at the top of the page and select your preferred language.

You can also submit a comment in writing at www.sandiegocounty.gov/ecomment, via email to PublicComment@sdcounty.ca.gov, or by mail to 1600 Pacific Highway, Room 402, San Diego, CA 92101.

Board Actions and Recommendations

The Board of Supervisors may take action on any item listed on the meeting agenda. While each agenda item includes recommendations, these are only suggestions and do not limit what the Board may ultimately decide. Individuals should not assume that the Board will follow the recommendations.

Accessibility Accommodations

The County is committed to making Board meetings accessible to everyone. If you need accommodations to participate, please contact us at least three days before the meeting by calling 619-531-5434 (TTY 619-531-4803) or emailing PublicComment@sdcounty.ca.gov. If you need a sign language interpreter, you can call 619-531-4908. Assistive Listening Devices are also available from the Clerk of the Board's Office in Room 402.

Language Interpretation Services

The County of San Diego wants everyone to be able to participate in Board meetings—no matter what language they speak. A Spanish interpreter is available at every Board of Supervisors meeting to assist those who wish to speak to the Board in Spanish. If you need interpretation in another language, please request it at least 72 hours before the meeting by calling 619-531-5434 or emailing PublicComment@sdcounty.ca.gov.

In addition, the County can provide space in the Board Chamber's Observation Balcony for those providing or receiving interpretation, supporting the use of personal devices like phones or headsets, or help connect you to outside interpretation services for other languages. Please contact the Clerk of the

Board in advance so we can make the necessary arrangements. Interpretation must not interrupt the meeting, in accordance with Government Code Section 54957.95.

Levine Act Notice – Campaign Contribution Disclosures

Under the Levine Act (Government Code § 84308), anyone involved in a proceeding before the Board, such as for a license, permit, or other entitlement for use, must disclose any campaign contributions over \$500 made to Board Members within the past 12 months. This includes contributions made by the parties themselves or their agents. The disclosure must include the name of the contributor and recipient, the amount, and the date of the contribution. Disclosures can be made orally during the meeting or in writing on the request-to-speak form.

Board of Supervisors' Agenda Items

CONSENT AGENDA

All agenda items listed under this section are considered to be routine and will be acted upon with one motion. There will be no separate discussion of these items unless a member of the Board of Supervisors or the Chief Administrative Officer so requests, in which event, the item will be considered separately in its normal sequence.

Category	#	Subject
Public Safety	1.	DISTRICT ATTORNEY - RATIFICATION OF APPLICATION AND REQUEST TO ACCEPT GRANT FUNDING FROM THE CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES, FAMILY JUSTICE CENTER (FJ) PROGRAM GRANT
	2.	SHERIFF - NEW USER AGREEMENTS FOR THE CALIFORNIA IDENTIFICATION SYSTEM/REMOTE ACCESS NETWORK
	3.	SHERIFF - REQUEST APPROVAL TO AUTHORIZE AN AMENDMENT WITH UNITED HEALTHCARE (AMERICHOICE) AND AUTHORIZE A COMPETITIVE SOLICITATION FOR AN ADMINISTRATIVE SERVICES ORGANIZATION (4 VOTES)
	4.	SHERIFF - REQUEST APPROVAL FOR NEW REGIONAL COMMUNICATIONS SYSTEM CUSTOMER REVENUE AGREEMENTS WITH AMERICAN MEDICAL RESPONSE, SAN DIEGO GAS & ELECTRIC, AND SAN DIEGO METROPOLITAN TRANSIT SYSTEM
	5.	SECOND CONSIDERATION AND ADOPTION OF AN ORDINANCE: ADOPT AN ORDINANCE ADDING ARTICLE IIIx TO THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATED TO THE SAN DIEGO REGIONAL HUMAN TRAFFICKING AND COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN ADVISORY COUNCIL AND AUTHORIZE APPLYING FOR HUMAN TRAFFICKING-RELATED GRANTS (3/03/26 First Reading; 3/24/26 Second Reading); APPROVAL OF BYLAWS

- Health and
Human Services
6. ADOPT AN ORDINANCE REPEALING AND REPLACING ARTICLE XV OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE REGARDING THE HEALTH AND HUMAN SERVICES AGENCY AND ADDING ARTICLE XVII REGARDING THE BEHAVIORAL HEALTH SERVICES DEPARTMENT
 7. AUTHORIZE AMENDMENT TO EXTEND EXISTING BEHAVIORAL HEALTH ADMINISTRATIVE SERVICES ORGANIZATION CONTRACT AND AUTHORIZE EXECUTION OF THE BEHAVIORAL HEALTH SERVICES PERFORMANCE CONTRACT AGREEMENT WITH THE STATE
- Financial and
General
Government
8. SAN DIEGO COUNTY COMMISSION ON THE STATUS OF WOMEN AND GIRLS' BYLAWS UPDATE FOR APPROVAL
 9. APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$72,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, CONSTRUCTION, IMPROVEMENT AND EQUIPPING OF THE TROLLEY STOP APARTMENT PROJECT
 10. APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$40,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION AND REHABILITATION OF THE QUALIFIED RESIDENTIAL RENTAL 707 BY VINTAGE APARTMENT PROJECT
 11. APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$13,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, DEVELOPMENT, CONSTRUCTION, AND EQUIPPING OF THE 2851 COMMERCIAL APARTMENT PROJECT
 12. APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE AMOUNT NOT TO EXCEED \$20,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, CONSTRUCTION, IMPROVEMENT AND EQUIPPING OF THE 5370 NAPA APARTMENT PROJECT

13. ADMINISTRATIVE ITEM:
SECOND CONSIDERATION AND ADOPTION OF AN ORDINANCE:
AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE
AND ESTABLISHING COMPENSATION RELATED TO THE
RATIFIED TENTATIVE AGREEMENT FOR THE EMPLOYEE
BARGAINING UNITS - DS AND SM REPRESENTED BY DEPUTY
SHERIFFS' ASSOCIATION OF SAN DIEGO COUNTY AND
AMENDING A SALARY GRADE (3/3/2026- First Reading; 3/24/2026-
Second Reading, unless the ordinance is modified on second reading)
14. ADMINISTRATIVE ITEM:
SECOND CONSIDERATION AND ADOPTION OF AN ORDINANCE:
AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE
AND ESTABLISHING COMPENSATION RELATED TO THE
RATIFIED TENTATIVE AGREEMENT FOR THE EMPLOYEE
BARGAINING UNIT - SO REPRESENTED BY SAN DIEGO COUNTY
SUPERVISING PROBATION OFFICERS' ASSOCIATION (3/3/2026-
First Reading; 3/24/2026- Second Reading, unless the ordinance is modified
on second reading)
15. APPOINTMENTS: VARIOUS
16. COMMUNICATIONS RECEIVED

DISCUSSION ITEMS

Category	#	Subject
Public Safety	17.	<p>NOTICED PUBLIC HEARING: TRUTH ACT COMMUNITY FORUM REGARDING IMMIGRATION AND CUSTOMS ENFORCEMENT ACCESS TO INDIVIDUALS DURING 2025</p> <p>(TIME CERTAIN: 6:00 P.M.)</p>
Financial and General Government	18.	<p>FISCAL YEAR 2026-27 BUDGET STRATEGY PRESENTATIONS ON REQUESTS FOR DISCRETIONARY FUNDING</p> <p>(TIME CERTAIN: 3:00 P.M.)</p>
	19.	<p>ESTABLISHING A COUNTY CONSUMER FAIRNESS & PUBLIC PROTECTION UNIT TO PROTECT RESIDENTS AND ENFORCE THE RULE OF LAW USING DEDICATED SETTLEMENT FUNDS</p>
	20.	<p>ESTABLISHING A FRAMEWORK FOR BOARD OF SUPERVISORS AD HOC SUBCOMMITTEES THAT DEMONSTRATES TRANSPARENCY AND ACCOUNTABILITY</p>

21. OPTIMIZING COUNTY FLEET MANAGEMENT TO CAPTURE MILLIONS IN ONGOING TAXPAYER SAVINGS
 22. ENHANCED PROTECTIONS FOR OUTDOOR CEMETERY WORKERS
 23. PROVIDING DIRECTION ON THE FUTURE OF COUNTY TECHNOLOGY
 24. NOTICED PUBLIC HEARING:
FISCAL YEAR 2026-27 ANNUAL PLAN FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT, HOME INVESTMENT PARTNERSHIPS, EMERGENCY SOLUTIONS GRANT, AND HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS; REALLOCATION OF PROGRAM FUNDS; A RESOLUTION OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS APPROVING THE FISCAL YEAR 2026-27 ANNUAL PLAN; AUTHORIZE APPLICATIONS FOR ADDITIONAL FUNDING OPPORTUNITIES TO SUPPORT FUTURE HOUSING OR COMMUNITY DEVELOPMENT
 25. RESTORING HOMEOWNERSHIP FOR SAN DIEGANS
 26. RECEIVE UPDATE AND PRESENTATION FROM THE AD HOC SUBCOMMITTEE ON SOCIAL SAFETY NET AND BEHAVIORAL HEALTH SYSTEMS TRANSFORMATION
- (TIME CERTAIN: 9:00 A.M., WEDNESDAY, MARCH 25, 2026)
27. RETURN BACK ON OPTIONS FOR ESTABLISHING A SAFETY NET BRIDGE PROGRAM TO ADDRESS ANTICIPATED GAPS IN SERVICES FOR RESIDENTS DISENROLLED FROM BENEFIT PROGRAMS AND AUTHORIZE IMPLEMENTATION PLANNING FOR A SAFETY NET BRIDGE PROGRAM PILOT
 28. RECEIVE THE UPDATE ON CREATING A CHILDREN, YOUTH, AND TRANSITION AGE YOUTH BEHAVIORAL HEALTH CONTINUUM FRAMEWORK FOR SAN DIEGO COUNTY; AUTHORIZE COMPETITIVE PROCUREMENTS FOR BEHAVIORAL HEALTH SERVICES; DIRECT THE ESTABLISHMENT OF DATA-SHARING AGREEMENTS AMONG COUNTY OF SAN DIEGO DEPARTMENTS; AND DIRECT FORMAL DISCUSSION AND ESTABLISHMENT OF DATA-SHARING AGREEMENTS AMONG LOCAL HOSPITALS AND MANAGED CARE PLANS TO IMPROVE CARE COORDINATION FOR YOUTH IN SAN DIEGO COUNTY

Health and
Human Services

1. SUBJECT: DISTRICT ATTORNEY - RATIFICATION OF APPLICATION AND REQUEST TO ACCEPT GRANT FUNDING FROM THE CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES, FAMILY JUSTICE CENTER (FJ) PROGRAM GRANT - (DISTRICTS: ALL)

OVERVIEW

As the largest provider of local victim services in San Diego County, the Office of the San Diego County District Attorney (SDCDA) assists over 16,000 crime victims annually. Since July 2022, the District Attorney has opened two Family Justice Centers to further expand the services provided. The Family Justice Centers are regionalized hubs that provide acute crisis-care, case management, counseling and linkages to justice systems and supportive services for victims of crime. On January 28, 2020 (13), the Board of Supervisors (Board) approved the lease agreement for a facility located in the North County region in the City of San Marcos. On June 27, 2023 (12), the Board also approved a lease to establish a new Family Justice Center to serve crime victims in the South County region, located in National City. Both One Safe Place North (OSP-N) and One Safe Place South (OSP-S) provide critical services to victims of domestic violence, intimate partner violence, sexual assault, child abuse, elder abuse, transnational abandonment, and human trafficking.

The 2025-2026 State Budget Act appropriated funds to provide grants to Family Justice Centers throughout the state. Today's request is to ratify the application for the California Governor's Office of Emergency Services (Cal OES) Family Justice Center (FJ) Program grant, to accept \$625,000 in grant funding to support services at OSP-N and OSP-S, and authorize the District Attorney and her designees to apply for and accept grant funding to support services for victims of crime in the future. A waiver of Board Policy B-29, Fees, Grants, Revenue Contracts - which requires prior approval of grant applications is requested as this funding request was not received by the Board of Supervisors at least fifteen days in advance of the date on which the grant application was submitted.

**RECOMMENDATION(S)
DISTRICT ATTORNEY**

1. Ratify the submission of the grant application for the California Governor's Office of Emergency Services Family Justice Center (FJ) Program grant in the amount of \$625,000 for the period beginning April 1, 2026, through March 31, 2028, to support services for victims of crime.
2. Authorize the District Attorney and her designees to accept grant funds in the estimated amount of \$625,000 from the California Governor's Office of Emergency Services Family Justice Center (FJ) for the period of April 1, 2026, through March 31, 2028.
3. Authorize the District Attorney and her designees to apply for and accept grant funds for the California Governor's Office of Emergency Services Family Justice Center (FJ) Program from the California Governor's Office of Emergency Services in subsequent years provided there are no material changes to the grant terms or funding level.

4. Approve and authorize the District Attorney or her designees including the Chief District Attorney Administrative Officer, the District Attorney Legal Operations Administrator, and Finance Officer, in this year and subsequent years to review and execute all required or related grant documents, including agreements for the financial administration and distribution of funds where necessary to carry out the purposes of the program, and any annual extensions, grant subaward amendments, and/or revisions that do not materially impact either the program or funding levels of the Family Justice Center (FJ) Program grant.
5. Authorize the District Attorney and her designees through June 20, 2031 to submit grant applications for grant funding to support services for victims of crime.
6. Waive Board Policy B-29 Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery, which requires docketing at least 15 days in advance of the date on which the grant request must be received by the granting agency.

EQUITY IMPACT STATEMENT

The District Attorney focuses on policies and practices that ensure equal access to victim services. District Attorney victim advocates are located regionally to ensure all victims are offered support and needed services. Approximately 23% of the County's residents are immigrants who speak many different languages. To address language needs in serving victims, the District Attorney hires a diverse workforce with many bilingual victim advocates, utilizes contracted translation services, and launches informative digital and printed media campaigns in other languages. Victim advocates assist victims from all walks of life and experiences, regardless of age, background, and/or immigration status. The District Attorney's Office responds with culturally competent, trauma informed care to individuals harmed by crime. Since victims and survivors of trauma frequently intersect with the criminal justice system, their perspective is critical to achieving racial and social equity and fair and equitable justice. The proposed action to apply for and accept grant funding from California Governor's Office of Emergency Services supports the District Attorney's efforts to make victim services more accessible and equitable throughout San Diego County and supports the District Attorney's endeavor of fair and equal justice for all.

SUSTAINABILITY IMPACT STATEMENT

The provision of the California Governor's Office of Emergency Services (Cal OES) funding for the Family Justice Center (FJ) Program contributes to the County of San Diego's Sustainability initiative by supporting resiliency of victims and witnesses across the region. Through FJ Program grant funding, the District Attorney's Office is prepared to respond to urgent needs of victims and witnesses of crime. The Family Justice Centers provide emergency assistance in areas such as food, basic necessities, relocation, etc. Victim advocates provide other services which include crisis intervention, referral assistance to local community providers, and referrals for mental health counseling to respond to the emotional, psychological, or physical needs of victims/witnesses. The District Attorney's Office seeks to encourage individuals and families to stabilize their lives after victimization and strives to restore a measure of safety and security for the victim/witness.

FISCAL IMPACT

Funds for this request are partially included in the Fiscal Year 2025-26 Operational Plan for the District Attorney's Office. If approved, this request will result in current year's estimated costs and revenue of \$108,000 based on a grant award from the California Governor's Office of Emergency Services. Costs and revenue, estimated at \$517,000, for the remainder of the grant period of July 1, 2026 through March 31, 2028, will be included in future operational plans for the District Attorney's Office. The funding source will be a grant from the California Governor's Office of Emergency Services Family Justice Center Program. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

2. **SUBJECT: SHERIFF - NEW USER AGREEMENTS FOR THE CALIFORNIA IDENTIFICATION SYSTEM/REMOTE ACCESS NETWORK (DISTRICTS: ALL)**

OVERVIEW

The California Identification System/Remote Access Network (Cal-ID/RAN) is a statewide system, maintained by the California Department of Justice, that provides local law enforcement agencies with direct access to local, state, and federal automated fingerprint, palm print, photo systems and databases. This statewide system allows for the rapid identification of persons booked into detention facilities and latent prints lifted from crime scenes. The Sheriff's Office serves as San Diego County's Cal-ID/RAN administrator, and membership includes all 18 cities in the region.

Cal-ID/RAN is funded in part by user fees collected from the cities. User agreements between the County and the cities outline agency contributions towards the shared costs of the program which is estimated to be \$9 million for Fiscal Year 2026-27. On February 26, 2019 (3), the County of San Diego Board of Supervisors (Board) authorized the current user agreements, for a five-year period beginning July 1, 2019, through June 30, 2024. On May 21, 2024 (1), the Board authorized extending the agreements for two additional years. The agreements are set to expire on June 30, 2026. It is necessary to establish a new set of five-year agreements with regional Cal-ID/RAN participating cities to ensure continued fingerprint, palm print, and photo inquiry services can be provided.

Today's actions request the County of San Diego Board of Supervisors to approve and authorize new Cal-ID/RAN user agreements for a period of five years, beginning July 1, 2026, through June 30, 2031. This request includes a fee adjustment to ensure revenue from participating cities within the San Diego region to offset Cal-ID/RAN operational costs. Additionally, a waiver of Board Policy B-29 is requested, as the Cal-ID/RAN program is not full cost-recovery.

RECOMMENDATION(S)

SHERIFF

1. Approve and authorize the Clerk of the Board to accept and execute California Identification System/Remote Access Network (Cal-ID/RAN) user agreements with the cities of Carlsbad, Chula Vista, Coronado, Del Mar, El Cajon, Encinitas, Escondido,

Imperial Beach, La Mesa, Lemon Grove, National City, Oceanside, Poway, San Diego, San Marcos, Santee, Solana Beach, and Vista for a period of five years from July 1, 2026, through June 30, 2031, and authorize the Sheriff, or designee, to execute amendments as needed.

2. Approve and authorize the Sheriff's Office to reassess and adjust user fees to offset Cal-ID/RAN operational expenses. Estimated amounts of revenue based on user fees for Fiscal Year 2026-27 are Carlsbad (\$30,600), Chula Vista (\$68,700), Coronado (\$5,700), Del Mar (\$1,000), El Cajon (\$29,300), Encinitas (\$14,300), Escondido (\$42,100), Imperial Beach (\$6,000), La Mesa (\$16,400), Lemon Grove (\$7,600), National City (\$19,200), Oceanside (\$50,900), Poway (\$9,400), San Diego (\$407,700), San Marcos (\$19,900), Santee (\$12,100), Solana Beach (\$3,100), and Vista (\$23,400).
3. Waive Board Policy B-29, Fees, Grants, and Revenue Contracts - Department Responsibility for Cost Recovery.

EQUITY IMPACT STATEMENT

Offender identification is crucial in the criminal justice process to deliver offender accountability and bring justice and healing to victims. The California Identification System/Remote Access Network program provides local law enforcement agencies with direct and quick access to local, state, and federal automated fingerprint, palm print, photo systems and databases. Since this statewide system allows for the rapid identification of persons booked into detention facilities and latent prints lifted from crime scenes, law enforcement agencies can more efficiently identify individuals involved in crimes and exonerate the innocent. This creates a more equitable process when using fingerprints to identify individuals involved in crime cases.

SUSTAINABILITY IMPACT STATEMENT

Today's action to authorize user agreements supports the County of San Diego's Sustainability goal of providing just and equitable access for victims of crimes and those that may have wrongfully been accused in a crime. The California Identification System/Remote Access Network program ensures that there is expedient and accurate identification, which is a critical component of serving justice and holding the responsible parties accountable for their actions. Additionally, today's actions will support the County's Sustainability goal of maintaining fiscal stability and ensure long-term solvency by adjusting fees to ensure full cost recovery.

FISCAL IMPACT

There is no fiscal impact associated with this request in the current year. If approved, this request will result in estimated costs and revenue of \$767,400 in Fiscal Year 2026-27 from Carlsbad (\$30,600), Chula Vista (\$68,700), Coronado (\$5,700), Del Mar (\$1,000), El Cajon (\$29,300), Encinitas (\$14,300), Escondido (\$42,100), Imperial Beach (\$6,000), La Mesa (\$16,400), Lemon Grove (\$7,600), National City (\$19,200), Oceanside (\$50,900), Poway (\$9,400), San Diego (\$407,700), San Marcos (\$19,900), Santee (\$12,100), Solana Beach (\$3,100), and Vista (\$23,400). Remaining Fiscal Year 2026-27 Cal-ID/RAN program costs, estimated at \$9,616,500, will be included in the Fiscal Years 2026-28 CAO Recommended Operational Plan for the Sheriff's Office. The funding sources will be the Sheriff Fingerprint ID Trust Fund (\$8,041,100) and General Purpose Revenue (\$808,000). A waiver of Board Policy B-29 is requested, as the Cal-ID/RAN program is not full cost-recovery. Anticipated costs and revenue for the contract years through June 30, 2031, will be included in future Operational Plans for the Sheriff's

Office. The funding sources will be Cal-ID/RAN user fees collected from participating cities, Sheriff Fingerprint ID Trust Fund and General Purpose Revenue. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 3. SUBJECT: SHERIFF - REQUEST APPROVAL TO AUTHORIZE AN AMENDMENT WITH UNITED HEALTHCARE (AMERICHOICE) AND AUTHORIZE A COMPETITIVE SOLICITATION FOR AN ADMINISTRATIVE SERVICES ORGANIZATION (DISTRICTS: ALL)**

OVERVIEW

The San Diego Sheriff's Office (Sheriff's Office) has a need for an Administrative Services Organization (ASO) to support the Medical Services Division and seeks approval to negotiate with United HealthCare Services, Inc. (AmeriChoice) for the management of health care services provided to individuals in custody. The Sheriff's Office contracted medical services provider, NaphCare, currently performs limited administrative functions related to off-site medical care; however, the operational needs of the Sheriff's Office have significantly evolved due to increasing need for hospital care for incarcerated individuals, higher-acuity cases, and the expanded requirements of California Advancing and Innovating Medi-Cal (CalAIM).

The Sheriff's Office is currently facing three significant challenges under the existing contract: (1) administrative and operational capacity is no longer sufficient to manage the increased volume and acuity of off-site hospital care; (2) lack of implementation of CalAIM prerelease Medi-Cal claiming, resulting in potentially missing reimbursement opportunities and compliance risk that will take effect in the future; and (3) off-site medical expenditures are trending toward exceeding NaphCare's annual \$20,600,000 cap, creating substantial unbudgeted fiscal burden for the Sheriff's Office. Therefore, the Sheriff's Office requires an ASO with the expertise and infrastructure to manage off-site medical services, process timely CalAIM billing and claims, and support the Medical Services Division moving forward. Contracting with an ASO, such as AmeriChoice, will also provide the Sheriff's Office with enhanced authority and flexibility to negotiate agreements with hospitals and health care organizations. AmeriChoice's established provider network and contracting expertise will enable the Sheriff's Office to negotiate more favorable rates with hospitals and specialty providers, improving cost control and access to care. This approach aligns with the County's strategic goals of improving health equity and fiscal sustainability by leveraging AmeriChoice's experience to streamline care coordination and reduce off-site medical costs. In addition to reducing expenditures, this approach will enhance fiscal oversight, improve operational control, and ensure continuity of high-quality care for individuals in custody.

To ensure immediate CalAIM compliance and alignment with countywide Medi-Cal claiming requirements, today's action requests to establish appropriations of \$13,800,000 in the Sheriff's Office, for medical and mental health services for the incarcerated population, to bridge the costs that have exceeded NaphCare's off-site medical cap of \$20,600,000. Today's action also requests to authorize the Director of Purchasing and Contracting to amend the competitively procured administrative service organization contract (#574374) with AmeriChoice, managed by

the Health and Human Services Agency (HHSA), to include the San Diego Sheriff's Office participation and align with the existing HHSA contract term, which ends June 30, 2030, and to amend the contract as required to reflect changes in services and funding allocations subject to the approval of the Sheriff's Office.

In anticipation of future billing opportunities through CalAIM, HHSA included an option in this procurement to add a future scope of work for CalAIM billing. Approval of this agreement will ensure continuity of care for individuals in custody, maintain compliance with legal and regulatory mandates, safeguard the County's financial and operational interests, and partially mitigate the excess costs identified in the Fiscal Year 2025-26 Second Quarter Operational Plan Status Report. With the addition of the Sheriff's Office scope of work, HHSA's ASO contract is projected to increase by approximately \$25,000,000 annually. It is with the understanding that the Sheriff's Office will assume as the lead Contracting Officer Representative (COR) role moving forward to avoid any operational challenges for HHSA. The Sheriff's Office will discontinue the administrative services portion of the NaphCare contract upon transition of ASO services to the HHSA contract, eliminating exposure to over-cap charges under NaphCare's \$20,600,000 annual hospital cost cap and annual fixed rate charge of \$19,349,255. When comparing avoided over-cap liabilities and the costs embedded within the current comprehensive medical contract, transitioning these functions to AmeriChoice is expected to result in a net fiscal benefit.

In addition, recognizing the countywide need to maximize efficiencies through a unified ASO model, today's action requests authority for the Director, Department of Purchasing and Contracting to conduct a future countywide competitive solicitation for ASO services on behalf of the County, in coordination with the Sheriff's Office, HHSA, and/or the Probation Department and any other department requiring ASO services. This two-phase approach ensures immediate CalAIM readiness through the amendment to the existing HHSA contract, while enabling a future competitive process that provides consistent opportunities across County justice-involved and health programs, ensuring long-term alignment, and operational efficiency in how off-site medical services and Medi-Cal claims are administered.

RECOMMENDATION(S) SHERIFF

1. Establish appropriations of \$13,800,000 in the San Diego Sheriff's Office (Sheriff's Office), Other Charges, for medical and mental health services for the incarcerated population, based on Local Revenue Fund 2011, Community Corrections Subaccount.
(4 VOTES)
2. Waive Board Policy A-87, Competitive Procurement, and approve and authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of a fair and reasonable price, to amend the administrative service organization contract (#574374) with United HealthCare Services, Inc. (AmeriChoice), managed by the Health and Human Services Agency (HHSA), to include the Sheriff's Office's participation and align with the existing contract term; and amend the contract as required in order to reflect changes to services and funding allocations, subject to the approval of Sheriff's Office.

3. In accordance with Section 401, Article XXIII of the County Administrative Code, authorize the Director, Department of Purchasing and Contracting, to conduct a future Countywide competitive solicitation at the conclusion of the existing administrative service organization contract (#574374) for administrative services organization services on behalf of the County and upon successful negotiations and determination of a fair and reasonable price, award contracts for a term of one initial year, with four option years, and up to an additional six months if needed, and to amend the contract to reflect changes in program, funding, or service requirements, subject to the availability of funds and the approval of the Sheriff's Office.

EQUITY IMPACT STATEMENT

This request for AmeriChoice to act as an administrative services organization (ASO) for the San Diego County Sheriff's Office (Sheriff's Office). Medical Services builds greater health equity for our incarcerated population. The Sheriff's Office prioritizes the health and safety of those in custody and an ASO would streamline and enhance delivery of services, which will improve outcomes and reduce health disparities. Above and beyond the constitutional minimum requirements, jail facilities should reflect the community standard of integrated health care and support incarcerated persons with a holistic approach.

SUSTAINABILITY IMPACT STATEMENT

The San Diego County Sheriff's Office is continually creating efficiencies in County of San Diego (County) detention facilities to enhance the level of care, ensure timeliness of delivery, and increase access. This request supports the County's sustainability goal of providing just and equitable access by improving service delivery to those in its custodial care. An administrative services organization (ASO) such as AmeriChoice would be providing essential administration and management of the medical and mental health contracted services which are necessary to the health and well-being of all incarcerated persons. With this amendment, the Sheriff's Office will discontinue payment for the administrative services component currently embedded in the NaphCare contract. These services will transition to AmeriChoice, and the Sheriff's Office will no longer incur over-cap costs above the \$20,600,000 annual threshold under NaphCare's off-site medical structure. This approach maximizes the service delivery to incarcerated persons and better supports reentry to the community upon release. The Sheriff's Office is dedicated to advancing health equity outcomes for incarcerated persons and having an ASO allows timely and effective management and accountability of contracted services.

FISCAL IMPACT

Funds for this request are partially included in the Fiscal Year 2025-26 Operational Plan for the San Diego County Sheriff's Office (Sheriff's Office). If approved, this request will result in costs and revenue of \$13,800,000 in Fiscal Year 2025-26. The funding source will be Local Revenue Fund 2011, Community Corrections Subaccount. The requested amendment will increase the overall value of the existing administrative service organization contract (#574374) with United HealthCare Services, Inc. (AmeriChoice), managed by the Health and Human Services Agency, by approximately \$25,000,000 annually from July 1, 2026, thru June 30, 2030, to incorporate the Sheriff's Office scope of work. The current comprehensive medical services contract with NaphCare includes a fixed annual allocation of \$19,349,255 for off-site hospital and specialty care; under the proposed action, this fixed payment will be discontinued and replaced with an estimated \$25,000,000 annual cost for AmeriChoice to administer and manage off-site medical services and claims. In addition, there is also a cap of \$20,600,000, which once met, any

additional off-site medical expenditures become the direct responsibility of the Sheriff's Office, contributing to the significant liabilities. Those overages will be avoided in the future contract. Future year costs associated with ongoing operational needs and off-site hospital costs and related medical claims, through the remaining contract term with AmeriChoice, will be included in future Operational Plans for the Sheriff's Office. There will be no additional staff years associated with this action.

BUSINESS IMPACT STATEMENT

N/A

4. **SUBJECT: SHERIFF - REQUEST APPROVAL FOR NEW REGIONAL COMMUNICATIONS SYSTEM CUSTOMER REVENUE AGREEMENTS WITH AMERICAN MEDICAL RESPONSE, SAN DIEGO GAS & ELECTRIC, AND SAN DIEGO METROPOLITAN TRANSIT SYSTEM (DISTRICTS: ALL)**

OVERVIEW

The Regional Communications System (RCS) provides public safety and public service radio communications services to San Diego and Imperial Counties, 24 incorporated cities, and numerous other local, state, federal, and tribal government agencies in the San Diego County and Imperial County regions, supporting operational, tactical, and emergency communications. These services are governed by formal customer service agreements, all of which are set to expire on June 30, 2026. On October 8, 2025, the RCS Board of Directors approved the renewal of these agreements for a five-year term, covering the period from July 1, 2026, to June 30, 2031. New agreements will be prepared for each renewed customer. Three agencies, American Medical Response (AMR), San Diego Gas & Electric (SDG&E), and San Diego Metropolitan Transit System (MTS), have more than \$250,000 estimated maximum annual revenue. However, County Administrative Code Section 123 requires that any revenue agreement over this amount must come to the Board of Supervisors (Board) for approval.

Today's actions request the Board approve new revenue agreements between the County of San Diego Sheriff's Office, and the three agencies: American Medical Response, San Diego Gas & Electric, and San Diego Metropolitan Transit System, for wireless radio communications for the period of July 1, 2026, through June 30, 2031.

RECOMMENDATION(S)

SHERIFF

1. Approve and authorize the Clerk of the Board of Supervisors to sign, upon receipt, the "San Diego County - Imperial County Regional Communications System Customer Agreement" with American Medical Response for the estimated total amount of up to \$3,008,520 for the period July 1, 2026, through June 30, 2031.
2. Approve and authorize the Clerk of the Board of Supervisors to sign, upon receipt, the "San Diego County - Imperial County Regional Communications System Customer Agreement" with San Diego Gas & Electric for the estimated total amount of up to \$5,014,200 for the period July 1, 2026, through June 30, 2031.

3. Approve and authorize the Clerk of the Board of Supervisors to sign, upon receipt, the “San Diego County - Imperial County Regional Communications System Customer Agreement” with San Diego Metropolitan Transit System for the estimated total amount of up to \$1,880,325 for the period July 1, 2026, through June 30, 2031.
4. Authorize the Clerk of the Board to sign all extensions, amendments, and/or revisions to the agreements that do not materially impact either the program or funding level.

EQUITY IMPACT STATEMENT

The San Diego County-Imperial County Regional Communications System (RCS) radio network serves most of the public safety (law enforcement and fire) and public service (transportation and schools) users in the San Diego region. Approving these RCS agreements ensures equitable access to quality and uninterrupted services delivered to the agencies and their regional customers. By having these communication services, these agencies will have increased reliability in operations and responsiveness to emergencies and disasters, guaranteeing their ability to provide services to the people of San Diego County.

SUSTAINABILITY IMPACT STATEMENT

Approving these three RCS agreements with its customer agencies furthers the County’s Sustainability Goals of providing just and equitable access to programs and services and protecting the health and well-being of residents who rely on these agencies to provide their services with continuity of communication and capability.

FISCAL IMPACT

If approved, today’s request will result in total estimated revenue of up to \$9,903,045 for the five-year period from July 1, 2026, to June 30, 2031, based on the maximum radios authorized in each agreement. The funding source is estimated revenue from American Medical Response (up to \$3,008,520), San Diego Gas & Electric (up to \$5,014,200), and San Diego Metropolitan Transit System (up to \$1,880,325). Estimated revenue of up to \$1,909,509 for the first year, will be included in the Fiscal Year 2026-27 Operational Plan for the Sheriff’s Office but will be adjusted dependent on the actual number of active radios. The first year’s revenue consists of maximum estimated revenues of \$580,104 from AMR, \$966,840 from SDG&E, and \$362,565 from MTS. Remaining estimated revenue of up to \$7,993,536 for July 1, 2027 through June 30, 2031, covering the second through fifth years, will be included in future year Operational Plans for the Sheriff’s Office. The second year’s estimated maximum revenues are \$590,904 from AMR, \$984,840 from SDG&E, and \$369,315 from MTS. The third year’s estimated maximum revenues are \$601,704 from AMR, \$1,002,840 from SDG&E, and \$376,065 from MTS. The fourth year’s estimated maximum revenues are \$612,504 from AMR, \$1,020,840 from SDG&E, and \$382,815 from MTS. The fifth and final year’s estimated maximum revenues are \$623,304 from AMR, \$1,038,840 from SDG&E, and \$389,565 from MTS. There will be no change in net General Fund cost and no additional staff years. Pursuant to Board Policy B-29, Fees, Grants, and Revenue Contracts - Department Responsibility for Cost Recovery the agreements with AMR, SDG&E, and MTS are full cost recovery.

BUSINESS IMPACT STATEMENT

N/A

5. SUBJECT: SECOND CONSIDERATION AND ADOPTION OF AN ORDINANCE: ADOPT AN ORDINANCE ADDING ARTICLE IIIx TO THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATED TO THE SAN DIEGO REGIONAL HUMAN TRAFFICKING AND COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN ADVISORY COUNCIL AND AUTHORIZE APPLYING FOR HUMAN TRAFFICKING-RELATED GRANTS (3/03/26 First Reading; 3/24/26 Second Reading); APPROVAL OF BYLAWS (DISTRICTS: ALL)

OVERVIEW

On March 3, 2026 (03) the Board of Supervisors took action to further consider and adopt the Ordinance on March 24, 2026.

On June 14, 2011 (9), the Board of Supervisors (Board) established the San Diego Regional Human Trafficking and Commercial Sexual Exploitation of Children (CSEC) Advisory Council (Advisory Council) to collaboratively create long-term, systemic changes to effectively address human trafficking and the commercial sexual exploitation of children. The Board directed that the Advisory Council include members from law enforcement agencies, victim services organizations, the education community, and volunteer and community groups. At that time, the Advisory Council was comprised of representatives of subcommittees, which were informal and formal groups generally self-organized by the sectors involved in combating and responding to human trafficking and CSEC. Subcommittees elected two members from ten sector groups, for a total of twenty members. As the Advisory Council’s work and membership have evolved, the Advisory Council and County staff recommend codifying its purpose, structure, membership application process, and appointing authorities, while maintaining representation from the same ten sectors, business, child and family well-being, community, education, health services, law enforcement, prosecution, research and data, survivor voices, and survivor services. To formalize these changes, an ordinance, and accompanying bylaws to implement the ordinance, are required.

Today's request is to approve the introduction of an ordinance to amend the San Diego County Administrative Code to formally establish the membership and organization of the Advisory Council. If approved on March 3, 2026, the Board will subsequently consider on March 24, 2026, the adoption of the ordinance and Advisory Council bylaws. The bylaws reflect the procedures and new membership appointment practices established in the ordinance. A waiver of Board Policy B-29, which requires prior approval of grant applications, is requested to authorize the Deputy Chief Administrative Officer for Public Safety, the Deputy Chief Administrative Officer for Health and Human Services Agency, and/or the District Attorney, or their designees, to apply for grant funding through June 30, 2031 to support human trafficking or commercial sexual exploitation of children prevention and intervention activities and/or services for adult and youth victims and survivors.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Consider and adopt the Ordinance:
AN ORDINANCE ADDING ARTICLE IIIx TO THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATING TO THE SAN DIEGO REGIONAL HUMAN TRAFFICKING AND COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN ADVISORY COUNCIL.

2. Approve The San Diego Regional Human Trafficking and Commercial Sexual Exploitation of Children Advisory Council Bylaws.

EQUITY IMPACT STATEMENT

The proposed action to formally establish the membership and organization of the San Diego Regional Human Trafficking and Commercial Sexual Exploitation of Children Advisory Council seeks to improve coordination, prevention, and response efforts related to human trafficking throughout the region. Anyone can be a victim of human trafficking; however, available data show that certain populations experience disproportionate impacts, including youth involved in the child welfare and/or juvenile justice systems, runaway and homeless youth, Black individuals, migrant laborers, LGBTQ+ individuals, survivors of sexual or domestic violence, and individuals experiencing addiction. A 2016 regional study also found that while trafficking occurs countywide, victims are overrepresented in specific ZIP codes. The proposed action supports efforts to better identify and address the needs of communities at elevated risk, strengthen regional collaboration, and improve outcomes for individuals vulnerable to continued marginalization.

SUSTAINABILITY IMPACT STATEMENT

The implementation of an Ordinance to update the San Diego Regional Human Trafficking and Commercial Sexual Exploitation of Children (CSEC) Advisory Council supports the County of San Diego's Sustainability Vision by fostering inclusive, resilient, and equitable communities. This action aligns by engaging the community in meaningful ways and seeking diverse stakeholder input to inform regional strategies addressing human trafficking. The Advisory Council brings together representatives from multiple sectors-including law enforcement, education, health, and survivor services-to collaborate on sustainable, community-centered solutions. It also promotes equitable access to services, policy development, and resources that support individuals at risk of exploitation. Through coordination and collaboration, the Advisory Council contributes to long-term social sustainability by strengthening community capacity, reducing systemic inequities, and enhancing safety and well-being for all residents.

FISCAL IMPACT

There is no fiscal impact associated with these recommendations. Staff will return to the Board of Supervisors as necessary to accept grant awards and to establish appropriations. There is no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

6. **SUBJECT: ADOPT AN ORDINANCE REPEALING AND REPLACING ARTICLE XV OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE REGARDING THE HEALTH AND HUMAN SERVICES AGENCY AND ADDING ARTICLE XVII REGARDING THE BEHAVIORAL HEALTH SERVICES DEPARTMENT (DISTRICTS: ALL)**

OVERVIEW

On August 26, 2025 (24), the San Diego County Board of Supervisors (Board) approved the establishment of an Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems

Transformation (Subcommittee) to explore, study, plan and recommend actions to support and strengthen the County of San Diego's social safety net and behavioral health system. The Subcommittee was tasked with, among other efforts, advising the Board on transforming the Behavioral Health Services (BHS) department into a distinct organization.

To establish BHS as a distinct organizational structure, County Administrative Code must be amended. Today's action brings forward an ordinance to repeal and replace County Administrative Code Article XV related to the Health and Human Services Agency (HHS) to remove the duties and responsibilities of BHS, as defined by applicable laws and regulations, and establish a new County Administrative Code Article XVII that sets out the duties and responsibilities of BHS as a standalone organizational structure distinct from HHS. The proposed action requires two steps. Today's first action requests the Board to approve the introduction of an Ordinance amending the County Administrative Code relating to HHS and adding a new Administrative Code article related to BHS (first reading). If the Board approves today's recommended action, then on April 21, 2026, the Board is requested to consider and adopt the Ordinance.

If approved, these actions will advance the transformation of BHS into a distinct organization and support a more optimal operational structure that is positioned to support better health outcomes, a better experience of care for beneficiaries, and more efficient use of resources.

RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER

On March 24, 2026:

1. Approve the introduction of the Ordinance (First Reading):
AN ORDINANCE REPEALING AND REPLACING ARTICLE XV OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE REGARDING THE HEALTH AND HUMAN SERVICES AGENCY AND ADDING ARTICLE XVII REGARDING THE BEHAVIORAL HEALTH SERVICES DEPARTMENT.

If, on March 24, 2026, the Board takes action within recommendation #1 above, then on April 21, 2026:

1. Consider and adopt the Ordinance (second reading):
AN ORDINANCE REPEALING AND REPLACING ARTICLE XV OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE REGARDING THE HEALTH AND HUMAN SERVICES AGENCY AND ADDING ARTICLE XVII REGARDING THE BEHAVIORAL HEALTH SERVICES DEPARTMENT

EQUITY IMPACT STATEMENT

The County of San Diego (County) Behavioral Health Services (BHS) serves as the specialty mental health plan for Medi-Cal eligible residents, providing a comprehensive system of care for mental health and substance use needs. BHS strives to ensure services are accessible, culturally responsive, and aligned with the unique needs of San Diego's diverse communities, while equitably distributing resources to reach those most in need.

In 2023, nearly one in three San Diegans were Medi-Cal eligible, with Hispanic/Latino residents having the highest eligibility rate at 38%. For Medi-Cal members experiencing serious mental illness or substance use challenges, BHS delivers care through County-operated and contracted programs, designed to address social determinants of health. As a specialty mental health plan, BHS is re-organizing internally to strengthen its ability to allocate resources equitably and design services that are impactful and responsive to community needs by maintaining and expanding access to treatment and care for populations historically underserved by behavioral health systems.

SUSTAINABILITY IMPACT STATEMENT

Today's actions support to the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These goals will be advanced by strengthening the behavioral health system of care to ensure long-term sustainability of accessible and culturally responsive services. By transforming into a distinct organization, BHS is building a more optimized organizational structure for delivering mental health and substance use services. This will allow for more efficient allocation of resources, enhanced care coordination, and greater capacity to reach historically underserved communities.

FISCAL IMPACT

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

7. **SUBJECT: AUTHORIZE AMENDMENT TO EXTEND EXISTING BEHAVIORAL HEALTH ADMINISTRATIVE SERVICES ORGANIZATION CONTRACT AND AUTHORIZE EXECUTION OF THE BEHAVIORAL HEALTH SERVICES PERFORMANCE CONTRACT AGREEMENT WITH THE STATE (DISTRICT: ALL)**

OVERVIEW

The County of San Diego (County) Behavioral Health Services (BHS) department contracts with an administrative services organization (ASO) to provide specialized and technical operational support services that assist with maintaining BHS requirements to function as a specialty behavioral health plan. On August 4, 2015 (4), the San Diego County Board of Supervisors (Board) authorized the competitive solicitation of an ASO for these services. Since then, the Board has approved two contract extensions to support new requirements related to implementation of the Drug Medi-Cal Organized Delivery System, CalAIM, and actions to align with payment reform, among others.

The current ASO contract is with United Behavioral Health (dba Optum) through June 30, 2027, and up to an additional six months, if needed. The contract provides required specialized infrastructure, technical expertise, and dedicated resources that support BHS' foundational and evolving behavioral health plan administrative needs. ASO services include:

- Clinical management services,

- 24/7 Behavioral Health Access and Crisis Line,
- Utilization management services,
- Management of the BHS contracted fee-for-service provider network,
- Claims and billing support for in- and out-of-network providers and facilities,
- Management information system support services, and
- Credentialing and Medi-Cal provider enrollment services.

Today’s action recommends the Board authorize an extension of the current contract up to June 30, 2030, and up to an additional six months, if needed, to allow operational continuity of the ASO, while concurrent actions advance the transformation of BHS into a standalone department. Extending the ASO contract allows BHS to develop a scope of work reflective of new and evolving policy and organizational changes, while minimizing compliance and fiscal risks as organizational roles and responsibilities are realigned. This will ensure the future ASO solicitation reflects realistic contractual scope, inclusive of service levels, staffing expectations, and budget requirements. It also maintains critical support to the network and preserves institutional knowledge during the transition.

Other systemwide updates include the implementation of the Behavioral Health Services Act (BHSA), which is State law passed by voters in March 2024, and outlines how counties will utilize various behavioral health funding sources to meet statewide and local outcome measures, reduce disparities, and address unmet needs. With the implementation of BHSA, the California Department of Health Care Services (DHCS) has introduced a new three-year Performance Contract Agreement, establishing the County’s responsibility to provide an integrated and coordinated range of services appropriate to meet the needs of clients and to implement systemwide performance outcome measurements in San Diego County. Today’s action requests the Board to authorize execution of the Fiscal Years 2026-27 through 2028-29 Performance Contract Agreement with DHCS.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting to amend and extend contract #553848 with United Behavioral Health (dba Optum) for the behavioral health administrative services organization up to June 30, 2030, and up to an additional six months if needed; subject to the availability of funds; and to amend the contract as required to reflect changes to services and funding allocations, subject to the approval of the Director, Behavioral Health Services.
2. Approve and authorize the Clerk of the Board to execute, upon receipt, the County Performance Contract for Fiscal Years 2026-27 through 2028-29 with the California Department of Health Care Services, amendments thereto, and future years’ agreements and amendments provided terms, conditions, and funding are not materially impacted subject to the approval of the Director, Behavioral Health Services.

EQUITY IMPACT STATEMENT

The County of San Diego (County) Behavioral Health Services (BHS) is the delivery system for mental health and substance use care for Medi-Cal eligible residents, focused on ensuring

services are accessible, culturally responsive, aligned with the needs of diverse populations, and equitably distributed to reach those most in need.

In 2023, nearly one in three San Diegans were eligible for Medi-Cal. Among Hispanic/Latino residents, Medi-Cal eligibility was the highest, at 38% in 2023. For Medi-Cal eligible residents who experience serious mental illness or have a substance use care need, BHS offers County-operated and BHS-contracted programs that address the social determinants of health by being accessible, capable of meeting the needs of diverse populations, and culturally responsive with the intent to equitably distribute services to those most in need.

In doing so, BHS strives to reduce behavioral health inequities, identifying needs and designing services in a manner most impactful, equitable, and that will yield meaningful outcomes for those served. The services described in today's recommendation are vital for BHS to continue to provide access to treatment and care for populations who are underserved by social and behavioral health resources.

SUSTAINABILITY IMPACT STATEMENT

Today's actions support the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services, and Sustainability Goal #4 to protect the health and wellbeing of everyone in the region. This will be achieved by ensuring that critical behavioral health services are accessible, culturally responsive, and aligned with the needs of the most vulnerable communities. Today's action promotes the health and wellbeing of Medi-Cal eligible residents by helping to maintain a comprehensive continuum of mental health and substance use services that are tailored to meet the needs of historically underserved populations.

FISCAL IMPACT

Recommendation #1: Authorize amendment to extend existing Behavioral Health Administrative Services Organization Contract

Funds for this request are included in the Fiscal Year (FY) 2025-27 Operational Plan in the Health and Human Services Agency (HHS). If approved, this will result in no change in costs and revenues in FY 2025-26 and FY 2026-27 and annual cost and revenues of approximately \$40 million starting FY 2027-28 through FY 2029-30. Funds for subsequent years will be incorporated into future operational plans. The funding sources are Behavioral Health Services Act, Realignment, Short-Doyle/Medi-Cal, and Drug Medi-Cal Organized Delivery System. There will be no change in net General Fund cost and no additional staff years.

Recommendation #2: Authorize execution of the Performance Contract Agreement with the State

There is no fiscal impact from this action. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

8. SUBJECT: SAN DIEGO COUNTY COMMISSION ON THE STATUS OF WOMEN AND GIRLS' BYLAWS UPDATE FOR APPROVAL (DISTRICTS: ALL)

OVERVIEW

The San Diego County Commission on the Status of Women and Girls (Commission) was established by the County of San Diego (County) Board of Supervisors (Board) on May 26, 1970. The operations are set forth in San Diego Administrative Code, Article IV, Section 85, effective September 4, 1975. The Administrative Code establishing the Commission also governs some of the practical ways the Commission is run, some of which are also reflected in the San Diego County Commission on the Status of Women and Girls Bylaws (Bylaws), effective November 2006.

Section E.7. Bylaws of Advisory Committees of Board Policy A-74: Participation in County Boards, Commissions, and Committees states that each advisory committee will prepare bylaws, which must be reviewed by County Counsel and approved by the Board.

Today's action seeks Board approval of the revisions to the Commission's Bylaws (Attachment A). The Commission's Governance Committee met and forwarded their recommendations to the Commission. The Commission reviewed the recommended changes and voted to approve the Bylaws at its March 6, 2026 meeting. The motion to approve the Bylaws and forward to the Board of Supervisors for approval passed with a majority vote of members present. The vote was as follows: 10 Yes, 0 Abstain, 0 Oppose.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Approve the revisions to the San Diego County Commission on the Status of Women and Girls Bylaws.

EQUITY IMPACT STATEMENT

The San Diego County Commission on the Status of Women and Girls (Commission) was established to promote policy and to provide an open forum for discussion and action to identify the needs and problems of women and girls throughout the county that are affected by public policy decisions, and to eliminate the practice of discrimination and prejudice on the basis of sex. The updates to the Commission's Bylaws streamline and align them with current best practices. These changes will ensure that the Commission continues to operate efficiently and effectively to identify the needs and problems of women and girls throughout the county.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to update the San Diego County Commission on the Status of Women and Girls' (Commission) Bylaws contribute to many of the County of San Diego Sustainability Goals: Engage the community; Provide just and equitable access; and Protect health and wellbeing. In terms of sustainability in equity, economy, and health/wellbeing, it will support the Commission in ensuring Commissioners are able to identify and promote the needs of all women and girls throughout the county.

FISCAL IMPACT

There is no fiscal impact associated with these actions. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

9. **SUBJECT: APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$72,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, CONSTRUCTION, IMPROVEMENT AND EQUIPPING OF THE TROLLEY STOP APARTMENT PROJECT (DISTRICT: 1)**

OVERVIEW

The County of San Diego (“County”) has received a request from the California Municipal Finance Authority (“CMFA” or “Authority”) to approve the Authority’s issuance of exempt facility bonds in an aggregate principal amount not to exceed \$72,000,000 (the “Bonds”), for the benefit of San Ysidro Pacific Associates LP, a California limited partnership (the “Borrower”). The Borrower has requested that the Authority participate in the issuance of the Bonds to finance or refinance the acquisition, development, construction, improvement, and equipping of a multifamily rental housing project, the Trolley Stop Apartment project, located within the County at 3145 & 3167 Beyer Boulevard, San Diego, California 92154 (collectively, the “Project”).

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue revenue bonds, including the Borrower. In order to initiate such a financing, the Borrower is asking the County, a member jurisdiction in which the project resides to approve the Authority’s issuance of the Bonds. Although the Authority will be the issuer of the Bonds for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Pursuant to Section 147(f) of the Internal Revenue Code, a public hearing was held on March 3, 2026. There were no comments from the public at that hearing.

Today’s recommendations will provide the Authority with the required authorization to pursue its determination to issue the Bonds on behalf of the Borrower for the Project.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Adopt a Resolution entitled:

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE OF CALIFORNIA MUNICIPAL FINANCE AUTHORITY EXEMPT FACILITY BONDS IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$72,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, CONSTRUCTION, IMPROVEMENT AND EQUIPPING OF THE TROLLEY STOP APARTMENT PROJECT.

EQUITY IMPACT STATEMENT

This financing will help in the creation of quality, affordable housing for 330 low-income households in San Diego County. The bonds issued will be used to finance or refinance the acquisition, construction, improvement, and equipping of a multifamily rental housing project

located at 3145 & 3167 Beyer Boulevard, San Diego, California 92154. The obligations will assist the Borrower to offer low-income living arrangements for households in San Diego County.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in economic benefits for the community by allowing the borrower to serve 330 low-income households in San Diego County. This financing will contribute to the County’s Sustainability Goal No. 2, providing just and equitable access, by increasing investment in underserved communities of San Diego County.

FISCAL IMPACT

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County of San Diego (County) for staff costs associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the reissuance of the financing related to the Project. The County will incur no obligation of indebtedness as a result of today’s actions.

BUSINESS IMPACT STATEMENT

N/A

- 10. SUBJECT: APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$40,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION AND REHABILITATION OF THE QUALIFIED RESIDENTIAL RENTAL 707 BY VINTAGE APARTMENT PROJECT (DISTRICT: 1)**

OVERVIEW

The County of San Diego (“County”) has received a request from the California Municipal Finance Authority (“CMFA” or “Authority”) to approve the Authority’s issuance of exempt facility bonds in an aggregate principal amount not to exceed \$40,000,000 (the “Bonds”), for the benefit of Vintage Housing Holdings LLC, a California limited liability corporation (the “Borrower”). The Borrower has requested that the Authority participate in the issuance of the Bonds to finance or refinance the acquisition and rehabilitation of a 202-unit (including a two manager’s units) multifamily rental housing project located within the County at 707 Broadway, San Diego, California, 92101 (collectively, the “Project”).

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue revenue bonds, including the Borrower. In order to initiate such a financing, the Borrower is asking the County, a member jurisdiction in which the project resides to approve the Authority’s issuance of the Bonds. Although the Authority will be the issuer of the Bonds for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Pursuant to Section 147(f) of the Internal Revenue Code, a public hearing was held on March 3, 2026. There were no comments from the public at that hearing.

Today's recommendations will provide the Authority with the required authorization to pursue its determination to issue the Bonds on behalf of the Borrower for the Project.

RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER

Adopt a Resolution entitled:

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING A PLAN OF FINANCE INCLUDING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE OUTSTANDING PRINCIPAL AMOUNT NOT TO EXCEED \$40,000,000 TO FINANCE AND REFINANCE A QUALIFIED RESIDENTIAL RENTAL PROJECT FOR THE BENEFIT OF VINTAGE HOUSING HOLDINGS, LLC (OR AN AFFILIATE), AND CERTAIN OTHER MATTERS RELATING THERETO

EQUITY IMPACT STATEMENT

This financing will help in the creation of quality, affordable housing for 200 low-income households in San Diego County. The bonds issued will be used to finance or refinance the acquisition and rehabilitation of a multifamily rental housing project located at 707 Broadway, San Diego, California 92101. The obligations will assist the Borrower to offer low-income living arrangements for households in San Diego County.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in economic benefits for the community by allowing the borrower to serve 200 low-income households in San Diego County. This financing will contribute to the County of San Diego's Sustainability Goal No. 2, providing just and equitable access, by increasing investment in underserved communities of San Diego County.

FISCAL IMPACT

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County of San Diego (County) for staff costs associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the reissuance of the financing related to the Project. The County will incur no obligation of indebtedness as a result of today's actions.

BUSINESS IMPACT STATEMENT

N/A

11. SUBJECT: APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$13,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, DEVELOPMENT, CONSTRUCTION, AND EQUIPPING OF THE 2851 COMMERCIAL APARTMENT PROJECT (DISTRICT: 1)

OVERVIEW

The County of San Diego (“County”) has received a request from the California Municipal Finance Authority (“CMFA” or “Authority”) to approve the Authority’s issuance of exempt facility bonds in an aggregate principal amount not to exceed \$13,000,000 (the “Bonds”), for the benefit of SLT 2851 Commercial St, LP, a California limited partnership (the “Borrower”). The Borrower has requested that the Authority participate in the issuance of the Bonds to finance or refinance the acquisition, development, construction, and equipping of a 70 unit (including 1 manager’s unit) multifamily rental housing project located within the County at 2851 Commercial Street, San Diego, California 92113 (collectively, the “Project”).

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue revenue bonds, including the Borrower. In order to initiate such a financing, the Borrower is asking the County, a member jurisdiction in which the project resides to approve the Authority’s issuance of the Bonds. Although the Authority will be the issuer of the Bonds for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Pursuant to Section 147(f) of the Internal Revenue Code, a public hearing was held on March 3, 2026. There were no comments from the public at that hearing.

Today’s recommendations will provide the Authority with the required authorization to pursue its determination to issue the Bonds on behalf of the Borrower for the Project.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Adopt a Resolution entitled:

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE AND REISSUANCE OF CALIFORNIA MUNICIPAL FINANCE AUTHORITY MULTIFAMILY HOUSING EXEMPT FACILITY BONDS IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$13,000,000 FOR THE PURPOSE OF FINANCING AND/OR REFINANCING THE ACQUISITION, DEVELOPMENT, CONSTRUCTION, AND EQUIPPING OF A QUALIFIED RESIDENTIAL RENTAL PROJECT TO BE KNOWN AS THE 2851 COMMERCIAL STREET APARTMENTS

EQUITY IMPACT STATEMENT

This financing will help in the creation of quality, affordable housing for 69 low-income households in San Diego County. The bonds issued will be used to finance or refinance the acquisition, development, construction, and equipping of a multifamily rental housing project located at 2851 Commercial Street, San Diego, California. The obligations will assist the Borrower to offer low-income living arrangements for households in San Diego County.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in economic benefits for the community by allowing the borrower to serve 69 low-income households in San Diego County. This financing will contribute to the County of San Diego's (County) Sustainability Goal No. 2, providing just and equitable access, by increasing investment in underserved communities of San Diego County.

FISCAL IMPACT

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County of San Diego (County) for staff costs associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the reissuance of the financing related to the Project. The County will incur no obligation of indebtedness as a result of today's actions.

BUSINESS IMPACT STATEMENT

N/A

- 12. SUBJECT: APPROVING THE ISSUANCE OF EXEMPT FACILITY BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY IN AN AGGREGATE AMOUNT NOT TO EXCEED \$20,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, CONSTRUCTION, IMPROVEMENT AND EQUIPPING OF THE 5370 NAPA APARTMENT PROJECT (DISTRICT: 4)**

OVERVIEW

The County of San Diego ("County") has received a request from the California Municipal Finance Authority ("CMFA" or "Authority") to approve the Authority's issuance of exempt facility bonds in an aggregate principal amount not to exceed \$20,000,000 (the "Bonds"), for the benefit of Napa Street San Diego LP, a California limited partnership (the "Borrower"). The Borrower has requested that the Authority participate in the issuance of the Bonds to finance or refinance the acquisition, development, construction, improvement, and equipping of a multifamily rental housing project located within the County at 5370-5390 Napa Street, San Diego, California 92110 (collectively, the "Project").

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue revenue bonds, including the Borrower. In order to initiate such a financing, the Borrower is asking the County, a member jurisdiction in which the project resides to approve the Authority's issuance of the Bonds. Although the Authority will be the issuer of the Bonds for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Pursuant to Section 147(f) of the Internal Revenue Code, a public hearing was held on March 3, 2026. There were no comments from the public at that hearing.

Today's recommendations will provide the Authority with the required authorization to pursue its determination to issue the Bonds on behalf of the Borrower for the Project.

**RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER**

Adopt a Resolution entitled:

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE OF CALIFORNIA MUNICIPAL FINANCE AUTHORITY EXEMPT FACILITY BONDS IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$20,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE ACQUISITION, CONSTRUCTION, IMPROVEMENT AND EQUIPPING OF THE 5370 Napa APARTMENT PROJECT

EQUITY IMPACT STATEMENT

This financing will help in the creation of quality, affordable housing for 100 low-income households in San Diego County. The bonds issued will be used to finance or refinance the acquisition, construction, improvement, and equipping of a multifamily rental housing project located at 5370-5390 Napa Street, San Diego, California 92110. The obligations will assist the Borrower to offer low-income living arrangements for households in San Diego County.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in economic benefits for the community by allowing the borrower to serve 100 low-income households in San Diego County. This financing will contribute to the County of San Diego's (County) Sustainability Goal No. 2, providing just and equitable access, by increasing investment in underserved communities of San Diego County.

FISCAL IMPACT

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County of San Diego (County) for staff costs associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the reissuance of the financing related to the Project. The County will incur no obligation of indebtedness as a result of today's actions.

BUSINESS IMPACT STATEMENT

N/A

13. **SUBJECT: ADMINISTRATIVE ITEM:
SECOND CONSIDERATION AND ADOPTION OF AN ORDINANCE:
AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE
AND ESTABLISHING COMPENSATION RELATED TO THE
RATIFIED TENTATIVE AGREEMENT FOR THE EMPLOYEE
BARGAINING UNITS - DS AND SM REPRESENTED BY DEPUTY
SHERIFFS' ASSOCIATION OF SAN DIEGO COUNTY AND
AMENDING A SALARY GRADE (3/3/2026- First Reading; 3/24/2026-
Second Reading, unless the ordinance is modified on second reading)
(DISTRICTS: ALL)**

OVERVIEW

On March 3, 2026 (08) the Board of Supervisors took action to further consider and adopt the Ordinance on March 24, 2026.

Today’s actions reflect the compensation changes that have been negotiated with Deputy Sheriffs’ Association of San Diego County and amending a salary grade. The County of San Diego reached a tentative agreement for a three-year Memorandum of Agreement (MOA) with Deputy Sheriffs’ Association of San Diego County

Today’s recommendations are for the Board of Supervisors (Board) to approve the introduction of the ordinance (first reading) to amend the Compensation Ordinance. If the Board takes the action as recommended, then on March 24, 2026, staff recommends the Board adopt the ordinance (second reading). If the proposed ordinance is altered on March 24, 2026, then on that date a subsequent meeting date will be selected for the adoption of the ordinance (second reading).

**RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER**

Approve the adoption of the Ordinances (second reading):
AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE SECTIONS AND ESTABLISHING COMPENSATION RELATING TO THE RATIFIED TENTATIVE AGREEMENT WITH THE DEPUTY SHERIFFS’ ASSOCIATION OF SAN DIEGO COUNTY FOR THE DS AND SM BARGAINING UNITS AND AMENDING A SALARY GRADE

EQUITY IMPACT STATEMENT

Today’s actions reflect a strong partnership between the County and Deputy Sheriffs’ Association of San Diego County, demonstrating our shared commitment to equitable salaries, and fair compensation. These efforts support recruitment, retention and benefits for all employees.

SUSTAINABILITY IMPACT STATEMENT

The proposed action of amending the Compensation Ordinance aligns with the County’s Sustainability Goals by promoting sustainable economic growth for our community. The proposed actions included in this letter provide just and equitable wages and benefits.

FISCAL IMPACT

Today’s recommendations are estimated to result in ongoing costs and one-time costs as noted in the table below. The estimated fiscal impact is comprised of ongoing base salary and benefit increases, ongoing market and range increases, ongoing flex credit increases, and one-time monetary payments. Funding for ongoing costs will be included in the Fiscal Year 2026-28 CAO Recommended Operational Plan, supported by General Purpose Revenues and various program funding.

in millions		FY26-27	FY27-28	FY28-29
A	Ongoing Base Salary and Benefit Increases	18.2	18.2	18.2
B	Ongoing Market & Range Increases	11.7	11.9	7.1
C	Ongoing Flex Credit Increases	1.2	2.4	2.4

D (A+B+C)	Total Ongoing Cost (incremental)	31.1	32.5	27.7
E	Total One-time Cost	4.5	2.2	1.1
F (D+E)	Total Cost	35.6	34.7	28.8

BUSINESS IMPACT STATEMENT

N/A

- 14. SUBJECT: ADMINISTRATIVE ITEM: SECOND CONSIDERATION AND ADOPTION OF AN ORDINANCE: AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE AND ESTABLISHING COMPENSATION RELATED TO THE RATIFIED TENTATIVE AGREEMENT FOR THE EMPLOYEE BARGAINING UNIT - SO REPRESENTED BY SAN DIEGO COUNTY SUPERVISING PROBATION OFFICERS’ ASSOCIATION (3/3/2026- First Reading; 3/24/2026- Second Reading, unless the ordinance is modified on second reading) (DISTRICTS: ALL)**

OVERVIEW

On March 3, 2026 (09) the Board of Supervisors took action to further consider and adopt the Ordinance on March 24, 2026.

Today’s actions reflect the compensation changes that have been negotiated with San Diego County Supervising Probation Officers’ Association. The County of San Diego (County) reached a ratified tentative agreement for a three-year Memorandum of Agreement (MOA) with San Diego County Supervising Probation Officers’ Association.

Today’s recommendations are for the Board of Supervisors (Board) to approve the introduction of the ordinance (first reading) to amend the Compensation Ordinance. If the Board takes the action as recommended, then on March 24, 2026, staff recommends the Board adopt the ordinance (second reading). If the proposed ordinance is altered on March 24, 2026, then on that date a subsequent meeting date will be selected for the adoption of the ordinance (second reading).

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Approve the adoption of the Ordinances (second reading):

AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE SECTIONS AND ESTABLISHING COMPENSATION RELATING TO THE RATIFIED TENTATIVE AGREEMENT WITH THE SAN DIEGO COUNTY SUPERVISING PROBATION OFFICERS’ ASSOCIATION FOR THE SO BARGAINING UNIT

If the proposed ordinance(s) are altered on March 24, 2026, then on that date a subsequent meeting date will be selected for adoption of the ordinance(s).

EQUITY IMPACT STATEMENT

Today’s actions reflect a strong partnership between the County of San Diego and San Diego County Supervising Probation Officers’ Association, demonstrating our shared commitment to equitable salaries, and fair compensation. These efforts support recruitment, retention and benefits for all employees.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions, amending the Compensation Ordinance align with the County of San Diego’s Sustainability Goals by promoting sustainable economic growth for our community. The proposed actions included in this letter provide just and equitable wages and benefits.

FISCAL IMPACT

Today’s recommendations are estimated to result in ongoing costs and one-time costs as noted in the table below. The estimated fiscal impact is comprised of ongoing base salary and benefit increases, ongoing market and range increases, ongoing flex credit increases, and one-time monetary payments. Funding for ongoing costs will be included in the Fiscal Year 2026-28 CAO Recommended Operational Plan, supported by General Purpose Revenues and various program funding.

in millions		FY26-27	FY27-28	FY28-29
A	Ongoing Base Salary and Benefit Increases	0.56	0.56	0.56
B	Ongoing Market & Range Increases	0.38	0.36	0.30
C	Ongoing Flex Credit Increases	0.04	0.08	0.08
D (A+B+C)	Total Ongoing Cost (incremental)	0.98	1.00	0.94
E	Total One-time Cost	0.13	0.07	0.03
F (D+E)	Total Cost	1.11	1.07	0.98

BUSINESS IMPACT STATEMENT

N/A

15. SUBJECT: APPOINTMENTS: VARIOUS (DISTRICTS: ALL)

OVERVIEW

These appointments are in accordance with applicable Board Policy A-74, “Citizen Participation in County Boards, Commissions and Committees,” Board Policy A-77, “Appointments to Fill

Vacancies and Cancellation of Election where Insufficient Nominations Filed Prior to Uniform District Election and Citizen Planning Group Election,” and Board Policy I-1, “Planning and Sponsor Group Policies and Procedures.”

RECOMMENDATION(S)

CHAIR TERRA LAWSON-REMER

Appoint Amelia Tsering to the COMMISSION ON THE STATUS OF WOMEN AND GIRLS, Seat 13, to extend the current term to end on March 31, 2028.

Waive Board Policy A-74, “Citizen Participation in County Boards, Commissions and Committees”, and re-appoint Rick Richardson for the FIRST 5 COMMISSION, Seat 3, for a term to expire March 24, 2028.

VICE-CHAIR MONICA MONTGOMERY STEPPE

Appoint Brad Stone to the BEHAVIORAL HEALTH ADVISORY BOARD, COUNTY OF SAN DIEGO, Seat 15, to complete the unexpired term, set to expire April 30, 2027.

Appoint Shantella Slaten to the COMMISSION ON THE STATUS OF WOMEN AND GIRLS, Seat 8, to complete the unexpired term, set to expire January 4, 2027.

Appoint Carl Kasimatis to the CSA NO. 128 - SAN MIGUEL LOCAL PARK DISTRICT CITIZEN ADVISORY BOARD, Seat 5, for a term to expire January 4, 2027.

Appoint Cody Charfauros to the CSA NO. 128 - SAN MIGUEL LOCAL PARK DISTRICT CITIZEN ADVISORY BOARD, Seat 7, for a term to January 4, 2027.

CHAIR PRO TEM PALOMA AGUIRRE

Appoint Deepti Kurup AGING & INDEPENDENCE SERVICES, ADVISORY COUNCIL, Seat 1, for a term to expire January 8, 2029.

Waive Board Policy A-74, “Citizen Participation in County Boards, Commissions and Committees”, and re-appoint Tina Carlson to CSA NO.128- SAN MIGUEL LOCAL PARK DISTRICT CITIZEN ADVISORY BOARD, Seat 2, for a term to expire January 8, 2029.

Appoint Rolland E. Slade to CSA NO. 128 - SAN MIGUEL LOCAL PARK DISTRICT CITIZEN ADVISORY BOARD, Seat 3, for a term to expire January 8, 2029.

Appoint Carlos Solorio to CSA NO. 128 - SAN MIGUEL LOCAL PARK DISTRICT CITIZEN ADVISORY BOARD, Seat 4, for a term to expire January 8, 2029.

Appoint to Alisha Morrison to LINCOLN ACRES COMMUNITY SPONSOR GROUP, Seat 1, for a term to expire January 8, 2029.

Appoint Jose Luis Sainz to LINCOLN ACRES COMMUNITY SPONSOR GROUP, Seat 2, for a term to expire January 4, 2027.

Appoint Doyle Morrison to LINCOLN ACRES COMMUNITY SPONSOR GROUP, Seat 3, for a term to expire January 8, 2029.

Appoint John Salazar to LINCOLN ACRES COMMUNITY SPONSOR GROUP, Seat 4, for a term to expire January 4, 2027.

Appoint Nick Gulino to SAN DIEGO COUNTY CAPITAL ASSET LEASING CORP, Seat 1, for a term to expire January 8, 2029.

Appoint Michael Kerr to SAN DIEGO MILITARY AND VETERANS ADVISORY COUNCIL, Seat 1, for a term to expire January 8, 2029.

Appoint Gilbert Chavez to SPRING VALLEY COMMUNITY PLANNING GROUP, Seat 1, for a term to expire January 8, 2029.

Appoint Mark Amaral to SPRING VALLEY COMMUNITY PLANNING GROUP, Seat 11, for a term to expire January 8, 2029.

Appoint Cathy Smith to SPRING VALLEY COMMUNITY PLANNING GROUP, Seat 15, for a term to expire January 8, 2029.

SUPERVISOR JOEL ANDERSON

Appoint James Lund to the ASSESSMENT APPEALS BOARD 1 (AAB), Seat 2, to complete the unexpired term, set to expire September 6, 2027.

Appoint Skylar Phillips to the BEHAVIORAL HEALTH ADVISORY BOARD (BHAB), COUNTY OF SAN DIEGO, Seat 8, for a term to expire March 24, 2029.

Appoint Kelly Elmore to JAMUL/DULZURA COMMUNITY PLANNING GROUP, Seat 7, to complete the unexpired term, set to expire January 8, 2029.

Appoint Susan Roberts-Egley to the LAKESIDE COMMUNITY PLANNING GROUP, Seat 13, to complete the unexpired term, set to expire January 8, 2029.

Appoint Susan Madison to the PERSONS WITH DISABILITIES, COMMITTEE FOR, Seat 4, for a term to expire January 8, 2029.

SUPERVISOR JIM DESMOND

Appoint Sondra Boddy to the BORREGO SPRINGS SPONSOR GROUP, Seat 9, to complete the unexpired term, set to expire January 8, 2029.

Appoint Gary Brennan to the FISH AND WILDLIFE ADVISORY COMMISSION, SAN DIEGO COUNTY, Seat 9, to complete the unexpired term, set to expire January 4, 2027.

CHIEF ADMINISTRATIVE OFFICER

Appoint Nathan Pearson to the EMERGENCY MEDICAL CARE COMMITTEE, Seat 14, to complete the unexpired term, set to expire May 21, 2027.

Re-appoint Cinnamen Kubricky to the HIV PLANNING GROUP, COUNTY OF SAN DIEGO, Seat 4, for a term to expire March 24, 2030.

Appoint Kalee Samantha Garland to the HIV PLANNING GROUP, COUNTY OF SAN DIEGO, Seat 14, for a term to expire March 24, 2030.

Appoint Leroy Blea to the HIV PLANNING GROUP, COUNTY OF SAN DIEGO, Seat 29, to complete the unexpired term, set to expire March 12, 2027.

EQUITY IMPACT STATEMENT

County government includes standing and special citizen boards, commissions, committees, and task forces formed to advise the Board of Supervisors and County staff on issues and policy and to serve as links to the community. Boards, commissions, and committees provide an inter-relationship between the residents and the government of the County. The nominations in this Board Letter enable the County of San Diego to provide individual residents the opportunity to impart valuable insight and input into the operation of the government.

SUSTAINABILITY IMPACT STATEMENT

The County of San Diego has over one hundred boards, commissions, committees, and task forces that serve as voice in the County government. Advisory bodies are an essential role in resident engagement that allow citizens to participate on issues relating to the welfare and quality of life in the County. They are fundamental to the County of San Diego’s ability to navigate complex and dynamic policy challenges, are a conduit to the County Bureaucracy, and a broker to community voice. This board letter supports the County of San Diego Sustainability Goal No.1 by “encourage[ing] people and diverse stakeholders to partner and participate in decisions that impact their lives and communities.”

FISCAL IMPACT

N/A

BUSINESS IMPACT STATEMENT

N/A

16. SUBJECT: COMMUNICATIONS RECEIVED (DISTRICTS: ALL)

OVERVIEW

Board Policy A-72, Board of Supervisors Agenda and Related Process, authorizes the Clerk of the Board to prepare a Communications Received for Board of Supervisors' Official Records.

Routine informational reports, which need to be brought to the attention of the Board of Supervisors yet not requiring action, are listed on this document. Communications Received documents are on file in the Office of the Clerk of the Board.

**RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER**

Note and file.

EQUITY IMPACT STATEMENT

N/A

SUSTAINABILITY STATEMENT

This board letter is a list of documents received by the Clerk of the Board of Supervisors and/or Board of Supervisors from other entities, other county departments, the public, and internal documents presented to the Clerk of the Board of Supervisors or the Board of Supervisors. This contributes to the overall sustainability of the county by engaging the community in meaningful ways and promote an environment that provides equitable access opportunities for public engagement.

FISCAL IMPACT

N/A

BUSINESS IMPACT STATEMENT

N/A

- 17. SUBJECT: NOTICED PUBLIC HEARING:
TRUTH ACT COMMUNITY FORUM REGARDING IMMIGRATION
AND CUSTOMS ENFORCEMENT ACCESS TO INDIVIDUALS
DURING 2025 (DISTRICTS: ALL)**

OVERVIEW

In 2016, the State of California enacted the Transparent Review of Unjust Transfers and Holds Act, also known as the “TRUTH Act.” As part of the TRUTH Act, Government Code Section 7283.1(d) requires that the governing body of a county hold an annual community forum if a local law enforcement agency within that county provided federal Immigration and Customs Enforcement (ICE) access, as defined in the Act, to individuals during the previous calendar year.

This is a request for the Board of Supervisors to hold a TRUTH Act community forum regarding ICE’s access to individuals in the previous calendar year, to receive a report from the San Diego Sheriff’s Office (Sheriff’s Office) and consider public comments. This forum was noticed to the public on February 20, 2026. During the forum, the Sheriff’s Office will report on interactions and communication with ICE during 2025. No other County departments provided ICE access to individuals, as defined in the Act in 2025.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Hold a TRUTH Act community forum on March 24, 2026, in accordance with Government Code Section 7283.1(d).
2. Receive a report from the Sheriff’s Office regarding Immigration and Customs Enforcement (ICE) access to individuals during 2025.

EQUITY IMPACT STATEMENT

To increase transparency and public access to information, the County will hold a community forum and solicit public comment regarding any County departments or offices that have provided access, as defined in the Transparent Review of Unjust Transfers and Holds Act, to Immigration and Customs Enforcement (ICE) with a summary of data. Information reported

includes the number of individuals to whom the agency has provided ICE access and their demographic characteristics, the date ICE access was provided, and how ICE access was provided, either through a hold, transfer, notification request or through other means.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions to hold a public Transparent Review of Unjust Transfers and Holds (TRUTH) Act Community Forum and receive a report from the Sheriff's Office regarding Immigration and Customs Enforcement access to individuals during 2025 contribute to the County of San Diego's Sustainability Goals of engaging the community and providing just and equitable access. To engage the community in meaningful ways and solicit stakeholder input in the civic process, the County of San Diego is hosting a community forum in a publicly accessible space and with at least 30 days of public notice with the goal of designing public processes that encourage people and diverse stakeholders to participate in decisions that impact their lives and communities. Furthermore, by inviting public comment to all community members wishing to participate, and by offering translated materials and interpretation services in Arabic, Chinese (Mandarin), Korean, Persian (Farsi and Dari), Somali, Spanish, Filipino (Tagalog), and Vietnamese, the proposed TRUTH Act Community Forum furthers the County of San Diego's vision of investing in just and equitable access to County services for all residents.

FISCAL IMPACT

There is no fiscal impact associated with the recommendations to hold the annual TRUTH Act community forum or receiving a report from the San Diego Sheriff's Office regarding ICE access to individuals during 2025. If approved, there will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

18. SUBJECT: FISCAL YEAR 2026-27 BUDGET STRATEGY PRESENTATIONS ON REQUESTS FOR DISCRETIONARY FUNDING (DISTRICTS: ALL)

OVERVIEW

The County of San Diego's (County) departments are currently developing proposals for the upcoming Fiscal Year (FY) 2026-27 Chief Administrative Officer (CAO) Recommended Operational Plan, the County's annual budget, for consideration by the Board of Supervisors (Board). Today's item provides the opportunity for the Board to receive advance presentations regarding the proposed requests for use of ongoing County discretionary funding (i.e., General Purpose Revenue) in the coming fiscal year, and to identify priorities and suggest any revisions to inform budget development. General Purpose Revenue (GPR) is the unrestricted funding the County receives on an ongoing basis that can be used for any County priority at the Board's discretion, after funding all required mandates utilizing GPR. It typically includes property taxes, sales taxes, and other discretionary revenues that are not legally tied to a specific program or service.

**RECOMMENDATION(S)
CHAIR TERRA LAWSON-REMER AND VICE-CHAIR MONICA
MONTGOMERY STEPPE**

Receive presentations from all County business groups regarding the proposed requests for the use of ongoing General Purpose Revenue in Fiscal Year 2026-27 for the purpose of discussion, revision and prioritization by the Board of Supervisors.

EQUITY IMPACT STATEMENT

The County of San Diego (County) is committed to fostering a culture of equity, belonging, and racial justice. We serve communities that include Black, Indigenous, and people of color; LGBTQIA+ individuals; people with disabilities; individuals with low incomes; older and younger residents; immigrants; refugees; and others who have historically experienced inequities. Each year, all County departments identify equity considerations when evaluating budget changes to ensure their capacity to deliver services and advance departmental goals. This approach also guides how departments assess and present their projected General Purpose Revenue and ongoing funding needs.

SUSTAINABILITY IMPACT STATEMENT

The County of San Diego (County) is committed to building a sustainable future for all residents. Guided by the County’s Strategic Plan, sustainability efforts encompass the region’s economy, climate, environment, and communities. The County works to strengthen communities by advancing legislative policies and collaborating with partners to enhance services that support residents on their path to self-sufficiency, promote economic stability, and reduce poverty. County departments support these goals through individual sustainability plans that reflect organizational priorities and inform financial planning and decision-making. These efforts improve the long-term sustainability of internal operations, strengthen accountability, and ensure responsible stewardship of public resources. This same commitment informs the development and evaluation of projected General Purpose Revenue and ongoing funding requests, aligning available resources with services that maintain fiscal stability and support long-term sustainability.

FISCAL IMPACT

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 19. SUBJECT: ESTABLISHING A COUNTY CONSUMER FAIRNESS & PUBLIC PROTECTION UNIT TO PROTECT RESIDENTS AND ENFORCE THE RULE OF LAW USING DEDICATED SETTLEMENT FUNDS (DISTRICTS: ALL)**

OVERVIEW

San Diego County is facing an affordability crisis that goes beyond the cost of housing alone. Environmental contamination, bad-faith health insurance denials, and corporate practices that break the rules are compounding everyday costs for families and small businesses alike. Hidden

fees, predatory financial practices, unlawful debt collection, deceptive business conduct, and unfair housing practices are quietly draining household budgets. Seniors lose fixed incomes to overdraft charges, service members are steered into abusive loans, families face mounting medical bills when insurers unlawfully deny care, and honest businesses are undercut by competitors who profit through deception.

Together, these practices function as an invisible “unfairness tax,” raising the cost of living without improving services, wages, or quality of life.

The federal government, particularly through the gutting of the Consumer Financial Protection Bureau, has given up on protecting the public, leaving a widening vacuum in consumer and civil law enforcement. And as national oversight has weakened, corporate misconduct has grown more sophisticated, with exploitative businesses not playing by the rules, including digital scams, AI-generated fraud, predatory fintech products, environmental contamination and Tijuana River pollution that harms public health, and bad-faith health insurance denials.

This enforcement gap allows harm to persist, despite the diligent and tireless work of local enforcement bodies, including the District Attorney’s Office. The volume and complexity of corporate misconduct today simply exceed the capacity of any single office. State agencies must focus on large statewide cases, and city attorneys, legal aid organizations, and community groups often lack the resources to take on complex corporate misconduct. Structural barriers such as mandatory arbitration clauses and opaque corporate ownership further limit private enforcement, allowing illegal practices to continue largely unchecked. This leaves many harms, especially among vulnerable communities and local small businesses, without an effective public enforcement response.

The County of San Diego (County) can step into this gap and make sure residents are not left to fight corporate abuse on their own.

The proposed **Consumer Fairness and Public Protection (CFPP) Unit**, housed within the Office of County Counsel, will strengthen the County’s ability to pursue proactive consumer protection, civil enforcement, and affirmative litigation against corporations and entities that harm residents through illegal, deceptive, or predatory practices. CFPP will help close enforcement gaps, coordinate with partner agencies, and act where no other entity can.

In addition, CFPP would include a mediation and early resolution function to help residents who are facing unlawful fees, deceptive charges, or unfair practices. This function would allow the County to contact businesses directly, seek refunds or corrective action where appropriate, and stop ongoing harm quickly. When informal resolution is not sufficient or a broader pattern of misconduct is identified, CFPP would escalate the matter to formal civil enforcement.

CFPP will complement and amplify the work of existing enforcement partners across the region and state. Consumer and public protection today are shared among many entities, including the California Attorney General, the San Diego County District Attorney, City Attorneys, state and federal regulators, and legal aid and nonprofit organizations that represent harmed residents. Each plays a critical role, but each also operates within specific jurisdictional, legal, and resource constraints.

Within this ecosystem, the District Attorney's Office plays a vital role in protecting residents, especially through criminal and civil prosecution, and has shown leadership in combating fentanyl trafficking, protecting victims of domestic violence and human trafficking, prosecuting complex violent crimes, and pursuing financial crimes. Protecting San Diego County consumers from harm and unlawful business and environmental practices has been a priority for the District Attorney's Office who established its consumer protection unit in 1971 and is currently considered a leader in California in both civil and criminal consumer protection.

CFPP fills a complementary need by expanding the County's civil enforcement role to address corporate misconduct that may not be reached through criminal prosecution or that requires sustained civil litigation to stop ongoing harm. That is exactly what the State had in mind when it passed SB 461 (2021), recognizing a widening enforcement gap and authorizing large counties to bring civil actions on behalf of the People. Since then, Los Angeles County and Santa Clara County have used this authority to build dedicated civil enforcement capacity. San Diego alone has not yet taken advantage of this tool. Establishing CFPP would allow the County of San Diego to step into that role.

CFPP will focus on high-impact areas where unlawful practices are driving up costs and harming residents, including environmental pollution affecting the Tijuana River Valley, deceptive and bad-faith health insurance practices, predatory lending and debt collection schemes, PFAS and other toxic contamination, dangerous or defective consumer products sold in violation of safety and consumer protection laws, and housing- and tenant-related fraud. In these areas, the CFPP Unit would use existing civil enforcement tools to stop ongoing harm, secure restitution, and deter repeat misconduct.

This effort builds on the County Counsel's existing work, which has already resulted in significant victories from opioid litigation, tobacco cases, ghost gun litigation, and other matters. The unit will enforce existing state and federal laws, will not create new regulatory requirements, and will not assume criminal prosecutorial functions.

The CFPP unit will not rely on taxpayer funding. Experience from similar units shows they can generate public dollars through enforcement fines and settlements. It will be launched using existing, restricted consumer protection settlement dollars and structured over time as a revolving enforcement and recovery fund, allowing penalties and settlements secured through enforcement to sustain and expand the work without competing with other County budget priorities.

Strong enforcement is a strategic use of public resources. When families are drained by illegal fees, fraudulent schemes, or unlawful housing practices, the costs often show up later in County systems, from emergency housing and public assistance to legal aid and healthcare. Preventing harm reduces those downstream pressures and protects honest businesses that play by the rules but are undercut by bad actors.

Together, these actions help stop the practices that quietly make life more expensive for working families, protect honest businesses, and make sure the rules are enforced fairly and consistently.

RECOMMENDATION(S)
CHAIR TERRA LAWSON-REMER

1. Direct County Counsel, in coordination with the Chief Administrative Officer, to establish a Consumer Fairness and Public Protection (CFPP) Unit, to serve as a permanent, enterprise-level civil enforcement and affirmative litigation function of the County, focused on consumer protection, consumer product safety, financial abuse, unfair competition, environmental justice, and economic fairness. The CFPP unit shall be housed within the Office of County Counsel, with authority to investigate, initiate, and litigate affirmative civil enforcement actions under local, state and federal law, including but not limited to mass torts, unfair competition, false advertising, consumer financial protection, and related statutes.

Administrative Code 142 shall be amended to provide standing authority for the County Counsel and the CFPP to bring lawsuits on behalf of the County.

The unit shall be led by a CFPP Director, who shall serve as a senior Assistant County Counsel or equivalent classification, reporting directly to the County Counsel. The Director shall possess significant demonstrated expertise in consumer protection, complex civil litigation, and public enforcement.

The unit shall be staffed with up to 30 FTEs within two years of Board authorization.

The unit shall work collaboratively to develop coordination protocols with other enforcement agencies, such as the San Diego County District Attorney, City Attorneys, the California Attorney General and California Department of Justice to ensure deconfliction, referral of potential criminal matters, and alignment of enforcement priorities where appropriate.

2. Direct County Counsel, in coordination with the Chief Administrative Officer, to establish within the CFPP Unit an intake and early-resolution function for consumer and financial protection complaints.

This intake system shall be designed primarily to identify systemic patterns of unlawful conduct, repeat actors, and high-impact enforcement opportunities.

This function shall be carefully limited and shall not operate as a general consumer mediation program, dispute-resolution service, or substitute for private legal representation. Individual complaints that do not present evidence of systemic or repeat harm may be referred to appropriate agencies, nonprofit legal aid providers, or dispute-resolution resources.

3. County Counsel may create a CFPP Community Advisory Working Group, composed of local litigation technical experts and community members grounded in lived experience who will advise the CFPP Unit on emerging local patterns and issues of consumer and civil harm. This Working Group will meet to help the CFPP Unit stay responsive to real-world conditions. Furthermore, the working group will help advise county counsel on the hiring process for the CFPP Director, each time the position is filled, that includes meaningful stakeholder input and is designed to ensure strong technical expertise, sound

judgment, and community credibility. In developing and carrying out that process, County Counsel may consult with individuals or groups with experience in consumer protection, complex civil litigation, and issues affecting impacted communities.

4. Refer to the Fiscal Year 2026-27 CAO Recommended Operational Plan the appropriation of \$2,400,000 in the Office of County Counsel for the Consumer Fairness and Public Protection (CFPP) Unit based on available settlement funds held in the Consumer Fraud Trust Fund.
5. Direct the Auditor & Controller to establish a trust fund under the administration of the Office of County Counsel and transfer \$30.0 million in available settlement funds from the Prop64 Consumer Fraud-County Trust Fund #46618 (Consumer Fraud Trust Fund) to support the first five years of initial operations estimated for the CFPP, consistent with the consumer protection purposes of those funds and with the same legal and financial restrictions as the Consumer Fraud Trust Fund.
6. Direct the County Counsel, in coordination with the Chief Administrative Officer and Chief Financial Officer, to ensure that all funds are used in accordance with federal and state laws, and any settlement restrictions.
7. Direct County Counsel to establish a Law and Policy Research and Development Project for the CFPP Unit and to develop formal partnerships with accredited law schools. This may include models such as the San Francisco Affirmative Litigation Project in partnership with Yale Law School, which has successfully supported complex public enforcement work for more than two decades. These partnerships will allow for students to support the unit's work, including through legal research, factual development, and strategic case development. Authorize County Counsel to design and modify these partnerships over time, including through clinics, externships, independent study projects, or collaborations with academic institutes or nonprofit entities, consistent with the Board's policy direction, ethical and legal requirements, and the operational needs of the CFPP.
8. Direct County Counsel to present an annual public report to the Board detailing enforcement activity, restitution secured, injunctive relief obtained, early-resolution outcomes, intake trends, and coordination efforts.

EQUITY IMPACT STATEMENT

The collapse of federal consumer protection enforcement disproportionately harms low-income families, communities of color, immigrants, seniors, active-duty military families and veterans, and individuals with limited English proficiency-groups historically targeted by predatory and deceptive financial practices. A dedicated Consumer Fairness and Public Protection (CFPP) unit will promote equity by strengthening local enforcement capacity, restoring protections lost at the federal level, and ensuring that vulnerable residents have access to restitution, legal recourse, and meaningful remedies. The unit will also protect small businesses that are harmed when competitors break the law, supporting a fair and equitable marketplace.

SUSTAINABILITY IMPACT STATEMENT

Strengthening consumer protections will improve long-term economic stability for San Diego residents by preventing fraud, debt traps, and financial exploitation that push families into crisis and reliance on public services. Recoveries from enforcement actions will be reinvested into the unit, creating a sustainable model that supports a resilient local economy and reduces strain on County safety-net systems.

FISCAL IMPACT

There is no fiscal impact for Fiscal Year (FY) 2025-26. If approved, there will be costs and revenue of approximately \$2,400,000 that will be referred for consideration to the FY 2026-27 CAO Recommended Operational Plan, in the Office of County Counsel based on available settlement funds held in the Consumer Fraud Trust Fund for the initial implementation and staffing of the CFPP unit, including the addition of 8 staff years and associated services and supplies (approximately \$1,880,000), and the one-time implementation cost of the consumer portal and intake system (approximately \$520,000).

Beginning in FY 2027-28, there would be ongoing costs of approximately \$6.2 million - 7.4 million per year for the full implementation and staffing of the CFPP Unit, including 30 staff years and associated services and supplies (approximately \$6.1 million - \$7.3 million per year), and the ongoing licensing and maintenance for the consumer portal and intake system (approximately \$65,000 per year). The funding source is anticipated to be settlement funds held in the Consumer Fraud Trust Fund. Beyond FY 2030-31, the CFPP Unit is expected to bring in new settlement funds as an ongoing funding source to be self-sustaining.

There is no anticipated change in net General Fund cost. There may be future costs which staff would return to the Board for consideration and approval and/or inclusion in future Operational Plans.

BUSINESS IMPACT STATEMENT

Stronger enforcement levels the playing field for honest businesses that follow the rules but struggle to compete against bad actors who profit from deception or exploitation. In this way, CFPP is not only a consumer protection initiative, but pro-competition, pro-integrity, and essential to a functioning local economy. By tackling consumer and community harms that drain household resources and destabilize neighborhoods, CFPP also supports a healthier local workforce, strengthens small business conditions, and promotes more stable, sustainable economic growth across the region.

- 20. SUBJECT: ESTABLISHING A FRAMEWORK FOR BOARD OF SUPERVISORS AD HOC SUBCOMMITTEES THAT DEMONSTRATES TRANSPARENCY AND ACCOUNTABILITY (DISTRICTS: ALL)**

OVERVIEW

Board of Supervisors Policy A-74, Participation in County Boards, Commissions, and Committees provides significant guidance and rules governing the activities of standing and special boards, commissions, committees and task forces formed to advise the Board of Supervisors and County staff on issues of policy and to serve as links to the community.

However, Policy A-74 does not provide this same level of guidance or rules to govern the actions and meeting procedures of ad hoc subcommittees created by the Board and entirely comprised of members of the Board of Supervisors.

In order for our constituents to stay apprised of and participate in these meetings, particularly when important policy and financial matters are discussed and acted upon, Board Policy A-74 should be amended to include rules and guidance for the operations of ad hoc subcommittees created by the Board. County residents could benefit by having full access to ad hoc subcommittee meeting information, by having the opportunity to attend and submit information during or after subcommittee meetings and to review records of the items considered and acted upon during those meetings.

Among the actions to be required by ad hoc subcommittees should be the timely postings of meeting agendas prior to meetings, Countywide notification to citizens of scheduled meetings and the on-line posting of meeting materials and records. Such actions would mirror efforts taken by the County to ensure the public is aware of, and can attend, regular Board of Supervisors meetings and in the numerous meetings of boards, commissions, committees, councils, panels, teams and task forces created to advise the Board and County staff.

To maintain the County's high standards of transparency, I recommend that the Board direct the Chief Administrative Officer to establish a County web page for ad hoc subcommittee activities and that the Clerk of the Board coordinate with County Counsel to amend Board Policy A-74, or draft a new Board policy if necessary, to clearly identify the actions that Board of Supervisors ad hoc subcommittees must comply with to ensure the proper level of transparency. The amendments should specify how these meetings are conducted and how the public can attend and monitor meeting activities and access materials both in real time and following the meetings.

RECOMMENDATION(S)
SUPERVISOR JOEL ANDERSON

1. Direct the Clerk of the Board of Supervisors to coordinate with County Counsel and return to the Board in 30 days with amendments to Board Policy A-74, "Participation in County Boards, Commissions, and Committees," or draft a new Board policy if necessary, to require, but not be limited to, the following actions by Board ad hoc subcommittees
 - a. create and publicly post agendas for all subcommittee meetings at least 72 hours prior to a meeting;
 - b. conduct all subcommittee meetings in an accessible public location, ensuring they are open to the public;
 - c. require all subcommittee meetings, including presentations to the subcommittees, to be streamed live, recorded, and posted so the public can view them in real time and following meetings.
 - a). record and make available to the public the minutes for all subcommittee meetings;
 - b). maintain and make available to the public copies of all presentations, handouts, and other supporting documents submitted, distributed, or used during all subcommittee meetings;
 - c). record, maintain, and make available to the public any public communications submitted during all subcommittee meetings;

- d). maintain and make available to the public all memos to or from the subcommittee;
 - e). make available to the public the member rosters, purpose, and expected duration of each subcommittee;
 - f). make available to the public subcommittee consultant information (name, contact information, cost, contract term, information generated by consultant)
 - g). include the participation of at least one County staff member, designated by the Chief Administrative Officer, in each agenda item subcommittee meeting.
2. Direct the Chief Administrative Officer to establish and maintain a County webpage listing current Board ad hoc subcommittees, and post all of the information and documentation identified in Recommendation #1 on that webpage.

EQUITY IMPACT STATEMENT

Regular Board of Supervisors meetings are conducted in a manner that guarantees the public can participate by viewing and submitting communications regarding the Board's publicly noticed meetings. Board Policy A-74 also requires the County's advisory standing and special boards, commissions, committees, and task forces to abide by procedures and rules that ensure the opportunity for public participation. These practices allow all County residents, regardless of their ethnicity, economic situation, age, physical condition, religious beliefs, or other backgrounds or characteristics to express their views and witness deliberations and decisions made by entities operating under County purview. By amending Board Policy A-74 to establish requirements for Board ad hoc subcommittees, the County can ensure that these subcommittees also act in an open and transparent manner.

SUSTAINABILITY IMPACT STATEMENT

Amending Board Policy A-74 to establish consistent and transparent procedures and rules for Board ad hoc subcommittees will help to ensure that subcommittee decisions and recommendations will better reflect Countywide priorities, enhancing the County's fiscal and operational sustainability. This action will assist in the County's efforts to continue to provide equitable access to essential programs and services for our region's underserved populations.

FISCAL IMPACT

There is no fiscal impact associated with today's actions. There may be future fiscal impacts associated with future related recommendations, which staff would return to the Board for consideration and approval. If approved, the recommended action will result in no change in General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

Ad hoc subcommittees created by the Board have been tasked with considering, adopting and bringing recommendations to the full Board of Supervisors that could directly impact the County's business community. By ensuring all subcommittees adhere to a consistent open and transparent process, the region's businesses will have an opportunity to monitor and participate in the meetings and activities of the Board's ad hoc subcommittees.

21. SUBJECT: OPTIMIZING COUNTY FLEET MANAGEMENT TO CAPTURE MILLIONS IN ONGOING TAXPAYER SAVINGS (DISTRICTS: ALL)

OVERVIEW

As the federal government withdraws key investments and budget uncertainties grow nationwide, local governments are being asked to do more with less. The County of San Diego (County) cannot control instability in Washington, D.C., but we can control how responsibly we steward public resources and protect the services our residents depend on. With rising costs and increasing demand for essential services, we must ensure every taxpayer dollar is directed where it delivers the most for our communities. This work starts with examining our own operations and finding cost-saving opportunities.

This item is part of a broader effort by the County to identify every reasonable efficiency and cost-saving opportunity before any service reductions are considered-an effort that has already produced millions in ongoing savings through modernizing County communications technology and centralizing space management.

This item focuses on another practical opportunity to strengthen fiscal stewardship and protect core services: improving oversight and management of the County's vehicle fleet. The County maintains approximately 4,500 vehicles and off-road equipment across departments, and the Department of General Services procures hundreds of vehicles each year on behalf of departments. Most are standard light-duty vehicles used to transport staff between work sites. Light duty vehicles are defined as a passenger car or light truck with a gross vehicle weight rating of 8,500 pounds or less (e.g. sedans, SUVs, trucks, or vans). Board Policy H-1 was adopted to reduce underutilized vehicles and control long-term fleet costs. It establishes two utilization benchmarks: (1) vehicles driven fewer than 10,000 miles annually, or (2) vehicles averaging less than one trip per day. Board Policy H-1 requires departments to justify retaining vehicles that fall below those standards. Department directors may retain underutilized vehicles by submitting a justification within 30 days of receiving the utilization report. The principle is straightforward: if a vehicle is not being used regularly and no operational need can be demonstrated, those dollars could be better directed toward services that directly benefit residents. However, in the most recent fiscal year, hundreds of vehicles were identified as underutilized, but only a small fraction were returned. Stronger utilization data will ensure that vehicles are retained based on operational needs.

Today's action directs the Chief Administrative Officer to strengthen our approach in three ways, resulting in fleet reductions and long-term cost savings. First, it calls for improved transparency and accountability by installing GPS technology in eligible vehicles to ensure accurate, real-time utilization data. Objective data will allow the County to make informed decisions about fleet size and deployment across departments. Second, it calls for managing the fleet as a coordinated enterprise asset rather than a collection of separate departmental inventories. Before purchasing new vehicles, departments should assess whether underutilized vehicles can be reassigned or shared between departments in collaboration with General Services and their Group Executive Office. Expanding vehicle pooling and redeployment will reduce unnecessary procurement and ensure fleet size reflects actual operational demand. Finally, it calls for the modification of Board Policy H-1 to incorporate a cost analysis as part of any justifications provided to retain underutilized standard light-duty vehicles, mandatory installation of GPS on any standard light-duty vehicles for which justifications were approved, and

mandatory turn-in of any standard light-duty vehicles subject to the policy that accrue less than 5,000 miles annually or average less than one trip per day of usage.

Potential Cost Savings

Every vehicle we do not unnecessarily purchase or maintain represents meaningful savings over time. Acquisition costs are significant, and maintenance, fuel, and replacement costs compound year after year.

The scale of this savings opportunity is already visible. In Fiscal Year 2024-25, County staff identified 444 standard vehicles as underutilized, yet only 7% were returned, with the remainder approved for retention. County staff estimates an additional 104 vehicles could potentially be reduced from the fleet, resulting in approximately \$5 million to \$5.3 million in cost avoidance over the useful life of a vehicle. This figure reflects both avoided vehicle replacement costs-purchases that would otherwise be required as existing vehicles reach the end of their service life-and reduced lifecycle maintenance expenses. For example, to replace an existing vehicle, the average cost for a new electric vehicle is \$77,000. Moreover, it costs per vehicle an average of \$1,100 annually for 5 to 7 years, or \$5,500-7,700 total, for overhead and maintenance costs during its life cycle. Thus, depending on whether the vehicle is gas, hybrid, or electric, the County saves between \$48,000 and \$77,000 for each vehicle that is not replaced. Better utilization data will allow the County to identify further opportunities to streamline the vehicle fleet.

At a time of federal retrenchment and fiscal pressure, the County must be prepared to protect the services our residents count on. Every unnecessary cost we eliminate today preserves our ability to sustain health, housing, and safety programs when it matters most. Strengthening oversight of our fleet is how we stay ready.

RECOMMENDATION(S)

CHAIR TERRA LAWSON-REMER AND VICE-CHAIR MONICA MONTGOMERY STEPPE

1. Direct the Chief Administrative Officer to take the following actions:
 - a. Install GPS in eligible vehicles for data analytics on vehicle utilization.
 - b. Optimize enterprise vehicle usage by reducing underutilized and/or sharing/pooling vehicles to right-size the fleet and save enterprise costs.
2. Approve amendments to Board Policy H-1, *Fleet Management Internal Service Fund*, to incorporate cost analysis as part of the vehicle retention justification process, mandatory GPS installation on approved justifications, and a mandatory requirement to turn in standard light-duty vehicles that accrue less than 5,000 miles annually or average less than one trip per day of usage.

EQUITY IMPACT STATEMENT

Strengthening oversight of the County's vehicle fleet and reducing unnecessary operating costs help preserve resources for the essential services that residents rely on every day. By ensuring that public dollars are directed toward actual operational needs rather than maintaining an oversized fleet, the County strengthens its ability to sustain health, housing, public safety, and economic stability programs, particularly for communities disproportionately impacted by rising costs of living and potential federal service reductions.

SUSTAINABILITY IMPACT STATEMENT

Reducing the size of the County's vehicle fleet and improving utilization oversight supports the County's long-term sustainability goals. Fewer vehicles in operation means reduced fuel consumption, lower emissions, and less demand for vehicle manufacturing, maintenance, and disposal. As the County continues its transition toward cleaner fleet options, correcting the fleet size ensures that future investments are targeted where they will have the greatest operational impact. These actions advance a more efficient and environmentally responsible County fleet over time.

FISCAL IMPACT

Over time, today's recommendations would result in cost avoidance and savings through avoided vehicle replacement costs and reduced lifecycle maintenance expenses.

Current estimates suggest approximately 104 retained vehicles may lack sufficient operational justification. Over the 5-year useful life of a vehicle, this represents \$5 million to \$5.3 million in potential savings through avoided vehicle replacement costs and reduced lifecycle maintenance expenses. The estimated cost for General Services to install GPS is approximately \$602 per vehicle, and the ongoing annual subscription cost is \$242 per vehicle. The majority of vehicles already have GPS installed and costs are worked into the current departmental ISF rates. Any additional costs for the balance of vehicles needing GPS installed would be minimal and anticipated to be absorbed within existing ISF budgets. For context, over 5 years, the estimated cost to install GPS in remaining vehicles is approximately \$82,000 as compared to the anticipated cost avoidance of \$5 million to \$5.3 million through anticipated reductions to fleet.

Any cost avoidance or savings resulting from implementation of the revised Board Policy H-1 will be incorporated into future Operational Plans. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

22. SUBJECT: ENHANCED PROTECTIONS FOR OUTDOOR CEMETERY WORKERS (DISTRICTS: ALL)

OVERVIEW

San Diego families turn to the cemetery industry in their most difficult moments. They trust the deceased will be treated with professionalism and their burial rites and traditions will be properly observed. Burial mistakes, negligence or malfeasance profoundly offend the bereaved and often wind up in court. Too often this is a consequence of the private cemetery industry putting families' peace of mind at risk through low-road employment practices for the outdoor cemetery workers who inter bodies, install headstones, and maintain the grounds.

The labor practices of private cemeteries in California have come under increasing scrutiny for allegations of negligence and abuse. Rose Hills Cemetery, a 1,400 acre property in Whittier, faces a \$15 million class action lawsuit alleging wage theft and denial of legally-required meal and rest breaks. The Catholic Archdiocese of Los Angeles recently settled a \$2.5 million case involving similar accusations, including unpaid overtime. Poor wages and working conditions

show up in the recruitment challenges facing the private cemetery industry. A 2024 survey by the National Funeral Directors Association found that recruiting qualified personnel was the industry's top challenge, while profitability placed fourth.

By cutting corners with their outdoor workers, private cemeteries increase the likelihood of incidents that undermine dignity in death. Greenwood Memorial Park and Mortuary in San Diego disclosed in 2023 that it misplaced the remains of Sidney Cooper, a black businessman who popularized Juneteenth in San Diego. The Forest Lawn Cemetery in the Hollywood Hills was sued last year when the family learned their mother's headstone had been placed over the wrong burial plot. In egregious cases, cemetery management takes advantage of groundskeepers' economic precarity and limited training to make unethical or illegal demands. Eden Memorial Park Cemetery, a Jewish cemetery in Los Angeles, settled an \$80.5 million class action for mass disturbances of graves. According to the lawsuit, groundskeepers were instructed to "secretly break concrete vaults with a backhoe and remove, dump and/or discard the human remains, including human skulls, to make room for new interments."

Burial incidents like these take years to be discovered, if discovered at all, and only through the courage of whistleblowers. In the Forest Lawn Cemetery case, the family learned of the mistake when a cemetery worker pulled the family aside. Families have no other way to verify that their loved ones have been buried properly. Yet economic precarity and a lack of workplace protections act as a powerful disincentive to whistleblowing for outdoor cemetery workers.

Today's item takes a step toward safeguarding dignity in death by raising labor standards and enhancing whistleblower protections for outdoor workers in private cemeteries that are actively accepting new burials, interments, or memorializations. By raising the wage and benefits floor and tightening oversight, the County can encourage private cemetery operators to invest in training and retaining a quality workforce. And by strengthening whistleblower protections, the County can encourage incidents to come to light so families can seek the redress their loved ones deserve.

RECOMMENDATION(S)

CHAIR TERRA LAWSON-REMER AND CHAIR PRO TEM PALOMA AGUIRRE

1. Direct the Chief Administrative Officer to return to the Board within 90 days with a draft ENHANCED PROTECTIONS FOR OUTDOOR CEMETERY WORKERS ordinance as outlined in this Board Letter and modeled on the attached Draft Ordinance. The final ordinance shall only apply to private cemeteries in the unincorporated areas that conduct ten or more burials, interments, or memorializations per year and include the following:
 - a. A \$25 per hour minimum wage and fringe benefits at the prevailing health and welfare fringe rate under the Federal Service Contract Act for direct and subcontracted outdoor cemetery workers.
 - b. Enforcement mechanisms, including recordkeeping requirements and penalties
 - c. Whistleblower protections for reporting violations of labor law or any other laws and regulations governing private cemeteries.
 - d. Notice and posting requirements.

EQUITY IMPACT STATEMENT

Today's action promotes equity by raising the floor on wages, benefits, and working conditions for a marginal workforce in the San Diego region. This will help to improve living standards for low-wage workers and reduce reliance on the County safety net.

SUSTAINABILITY IMPACT STATEMENT

N/A

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2025-26 Operational Plan based on existing staff time in the Office of Labor Standards Enforcement funded by existing General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years. There may be fiscal impacts associated with future related recommendations for implementation and enforcement, which staff would return to the Board for consideration and approval.

BUSINESS IMPACT STATEMENT

By establishing workforce standards that foster better retention, compliance, and whistleblower practices, today's action serves to deter bad actors in the private cemetery business. The scope of today's action is limited to private cemeteries in the unincorporated areas that conduct ten or more burials annually; mall cemeteries, legacy cemeteries and cemeteries that only accept burials under exceptional circumstances will be exempt.

23. SUBJECT: PROVIDING DIRECTION ON THE FUTURE OF COUNTY TECHNOLOGY (DISTRICTS: ALL)

OVERVIEW

On April 8, 2025 (18), the San Diego County Board of Supervisors (Board) directed the Chief Administrative Officer (CAO) to take action regarding the use of Information Technology (IT) by the County of San Diego (County). On November 4, 2025 (17) staff presented on the information technology assessment performed by an independent third party to the Board. The Board directed the CAO to collect additional information and provide a recommendation for the new information technology and telecommunications (IT&T) contract construct in March 2026. On November 19, 2025, the County released a request for information through the Department of Purchasing and Contracting for the vendor community to respond and provide input. The County Technology Office gathered additional information from community engagement, employee surveys, employee outreach, labor relations, and lessons learned activities, and will continue its good faith efforts with key stakeholders. These efforts will be incorporated into an overall strategy in the coming years. With this information, the CAO is requesting approval of the new structure for the IT&T contract approach to allow staff to create and issue a competitive procurement.

The new IT&T contract will ensure IT solutions directly support organizational strategy, operational efficiency, and growth. It will provide stable and secure operations, continuous improvement, innovation and modernization, and cost optimization. The current projects and preparations the Board has already directed, such as the Enterprise Resource Planning

modernization, approved on November 18, 2025 (25), completion of the Integrated Property Tax System to minimize mainframe use, data center consolidation to minimize transition costs, IT efficiency efforts, along with many other initiatives has positioned the County to deliver a future-ready IT service model that drives transparency, agility, and innovation, empowering the organization through cost-efficient solutions, modern technology, optimized services, and robust governance for sustained strategic value.

RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER

1. Approve the proposed changes to the contract duration, network infrastructure and applications framework structures for the new Information Technology & Telecommunications contract.
2. Authorize the Director, Department of Purchasing and Contracting to issue a competitive solicitation or solicitations for a new Information Technology Services Provider and Data Network Services Provider, by (1) identifying qualified vendors through a Request for Statement of Qualifications process, and thereafter (2) issuing one or more Requests for Proposals to those potential prime contractors found to be qualified. Upon successful negotiations and determination of fair and reasonable price, the Chief Administrative Officer will return to the Board of Supervisors with recommendations on award of contract(s) for the provisions of technology services.

EQUITY IMPACT STATEMENT

Information Technology and Telecommunications (IT&T) services are used extensively by County of San Diego (County) departments to provide efficient and effective service delivery to the public. As a result, Information Technology (IT) services and software do have the potential to either mitigate or exacerbate existing inequities. By adhering to the already established safeguards, including the Chief Administrative Officer Administrative Manual Items 0400-01 related to County Information Systems-Management and Use, 0400-02 Internet Use, 0400-03 Computer Accounts Management and Use, and 0400-11 County Information Classification, Protection Level and Proper Security, the risk of exacerbating existing inequities can be mitigated. Meanwhile, the use of IT can increase the effectiveness of County employees and programs that provide services to our community's most vulnerable residents.

In addition, responses to the County's recent request for information on IT&T clearly indicate that major vendors in the industry marketplace have developed mature and measurable programs to promote small and local business participation. These programs will be leveraged in the future to promote a resilient economy in the County.

SUSTAINABILITY IMPACT STATEMENT

By utilizing information technology (IT) in operations, the County of San Diego (County) can enhance efficiency and reduce environmental impact through optimized resource allocation. The automation provided by IT applications and data analytics can improve sustainability initiatives such as energy management in County buildings and providing County services online rather than in person. Additionally, responsible IT governance ensures that existing and emerging technologies align with ethical and environmental best practices.

FISCAL IMPACT

Costs and revenue of \$1,395,000 were included in the FY 2025-26 Operational Plan in the County Technology Office to support the planning and execution of the procurement of the new Information Technology & Telecommunications (IT&T) contract based on existing General Purpose Revenue. There will be no net change to General Fund and no new staff years.

There will be future one-time costs estimated at \$16,000,000 in FY 2027-28 for the transition to the new IT&T contract. Additionally, it is anticipated that there will be changes to fees for IT&T services that will take effect in the middle of FY 2027-28 as transition starts January 2028 that will not be known until a new vendor is selected. The current average annual contract spend on fees and services through the IT outsourcing contract is approximately \$208 million per contract year. Amounts for the IT&T fees and services will be included in future operational plans.

BUSINESS IMPACT STATEMENT

The proposed recommendations regarding the future of Information Technology & Telecommunications services will position the County of San Diego (County) to take the next steps in the procurement process to maintain the continuity of County operations and service delivery while providing opportunities to enhance the capabilities of departments to innovate and reengineer business processes.

24. **SUBJECT: NOTICED PUBLIC HEARING:
FISCAL YEAR 2026-27 ANNUAL PLAN FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT, HOME INVESTMENT PARTNERSHIPS, EMERGENCY SOLUTIONS GRANT, AND HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS; REALLOCATION OF PROGRAM FUNDS; A RESOLUTION OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS APPROVING THE FISCAL YEAR 2026-27 ANNUAL PLAN; AUTHORIZE APPLICATIONS FOR ADDITIONAL FUNDING OPPORTUNITIES TO SUPPORT FUTURE HOUSING OR COMMUNITY DEVELOPMENT (DISTRICTS: ALL)**

OVERVIEW

As a recipient of the United States Department of Housing and Urban Development (HUD) entitlement program funding, the County of San Diego (County) develops a five-year Consolidated Plan to guide long-term planning and investment of housing and community development activities that serve residents across the region. On March 11, 2025 (08), the San Diego County Board of Supervisors (Board) approved the 2025-29 Consolidated Plan. The Consolidated Plan establishes goals for four federal entitlement programs, which are locally administered by the County Health and Human Services Agency, Housing and Community Development Services (HCDS). These programs include the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). Funds from these federal entitlement programs support a variety of housing and community development activities in the region.

Each year of the five-year Consolidated Plan cycle includes an annual planning process consisting of three key documents: the Annual Plan Strategy, the Annual Plan, and the Consolidated Annual Performance and Evaluation Report. The Fiscal Year (FY) 2026-27 Annual Plan Strategy, which sets forth the priorities for activities that will be funded in the FY 2026-27 Annual Plan was approved by the Board on November 4, 2025 (16).

Today's action requests approval of the draft FY 2026-27 Annual Plan. The Annual Plan includes specific projects identified to be funded based on the anticipated funding allocations for each program. The recommendations in the Annual Plan represent a wide range of services and projects that will support community revitalization and affordable housing for low-income residents and persons with special needs. Recommendations are based on estimated funding allocations, anticipated program income, and reallocations from prior years' program balances. In total, it is anticipated that \$22.9 million will be available in FY 2026-27.

Today's requested action concludes a formal public comment period for the FY 2026-27 Annual Plan, which opened February 20, 2026. During the comment period, the draft plan was available for the public to review and comment. It will be updated to reflect any appropriate revisions from public testimony and final funding amounts made by HUD. After adjustments, the final Annual Plan will be submitted to HUD.

Approval of today's action authorizes the FY 2026-27 project funding and memorializes the steps taken to engage the public and stakeholders in planning, reporting, and program administration. Today's action also authorizes the Chief Administrative Officer or designee to reallocate funding as necessary due to changes in funding amounts, program income, or project cost savings. In addition, it authorizes the Chief Administrative Officer or designee to execute contracts related to projects identified in the FY 2026-27 Annual Plan and issue Notices of Funding Availability as necessary. Finally, it authorizes the Chief Administrative Officer or designee to apply for future funding opportunities that advance affordable housing and community development.

This item advances the County vision of a just, sustainable, and resilient future for all residents, with a particular focus on communities that have been historically underrepresented. This item also aligns with the regional *Live Well San Diego* vision of healthy, safe, and thriving communities by ensuring low-income residents have access to suitable living environments and by enhancing quality of life through decent and affordable housing. Additionally, this action supports the County Housing for All initiative, the Framework for Ending Homelessness, and the Housing Blueprint by ensuring funding supports programs across the homeless-to-housed continuum for San Diego's most vulnerable residents.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Hold this public hearing to receive testimony and approve the proposed Fiscal Year 2026-27 Annual Plan outlining the proposed use of Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA) Program funds for submittal to United States Department of Housing and Urban Development (HUD).

2. Adopt a Resolution entitled: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE FISCAL YEAR 2026-27 ANNUAL PLAN certifying compliance with the Housing and Community Development Act of 1974, as amended, to authorize the execution and transmittal of necessary documents and amendments for the Fiscal Year 2026-27 Annual Plan.
3. Authorize the reallocation of up to \$7.0 million in prior years' resources, including up to \$0.6 million of CDBG funds, up to \$5.7 million of HOME funds and up to \$0.7 million of HOPWA funds, to supplement the Fiscal Year 2026-27 HUD Entitlement Programs.
4. Authorize the Chief Administrative Officer or designee to issue Notices of Funding Availability (NOFA), publish notices, award contracts and execute agreements, amend existing contracts as needed to reflect changes to services and funding, execute certification forms, prepare and execute all necessary documents for the submittal, regulatory processing and implementation, and take any other actions necessary as required by HUD for Recommendations 2 and 3, and the Fiscal Year 2026-27 recommended and/or alternative CDBG, HOME, ESG, and HOPWA programs following the completion of environmental processing and HUD release of funds, as applicable.
5. Authorize the Chief Administrative Officer or designee to adjust the amount of funding to projects identified within the Fiscal Year 2026-27 Annual Plan as necessary to reflect the actual entitlement grant amounts when they are determined by HUD.
6. Authorize the Chief Administrative Officer or designee to reallocate as necessary, in accordance with the Citizen Participation Plan, project balances from cancelled or completed projects and program income, to existing and/or alternative CDBG, HOME, ESG, and HOPWA projects.
7. Authorize the Chief Administrative Officer or designee to apply for additional funding opportunities to support future affordable housing or community development projects, in the current and future fiscal years, as they will provide overall value to the County and its residents by helping to build safe and affordable neighborhoods.

EQUITY IMPACT STATEMENT

The Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) programs were established to address the housing, community development, and public service needs of the county's most vulnerable residents. These programs specifically serve low-and-moderate income households.

To reduce barriers to participation, the County of San Diego (County) Health and Human Services Agency, Housing and Community Development Services (HCDS) implemented an inclusive community engagement strategy. This included hosting community input sessions in diverse geographic locations, offering translated public notices, and community input surveys in the County's threshold languages to serve non-English speaking residents, and leveraging the County's social media platforms and website to broaden awareness and accessibility for

hard-to-reach populations. By actively seeking and integrating community input for the development of the Annual Plan, this process helps ensure that funding priorities reflect the lived experiences and needs of historically underserved communities.

SUSTAINABILITY IMPACT STATEMENT

Today's action supports the County of San Diego's Sustainability Goal #1 to engage the community, Goal #2 to provide just and equitable access, and Goal #4 to protect health and well-being. This is accomplished by continuing to provide diverse engagement opportunities to seek community input on funding priorities for the development of the Annual Plan and administering programs that prioritize underserved populations and communities. These programs create opportunities for affordable housing, community infrastructure, shelter, and supportive services for the most vulnerable residents of San Diego County. They help build safe and affordable neighborhoods with access to sidewalks, playgrounds, and green space; assist non-profit organizations that provide care and services to residents in need; and support access to diverse housing options, which impact individual and community health.

FISCAL IMPACT

Funds for this request will be included in the Fiscal Year (FY) 2026-28 CAO Recommended Operational Plan for the Health and Human Services Agency. If approved, this request will result in an estimated cost and revenue of \$22.9 million for FY 2026-27.

The anticipated funding sources and amounts consists of approximately \$13.8 million in FY 2026-27 from the United States Department of Housing and Urban Development entitlement grant awards, which includes \$4.2 million in Community Development Block Grant (CDBG), \$2.8 million in HOME Investment Partnerships (HOME), \$0.4 million in Emergency Solutions Grant (ESG), and \$6.4 million in Housing Opportunities for Persons with AIDS (HOPWA). An estimated \$2.0 million in total program income from repayment proceeds from loans funded with CDBG (\$1.0 million) and HOME funds (\$1.0 million) are included. An estimated \$7.0 million will be reallocated from prior years' of CDBG (\$0.6 million), HOME funds (\$5.7 million), and HOPWA funds (\$0.7 million). There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

The proposed recommendations will have a positive impact on the business community. Many of the recommended projects include construction that will be implemented by private firms who will be selected through competitive bid processes.

**25. SUBJECT: RESTORING HOMEOWNERSHIP FOR SAN DIEGANS
(DISTRICTS: ALL)**

OVERVIEW

Homeownership has long been a cornerstone of economic stability and upward mobility in the United States, yet in the County of San Diego, the traditional "American Dream" of owning a home is becoming increasingly unattainable for many young and moderate-income families. As of 2025, according to the California Association of Realtors, only 13% of San Diego County households can afford to purchase a median-priced home. Persistently high home prices,

stagnant wage growth, limited housing inventory, and escalating interest rates have combined to push homeownership out of reach for a significant portion of the local population.

In San Diego County, the median price of a home has hovered near or above the million-dollar mark, placing ownership well beyond the financial grasp of most households. As a result, only a small fraction of residents earn enough to afford the monthly mortgage payments required for a median-priced home. This dynamic disproportionately impacts first-time buyers-particularly younger adults and moderate-income families-who face steeper barriers in saving for down payments, qualifying for competitive loans, and successfully navigating a tight and increasingly competitive housing market.

The limited ability to purchase a home has broader implications for economic mobility, workforce retention, community stability, and long-term financial security. When families are priced out of homeownership, they face increased cost burdens in the rental market, reduced stability, and diminished opportunities to build wealth or remain rooted in the communities they serve.

Today's action directs the Chief Administrative Officer to conduct a feasibility study of establishing a County-funded and County-administered pilot program to support first-time homebuyers in the unincorporated area. Owning a home is more than a financial milestone, it represents stability, dignity, and a foundation on which families can build their future.

RECOMMENDATION(S)
SUPERVISOR JIM DESMOND

1. Direct the Chief Administrative Officer to evaluate the feasibility of establishing a County-funded and County-administered pilot program to support first-time homebuyers in the unincorporated area, and to report back to the Board within 120 days. The feasibility analysis should include, but not be limited to, the following:
 - a. Opportunities for public-private partnerships, including collaboration with financial institutions to secure better terms for program applicants.
 - b. Potential down payment assistance funding.
 - c. Interest rate buy-down options to improve mortgage affordability.
 - d. Eligibility criteria designed to complement, and not duplicate, the two first-time homebuyer programs currently administered by the County-the Down payment and Closing Cost Assistance Program and the Moderate Income Down payment Assistance Program.
 - e. An indication of how many first-time homebuyers any proposed budget can assist.
 - f. Include safeguards and risk mitigation strategies for the County's financial investment.

EQUITY IMPACT STATEMENT

The rising cost of homeownership in San Diego County disproportionately impacts young adults and working families. Establishing a County-administered pilot program to support first-time homebuyers would advance housing equity by creating new pathways to homeownership for moderate-income households in the unincorporated area. This effort aligns with the County's commitment to dismantling barriers to opportunity and providing all residents a fair chance at long-term financial security and community stability.

SUSTAINABILITY IMPACT STATEMENT

The proposed feasibility study supports several County of San Diego Sustainability Goals, including providing just and equitable access to housing, enhancing economic opportunity, and promoting the long-term well-being of residents. Increasing homeownership opportunities contributes to regional sustainability by fostering stable communities, reducing displacement, and encouraging local investment. This pilot program would support social and economic sustainability while aligning with the County's broader housing, climate, and quality of life goals.

FISCAL IMPACT

Funds for this request to conduct a feasibility study are included in the Fiscal Year 2025-26 Operational Plan based on existing staff time in Housing & Community Development Services funded by existing General Purpose Revenue. The Chief Administrative Officer will return to the Board with future related recommendations to implement a pilot program, including any associated funding needs and/or staffing impacts for the Board's consideration. There will be no change in net General Fund cost and no additional staff years associated with today's recommendation.

BUSINESS IMPACT STATEMENT

N/A

- 26. SUBJECT: RECEIVE UPDATE AND PRESENTATION FROM THE AD HOC SUBCOMMITTEE ON SOCIAL SAFETY NET AND BEHAVIORAL HEALTH SYSTEMS TRANSFORMATION (DISTRICTS: ALL)**

OVERVIEW

On August 26, 2025 (24), the San Diego County Board of Supervisors established the Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems Transformation (Ad Hoc Subcommittee) and directed it to advise the Board on two priority areas: developing a coordinated Countywide response to anticipated federal changes to public benefits eligibility systems, and guiding the multi-year transformation of Behavioral Health Services (BHS) into a standalone organizational structure.

Since its establishment, the Ad Hoc Subcommittee has remained actively engaged, with staff from respective Board offices meeting with County of San Diego (County) staff to provide strategic guidance, monitor progress, and ensure alignment with the Board's direction. This consistent engagement has enabled early identification of enterprise-wide focus areas, support for operational readiness planning, and coordinated development of assessments related to both federal public benefits changes and BHS structural transformation.

To prepare for this work, County staff executed a contract with Precision Health Strategies on January 15, 2026, securing specialized expertise to conduct an in-depth assessment of the operational, fiscal, and equity impacts of H.R. 1 on the County and inform strategies to prepare for potential changes to Medi-Cal, CalFresh, and other social safety net eligibility systems. This collaboration has provided critical technical capacity to evaluate federal requirements, model potential impacts on County service delivery, and support the development of a coordinated Countywide response. This work was presented at the Ad Hoc Subcommittee meeting on February 11, 2026.

Today's item requests that the Board receive an update from the Ad Hoc Subcommittee with a focus on the foundational work that is underway to support a cohesive, equity-focused transformation of the County's safety net service system, and to provide the full Board with the information provided to the Ad Hoc Subcommittee on February 11, 2026.

RECOMMENDATION(S)

CHAIR TERRA LAWSON-REMER AND VICE-CHAIR MONICA MONTGOMERY STEPPE

Receive update and presentation from the Social Safety Net and Behavioral Health Transformation Ad Hoc Subcommittee.

EQUITY IMPACT STATEMENT

Starting on April 1, 2026, counties will evaluate CalFresh applications and renewals under new rules that remove eligibility for certain groups of lawfully present noncitizens, including asylees and refugees. Current estimates show that this change could lead to a loss of CalFresh benefits for approximately 13,000 current San Diego County CalFresh customers over the next year. In addition, starting on June 1, 2026, new or renewing CalFresh "Able-Bodied Adults Without Dependents (ABAWD)" will have to meet work requirements to get or maintain eligibility for benefits. Based on December 2025 enrollment data, it is estimated that approximately 93,500 individuals will be subject to the ABAWD work requirement during the first year of implementation. Today's item supports the County of San Diego's (County) ongoing commitment to equitable access to essential safety-net services. By evaluating potential impacts of federal eligibility changes and strengthening coordination across departments, the County is working to ensure that all residents can continue to access timely and reliable services.

SUSTAINABILITY IMPACT STATEMENT

Today's item supports the County of San Diego's long-term sustainability goals, specifically by promoting just and equitable access to essential supports and safeguarding community well-being. Coordination across departments and analyses underway under the leadership of the Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems Transformation collectively ensure the County is more prepared to respond to the emerging needs of the community in response to changes in social safety net eligibility requirements.

FISCAL IMPACT

There is no fiscal impact associated with this recommendation to receive an update and presentation. There will be no change in net General Fund cost and no additional staff years. There may be fiscal impacts associated with future related recommendations from the Ad Hoc Subcommittee on Social Safety Net and Behavioral Health Systems Transformation which would return to the Board for consideration and approval.

BUSINESS IMPACT STATEMENT

N/A

27. SUBJECT: RETURN BACK ON OPTIONS FOR ESTABLISHING A SAFETY NET BRIDGE PROGRAM TO ADDRESS ANTICIPATED GAPS IN SERVICES FOR RESIDENTS DISENROLLED FROM BENEFIT PROGRAMS AND AUTHORIZE IMPLEMENTATION PLANNING FOR A SAFETY NET BRIDGE PROGRAM PILOT (DISTRICTS: ALL)

OVERVIEW

On November 4, 2025 (12), the San Diego County Board of Supervisors (Board) directed the Chief Administrative Officer to explore opportunities to establish a Safety Net Bridge program. This program would provide no-cost primary care medical services co-located with social services, same-day access to prescription medication free-of-charge, and same-day access to fresh food to address anticipated gaps in services due to barriers created by shifts in federal policy.

In partnership with the Board office that initiated this action, County of San Diego (County) staff assessed the anticipated impacts of new eligibility requirements, analyzed existing County and community resources, gathered extensive community input, and developed six potential options to support residents disenrolled from benefit programs. This work builds on a broader County strategy focused on proactive customer service, advocacy, technology solutions, workforce readiness, and strong community partnerships. The results of the assessment are included in the Safety Net Bridge Feasibility Analysis Report (Attachment A).

Today's action requests the Board receive the Safety Net Bridge Feasibility Analysis Report. In addition, today's action authorizes staff to develop and refine a proposed pilot in one or more of the identified high-need areas as outlined in the Implementation Plan in the Safety Net Bridge Feasibility Analysis Report and return to the Board within 180 days with the pilot proposal for approvals and authorizations needed to implement. These actions align with a larger, coordinated County strategy to strengthen the safety net and assist eligible persons to access health care and resources amidst State and federal policy changes. Subsequent Board action would be needed to implement any of the Safety Net Bridge options proposed.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Receive the Safety Net Bridge Feasibility Analysis Report.
2. Authorize the Chief Administrative Officer to move forward with the Implementation Plan included in the Safety Net Bridge Feasibility Analysis Report to develop a pilot in one or more ZIP Codes identified as high-need areas where Medi-Cal disenrollment is most likely, and return to the Board within 180 days for any authorization and appropriations needed for pilot implementation.

EQUITY IMPACT STATEMENT

Residents who are most at risk of losing Medi-Cal coverage are disproportionately low-income households, immigrants, and people of color. This action advances equity by prioritizing services for residents who have lost benefits or lack the ability to pay for care, communities most impacted by food insecurity, and populations historically underserved by the health system. The Safety Net Bridge Feasibility Analysis describes options to expand access to critical health care resources and strengthen social service supports for residents, which are anticipated to be directly impacted by changes in federal and State policy.

SUSTAINABILITY IMPACT STATEMENT

This action supports the County’s sustainability goals of economic stability and local resilience by reducing reliance on uncompensated emergency care and expanding access to primary care while also reducing food waste through recovery and distribution.

FISCAL IMPACT

There is no fiscal impact for Fiscal Year (FY) 2025-26 associated with today’s recommendation. There may be future fiscal impacts based on the implementation of the options described in the Safety Net Bridge Feasibility Analysis Report. Any such recommendations would be brought to the San Diego County Board of Supervisors for consideration and approval at a subsequent date. There is no change to net general fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 28. SUBJECT: RECEIVE THE UPDATE ON CREATING A CHILDREN, YOUTH, AND TRANSITION AGE YOUTH BEHAVIORAL HEALTH CONTINUUM FRAMEWORK FOR SAN DIEGO COUNTY; AUTHORIZE COMPETITIVE PROCUREMENTS FOR BEHAVIORAL HEALTH SERVICES; DIRECT THE ESTABLISHMENT OF DATA-SHARING AGREEMENTS AMONG COUNTY OF SAN DIEGO DEPARTMENTS; AND DIRECT FORMAL DISCUSSION AND ESTABLISHMENT OF DATA-SHARING AGREEMENTS AMONG LOCAL HOSPITALS AND MANAGED CARE PLANS TO IMPROVE CARE COORDINATION FOR YOUTH IN SAN DIEGO COUNTY (DISTRICTS: ALL)**

OVERVIEW

To address the serious public health concern of declining mental health among our youth, the San Diego County Board of Supervisors (Board) approved action on September 24, 2024 (12) to create a behavioral health continuum framework for children, youth, and transition age youth (TAY) focused on promoting resiliency and well-being amidst increasing challenges of anxiety, depression, bullying, suicide risk, and social media influences. Using national and local data, including input from key stakeholders, this framework seeks to expand access, improve engagement, and achieve ideal capacity across the youth continuum of care. As part of this action, the Board directed staff to report back in six months with an outline of strategies, and a return in 18 months with a final report to include prioritized recommendations for action and investment, contingent upon the approval of resourcing and funding.

The County of San Diego (County) Behavioral Health Services (BHS) presented a memorandum to the Board on March 24, 2025, outlining strategies tailored to the distinct needs of youth and introduced the Youth Optimal Care Pathways (Youth OCP) model which informs future capacity needed to best serve children, youth, and TAY. Informed by robust stakeholder engagement, the Youth OCP model reflects community priorities and aligns with recent policy changes under the Behavioral Health Services Act.

Today's update includes the findings from Youth OCP analytic modeling; immediate capacity building efforts currently underway to enhance and expand the continuum of services; and recommended strategies to expand access and improve engagement through family systems, school-based partnerships, and health care integration. In alignment with the school-based partnership priorities, today's item also includes a request to issue competitive procurements for the School-Based Incredible Years and School-Based Skill Building Programs which provide early intervention and treatment services for youth.

Additionally, today's item includes requests for authorization to update existing or establish new data-sharing agreements among County departments, as well as formal discussions with hospitals and Managed Care Plans to establish new data-sharing agreements, where necessary and legally permissible, that enhance care coordination for youth beneficiaries. These actions seek to improve care coordination across medical, non-specialty, and specialty behavioral health to support access to the least intensive level of care that meets clinical need and timely step-down, follow up, and ongoing engagement for youth beneficiaries and their families.

Today's item supports the County vision of a just, sustainable, and resilient future for all, specifically the communities and populations that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by enhancing the behavioral health continuum of care for children, youth, and TAY throughout San Diego County.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Receive the 18-month update on creating a children, youth, and transition age youth behavioral health continuum framework for San Diego County.
2. In accordance with Section 401, Article XXIII of the County Administrative Code and Board Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting, to issue Competitive Procurements for each of the behavioral health services listed below, and upon successful negotiations and determination of a fair and reasonable price, award contracts for an Initial Term of up to one year, with four 1-year Options, and up to an additional six months, if needed; and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Director, Behavioral Health Services.
 - a. School-Based Incredible Years
 - b. School-Based Skill Building
3. Direct the Chief Administrative Officer, or designee, to update and/or establish data-sharing agreements between County of San Diego departments, including Behavioral Health Services, Child and Family Well-Being, Probation, and others, where necessary and legally permissible, to support data sharing practices that enhance care coordination for youth beneficiaries.

4. Direct the Chief Administrative Officer, or designee, to authorize formal discussions with local hospitals and Managed Care Plans to establish data-sharing agreements that aim to improve coordination of care across medical, non-specialty, and specialty behavioral health to support access to the least intensive level of care that meets clinical need and timely step-down, follow up, and ongoing engagement for youth beneficiaries and their families.

EQUITY IMPACT STATEMENT

The County of San Diego (County) Behavioral Health Services (BHS) is the delivery system for mental health and substance use care for Medi-Cal eligible residents, aiming to ensure services are accessible, culturally responsive, aligned with the needs of diverse populations, and equitably distributed to reach those most in need. It is estimated that 373,500 San Diegans aged 0-25 were enrolled in Medi-Cal as of September 2025. Expanding capacity and access to client-centered, evidence-based care is a critical step in addressing the behavioral health crisis among our youth.

Recent data highlights the urgency of expanding capacity and access to client-centered, evidence-based care. According to the California Department of Health Care Access and Information, the rate of emergency department encounters for nonfatal self-harm or suicide attempt among individuals aged 10-24 in San Diego County increased by 12% between 2019 and 2023. This trend reflects growing behavioral health needs among youth and young adults.

National data highlight gaps that require proactive measures to ensure equity across demographic groups. The CDC's Youth Risk Behavior Survey (YRBS) found that in 2023, 20% of high school students seriously considered attempting suicide. In addition, 9% of high school students attempted suicide with differences by race/ethnicity: American Indian or Alaska Native students reported the highest levels of suicidal ideation (25%), while Native Hawaiian or Pacific Islander students reported the highest prevalence of suicide attempts (15%). Additionally, LGBTQ+ high school students reported markedly higher rates of both suicidal ideation (41%) and suicide attempts (20%) compared with cisgender and heterosexual students (13% and 6%, respectively). These findings align with broader YRBS indicators showing higher levels of persistent feelings of sadness or hopelessness and poor mental health among female students and LGBTQ+ youth.

Together, these data underscore the importance of equity-driven strategies that prioritize populations at highest risk. Expanding school-based prevention and skill-building programs, improving culturally responsive crisis response coordination, and strengthening transitions to community-based care are critical steps toward reducing disparities and improving behavioral health outcomes for all San Diego County youth.

SUSTAINABILITY IMPACT STATEMENT

Today's item supports the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services. Expanding capacity and access to client-centered, evidence-based behavioral health services for children, youth, and young adults promotes an integrated system of care that prioritizes cultural responsiveness and ensures equitable access to care. This item also supports Sustainability Goal #4 to protect the health and well-being of everyone in the region by shifting focus toward prevention and early intervention, reducing the burden on emergency services.

FISCAL IMPACT

Funds for this request are included in the Fiscal Years 2025-27 Operational Plan in the Health and Human Services Agency. If approved, this request will result in no additional costs and revenue in Fiscal Year 2025-26 and approximately \$10,214,868 in costs and revenue in Fiscal Year 2026-27. The funding source is Short-Doyle Medi-Cal and Realignment. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A