

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS  
REGULAR MEETING AGENDA

**TUESDAY, NOVEMBER 18, 2025, 9:00 AM AND WEDNESDAY, NOVEMBER 19, 2025, 9:00 AM**  
COUNTY ADMINISTRATION CENTER  
BOARD CHAMBER, ROOM 310  
1600 PACIFIC HIGHWAY, SAN DIEGO, CA 92101

**GENERAL LEGISLATIVE SESSION**  
**TUESDAY, NOVEMBER 18, 2025, 9:00 AM**

Order Of Business

- A. Roll Call
- B. Statement (just cause) and/or Consideration of a Request to Participate Remotely (emergency circumstances) by a Supervisor, if applicable.
- C. Invocation
- D. Pledge of Allegiance
- E. Presentation or Announcement of Proclamations and Awards
- F. Non-Agenda Public Communication: Individuals can address the Board on topics within its jurisdiction that are not on the agenda. According to the Board's Rules of Procedure, each person may speak at only one Non-Agenda Public Communication session per meeting. Speakers can choose to speak during either the General Legislative or Land Use Legislative Session.
- G. Approval of the Statement of Proceedings/Minutes for the sessions of November 4, 2025 and November 5, 2025.
- H. Consent Agenda
- I. Discussion Items
- J. Board Member Committee Updates. This is an opportunity for Members of the Board to provide informational updates on their committee assignments. No action may be taken.
- K. Recess to Wednesday, November 19, 2025 at 9:00 AM for the Land Use Legislative Session

**Viewing Agenda Materials**

All documents and attachments related to agenda items are available for public viewing. You can access them online at [www.sandiegocounty.gov/cob](http://www.sandiegocounty.gov/cob), or in person at the Clerk of the Board's Office, located at 1600 Pacific Highway, Room 402, San Diego, CA 92101. The Board Meeting calendar is online at [www.sandiegocounty.gov/bos/calendar.html](http://www.sandiegocounty.gov/bos/calendar.html).

### **How to Speak at a Board Meeting**

If you would like to speak at the meeting, either in person or by phone, you can sign up by visiting <https://PublicComment.SanDiegoCounty.gov>. On the form, you will be asked to enter your name and choose how you would like to participate, either by attending in person or calling in virtually. If you choose to speak by phone, please make sure to enter a valid phone number so we can identify you when you call. You will also be asked to select the agenda item or items you wish to comment on and indicate whether you are in favor, opposed, or neutral. Once you submit the form, you will receive a confirmation email. If you need the information on the website in another language, simply click the Translate button at the top of the page and select your preferred language.

You can also submit a comment in writing at [www.sandiegocounty.gov/ecomment](http://www.sandiegocounty.gov/ecomment), via email to [PublicComment@sdcounty.ca.gov](mailto:PublicComment@sdcounty.ca.gov), or by mail to 1600 Pacific Highway, Room 402, San Diego, CA 92101.

### **Board Actions and Recommendations**

The Board of Supervisors may take action on any item listed on the meeting agenda. While each agenda item includes recommendations, these are only suggestions and do not limit what the Board may ultimately decide. Individuals should not assume that the Board will follow the recommendations.

### **Accessibility Accommodations**

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### **Language Interpretation Services**

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In addition, the County can provide space in the Board Chamber's Observation Balcony for those providing or receiving interpretation, supporting the use of personal devices like phones or headsets, or help connect you to outside interpretation services for other languages. Please contact the Clerk of the Board in advance so we can make the necessary arrangements. Interpretation must not interrupt the meeting, in accordance with Government Code Section 54957.95.

### **Levine Act Notice – Campaign Contribution Disclosures**

Under the Levine Act (Government Code § 84308), anyone involved in a proceeding before the Board, such as for a license, permit, or other entitlement for use, must disclose any campaign contributions over \$500 made to Board Members within the past 12 months. This includes contributions made by the parties themselves or their agents. The disclosure must include the name of the contributor and recipient, the amount, and the date of the contribution. Disclosures can be made orally during the meeting or in writing on the request-to-speak form.

## Board of Supervisors' Agenda Items

### CONSENT AGENDA

All agenda items listed under this section are considered to be routine and will be acted upon with one motion. There will be no separate discussion of these items unless a member of the Board of Supervisors or the Chief Administrative Officer so requests, in which event, the item will be considered separately in its normal sequence.

Category	#	Subject
Health and Human Services	1.	SOLICITING VOLUNTEERS FOR THE ANNUAL POINT-IN-TIME COUNT
	2.	AUTHORIZE ACCEPTANCE OF HEALTH CAREER CONNECTION SAN DIEGO COUNTY REGIONAL HEALTH WORKFORCE INITIATIVE GRANT
	3.	AUTHORIZE A SINGLE SOURCE CONTRACT FOR THE ADMINISTRATION OF A FLEXIBLE HOUSING POOL PILOT TO SUPPORT THE IMPLEMENTATION OF THE BEHAVIORAL HEALTH SERVICES ACT HOUSING INTERVENTIONS
	4.	AUTHORIZE COMPETITIVE SOLICITATION FOR INTEGRATED PREVENTION AND EARLY INTERVENTION SERVICES FOR CHILDREN AGES 0 TO 5 YEARS
	5.	AUTHORIZE COMPETITIVE PROCUREMENTS AND AMENDMENTS TO EXTEND EXISTING CONTRACTS
	6.	ADMINISTRATIVE ITEM: SECOND CONSIDERATION AND ADOPTION OF ORDINANCE: ADOPT AN ORDINANCE AMENDING ARTICLE IIIp OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO THE FIRST 5 COMMISSION OF SAN DIEGO (11/4/25 - FIRST READING; 11/18/25 SECOND READING, UNLESS ORDINANCE IS MODIFIED ON SECOND READING)
Financial and General Government	7.	ADOPTION OF RESOLUTIONS AUTHORIZING THE SALE AND TRANSFER OF REAL PROPERTY #2017-0128-A LOCATED IN BOULEVARD AND #2021-0200-B LOCATED IN VALLE DE ORO; AUTHORIZATION TO SIGN THE GRANT DEEDS; AUTHORIZATION TO EXECUTE DOCUMENTS AND PERFORM ANY AND ALL ACTIONS NECESSARY TO COMPLETE THE SALE OF THE PROPERTIES; AUTHORIZATION TO DEPOSIT PROCEEDS AND CEQA EXEMPTION
	8.	GENERAL SERVICES - AUTHORIZATION TO ADVERTISE AND AWARD FIVE CONTRACTS FOR LANDSCAPING SERVICES AT VARIOUS COUNTY FACILITIES

9. GENERAL SERVICES - APPROVAL OF LEASE AMENDMENT TO REDUCE LEASED PREMISES AT 3255 CAMINO DEL RIO SOUTH, APPROVAL IN PRINCIPLE OF NEW SPACE FOR BEHAVIORAL HEALTH SERVICES, AND CEQA EXEMPTION
10. GENERAL SERVICES - ESTABLISH JOB ORDER CONSTRUCTION CAPACITY AND AUTHORIZE THE DIRECTOR OF PURCHASING AND CONTRACTING TO ADVERTISE AND AWARD JOB ORDER CONTRACTS
11. APPROVE THE ISSUANCE OF REVENUE OBLIGATIONS BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF CARDIFF ORTHODOX HOUSING FOUNDATION AND/OR A SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT NOT TO EXCEED \$25,000,000.00
12. SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES, COUNTY ADMINISTRATIVE CODE, AND COUNTY REGULATORY CODE PROVISIONS ASSIGNED TO THE CHIEF ADMINISTRATIVE OFFICE (11/4/25 - First Reading; 11/18/25 - Second Reading, unless the ordinances are modified on second reading)
13. SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES AND COUNTY ADMINISTRATIVE CODE PROVISIONS ASSIGNED TO THE FINANCE AND GENERAL GOVERNMENT GROUP (11/4/25 - First Reading; 11/18/25 - Second Reading, unless the ordinances are modified on second reading)
- Public Safety 14. SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES AND COUNTY ADMINISTRATIVE CODE ARTICLES ASSIGNED TO THE PUBLIC SAFETY GROUP AND RESOLUTION TO CLOSE THE COURTHOUSE CONSTRUCTION FUND (11/4/25 - FIRST READING; 11/18/25 - SECOND READING, UNLESS THE ORDINANCES ARE MODIFIED ON SECOND READING)
- Land Use and Environment 15. SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES AND PROVISIONS OF THE COUNTY REGULATORY CODE ASSIGNED TO THE LAND USE AND ENVIRONMENT GROUP AND ASSOCIATED CEQA EXEMPTION (11/4/25 -First Reading; 11/18/2025 - Second Reading, unless the ordinances are modified on second reading)
- Appointments 16. APPOINTMENTS: VARIOUS

Communications 17. COMMUNICATIONS RECEIVED  
Received

**DISCUSSION ITEMS**

Health and 18. PARTNERSHIP TO PROTECT SAN DIEGO: A  
Human Services PUBLIC-PHILANTHROPIC EFFORT TO SHIELD FOOD, HOUSING,  
AND HEALTH FROM FEDERAL CUTS

19. SUPPORTING LAWSUITS TO PROTECT PLANNED PARENTHOOD  
AND REPRODUCTIVE HEALTH ACCESS

Financial and 20. ADOPT AN ORDINANCE ADDING ARTICLE LXV OF THE SAN  
General DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES  
Government RELATING TO LAW ENFORCEMENT ACCESS TO COUNTY  
FACILITIES (November 18, 2025- First Reading; December 9, 2025 -  
Second Reading unless ordinance is modified on second reading)

21. EXPLORING SAVINGS, REVENUE ENHANCEMENTS, AND  
CONTRACTED SERVICE OPTIMIZATION THROUGH AN AD HOC  
FISCAL TRANSPARENCY AND ACCOUNTABILITY  
SUBCOMMITTEE

Health and 22. TRANSPARENCY AND ACCOUNTABILITY AUDIT OF  
Human Services HOMELESSNESS SPENDING REGIONWIDE

23. RECEIVE AN UPDATE ON THE HOMELESSNESS OUTREACH AND  
SERVICES PILOT PROGRAM IN LEMON GROVE

24. INITIATE EFFORTS TO MAXIMIZE RESOURCES AT THE SAN  
PASQUAL ACADEMY

Financial and 25. MODERNIZE COUNTY ENTERPRISE RESOURCE PLANNING SUITE  
General OF APPLICATIONS  
Government

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**1. SUBJECT: SOLICITING VOLUNTEERS FOR THE ANNUAL POINT-IN-TIME COUNT (DISTRICTS: ALL)**

**OVERVIEW**

The U.S. Department of Housing and Urban Development (HUD) requires that Continuums of Care (CoC) conduct an annual count of persons experiencing homelessness who are sheltered or unsheltered on a single night in January of each year. The Regional Task Force on Homelessness (RTFH) brings together a wide range of community partners and volunteers to conduct the Point-in-Time count (PITC) also known as We all Count, throughout San Diego County. While the data collected during the PITC count is used to apply for federal funding, the count allows us to better understand the demographics, challenges, and characteristics of those experiencing homelessness in our community.

To conduct this extensive survey, RTFH puts out a call to action to organizations, stakeholders and the community to assist their efforts to count as many people as possible who are experiencing homelessness. This year, during January 30, 2025, Point-in-Time count there were over 1,700 volunteers that participated in the region's Point-in-Time count and helped identify 9,905 individuals living in shelters or on the streets.

Our County employees have time and time again stepped up to support our communities in times of need, especially through volunteer roles during election season and during the Point-in-Time count. Today's action would direct the Chief Administrative Officer to establish a volunteer program to allow County employees to participate in the annual Point-in-Time count on January 29, 2026, on paid County time.

**RECOMMENDATION(S)**

**CHAIR TERRA LAWSON-REMER**

1. Authorize the Chief Administrative Officer to establish a volunteer program to allow County employees to participate in the annual Point-In-Time count on January 29, 2026, on paid County time.
2. Find that allowing County employees to volunteer to participate in the annual Point-in-Time count on paid County time serves a public benefit by ensuring the region's homelessness can be quantified and federal funding can be secured to support the region's homeless population.

**EQUITY IMPACT STATEMENT**

By allowing our County staff to participate in the annual Point-in-Time count, we join our regional efforts to address homelessness in San Diego County. The Point-in-Time count outcomes have multiple benefits and help our region apply for federal funding as well as gives the region a better understanding of the demographics, challenges, and characteristics of those experiencing homelessness in our community. The Point-in-Time count also serves as a guiding principle for policy makers to help drive policy changes and investments to help house our unsheltered neighbors.

Establishing a program to allow County employees to participate in the annual Point-in-Time count on January 29, 2026, will support efforts to create effective approaches to assist those who are homeless throughout San Diego County. PITC outcomes have multiple benefits, including eligibility to apply for federal and state funding in addition to enabling the region to gain a better understanding of the scope, impact, and potential solutions to address this issue. The numbers from PITC are broken down into subpopulation categories, including counts of people who are chronically homeless, veterans, youth, people with HIV/AIDS, and victims of domestic violence. It is anticipated that this action will drive much-needed resources to residents who are disproportionality represented in the homeless system including justice-involved individuals as well as Black, Indigenous and People of Color (BIPOC). In general, the incidence of BIPOC individuals experiencing homelessness mirrors the disparities found at the broader community levels. These population groups are over-represented in homelessness when compared to their proportion in the general community.

### **SUSTAINABILITY IMPACT STATEMENT**

The proposed action contributes to the County of San Diego’s Sustainability Goal to engage the community and protect health and well-being. By establishing a program that allows County staff to participate in the annual Point-in-Time count we engage with our most vulnerable population and will use the data collected to advocate for funding and resources to house our unsheltered neighbors.

### **FISCAL IMPACT**

Funding associated with these recommendations is included as staff time in the Fiscal Year 2025-26 Operational Plan in various departments. The funding source is based on a combination of General Purpose Revenue and program revenues. Actual cost and revenue will be determined by the classification of employees who may choose to volunteer. There will be no change in net General Fund costs and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

2. **SUBJECT: AUTHORIZE ACCEPTANCE OF HEALTH CAREER CONNECTION SAN DIEGO COUNTY REGIONAL HEALTH WORKFORCE INITIATIVE GRANT (DISTRICTS: ALL)**

### **OVERVIEW**

The County of San Diego (County) Health and Human Services Agency (HHS) has been awarded a grant by the Health Career Connection (HCC) Regional Health Workforce Initiative, funded by The California Endowment, for the project called “San Diego Regional Health and Human Services Workforce Initiative.” HCC is a national nonprofit organization leading health and human services workforce development and is dedicated to inspiring and empowering the next generation of health leaders. HCC is known for supporting undergraduate students from disadvantaged backgrounds to become health leaders and professionals. This initiative, overseen by the Department of Strategy and Community Engagement (DSCE) and in partnership with San Diego State University and California State University San Marcos, will facilitate collaboration between the County HHS and partnering organizations to support a coordinated, regional approach for health and human services workforce development in San Diego County.

The San Diego Regional Health and Human Services Workforce Initiative will help build public awareness and support for the health and human services workforce by highlighting its importance and advocating for its needs; aligning public and private resources to address workforce shortages and development gaps; and creating greater opportunities for students, graduates, and current professionals. These efforts will also strengthen collaboration between academia and employers to effectively prepare students and workers to meet or exceed industry standards, while establishing baseline metrics and formalized systems to track and report progress on health and human services workforce priorities.

Today's action requests the San Diego County Board of Supervisors to authorize the acceptance of \$900,000 over a three-year period for the HCC Regional Workforce Initiative Grant, and the pursuit of future funding opportunities to address health and human services workforce shortages and development gaps, and promote economic inclusion.

Today's action supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by fostering countywide leadership and collaboration to strengthen the health and human services workforce.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Authorize the acceptance of \$900,000 in allocation funds from Health Career Connection (HCC) for the time period of October 15, 2025 to December 31, 2028 and authorize the Chief Administrative Officer or designee, to accept and execute the workforce initiative grant funds from Health Career Connection and any subsequent amendments or funding changes.
2. Authorize the Chief Administrative Officer, or designee, to pursue future funding opportunities to address health and human services workforce shortages and development gaps, and promote economic inclusion.

## **EQUITY IMPACT STATEMENT**

The Health Career Connection (HCC) Regional Health Workforce Initiative grant seeks to advance equity and opportunity for college students by reducing barriers to accessing internships within the Health and Human Services Agency (HHSA). Through the HHSA Live Well Center for Innovation and Leadership (LWCIL)-supported Academic Internship Program Pilot, the initiative will create a more streamlined and coordinated process that expands equitable access to work-based learning and County career pathways. The County of San Diego HHSA LWCIL is an Academic/Practice partnership based on the national Academic Health Department model. It was pioneered by HHSA and San Diego State University, with the mission of strengthening the partnership between academia and health and human services practice through integrated education, research, workforce development, and service. The regional focus of LWCIL is to provide ongoing opportunities for countywide leadership and collaboration to develop the health and human services workforce throughout San Diego County.

## **SUSTAINABILITY IMPACT STATEMENT**

Today's proposed action supports the County of San Diego (County) Sustainability Goal #1 to engage the community; Sustainability Goal #2 to provide just and equitable access; and Sustainability Goal #4 to protect the health and well-being of everyone in the region. This will be accomplished by addressing health and human services workforce shortages and enhancing diversity through the Live Well Center for Innovation and Leadership (LWCIL) and the Health Career Connection Regional Workforce Initiative, strengthening collaboration among education, healthcare, and community partners to expand equitable career pathways and build a skilled, diverse, and resilient workforce that meets the region's evolving health and human services needs. Through data-driven collaboration, shared learning, and coordinated systems change, the County and its partners will increase access to education, training, and employment opportunities for underrepresented and vulnerable populations, enhancing cultural responsiveness, advancing equity, and supporting the health and well-being of all San Diego County residents.

## **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2025-27 Operational Plan in the Health and Human Services Agency. If approved, this request will result in costs and revenue of approximately \$225,000 in FY 2025-26 and \$300,000 in FY 2026-27 for total costs and revenue of \$900,000 through FY 2028-29. The funding source is The California Endowment, through Health Career Connection. There will be no change in net General Fund costs and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

3. **SUBJECT: AUTHORIZE A SINGLE SOURCE CONTRACT FOR THE ADMINISTRATION OF A FLEXIBLE HOUSING POOL PILOT TO SUPPORT THE IMPLEMENTATION OF THE BEHAVIORAL HEALTH SERVICES ACT HOUSING INTERVENTIONS (DISTRICTS: ALL)**

## **OVERVIEW**

Beginning January 1, 2026, Transitional Rent will be available to qualifying Medi-Cal beneficiaries with substance use disorders (SUD) and/or serious mental illness (SMI). This service will be provided through the Medi-Cal managed care plans (MCPs) under the Community Supports component of the Department of Health Care Services (DHCS) Behavioral Health Community-Based Organized Networks of Equitable Care and Treatment (BH-CONNECT) Initiative. Under BH-CONNECT, this new Transitional Rent benefit, inclusive of rent and temporary housing, will be provided to members who are experiencing or at risk of homelessness, have certain clinical risk factors and meet certain additional eligibility criteria for up to six months.

Transitional Rent is intended as a new tool to help address and prevent homelessness and will be available for up to six months to eligible Medi-Cal beneficiaries who meet the Behavioral Health Services Act (BHSA) Housing Interventions funding criteria. On July 1, 2026, BHSA Housing Interventions will launch to align with Transitional Rent. To support a pathway to long-term housing stability, eligible Medi-Cal beneficiaries may transition to BHSA Housing Interventions

after receiving six months of Transitional Rent. BHSA replaces the Mental Health Services Act (MHSA) passed by voters in 2004. It reforms behavioral health care funding to prioritize services for people with the most significant mental health needs, while adding the treatment of substance use disorders.

Furthermore, the establishment of a Flexible Housing Pool (Flex Pool) could enable centralized administration of diverse funding streams for rental and housing subsidies, enhancing coordination of Transitional Rent and BHSA Housing Interventions among MCPs, the County of San Diego (County) Behavioral Health Services (BHS), and community partners. A Flex Pool is not a rental assistance program but rather a mechanism to coordinate rental assistance payments through braided funding streams. Braided funding is a strategy where more than one source of funding, such as federal, State, and private funding, are used together, with each source's funds tracked and reported separately. Additionally, a Flex Pool facilitates compliance and reporting, acts as a single fiscal intermediary between funders and landlords, secures and supports a portfolio of housing units, and coordinates with housing support services providers. It serves as a centralized operator at the community level, creating efficiencies by managing relationships and timely payments across a single network of landlords to support faster access to housing.

Upon the determination to establish a Flex Pool in San Diego County, Behavioral Health Services, in collaboration with the County's Departments of Medical Care Services (MCS) and Housing and Community Development Services (HCDS), has engaged with Managed Care Plans to develop implementation options for Transitional Rent, which will take effect on January 1, 2026, for the Behavioral Health population, and for BHSA Housing Interventions, which will take effect on July 1, 2026. The accelerated timeline for implementation and the highly complex nature of the process has required extensive levels of coordination between MCPs, the County, and existing housing systems. An Administrator is needed at this time to conduct a number of strategic implementation activities for a Flex Pool Pilot while the County works with Technical Assistance Consultants subcontracted by DHCS to determine a long-term program, tailored to San Diego County.

Today's action requests the San Diego County Board of Supervisors authorize a single source contract with Brilliant Corners to serve as the Administrator for a Flex Pool Pilot for an Initial Term of up to one year, with four 1-Year Options, and up to an additional six months, if needed, contingent upon completion of Medi-Cal certification.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities by supporting faster access to housing for people with behavioral health conditions.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations with Brilliant Corners and subject to successful negotiations and a determination of a fair and reasonable price, award a contract to administer a Flexible Housing Pool Pilot for an Initial Term of up to one year, with four 1-Year Options, and up to an additional six months, if needed; and to amend the

contract as needed to reflect changes in program funding or service requirements, subject to the availability of funds and the approval of the Director of Behavioral Health Services or designee.

### **EQUITY IMPACT STATEMENT**

A Flex Housing Pool Pilot that combines Transitional Rent supports available through the State Behavioral Health Community-Based Organized Networks of Equitable Care and Treatment Initiative and Behavioral Health Services Act Housing Interventions is an integrated funding approach to enhance the capacity to prevent and address the adverse health outcomes that result from homelessness. According to the Department of Health Care Services Transitional Rent Concept Paper, published in August 2024, non-elderly individuals experiencing homelessness have 3.5 times the mortality risk of those who are housed, and a 40-year-old person experiencing homelessness faces a similar mortality risk to a housed person nearly 20 years older. Individuals experiencing homelessness also have significantly higher rates of chronic conditions and behavioral health needs than the housed population, along with higher rates of acute and emergent health services utilization.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's actions support the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services and Sustainability Goal #4 to protect the health and well-being of everyone in the region. This action will maximize the housing-related supportive services provided through the Behavioral Health Community-Based Organized Networks of Equitable Care and Treatment Initiative and Medi-Cal Transformation. This will be accomplished through the coordination of rental assistance for eligible individuals as they shift from Transitional Rent to rental subsidies under Behavioral Health Services Act Housing Interventions available in July 2026.

### **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2025-2027 Operational Plan for the Health and Human Services Agency. If approved, this request will result in no costs in FY 2025-26, and estimated costs and revenue ranging from \$3.45 million to \$5.35 million in FY 2026-27 during the Flex Pool Pilot's initial term. The anticipated funding source is Behavioral Health Bridge Housing and Behavioral Health Services Act. These costs will be incorporated into future Operational Plans. There will be no change in net General Fund costs and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

4. **SUBJECT: AUTHORIZE COMPETITIVE SOLICITATION FOR INTEGRATED PREVENTION AND EARLY INTERVENTION SERVICES FOR CHILDREN AGES 0 TO 5 YEARS (DISTRICTS: ALL)**

### **OVERVIEW**

The County of San Diego (County) provides early intervention and prevention services through programs that are designed to meet the developmental and/or behavioral needs for children ages 0 to 5 years of age and their families and caregivers. These programs include the First 5 Commission of San Diego (Commission) Healthy Development Services and KidSTART

Center, as well as the Child and Family Well-Being (CFWB) Developmental Screening and Enhancement Program.

This item brings together CFWB and the Commission to leverage available resources that include funding from the California Department of Social Services and Proposition 10 revenue to support the ongoing continuum of care that supports our most vulnerable children ages 0 to 5 years of age and their families and caregivers. For over 20 years, CFWB and the Commission have funded separate programs that aim to reach this focus population. The Commission's declining revenue has impacted these safety net programs, and in anticipation of a greater reduction in funding in 2026, the opportunity to partner with CFWB and integrate funding will help mitigate the projected reduction in services available. Furthermore, bringing these programs together into one procurement provides an opportunity to improve fiscal and contract efficiency while enabling an optimal, integrated continuum of care for developmental, behavioral, and social-emotional interventions. This endeavor will build upon the foundation of the aforementioned programs to continue serving children with developmental and behavioral needs for children ages 0 to 5 and their families/caregivers.

Today's action requests the Board authorize the Director, Department of Purchasing and Contracting, to issue a competitive solicitation for Integrated Prevention and Early Intervention Services. This item supports the Commission's vision that all children ages 0 to 5 are safe, healthy, actively learning, and embraced by loving families and caregivers in supportive communities. It is also in alignment with CFWB's commitment to empowering children, youth, families and caregivers to have the support, connections and resources to live healthy, be safe and remain together. Additionally, this item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have historically been left behind, as well as an ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities by supporting families and caregivers in making healthy lifestyle choices, developing resiliency, and enjoying the highest quality of life.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

In accordance with Board of Supervisors Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting, to issue a Competitive Negotiated Procurement for integrated prevention and early intervention services, and upon successful negotiations and determination of fair and reasonable price, award one or more contracts for a term of one year, with four option years and up to an additional six months if needed; and to amend contracts as needed to reflect changes to services and funding.

**EQUITY IMPACT STATEMENT**

The County of San Diego (County) Health and Human Services Agency (HHS) has been instrumental in supporting integrated prevention and early intervention services for over 20 years, with the goal of improving the health and well-being of children ages 0 to 5 and their families and caregivers. This includes making developmental and behavioral services available to eligible families and caregivers throughout the county that support children in reaching their developmental milestones and school readiness. Children with developmental and behavioral delays face a wide range of social inequities that hinder access to resources and can negatively impact their quality of life through adulthood. Furthermore, social stigma and deficient support

systems create barriers to optimal education, employment opportunities, and access to healthcare, which can lead to higher rates of poverty, unemployment, housing insecurity, incarceration, and disease risk. Therefore, early prevention and intervention services play a vital role in identifying and working to address mild to moderate developmental and behavioral delays in children ages 0 to 5. By focusing on integrated prevention and early intervention services, the County can support children with mild to moderate developmental and behavioral delays to meet their developmental milestones. This support system can lead to improved quality of life outcomes and mitigate negative socioeconomic outcomes.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's proposed action supports the County of San Diego Sustainability Goal #1 to engage the community in meaningful ways; Sustainability Goal #2 to provide just and equitable access; and Sustainability Goal #4 to protect the health and well-being of everyone in the region. The integrated prevention and early intervention approach meets families and caregivers where they are and collaboratively formulates service plans that support their well-being. Through multiple evidence-based, family-focused models, this approach fosters positive parenting, promotes child health and development, and facilitates family strengthening and overall well-being.

### **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2025-27 Operational Plan in the Health and Human Services Agency, as well as the First 5 Commission of San Diego Operating Budget for FY 2025-26. If approved, this will result in no costs and revenue in FY 2025-26, and an estimated annual cost and revenue of up to \$13 million in FY 2026-27. The funding sources are \$9.0 million from Proposition 10 from First 5 Commission, \$1.7 million from Social Services Administrative revenue, and \$2.3 million from existing Realignment. There will be no change in net General Fund costs and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

## **5. SUBJECT: AUTHORIZE COMPETITIVE PROCUREMENTS AND AMENDMENTS TO EXTEND EXISTING CONTRACTS (DISTRICTS: ALL)**

### **OVERVIEW**

The County of San Diego (County) Behavioral Health Services provides a comprehensive array of mental health and substance use services to people of all ages. These services are delivered through County-operated programs and contracts with community service providers and coordinated services are supported through review of electronic health record data and data archives. These services support some of the region's most vulnerable populations, including individuals who are experiencing homelessness, individuals with justice involvement, and children and youth with complex behavioral health conditions.

If approved, today's actions would authorize competitively negotiated procurements, qualification-based selections, and amendments to extend existing contracts. Today's actions would support the continuation of critical work to advance the behavioral health continuum of care throughout San Diego County. In doing so, these actions would advance the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations

in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by upholding practices that align with community priorities and improving transparency and trust while maintaining strong fiscal management.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. In accordance with Board of Supervisors Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting, to issue Competitive Negotiated Procurements for each of the behavioral health services listed below, and upon successful negotiations and determination of a fair and reasonable price, award contracts for an Initial Term of up to one year, with four 1-year Options, and up to an additional six months, if needed; and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Director, Behavioral Health Services. Authorization shall include ability to utilize Qualification Based Selections alternatively if deemed a more effective procurement method for behavioral health services listed below subject to the approval of the Director, Behavioral Health Services.
  - a. Full-Service Partnership Assertive Community Treatment Services
  - b. Full-Service Partnership Intensive Case Management Services
  - c. In-Home Outreach Team
  - d. Community Input and Planning Services
  - e. Public Messaging, Community Engagement, and Education Services
  
2. In accordance with Board of Supervisors Policy A-87, Competitive Procurement, authorize the Director, Department of Purchasing and Contracting, to issue Qualification Based Selections for each of the behavioral health services listed below, and upon successful negotiations and determination of fair and reasonable price, award one or more contracts for an Initial Term of up to one year, with four 1-year Options, and up to an additional six months, if needed; and to amend the contracts, as needed, to reflect changes in program, funding or service requirements, subject to the availability of funds and approval of the Director, Behavioral Health Services. Authorization shall include ability to utilize Competitive Negotiated Procurements alternatively if deemed a more effective procurement method for behavioral health services listed below subject to the approval of the Director, Behavioral Health Services.
  - a. Developmental Evaluation Clinic
  - b. Forensic Assertive Community Treatment Program
  - c. Clubhouse Services
  
3. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting to amend and extend the following contracts subject to the availability of funds; and to amend the contracts as required to reflect changes to services and funding allocations, subject to the approval of the Director, Behavioral Health Services.
  - a. North Coastal Crisis Stabilization Services (Exodus Recovery, Inc., 565131) - Extend contract through June 30, 2027, and up to an additional six months, if needed.

- b. In-Reach Services - Extend contracts through June 30, 2027, and up to an additional six months, if needed.
  - i. Project In-Reach (Neighborhood House Association, 548930)
  - ii. Faith Based Wellness and Mental Health In-Reach Ministry (Neighborhood House Association, 560754)
- c. CalWORKs Connection (Vista Hill Foundation, 566042) - Extend contract through June 30, 2027, and up to an additional six months, if needed.
- d. Short-Term Residential Therapeutic Program and Residential Outpatient Children's Mental Health Services - Extend contracts through June 30, 2029, and up to an additional six months, if needed.
  - Varsity Team, Inc., 564845
  - Fred Finch Youth Center, 566359
  - Casa de Amparo, Inc., 566365
  - New Alternatives, Inc., 566363
- e. OnBase (Hyland Software, Inc., 549813) - Extend contract through June 30, 2031, and up to an additional six months, if needed.

### **EQUITY IMPACT STATEMENT**

The County of San Diego (County) Behavioral Health Services (BHS) serves as the specialty mental health plan for Medi-Cal eligible residents within San Diego County who are experiencing serious mental illness (SMI) or serious emotional disturbance. BHS is also the service delivery system for Medi-Cal eligible residents with substance use care needs. In 2024, nearly one in three residents were eligible for Medi-Cal, with Hispanic and Latino residents having the highest percentage of Medi-Cal eligibility at 44%.

For these Medi-Cal eligible residents who experience SMI or have a substance use care need, BHS offers County-operated and BHS-contracted programs that address the social determinants of health by being accessible, capable of meeting the needs of diverse populations, and culturally responsive, with the intent to equitably distribute services to those most in need. In doing so, BHS strives to reduce behavioral health inequities, identifying needs and designing services in a manner most impactful and equitable, with the goal of yielding meaningful outcomes for those served. A comprehensive array of behavioral health services is vital for BHS to continue providing access to treatment and care for populations who are underserved by social and behavioral health resources.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's actions support the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These goals will be accomplished by providing a wider availability and range of supportive, inclusive, and stigma-free options to those in need of behavioral health services. Access to a comprehensive continuum of behavioral health services will improve the overall health of communities.

### **FISCAL IMPACT**

Funds for these requests are included in the Fiscal Year (FY) 2025-27 Operational Plan in the Health and Human Services Agency. If approved, today's recommendations will result in no cost and revenue in FY 2025-26 and an approximate total cost and revenue of \$76.5 million in FY

2026-27. These costs will be incorporated into future Operational Plans. There will be no change in net General Fund costs and no additional staff years.

***Recommendation #1: Authorize Competitive Negotiated Procurements***

If approved, this request will result in no cost and revenue in FY 2025-26 and estimated costs and revenue of \$34.5 million in FY 2026-27. The anticipated funding sources are \$30.7 million from Behavioral Health Services Act (BHSA) and \$3.8 million from Short-Doyle Medi-Cal. There will be no change in net General Fund costs and no additional staff years.

***Recommendation #2: Authorize Qualification Based Selections***

If approved, this request will result in no cost and revenue in FY 2025-26 and estimated costs and revenue of \$25.9 million in FY 2026-27. The anticipated funding sources are \$9.7 million from BHSA, \$1.4 million from Realignment, and \$14.8 million from Short-Doyle Medi-Cal. There will be no change in net General Fund costs and no additional staff years.

***Recommendation #3: Authorize Amendments to Extend Existing Contracts***

If approved, this request will result in no cost and revenue in FY 2025-26 and estimated costs and revenue of \$16.1 million in FY 2026-27. The anticipated funding sources are \$10.4 million from BHSA, \$3.9 million from Realignment, \$1.3 million from California Work Opportunity and Responsibility to Kids, and \$0.5 million from People Assisting the Homeless. There will be no change in net General Fund costs and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

6. **SUBJECT: ADMINISTRATIVE ITEM:  
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:  
ADOPT AN ORDINANCE AMENDING ARTICLE IIIp OF THE SAN  
DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES  
RELATING TO THE FIRST 5 COMMISSION OF SAN DIEGO (11/4/25 -  
FIRST READING; 11/18/25 SECOND READING, UNLESS  
ORDINANCE IS MODIFIED ON SECOND READING)  
(DISTRICTS: ALL)**

**OVERVIEW**

On November 4, 2025 (03), the Board of Supervisors took action to further consider and adopt the Ordinance on November 18, 2025.

The First 5 Commission of San Diego (Commission) was established in 1998 in accordance with the requirements of the California Children and Families Act of 1998 (Proposition 10). Funded by tobacco tax revenues, Proposition 10 mandates that each county develop and update a strategic plan for the support and improvement of early care, education, and development systems for children and families. County commissions are charged with administering the local Children and Families Trust Fund in accordance with Proposition 10 and the locally approved strategic plan. State law specifies that the local commission must maintain independent oversight of the strategic plan and the local trust fund.

Today's action requires two steps. On November 4, 2025, the San Diego County Board of Supervisors (Board) is requested to approve the introduction of an Ordinance amending provisions in Article IIIp of the San Diego County Code of Administrative Ordinances relating to the Commission (first reading). If the Board approves the recommended actions for November 4, 2025, then on November 18, 2025, the Board is requested to consider and adopt the Ordinance. The proposed ordinance will add clarifying language under the Commission's "Term of Office" and "Duties and Responsibilities" sections of Article IIIp to address outdated language regarding at-large members and the Commission's authority to control the local Children and Families Trust Fund, including the ability to authorize contracts or grant agreements with other entities as necessary. This amendment will codify existing practice and ensure that the San Diego County Code of Administrative Ordinances is consistent with State law.

Today's action supports the County of San Diego (County) vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by seeking to improve early childhood health, learning, and comprehensive development in San Diego County as well as the Commission's vision that "all children, ages 0 through 5, in San Diego County are safe, healthy, actively learning, and embraced by loving families and supportive communities."

#### **RECOMMENDATION(S)**

##### **CHIEF ADMINISTRATIVE OFFICER**

Consider and adopt the Ordinance (second reading):

**AN ORDINANCE AMENDING SECTIONS 84.103 AND 84.108 OF ARTICLE IIIp OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO THE FIRST 5 COMMISSION OF SAN DIEGO.**

#### **EQUITY IMPACT STATEMENT**

The First 5 Commission of San Diego (Commission) has over 25 years of providing high quality early care and education support services to children ages 0 through 5 regionwide. Working through a network of contracted providers, the Commission provides families with comprehensive services that support their development and overall well-being. Their mission is to "promote the health, learning, and well-being of young children and their families by fostering collaboration and making equity-centered investments to help every child have the very best start in life."

The Commission aims to ensure services are equitably available to all families regardless of their race, ethnicity, national origin, religion, gender identity, and/or sexual orientation. This work is accomplished via the approved First 5 San Diego Strategic Plan July 2025-June 2030 (Strategic Plan), reviewed by the San Diego County Board of Supervisors on February 11, 2025 (2). The Strategic Plan was informed by an Ad Hoc committee comprised of diverse and cross sector community stakeholders, including experts in early childhood development, racial equity, public health, and strategic planning. The committee provided valuable input to inform the Commission of the comprehensive and emerging needs of pregnant individuals and children ages 0 through 5.

To develop the Strategic Plan, the Commission adopted a participatory planning process to ensure the voice of key stakeholders, experts, community-based organizations (CBOs), and, most importantly, the families served were heard and their feedback incorporated. The approach involved multiple engagement strategies, including forming an Ad Hoc committee, conducting interviews with subject matter experts, and hosting listening sessions in partnership with CBOs. It is the focus of the Commission and its programs, to continue developing and enhancing its services to address the community needs and to further expand an equity-focused approach.

### **SUSTAINABILITY IMPACT STATEMENT**

The First 5 Commission of San Diego (Commission) offers families a reliable resource that supports parent and children wellness by creating opportunities to prepare children to enter school as active learners. The Commission’s programs contribute to and enhance sustainability in the areas of child and family well-being, the environment, and the economy.

Today’s action supports the County of San Diego Sustainability Goal #1 to engage the community in meaningful ways by providing opportunities for parents and providers to partner and participate in decisions that directly impact them and their children. Today’s action also supports Sustainability Goal #2 to provide just and equitable access to resources for children ages 0 through 5 by providing parents with information about the importance of the first five years of life, early care, and educate providers with opportunities to increase their quality of services and how to sustain and/or expand their services in the region.

### **FISCAL IMPACT**

There is no fiscal impact associated with this action. There will be no change in net General Fund costs and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

7. **SUBJECT: ADOPTION OF RESOLUTIONS AUTHORIZING THE SALE AND TRANSFER OF REAL PROPERTY #2017-0128-A LOCATED IN BOULEVARD AND #2021-0200-B LOCATED IN VALLE DE ORO; AUTHORIZATION TO SIGN THE GRANT DEEDS; AUTHORIZATION TO EXECUTE DOCUMENTS AND PERFORM ANY AND ALL ACTIONS NECESSARY TO COMPLETE THE SALE OF THE PROPERTIES; AUTHORIZATION TO DEPOSIT PROCEEDS AND CEQA EXEMPTION (DISTRICTS: 2 & 4)**

### **OVERVIEW**

On September 26, 2017 (06) and February 28, 2024 (2), the San Diego County Board of Supervisors (Board) declared the Former Boulevard Bin Transfer Station also identified as Real Property Number 2017-0128-A (Boulevard Property) and Former Avocado Park-and-Ride also identified as Real Property Number 2021-0200-B (“Avocado Property”) as surplus and authorized the Department of General Services (DGS) to dispose of the properties. On August 26, 2025 (14), the Board approved and adopted two Resolutions of Intention to Sell and Notice Inviting Bids (one for each property) authorizing the sale of the Boulevard and Avocado Properties through a public auction and sealed-bid process in accordance with Government Code

Section 25520 et seq. (County Auction). Pursuant to the adopted Resolutions, the Board set the following minimum bids for the properties: \$100,000 for the Boulevard Property and \$905,000 for the Avocado Property.

On September 17, 2025, a County Auction was held in accordance with Government Code Section 25539, where the Director, Department of General Services, or designee (Director) conducted the written bid openings, opened the floor for oral bids, and selected the highest responsible bidder. No written bids were received for the Boulevard Bid property; however, one oral bid in the amount of \$100,000 was received from San-Ed Properties, LLC (Boulevard Buyer) for the Boulevard Property; no other oral bids were received. In total, three written bids were received for the Avocado Property. All three bidders took the opportunity to offer oral bids above their written bid amount, and the oral bidding proceeded thereafter until a final bid was received from Ahd Haddan in the amount of \$2,575,000. Following the County Auction, Ahd Haddan rescinded his offer. Staff engaged with the next highest bidder, who did not respond by the given deadline. Staff then reached out to Highland Avenue Property Investments, LLC (Avocado Buyer) as third highest bidder, who confirmed his interest in purchasing the Avocado Property for \$1,600,000.

As required by California Government Code Section 54233, at the time of sale, the County will record a restrictive covenant against Boulevard Property and Avocado Property that will state if 10 or more residential units are developed on the property then at least 15% of the total units shall be affordable housing. The State Department of Housing and Community Development will be provided with a recorded copy of the respective covenants pursuant to Surplus Land Act (SLA) Guidelines, Section 400(b)(1).

Today's request is for Board to find that the sale of these two properties is categorically exempt from CEQA; adopt resolutions authorizing the transfer and sale of Avocado Property and Boulevard Property; authorize execution of the Grant Deeds transferring ownership of Avocado Property and Boulevard Property to the Avocado Buyer and Boulevard Buyer (respectively) upon the close of escrow; authorize all actions necessary to complete the sale of the Boulevard Property and Avocado Property; and authorize the Auditor & Controller to deposit sale proceeds in each respective fund.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

1. Find, in accordance with Section 15312 of the California Environmental Quality Act (CEQA) Guidelines, that the sale of Real Property Number 2017-0128-A and 2021-0200-B are categorically exempt from CEQA as it is a sale of surplus government property (Attachments C and D, Notice of Exemptions).
2. Approve and adopt the Resolution entitled: RESOLUTION TO ACCEPT THE HIGHEST BID AND EXECUTE AND RECORD THE DEED CONVEYING REAL PROPERTY NUMBER 2017-0128-A TO SAN-ED PROPERTIES, LLC, A CALIFORNIA LIMITED LIABILITY COMPANY, AND DEPOSIT FUNDS (Attachment E, Boulevard Resolution).

3. Approve and adopt the Resolution entitled: RESOLUTION TO ACCEPT THE HIGHEST BID AND EXECUTE AND RECORD THE DEED CONVEYING REAL PROPERTY NUMBER 2021-0200-B TO HIGHLAND AVENUE PROPERTY INVESTMENTS, LLC, AND DEPOSIT FUNDS (Attachment F, Avocado Resolution).
4. Authorize the Chair of the Board to execute the Grant Deed transferring ownership of Real Property number 2017-0128-A (Boulevard Property) to San-Ed Properties, LLC, which shall be recorded upon the close of escrow.
5. Authorize the Chair of the Board to execute the Grant Deed transferring ownership of Real Property number 2021-0200-B (Avocado Property) to Highland Avenue Property Investments, LLC, which shall be recorded upon the close of escrow.
6. Approve and authorize the Director to perform all necessary actions to complete the sale of Boulevard Property 2017-0128-A to San-Ed Properties, LLC for a sales price of \$100,000, including the execution of the Purchase and Sale Agreement, escrow instructions, Restrictive Covenant required by California Surplus Land Act, and any other related documents.
7. Approve and authorize the Director to perform all necessary actions to complete the sale of Avocado Property 2021-0200-B to Highland Avenue Property Investments, LLC for a sale price of \$1,600,000, including the execution of the Purchase and Sale Agreement, escrow instructions, Restrictive Covenant required by California Surplus Land Act, and any other related documents.
8. Authorize the Auditor and Controller to deposit all proceeds resulting from the sale of the Boulevard Property and Avocado Property into the Department of Public Works Inactive Waste Site Management Fund 12650 and Department of Public Works Road Fund 11100, respectively.

#### **EQUITY IMPACT STATEMENT**

The revenue from the sales of the Boulevard Property and the Avocado Property can be used for the development, improvement, operation, and/or maintenance of Department of Public Works Roads and Closed Landfill projects in the County, which will benefit the community. The sale process was publicly advertised and will promote economic growth opportunities for the community and region.

#### **SUSTAINABILITY IMPACT STATEMENT**

Implementing effective sustainability objectives is crucial to advance and ensure safe and healthy communities while contributing to the overall success of the region. The approval of the sales supports the County's Strategic Initiative of Sustainability to align its available resources with services to maintain fiscal stability and ensure long-term regional solvency.

#### **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2025-26 Operational Plan in the Department of General Services (DGS). If approved, this request will result in DGS staff costs and revenue of approximately \$60,000 in FY 2025-26. The funding sources are State Highway User Tax Account (\$30,000) and Environmental Trust Fund (\$30,000).

A total of \$1,005,000 in projected funds from the property sales are included in the FY 2025-26 Operational Plan in the Department of Public Works (DPW). If both property sales are completed, this request is now expected to generate a minimum of \$1,700,000 in revenue for FY 2025-26. This reflects an increase of \$695,000 over the previously projected funds. Net proceeds of \$100,000 from the Boulevard Property sale will be deposited to the Department of Public Works Inactive Waste Site Management Fund 12650, while \$1,600,000 from the Avocado Property sale will be deposited to the Department of Public Works Road Fund 11100.

There will be no change in net General Fund cost and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

If the requested actions are approved, it is expected that the buyers will develop the properties consistent with zoning and Restrictive Covenant terms. Their development decisions and activities will create construction jobs, generate demand for additional services and materials during construction, and contribute to the local economy.

**8. SUBJECT: GENERAL SERVICES - AUTHORIZATION TO ADVERTISE AND AWARD FIVE CONTRACTS FOR LANDSCAPING SERVICES AT VARIOUS COUNTY FACILITIES (DISTRICTS: ALL)**

### **OVERVIEW**

The County of San Diego (County) provides landscaping services at over 75 County facilities. These services maintain our facilities in a safe, visually aesthetic, and orderly condition for the benefit of our County staff and the public. The current landscaping service contracts expire on March 31, 2026.

Five new contracts are needed to ensure service is not interrupted. The scope of these contracts will include all County landscaping services, including airport sites previously managed by the Department of Public Works, into a single procurement managed by the Department of General Services. A contract will be awarded for each facility operating region, including North, North Inland, Central, South, and East.

Today's action requests the San Diego County Board of Supervisors to authorize the Director of the Department of Purchasing and Contracting to advertise and award five contracts for landscaping services. These contracts will align with Board Policy B-74 contracting standards and ensure consistency under a unified scope of services.

If approved, the five new contracts are expected to be awarded by March 2026.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

1. Find that the proposed action is not subject to the California Environmental Quality Act (CEQA) under Article 5, section 15060(c)(3) of the State CEQA Guidelines because it is not a project as defined by section 15378.

2. In accordance with Board Policy A-87, authorize the Director of the Department of Purchasing and Contracting to issue a Competitive Negotiated Procurement for landscaping services, and upon successful negotiations and determination of a fair and reasonable price, award five contracts, one for each county facility operating region, for an initial term of one year, with four one-year option periods, and up to an additional six months if needed; and to amend the contracts to reflect changes to services and funding.

#### **EQUITY IMPACT STATEMENT**

Authorizing the procurement and award of new landscaping services contracts will improve County facilities for staff and the public. Compliance with Board Policy B-74 will ensure that security, janitorial, and landscaping contractors provide competitive pay, health and welfare benefits, and a wage theft retention fund.

#### **SUSTAINABILITY IMPACT STATEMENT**

The authorization to procure and award five new landscaping services contracts will contribute to the County of San Diego's Sustainability Goals by promoting economic sustainability, supporting resilient communities, and maintaining safe, environmentally responsible landscapes at County facilities.

#### **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year 2025-26 Operational Plan for the Department of General Services Facilities Management Internal Service Fund (ISF). If approved, this request will result in the establishment of five contracts with a combined average annual spend for the County's landscaping services of approximately \$8,300,000, for a total contract value of \$41.7 million. The funding source is ISF charges to client departments for services. There will be no change in net General Fund cost and no additional staff years.

#### **BUSINESS IMPACT STATEMENT**

This action will generate private-sector jobs and economic opportunities for local businesses throughout San Diego County.

9. **SUBJECT: GENERAL SERVICES - APPROVAL OF LEASE AMENDMENT TO REDUCE LEASED PREMISES AT 3255 CAMINO DEL RIO SOUTH, APPROVAL IN PRINCIPLE OF NEW SPACE FOR BEHAVIORAL HEALTH SERVICES, AND CEQA EXEMPTION (DISTRICTS: ALL)**

#### **OVERVIEW**

The County of San Diego (County) Health and Human Services Agency Behavioral Health Services (BHS) offers comprehensive mental health and substance use disorder services to residents in San Diego County. BHS services include outpatient and support services which provide care for people living with ongoing mental health or substance use conditions, crisis services which provide immediate help for people experiencing mental health, drug, or alcohol-related crises, hospital-level care for people who need 24-hour intensive treatment, and residential and long-term services like residential treatment, community-based care, and skilled nursing facilities. BHS programs and the administrative staff needed to support these programs are housed in multiple facilities throughout the County to meet the needs of their clients.

BHS is currently conducting a comprehensive evaluation of the requirements of all their facilities in order to right-size operations. In response to that evaluation, staff have negotiated an amendment at 3255 Camino Del Rio South, San Diego, which houses BHS Administration. The amendment will reduce County's leased space in the building and allow for early termination of the lease. This amendment is contingent upon the sale of the property to the Promises2Kids Foundation who will occupy the portion of the building BHS is vacating. In addition, several space evaluations have been conducted to replace leased sites that no longer meet BHS operational needs. Today's request is for approval of the lease amendment and approval in principle to initiate site searches for replacement facilities.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

1. Find that the proposed lease amendment for 3255 Camino Del Rio South, San Diego, is exempt from the California Environmental Quality Act (CEQA) pursuant to State CEQA Guidelines section 15301.
2. Find that the proposed request for approval in principle is not approval of a project as defined by the CEQA pursuant to Section 15352 and 15378 (b)(5) of the State CEQA Guidelines.
3. Approve and authorize the Director, Department of General Services, or designee, to execute the proposed lease amendment for the premises located 3255 Camino Del Rio South, San Diego, with San Diego City Ventures LLC
4. Approve in principle the lease of space for the Health and Human Services Agency Behavioral Health Services.
5. Authorize the Director, Department of General Services, or designee, to conduct a search for suitable sites, negotiate leases, and return to the San Diego County Board of Supervisors for approval of the agreements, as required by law.

**EQUITY IMPACT STATEMENT**

It is anticipated that the proposed lease amendment and space requests for the Health and Human Services Agency will have a positive impact on the community by ensuring access for all through a fully optimized health and social service delivery system.

**SUSTAINABILITY IMPACT STATEMENT**

Implementing effective sustainability objectives is crucial to ensuring safe and healthy communities and contributing to the overall success of the region. The approval of the lease amendment and space requests is appropriate as it supports the County's Strategic Initiative of Sustainability to ensure the capability to respond to immediate needs for individuals, families, and the region.

**FISCAL IMPACT**

***3255 Camino Del Rio South***

Funds for this request are included in the Fiscal Year (FY) 2025-26 Operational Plan for the Health and Human Services Agency (HHSA). If approved, this request will result in estimated costs and revenue of \$194,626 in FY 2025-26 based on an amendment commencement date of

January 1, 2026, and includes a 3% rent adjustment to go into effect March 2026. Fiscal Year 2026-27 costs are estimated at \$397,111. Funds for the remaining contract term will be included in future years' operational plans for HHSA. The funding source is Mental Health Realignment. There will be no change in General Fund cost and no additional staff years.

***Approval In Principle***

There is no fiscal impact associated with the requested approval in principle of leases for Behavioral Health Services. However, there will be future fiscal impacts, the lease costs resulting from these actions will be determined during lease negotiations and will be provided when staff return to the Board to request approval of new lease agreements. The funding sources for the leases will be Mental Health Realignment and will be included in future operational plans for the Health and Human Services Agency. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

- 10. SUBJECT: GENERAL SERVICES - ESTABLISH JOB ORDER CONSTRUCTION CAPACITY AND AUTHORIZE THE DIRECTOR OF PURCHASING AND CONTRACTING TO ADVERTISE AND AWARD JOB ORDER CONTRACTS (DISTRICTS: ALL)**

**OVERVIEW**

The County of San Diego (County), Department of General Services requests authority to establish \$175 million in Job Order Construction (JOC) capacity until exhausted, to execute approved capital and major maintenance repair and remodeling work. The County will use JOC authority for work budgeted for the Major Maintenance Implementation Plan (MMIP), minor capital remodels, and other general repairs and remodeling. The County advertises JOC contracts based on major maintenance and department forecasts of work with individual job orders issued under these contracts on an as-needed basis as County departments fund projects.

Authorizing additional capacity for JOC contracts advances several specific programs that the San Diego County Board of Supervisors (Board) has enacted. An emphasis on smaller, specialty JOC contracts creates opportunities for Small-Local Businesses to participate in County contracting, in line with Board Policy B-53, Small-Local Business Policy. Currently, 92% of the prime JOC contractors are small businesses and 69% are local to the San Diego area, which enables the prime contractor to use local subcontractors under the primary JOC contract. Additionally, as part of the Working Families Ordinance, the Board adopted amendments to Board Policy F-41, Public Works Construction Projects, on February 8, 2022 (17). These amendments require prospective bidders to pre-qualify for public works bids. Board Policy F-41, which will apply to the JOC contracts, ensures that contractors will meet a set of important standards, including labor mandates and prevailing wage requirements, before receiving County work.

The Board previously approved authority for \$150 million in JOC capacity on April 9, 2024 (12). The County needs additional capacity to award new JOC contracts next year as the authority is almost exhausted.

Typically, the County awards 12 to 16 JOC contracts annually, with an individual contract value ranging from \$2.5 million to \$6 million each, depending on expected workload under the MMIP. Departments issue project-based job orders against each of the contracts, depending on project scope. The average individual job order is approximately \$150,000 and is for trades such as roofing, heating/ventilation and air conditioning, renovations, fire protection, paving, and electrical work for County facilities. There are typically 150 to 175 active job orders annually.

Today's action requests the Board to authorize \$175 million in JOC capacity and to authorize the Director, Department of Purchasing and Contracting to advertise and award JOC contracts for capital, major, and minor maintenance programs, including unanticipated urgent work identified by County departments. The County's continued use of JOC contracts enables the County to obtain greater efficiency of delivery in scoping, contracting, repair, and renovation projects.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

1. Find that the proposed action is not subject to the California Environmental Quality Act (CEQA) under Article 5, section 15060(c)(3) of the State CEQA Guidelines because it is not a project as defined by section 15378.
2. Authorize the Director, Department of Purchasing and Contracting to advertise and award Job Order Construction contracts and to take any action, in accordance with Section 401, et seq., of the Administrative Code and Public Contract Code § 20128.5, with respect to Job Order Construction contracts and to amend the Job Order Construction contracts as needed to reflect changes to services and funding.
3. Designate the Director, Department of General Services as the County officer responsible for the administration of all contracts associated with job order contracting for the County of San Diego and authorize the Director, Department of General Services to execute any and all documents necessary for the implementation of all contracts associated with job order contracting.

**EQUITY IMPACT STATEMENT**

The approval to advertise and award Job Order Construction (JOC) contracts will enable the County to provide greater efficiency and speed of delivery in scoping, contracting, repair, and renovation projects. JOC contractors under current contracts are, themselves, all small businesses, and many meet the definition of Small-Local Business set forth in Board Policy B-53. Moreover, JOC contractors use Small-Local Business subcontractors and suppliers in the San Diego area, some of which may not have the insurance or bonding capabilities to participate as prime contractors. JOC contracts thereby provide opportunities for many Small-Local Businesses to either obtain County contracts directly or to gain experience working on County projects as subcontractors. Additionally, JOC contracts are essential to deliver repair, remodeling, and other repetitive work that ensures the safety and accessibility of public-facing County buildings that County residents access. This crucial function, which helps ensure continuity of County services at such facilities, has positive impacts on the diverse populations that the County serves.

## **SUSTAINABILITY IMPACT STATEMENT**

Implementing effective sustainability objectives is crucial to ensuring safe and healthy communities and contributing to the overall success of the region. The authorization and award of Job Order Construction contracts will contribute to the County of San Diego's Sustainability Goals of engaging the community, providing equitable access to County services, transitioning to a green, carbon-free economy, and protecting the health and well-being of everyone in the region.

## **FISCAL IMPACT**

There is no direct fiscal impact resulting from today's requested action. If approved, this request will result in the establishment of Job Order construction contracts totaling up to \$175 million in capacity. Funding for issuance of individual job orders under a contract is budgeted by departments for specific project requests and is included in current and future years' Operational Plans. There will be no change in net General Fund costs and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

Expenditures resulting from this action will create private sector jobs and economic opportunities in San Diego County. Contractors with which the County contracts through Job Order Construction (JOC) contracts are overwhelmingly Small-Local Businesses, as that term is defined in Board Policy B-53. These JOC contractors, in turn, create economic opportunities for the many Small-Local Business subcontractors with which they partner on JOC contracts. To date, JOC contractors have used more than 500 subcontractors and suppliers in the San Diego area, many of whom may not have the insurance or bonding capabilities to participate as prime contractors on larger projects.

- 11. SUBJECT: APPROVE THE ISSUANCE OF REVENUE OBLIGATIONS BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF CARDIFF ORTHODOX HOUSING FOUNDATION AND/OR A SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT NOT TO EXCEED \$25,000,000.00 (DISTRICT: 3)**

## **OVERVIEW**

The County has received a request from the California Enterprise Development Authority ("CEDA" or "Authority") to conduct a public hearing as required by the Internal Revenue Code and to approve the Authority's issuance of one or more series of tax-exempt and/or taxable revenue obligations in an aggregate principal amount not to exceed \$25,000,000 (the "Revenue Obligations"), for the benefit of Cardiff Orthodox Housing Foundation, a California nonprofit religious corporation or a related or successor entity (the "Borrower").

The Borrower has applied for the financial assistance of the Authority. The Authority will loan the proceeds of the Revenue Obligations to the Borrower pursuant to one or more loan agreements (the "Loan Agreement"). The proceeds of the Revenue Obligations will be applied by the Borrower to finance, refinance and/or reimburse the cost of acquisition, development, construction, equipping and furnishing of a 61-unit, multi-family, senior housing project located at 3459 Manchester Avenue, Cardiff by the Sea, California 92007 (the "Project"). A portion of the proceeds of the Revenue Obligations will be used to pay the costs of issuance and other

related costs in connection with the financing. The Borrower is an organization described in Section 501(c)(3) of the Internal Revenue Code of 1986 (the “Code”) and will own and operate the Project in connection with its mission of providing suitable independent housing for the elderly in a community where they can also receive social, recreational and religious support. The Revenue Obligations will be paid entirely from repayments by the Borrower under the Loan Agreement.

On May 18, 2021 (11), pursuant to Resolution 21-065, the Board of Supervisors approved the issuance of revenue obligations by the Authority for the benefit of the Borrower to facilitate the construction of the Project. The Revenue Obligations were acquired by First Republic Bank (“First Republic”) on October 18, 2021. Due to delays encountered in the approval of a required lot line adjustment and the collapse of First Republic in early 2023, the Borrower was not able to complete the Project as originally contemplated. In addition, since the initial financing, the cost of constructing the Project has increased considerably, requiring the Borrower to seek additional funding to complete the Project. Over the last several years, the Borrower has worked diligently to bring the Project to fruition and secured a commitment from JPMorgan Chase Bank, N.A. for the additional funding and is respectfully requesting the Board to approve the issuance of the Revenue Obligations to allow the Borrower to complete the Project to meet the needs of elderly individuals in the community.

The Authority is authorized to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue bonds, notes or other evidences of indebtedness, including the Borrower. In order to initiate such a financing, the Borrower is asking the County of San Diego, a member jurisdiction in which the Project is located to approve the Authority’s issuance of the Revenue Obligations. Although the Authority will be the issuer of the Revenue Obligations for the Borrower, the financing cannot proceed without the approval of one of the applicable legislative bodies.

Today’s recommendations will provide the Authority with the required authorization to pursue its determination to issue the Revenue Obligations on behalf of the Borrower.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

Adopt a Resolution entitled:

**RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE OF CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY REVENUE OBLIGATIONS IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$25,000,000 FOR THE PURPOSE OF FINANCING AND/OR REFINANCING THE ACQUISITION, DEVELOPMENT, CONSTRUCTION, EQUIPPING AND FURNISHING OF MULTIFAMILY SENIOR HOUSING FACILITIES**

**EQUITY IMPACT STATEMENT**

This financing will help in the creation of a new quality, affordable 61-unit senior housing facility in the County of San Diego. The bonds issued will be used to finance, refinance and/or reimburse the cost of acquisition, development, construction, equipping and furnishing of the property located at 3459 Manchester Avenue, Cardiff by the Sea, California 92007. This project will improve the health of the community by providing quality senior affordable housing in the County of San Diego.

## **SUSTAINABILITY IMPACT STATEMENT**

The proposed action would result in economic, social, and educational benefits for the community, and will contribute to the County of San Diego Sustainability Goal No. 2, providing just and equitable access, by allowing the Borrower to provide safe housing for the elderly, low-income underserved communities of San Diego County.

## **FISCAL IMPACT**

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County for staff time associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the financing. The County will incur no obligation of indebtedness as a result of these actions.

## **BUSINESS IMPACT STATEMENT**

N/A

- 12. SUBJECT: SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES, COUNTY ADMINISTRATIVE CODE, AND COUNTY REGULATORY CODE PROVISIONS ASSIGNED TO THE CHIEF ADMINISTRATIVE OFFICE (11/4/25 - FIRST READING; 11/18/25 - SECOND READING, UNLESS THE ORDINANCES ARE MODIFIED ON SECOND READING) (DISTRICTS: ALL)**

## **OVERVIEW**

On November 4, 2025 (07), the Board of Supervisors took action to further consider and adopt the Ordinances on November 18, 2025.

In accordance with Board of Supervisors (Board) Policy A-76, Sunset Review Process, the Chief Administrative Office (CAO) periodically reviews certain Board Policies, provisions of the San Diego County Code of Administrative Ordinances (Administrative Code), and provisions of the San Diego County Code of Regulatory Ordinances (Regulatory Code) to ensure that they reflect current Board standards and practices. CAO also reviews for any changes in laws, policies, or regulations that govern County departmental operations and services and recommends amendments accordingly.

Today's recommendations are the culmination of these efforts. Staff recommends the following actions: 1) determine that no amendments are necessary to certain policies and code provisions, 2) determine that amendments are necessary to certain policies and code provisions 3) defer the sunset review of Board Policy A-130, County of San Diego Volunteer Policy until December 31, 2026 4) approval of the first reading of the Ordinances on November 4, 2025 and adoption of the Ordinances on November 18, 2025.

Today's recommendations request the Board's approval of the introduction of ordinances (first reading) to amend the corresponding administrative codes with needed changes. If the Board takes action as recommended, then on November 18, 2025, staff recommends the Board adopt the Ordinances (second reading). If the proposed ordinances are altered on November 18, 2025, then on that date a subsequent meeting date will be selected for the ordinances' adoption.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

1. Approve the adoption of the following Ordinances (Second Reading):

AN ORDINANCE AMENDING ARTICLE V OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE, RELATING TO THE AUDITOR AND CONTROLLER

AN ORDINANCE AMENDING ARTICLE IX OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE, RELATING TO THE OFFICE OF COUNTY COUNSEL

2. Approve the sunset review date of December 31, 2032, for these ordinances.

**EQUITY IMPACT STATEMENT**

County departments are guided by several Administrative Codes, and Board Policies in order to serve the region and customers consistently and equitably. The periodic review of County codes and policies ensures that departments keep documents up to date, provide clarifying language and continue to guide departmental practices. Today's recommendations will contribute to providing equitable, inclusive, and consistent service to the community and customers. The revisions proposed in this Board Letter enable the County of San Diego to provide residents the opportunity to review the updates that are made for consistency, clarity, and accuracy.

**SUSTAINABILITY IMPACT STATEMENT**

County of San Diego (County) staff reviewed and, where necessary, are recommending amendments to existing policies and code provisions in alignment with our current County sustainability goals and practices.

**FISCAL IMPACT**

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

**13. SUBJECT: SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES AND COUNTY ADMINISTRATIVE CODE PROVISIONS ASSIGNED TO THE FINANCE AND GENERAL GOVERNMENT GROUP (11/4/25 - First Reading; 11/18/25 - Second Reading, unless the ordinances are modified on second reading) (DISTRICTS: ALL)**

**OVERVIEW**

On November 4, 2025 (06), the Board of Supervisors took action to further consider and adopt the Ordinances on November 18, 2025.

In accordance with Board of Supervisors (Board) Policy A-76, Sunset Review Process and as required by California Government Code, the Finance and General Government Group (FG3) periodically reviews certain Board Policies, provisions of the San Diego County Code of Administrative Ordinances (Administrative Code), and provisions of the San Diego County Code of Regulatory Ordinances (Regulatory Code) to ensure that they reflect current Board standards and practices. FG3 also reviews for any changes in laws, policies, or regulations that govern County departmental operations and services and recommends amendments accordingly.

On November 4, 2025 (6), the Board approved staff recommendations to: 1.) determine that no amendments are necessary to certain policies and code provisions; 2.) sunset B-66, Procurement of Products and Services from Other Governmental Agencies (OGAs), including the California Prison Industry Authority (PIA); and 3.) determine that amendments are necessary to certain code provisions.

Today’s requested action is to further consider and adopt the ordinances (second reading) that amend certain administrative codes, which the Board approved introduction (first reading) on November 4, 2025 (6). If the proposed ordinances are altered on November 18, 2025, then on that date a subsequent meeting date will be selected for the ordinances’ adoption.

**RECOMMENDATION(S)  
CHIEF ADMINISTRATIVE OFFICER**

1. Submit the Ordinances for further Board consideration and adoption (Second Reading):

AN ORDINANCE AMENDING ARTICLE III OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE, SECTIONS 73-73.2

AN ORDINANCE AMENDING ARTICLE IIIk OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE, SECTIONS 84-84.18

2. Approve the sunset review date of December 31, 2032 for the above-mentioned Administrative Code Sections, unless an earlier review is required by law.

**EQUITY IMPACT STATEMENT**

The County of San Diego’s policies and code provisions impact residents of the county. In the review of them, staff considered and accounted for impacts on all communities. In addition, the recommended amendments to policies and code provisions before the Board ensure the use of inclusive language, specifically person-first language in Article IIIk of the San Diego County

Administrative Code, Sections 84-84.18. This article establishes an Affirmative Action Program to require vendors of the County, and their subcontractors, to take affirmative action to improve employment of persons with disabilities in their work forces. This aligns with the strategic initiative of equity as it advances opportunities for economic growth and development to all individuals and the community.

### **SUSTAINABILITY IMPACT STATEMENT**

County of San Diego (County) staff reviewed and, where necessary, is recommending amendments to existing policies and code provisions in alignment with our current County sustainability goals and practices. The recommendations before the Board include updates to Board Policies that incorporate the goal of proper use of County resources to increase efficiency.

### **FISCAL IMPACT**

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

If approved, the update of person-first language in Article IIIk of the San Diego County Administrative Code, Sections 84-84.18 will have a positive impact on the business community demonstrating inclusivity. The addition of the Director of Public Works to the definition of the term “Director” expands the scope of vendors and subcontractors implementing this program. The update in the authority threshold in Article III, Sec. 73-73.2 will make the acquisition process more streamlined for an entity selling or donating their property to the County.

- 14. SUBJECT: SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES AND COUNTY ADMINISTRATIVE CODE ARTICLES ASSIGNED TO THE PUBLIC SAFETY GROUP AND RESOLUTION TO CLOSE THE COURTHOUSE CONSTRUCTION FUND (11/4/25 - FIRST READING; 11/18/25 - SECOND READING, UNLESS THE ORDINANCES ARE MODIFIED ON SECOND READING) (DISTRICTS: ALL)**

### **OVERVIEW**

On November 4, 2025 (02), the Board of Supervisors took action to further consider and adopt the Ordinances on November 18, 2025.

In accordance with Board of Supervisors (Board) Policy A-76, Sunset Review Process, the Public Safety Group periodically reviews Board policies and provisions of the County of San Diego (County) Administrative Code and Regulatory Code to ensure they reflect current Board standards and practices, that obsolete policies and Code provisions are removed, and that policy language is revised for clarity accordingly.

Today’s actions seek Board approval to extend the sunset date for certain policies and code provisions that have been determined no amendments are necessary, approve the proposed amendments to policies deemed necessary, and approve the introduction of ordinances (first reading) to amend the corresponding administrative codes with needed changes. If the Board

takes action as recommended, then the ordinances will be scheduled for adoption on November 18, 2025. Today's action also seeks to adopt a resolution to close the courthouse construction fund which is no longer needed.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

1. Approve the adoption of Ordinances (Second Reading):

AN ORDINANCE AMENDING ARTICLE III SECTION 66.1 OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE, RELATING TO THE SHERIFF'S OFFICE

AN ORDINANCE AMENDING ARTICLE III SECTION 66.4 OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE, RELATING TO THE PROBATION DEPARTMENT

2. Approve the sunset review date of December 31, 2032, for these ordinances.

**EQUITY IMPACT STATEMENT**

County departments are guided by several Regulatory Codes, Administrative Codes, and Board policies to serve the region and customers consistently and equitably. The periodic review of County codes and policies ensures that departments keep documents up to date, provide clarifying language, and continue to guide departmental practices. Additionally, this practice allows the language within these codes and policies to align with current efforts and to reflect inclusivity.

**SUSTAINABILITY IMPACT STATEMENT**

This action to review County Administrative and Regulatory Codes aligns with the goal to promote opportunities for community engagement and supports the sustainability of governmental practices and services. Updates proposed in today's action are meant to ensure that codes and policies are up to date, reflect current processes, and are needed to continue services and responsibilities to the region.

**FISCAL IMPACT**

There is no net fiscal impact associated with the proposal to establish new sunset dates for these Board Policies and Administrative Codes. For the Allocation of County Penalty Assessment Funds, any funds collected in the Courthouse Construction Special Revenue Fund prior to October 1, 2025, were applied to the Hall of Justice debt service payment. The last payment to for the Hall of Justice debt was October 1, 2025, which terminates any further collection of funds for this purpose. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

**15. SUBJECT: SECOND CONSIDERATION AND ADOPTION OF ORDINANCES: SUNSET REVIEW OF BOARD OF SUPERVISORS POLICIES AND PROVISIONS OF THE COUNTY REGULATORY CODE ASSIGNED TO THE LAND USE AND ENVIRONMENT GROUP AND ASSOCIATED CEQA EXEMPTION (11/4/25 -FIRST READING; 11/18/2025 - SECOND READING, UNLESS THE ORDINANCES ARE MODIFIED ON SECOND READING) (DISTRICTS: ALL)**

**OVERVIEW**

On November 4, 2025 (18), the Board of Supervisors took action to further consider and adopt the Ordinances on November 18, 2025.

In accordance with Board of Supervisors (Board) Policy A-76, Sunset Review Process, the Land Use and Environment Group (LUEG) regularly reviews Board Policies and provisions of the County of San Diego (County) County Regulatory Code to ensure they reflect current Board standards and practices, that obsolete policies and Code provisions are removed, and that policy language is revised for clarity. Amendments that are proposed in this action do not impact operations or the original intent of the codes or policies.

The year's review included one Administrative Code, three Regulatory Codes and nine Board policies. Of these items, four did not have changes:

- a) Article XL: San Diego County Palomar Airport Advisory Committee
- b) Title 1: General Regulations Division 8: Administrative Civil Penalty
- c) I-49: Distribution of Notification of Land Use Hearings
- d) J-2: Relocation of Utility Facilities, Improvement of County Streets and Roads.

The remaining nine request approval of administrative updates, grammatical edits and ensuring alignment with current Board direction. The changes do not impact the original intent of the policy or have operational impacts:

- a) Title 1: General Regulations, Division 6 Appeals and Nuisance Abatement
- b) Title 6: Health and Sanitation
- c) Title 9: Construction Codes and Fire Code
- d) F-40: Procuring Architectural, Engineering, and Related Professional Services
- e) F-48: Review of Fire District Ordinances which Contain Requirements that Exceed those of the State Fire Marshall
- f) F-52: Naming of County Park and Recreation Amenities
- g) I-19: Subdivision of Land
- h) I-21: Minor Modifications and Time Extensions on Subdivision Agreements
- i) I-74: Enforcement of Permitted and Non-Permitted Grading on Private Property
- j) I-84: Project Facility Availability and Commitment for Public Sewer, Water, School and Fire Services

Today's proposed actions include Board approval of amendments and sunset date extensions to December 31, 2032 If on November 4, 2025, the Board approves the Board Policy updates and first reading of the ordinances related to the reviewed codes, then on November 18, 2025, the Board will be asked to consider and adopt the ordinances to implement the amendments and sunset date extension.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

1. Consider Adopting the following Ordinances (unless Ordinances are modified on second reading):

ORDINANCE AMENDING THE SAN DIEGO COUNTY REGULATORY CODE RELATING TO THE RETITLING OF THE DEPARTMENT OF ENVIRONMENTAL HEALTH, DEFINING THE DUTIES AND AUTHORITIES OF THE POSITIONS OF DIRECTOR OF THE DEPARTMENT OF ENVIRONMENTAL HEALTH AND QUALITY AND DIRECTOR OF ENVIRONMENTAL HEALTH, AND RELATED ACTIONS

ORDINANCE AMENDING SECTIONS OF TITLE 1 OF THE SAN DIEGO COUNTY CODE OF REGULATORY ORDINANCES RELATED TO HEARING BOARDS AND HEARING OFFICERS

2. Approve the new sunset review date of December 31, 2032, for the amended San Diego County Regulatory Code.

**EQUITY IMPACT STATEMENT**

County departments are guided by several Regulatory Codes, Administrative Codes, and Board Policies in order to serve the region and customers consistently and equitably. The review of County codes and policies ensures that departments keep documents up to date, provide clarifying language and continue to guide departmental practices. Additionally, this practice allows the language within these codes and policies to align with current efforts and be revised for inclusivity.

Today's recommendations will contribute to providing equitable, inclusive, and consistent service to the community and customers. The revisions proposed in this Board Letter enable the County of San Diego to provide residents the opportunity to review the updates that are made for consistency, clarity, and accuracy.

**SUSTAINABILITY IMPACT STATEMENT**

This action to review and amend the San Diego County Regulatory Code and Board policies aligns with the goal to promote opportunities for community engagement. Updates proposed in today's action are meant to ensure that codes and policies are up to date, reflect current processes and to continue County services and responsibilities in the region. Some examples of these are policies for continued parks operations and care of park locations, environmental standards for facilities, and undergrounding utilities for community safety.

**FISCAL IMPACT**

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

**16. SUBJECT: APPOINTMENTS: VARIOUS (DISTRICTS: ALL)**

**OVERVIEW**

These appointments are in accordance with applicable Board Policy A-74, “Citizen Participation in County Boards, Commissions and Committees.”

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

Appoint Elizabeth Hernandez to the FIRST 5 COMMISSION, Seat 2, for an indefinite term.

**EQUITY IMPACT STATEMENT**

County government includes standing and special citizen boards, commissions, committees, and task forces formed to advise the Board of Supervisors and County staff on issues and policy and to serve as links to the community. Boards, commissions, and committees provide an inter-relationship between the residents and the government of the County. The nominations in this Board Letter enable the County of San Diego to provide individual residents the opportunity to impart valuable insight and input into the operation of the government.

**SUSTAINABILITY IMPACT STATEMENT**

The County of San Diego has over one hundred boards, commissions, committees, and task forces that serve as voice in the County government. Advisory bodies are an essential role in resident engagement that allow citizens to participate on issues relating to the welfare and quality of life in the County. They are fundamental to the County of San Diego’s ability to navigate complex and dynamic policy challenges, are a conduit to the County Bureaucracy, and a broker to community voice. This board letter supports the County of San Diego Sustainability Goal No.1 by “encourage[ing] people and diverse stakeholders to partner and participate in decisions that impact their lives and communities.”

**FISCAL IMPACT**

N/A

**BUSINESS IMPACT STATEMENT**

N/A

**17. SUBJECT: COMMUNICATIONS RECEIVED (DISTRICTS: ALL)**

**OVERVIEW**

Board Policy A-72, Board of Supervisors Agenda and Related Process, authorizes the Clerk of the Board to prepare a Communications Received for Board of Supervisors' Official Records. Routine informational reports, which need to be brought to the attention of the Board of Supervisors yet not requiring action, are listed on this document. Communications Received documents are on file in the Office of the Clerk of the Board.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

Note and file.

## **EQUITY IMPACT STATEMENT**

N/A

## **SUSTAINABILITY STATEMENT**

This board letter is a list of documents received by the Clerk of the Board of Supervisors and/or Board of Supervisors from other entities, other county departments, the public, and internal documents presented to the Clerk of the Board of Supervisors or the Board of Supervisors. This contributes to the overall sustainability of the county by engaging the community in meaningful ways and promote an environment that provides equitable access opportunities for public engagement.

## **FISCAL IMPACT**

N/A

## **BUSINESS IMPACT STATEMENT**

N/A

- 18. SUBJECT: PARTNERSHIP TO PROTECT SAN DIEGO: A PUBLIC-PHILANTHROPIC EFFORT TO SHIELD FOOD, HOUSING, AND HEALTH FROM FEDERAL CUTS (DISTRICTS: ALL)**

### **OVERVIEW**

Washington's actions are pushing San Diego's communities to the brink. H.R. 1, signed by the Trump Administration, guts the very programs that keep people healthy, housed, and fed. This law rips hundreds of millions each year from the County of San Diego, cutting off lifelines like food assistance, Medicaid, and other essential supports families depend on.

The impacts will be severe. Nearly 400,000 San Diegans enrolled in Medicaid will face new bureaucratic hurdles just to see a doctor. Nearly 100,000 San Diegans are at risk of losing food assistance because of new regulations that will begin to take effect in the coming year. These federal policies could strip hundreds of thousands of residents of the support they rely on. Families will fall into homelessness, more patients will crowd emergency rooms, and poverty will deepen, costs that ultimately fall on local taxpayers. Without action, essential services across our region will begin to unravel, and our nonprofits will be stretched even thinner trying to fill the gap left by federal funding withdrawal.

The County estimates up to \$300 million per year funding gap resulting from the H.R. 1, directly impacting the County budget and putting dozens of critical community-based programs at risk.

Now that crisis is compounding. The federal government has frozen funding for the Supplemental Nutrition Assistance Program (SNAP), which helps 42 million Americans, including one in eight San Diegans, put food on the table each month. The Administration's refusal to release SNAP contingency reserves, despite Court orders, means \$75 million a month in food assistance is no longer flowing into San Diego stores, farmers markets, and small businesses. Families are going hungry, food banks are overwhelmed, and the local safety net is beginning to buckle.

We are now facing the largest rollback of federal support for working families in a generation, tearing holes in the safety net that prevents seniors from falling into homelessness, keeps hospitals from being overwhelmed, and ensures children don't go hungry. We need strong local action to shield our San Diego communities from the worst impacts of this federal retrenchment.

### **Track Record of Strong Philanthropic Partnerships**

San Diego cannot wait for Washington to correct their course. Our region has exceptionally strong local partners and philanthropic organizations who have a track record of taking bold localized action in response to national challenges. During the COVID-19 pandemic, the County partnered with San Diego Foundation (SDF) to launch a COVID-19 Community Response Fund, which mobilized \$67 million to support small businesses, nonprofits, and frontline communities. Today's action builds from this proven model.

This item launches the **Partnership to Protect San Diegans**, a bold and urgent local response to shield our communities from the worst impacts of federal retrenchment. This proposed two-year public-philanthropic initiative will protect core services from potential cuts, and meet the growing community need for food, housing, and healthcare.

This approach is only possible because our local philanthropic institutions continue to step in where Washington walked away. On September 25, 2025, Prebys Foundation, Price Philanthropies, and San Diego Foundation, along with the Price Family, announced their new effort to increasing their annual giving by \$70 million to help safeguard access to food, housing, and healthcare, as historic funding cuts take effect. We know the scale of this crisis is bigger than any of us can solve alone. Only a coordinated partnership can effectively respond to this moment and reach the people most at risk.

Partnership Structure: The Partnership to Protect San Diegans has two components.

### **Matching Stabilization Fund**

The first component of the partnership with SDF is a Matching Stabilization Fund designed to preserve essential County-contracted programs at risk from budget shortfalls related to federal funding cuts. This fund would sustain approximately \$36 million (\$16 million this fiscal year and \$20 million next year) in existing County-contracted nonprofit programs over the next two years, programs providing food assistance, senior services, domestic violence shelters, behavioral health and homelessness support, and other essential safety-net services that could otherwise collapse under federal cuts.

The County and SDF would each contribute funding estimated at approximately \$18 million over two years, creating a 1:1 match that doubles the impact of every public dollar and effectively reduces the County's fiscal burden by half.

**Funding flow:** The County will transmit its share, approximately \$8 million this fiscal year, and with the consent of SDF, an additional \$10 million in year 2 through a grant agreement. SDF would pool this \$18 million with an equal match to create the \$36 million Matching Stabilization Fund. All grant funds would comply with County grant administration policies.

**Contract structure:** The fund would pay for nonprofit service providers already under County contracts. Existing County contracts will be amended to list SDF as a co-payor, while the County continues to retain all oversight, monitoring, reporting, and compliance responsibilities.

**Payment process:** SDF will issue payments directly to the contracted nonprofits in coordination with County staff to ensure continuity of service and financial tracking.

**Funding Eligibility:** Funds will only be used to support County-contracted services and cannot be repurposed for any other purposes. Because of philanthropic funding restrictions, the partnership is limited to nonprofit organizations.

This structure ensures that County-funded safety-net programs continue without interruption, while leveraging philanthropic dollars to sustain community services during a period of federal defunding.

### **County Match to the San Diego Unity Fund**

Second, today's action directs the County to contribute a \$4 million grant to the San Diego Unity Fund, an initiative held by the San Diego Foundation. The County's \$4 million contribution would be funded through the budget savings made available through this partnership model outlined in today's item. Assuming year two of the Matching Stabilization Fund occurs, the County will consider an additional grant to the San Diego Unity Fund at that time.

Launched on September 25, 2025, the San Diego Unity Fund was created in direct response to federal budget cuts that have sharply reduced support for housing, food assistance, and health programs nationwide. These dollars will directly support community organizations, including our regional food banks and other assistance programs focused on those populations that have lost or are at risk of losing federally funded benefits.

The need for this fund is now greater than ever. The ongoing SNAP crisis has left an estimated 400,000 San Diegans without food assistance, placing extraordinary strain on the region's nonprofit food distribution network. Governor Newsom has shown strong statewide leadership, providing \$80 million statewide to support food banks and deploying the California National Guard to assist with food distribution, but the scale of local need is vast. In November 2025 alone, suspended SNAP benefits would have provided approximately \$75 million in food assistance to seniors, children, and working families across the San Diego region.

To maximize the County's impact, the SDF will match the County's \$4 million contribution with its own \$4 million, effectively doubling the total investment to \$8 million in direct support for local nonprofits this fiscal year. This partnership will sustain and expand programs that keep families fed, housed, and healthy during this unprecedented period of federal instability.

### **Funding Priorities for those who have lost or are at risk of losing federally funded benefits:**

- Food security for families and seniors struggling to put nutritious meals on the table, ensuring no one in our community goes hungry.
- Housing stability for neighbors on the edge of homelessness, helping families stay in their homes and avoiding the trauma of displacement.

- Healthcare access support for vulnerable families, connecting those without reliable coverage to critical medical care and preventive services.

**Funding Eligibility:** All grant funds will be governed by a written agreement that specifies eligible uses, reporting requirements, and performance outcomes to ensure transparency and compliance with County fiscal policies. Due to philanthropic funding restrictions, the partnership is limited to nonprofit organizations. Eligible nonprofit organizations must serve at least one of the funding priorities.

**Funding flow:** The County will transfer \$4 million to SDF through a grant agreement, subject to an expedited negotiation and execution by County staff. This contribution will be funded from budget savings made available through this partnership. Later contributions to the San Diego Unity Fund would be considered in year two and subject to further discussion.

**Reporting:** The County will receive quarterly reports on fund activities and outcome metrics.

**Representation:** The County will have one representative, appointed by the Chief Administrative Officer, who will meet regularly with SDF regarding the San Diego Unity Fund and ensure alignment with County priorities, and provide updates to the Board on fund performance and community impact.

### **Next Steps**

Today's action directs County staff to negotiate and execute a Memorandum of Understanding with the San Diego Foundation to establish the Partnership to Protect San Diegans, including roles, responsibilities, fiscal management, reporting, and compliance provisions, and a 5% flat administrative fee on County-provided funds, funded by budget savings that would be made available for this partnership. The Memorandum of Understanding will be subject to approval by County Counsel.

By taking action today, the County will achieve the following outcomes:

- Prevent cuts and ensure continued funding for \$36 million in existing county contracted nonprofit service providers.
- Leverage philanthropic funds to support \$8 million in community-based support for the San Diego Unity Fund to support food, housing, and health, while maintaining strong public accountability and outcome reporting.
- Enable the County to continue supporting valuable nonprofit services to communities in need through a philanthropic partnership that reduces the County's fiscal burden by approximately \$13 million over two years, providing critical flexibility as federal funding cuts begin to hit.
- Builds on San Diego's tradition of strong local partnership and collective responsibility. While Washington retreats, our region is stepping forward, protecting access to food, housing, and healthcare for the people who need it most.

This is not a permanent fix to a broken federal budget. It is an emergency measure, built in partnership, to hold the line on food, housing, and health care while we fight for long-term solutions. San Diego cannot control what Washington does, but we can control how we support one another. By launching this initiative, we will support San Diegans today and lay the foundation for a stronger, more resilient future tomorrow.

## **RECOMMENDATION(S)**

### **CHAIR TERRA LAWSON-REMER**

1. Pursuant to Government Code section 26227, find that the Matching Stabilization Fund and San Diego Unity Fund programs are necessary to meet the social needs of the population.
2. Authorize the Chief Administrative Officer (CAO) to negotiate and execute a Memorandum of Understanding with the San Diego Foundation to establish the Partnership to Protect San Diegans Fund, including grant funds to the San Diego Unity Fund. This agreement should include roles, responsibilities, fiscal management, reporting, and compliance provisions, subject to approval by County Counsel. The MOU and grant agreements shall authorize San Diego Foundation to retain a 5% grant administration fee for administrative and fund management costs, to be paid by additional existing funds that become available through contract savings or other sources.
3. Authorize the CAO to grant up to \$18 million to the San Diego Foundation for the County's share of the Matching Stabilization Fund, with grant disbursements to occur on a rolling basis as 1:1 philanthropic matching funds are secured by SDF, and subject to the terms of the MOU.
4. Authorize the CAO or designee to take all necessary actions to implement and administer the Matching Stabilization Fund in accordance with applicable laws, including amending existing County contracts to reflect co-funding by San Diego Foundation.
5. Authorize the CAO or designee to grant up to \$4 million in the first year and enter into discussions for a potential contribution in the second year assuming SDF approval of year two for the Matching Stabilization Fund, to San Diego Foundation for the County's contribution to the San Diego Unity Fund, with disbursement contingent on the availability of County funds and demonstration of a 1:1 philanthropic match, and subject to the terms of the MOU and/or grant agreement.
6. Authorize the Director, Department of Purchasing and Contracting, to amend existing contracts as necessary to facilitate payment through the Matching Stabilization Fund.
7. Direct the CAO to return to the Board on a rolling basis with proposed allocations as part of quarterly budget adjustments, based on any existing budgeted General-Purpose Revenue made available through the partnership with SDF. This process should ensure that available funds are spent in a coordinated and strategic manner, rather than through one-off or ad hoc appropriations.

## **EQUITY IMPACT STATEMENT**

This action prioritizes communities most harmed by federal disinvestment, low-income families, immigrants, seniors, and individuals with disabilities. By stabilizing critical safety net services and preventing program cuts, this initiative helps prevent deepening racial, economic, and health disparities.

## **SUSTAINABILITY IMPACT STATEMENT**

This action sustains core social infrastructure that supports public health, housing stability, and community well-being. By leveraging philanthropic dollars and preserving existing nonprofit capacity, it reduces duplication, avoids service disruptions, and strengthens long-term resilience in the face of ongoing fiscal uncertainty.

## **FISCAL IMPACT**

### **Recommendations 1 - 4**

Funds for this request related to the Partnership to Protect San Diegans Fund are included in the Fiscal Year 2025-26 Operational Plan in the Health and Human Services Agency, Land Use & Environment Group, and Public Safety Group. If approved, these recommendations would direct the Chief Administrative Officer to negotiate and execute an agreement with the San Diego Foundation (SDF) to leverage existing budgeted funding to use as a match for philanthropic funds secured by SDF. If approved these recommendations will authorize the use of an estimated \$8 million in Fiscal Year 2025-26 based on existing budgeted General-Purpose Revenue and/or State Realignment revenue that could be made available depending on the contracts selected, in order to match philanthropic donations to help support existing County contracts with non-profit organizations providing critical services. The use of an additional \$10 million is estimated in Fiscal Year 2026-27, dependent on funding sources considered for the Fiscal Year 2026-27 Operational Plan, for an estimated total of \$18 million over two fiscal years. The actual amount leveraged could be less as it depends upon contracts identified that are fully or partially funded with local funds that can be supported through the agreement with the SDF without negatively impacting federal funding, State grants, or State Realignment funding. Additional costs related to the recommendations may total up to \$900,000 based on a 5% grant administration fee charged by SDF, which will be funded by existing budgeted amounts that are made available through this partnership and/or as identified during development of the Fiscal Year 2026-27 Operational Plan. It is anticipated that approval of these recommendations will release an amount of existing County funding in the current Fiscal Year based on the actual amount of SDF's philanthropic matching funds offset by the related SDF administrative fees charged to the County.

### **Recommendation 5 -6**

Funds for this request related to the San Diego Unity Fund are not included in the Fiscal Year 2025-26 Operational Plan in the Health and Human Services Agency. If approved, this recommendation will result in one-time costs and revenue of \$4 million estimated to occur partially in Fiscal Year 2025-26 and partially in Fiscal Year 2026-27 to match community funds and contribute to a partnership to support meal delivery and nutrition assistance for hunger relief among high need populations. These match amounts will be contingent upon the availability of local funding and existing budgeted General-Purpose Revenue that is made available through the implementation of the Memorandum of Understanding with SDF for the Partnership to Protect San Diegans Fund. The actual source of funds made available may impact how much can be reinvested to serve as a match contribution. Additional costs related to the recommendation may

total up to \$200,000 based on a 5% grant administration fee charged by SDF, which will be funded by existing budgeted amounts that are made available through this partnership and/or as identified during development of the Fiscal Year 2026-27 Operational Plan.

#### **Recommendation 7**

There are no fiscal impacts associated with this recommendation. There will be no change in net General Fund costs and no additional staff years.

#### **BUSINESS IMPACT STATEMENT**

Stabilizing core safety net services helps protect the broader economy by preventing hunger, homelessness, and health crises that increase costs for local businesses, hospitals, and service systems. Food assistance supports grocery stores and regional agriculture; housing stability reduces strain on emergency systems and preserves workforce participation. By sustaining nonprofit providers and avoiding sudden service cuts, this initiative also protects hundreds of local jobs and contracts that directly support San Diego's economy.

### **19. SUBJECT: SUPPORTING LAWSUITS TO PROTECT PLANNED PARENTHOOD AND REPRODUCTIVE HEALTH ACCESS (DISTRICTS: ALL)**

#### **OVERVIEW**

Across the country, a little-known section of the new federal budget law, H.R. 1, has thrown the nation's reproductive health care system into crisis. The law imposes a one-year ban on Medicaid reimbursements to nonprofit providers that also offer abortion services, cutting off all Planned Parenthood services from their critical source of funding.

The law, which went into effect July 4, prohibits Medicaid reimbursements for any large nonprofit health clinic who provide abortions, even though federal funding is never used for abortions. Medicaid has long excluded abortion coverage under the Hyde Amendment, but this new restriction goes much further, blocking reimbursement for non-abortion services such as cancer screenings, contraception, and STI screenings and treatments that millions of families rely on to stay healthy.

The impacts are severe and immediate. In California, nearly 80 percent of Planned Parenthood patients rely on Medicaid to afford care. Without federal reimbursements, many health centers face the prospect of closing or reducing services, leaving tens of thousands without affordable options for basic health care. At least 20 Planned Parenthood clinics across seven states have already closed. In October, seven primary care clinics run by Planned Parenthood in Orange and San Bernardino counties announced their closure, citing the loss of roughly \$100 million in Medicaid reimbursements. Planned Parenthood officials warn that up to 200 clinics nationwide could ultimately be at risk if the federal ban remains in place.

These clinics are about basic health care. Abortions account for less than ten percent of services provided by California affiliates. The vast majority of visits are for preventive care, birth control, cancer screenings, and testing and treatment for sexually transmitted infections. For many low-income families, Planned Parenthood is their only consistent medical provider, offering comprehensive and affordable care in communities where access is already limited.

Planned Parenthood Federation of America filed a court lawsuit in Massachusetts on July 7 to block the federal provision banning Medicaid reimbursements. A federal judge granted a preliminary injunction recognizing that losing access to care would cause serious health consequences for patients. However, an appellate court stayed the injunction on September 10, so Planned Parenthood is now unable to submit for reimbursement of Medicaid patients. This underscores the urgent need to take action.

On August 29, a coalition of 23 state attorney generals, including Attorney General Rob Bonta, filed a lawsuit in Massachusetts to also block the same Medicaid reimbursement provision, making the argument that this illegally targets specific healthcare providers, specifically Planned Parenthood. The lawsuit has requested another preliminary injunction, which the courts are currently considering. This is the opportunity for the County to weigh in with the requested amicus brief.

The County has a direct stake in this fight. Planned Parenthood operates 11 clinics across San Diego County and served over 122,000 patient visits in the last year alone. As the local health jurisdiction responsible for public health and Medicaid administration, the County relies on a stable network of community clinics to keep residents healthy and reduce pressure on emergency health systems. As federal Medicaid reimbursements are withdrawn, our communities will face the burden of higher costs and deeper inequities.

To help stabilize the system, Governor Gavin Newsom announced a \$140 million emergency allocation on October 23, 2025, to support Planned Parenthood clinics. While this funding provides short-term relief, the long-term stability of California's reproductive health system depends on restoring Medicaid reimbursements.

Today's action authorizes County Counsel to seek court permission to file or join an amicus brief, as appropriate, supporting the lawsuits filed by Planned Parenthood or Attorney General Bonta, asserting the County's duty to protect the health and safety of its residents. This filing ensures the court fully understands how federal funding cuts threaten the local health infrastructure that millions of families depend on. By taking this action, the County is defending a health care system under unprecedented attack, standing up for healthcare providers who form the foundation of community health across our region.

### **RECOMMENDATION(S)**

#### **CHAIR TERRA LAWSON-REMER**

Authorize County Counsel, in consultation with the Chief Administrative Officer, to seek court permission to file or join an amicus curiae brief in either the trial or appellate court, as appropriate, on behalf of the County in support of Planned Parenthood's appellate court, as appropriate, or the multistate lawsuit led by California Attorney General Rob Bonta to block new federal restrictions on Medicaid funding for reproductive health providers.

### **EQUITY IMPACT STATEMENT**

This action advances health equity by protecting access to essential reproductive and preventive health services for low-income residents, women, and families who rely on Medicaid. Planned Parenthood health centers serve a disproportionate share of patients from historically marginalized communities, including women of color, young people, and residents in medically underserved areas. The federal ban on Medicaid reimbursements deepens inequities in access to

care, forcing vulnerable populations to travel farther or go without services such as cancer screenings, contraception, and STI screenings and treatments. Supporting the lawsuit by Planned Parenthood or the Attorney General helps safeguard equitable access to comprehensive health care for all San Diegans, regardless of income, geography, or insurance status.

### **SUSTAINABILITY IMPACT STATEMENT**

Protecting access to reproductive and preventive health care supports the County’s long-term public health and sustainability goals by preventing avoidable medical crises and reducing pressure on emergency and hospital systems. When residents lose access to reproductive healthcare, health outcomes worsen and costs shift to publicly funded acute and crisis services.

### **FISCAL IMPACT**

There is no fiscal impact associated with these recommendations. Funds for the actions requested are included in the Fiscal Year 2025-26 Operational Plan based on existing staff time. There will be no change in net General Fund cost and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

This action is not expected to have any direct immediate impact on local businesses. However, maintaining access to preventive and reproductive health services contributes to a healthier, more stable workforce and reduces downstream economic costs associated with untreated illness, emergency care, and lost productivity. For example, in October 2025, Planned Parenthood of Orange & San Bernardino Counties announced the closure of its Melody Health primary-care practice and laid off 81 staff as a result of federal funding cuts. By supporting continued Medi-Cal reimbursement for providers such as Planned Parenthood, the County helps sustain critical healthcare infrastructure, and the jobs, small businesses, and families across the region that depend on it.

- 20. SUBJECT: ADOPT AN ORDINANCE ADDING ARTICLE LXV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO LAW ENFORCEMENT ACCESS TO COUNTY FACILITIES (NOVEMBER 18, 2025- FIRST READING; DECEMBER 9, 2025 - SECOND READING UNLESS ORDINANCE IS MODIFIED ON SECOND READING) (DISTRICTS: ALL)**

### **OVERVIEW**

On October 21, 2025 (17), the San Diego County Board of Supervisors (Board) directed the Chief Administrative Officer (CAO) to draft a Civil Liberties Enforcement and Accountability Rules (CLEAR) Ordinance based upon the Due Process and Safety Ordinance adopted by the City of San Diego City Council on October 21, 2025.

Based on direction from the Board, staff have prepared a draft ordinance that restricts access to non-public areas of County facilities by law enforcement without a judicial warrant or court order. It also directs the posting of clear, multilingual signage in County buildings to inform residents of their rights. Finally, it extends certain requirements to County contractors, grantees, and leaseholders, ensuring consistent and enforceable civil rights safeguards across County partnerships and funded programs.

Today's recommendation requests that the Board consider the introduction of an ordinance based upon the Due Process and Safety Ordinance adopted by the City of San Diego City Council. If the Board acts as recommended, then on December 9, 2025, the Board is requested to adopt the ordinance (second reading) and take related actions. If the proposed ordinance is altered on December 9, 2025, then on that date, a subsequent meeting date will be selected for the ordinance's adoption.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

On November 18, 2025:

Consider the recommendation to approve the introduction of the Ordinance (first reading):

**AN ORDINANCE ADDING ARTICLE LXV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO LAW ENFORCEMENT ACCESS TO COUNTY FACILITIES**

If, on November 18, 2025, the Board takes action within recommendation #1 above, then on December 9, 2025:

Consider and adopt the Ordinance:

**AN ORDINANCE ADDING ARTICLE LXV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO LAW ENFORCEMENT ACCESS TO COUNTY FACILITIES**

**EQUITY IMPACT STATEMENT**

The proposed action aims to promote fairness and equal treatment in the justice system by preventing discriminatory practices that disproportionately impact immigrant communities. This approach supports the County's commitment to social justice and inclusion, fostering trust and cooperation between immigrant communities and the County of San Diego, which is essential for effective in keeping all of our communities safe.

**SUSTAINABILITY IMPACT STATEMENT**

The proposed action supports the County of San Diego's Sustainability Goal #2 of providing just and equitable access to County services to promote equity, transparency, and community trust. Multilingual signage and clear communication of rights enhance accessibility and civic engagement. Overall, the ordinance supports transparency into County operations and community partnerships.

**FISCAL IMPACT**

Funds for today's actions are included in the Fiscal Year 2025-26 Operational Plan based on existing staff time in the Department of Purchasing & Contracting and the County Communications Office based on Charges for Services to client departments and General Purpose Revenue, respectively. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

**21. SUBJECT: EXPLORING SAVINGS, REVENUE ENHANCEMENTS, AND CONTRACTED SERVICE OPTIMIZATION THROUGH AN AD HOC FISCAL TRANSPARENCY AND ACCOUNTABILITY SUBCOMMITTEE (DISTRICTS: ALL)**

**OVERVIEW**

Each fiscal year, the County of San Diego (County) develops an annual budget based on anticipated revenue from County property taxes, the state and federal government and other sources, such as grants and fees. On June 24, 2025 (6), the Board of Supervisors unanimously adopted a structurally balanced budget through the County’s \$8.63 billion Fiscal Year 2025-26 Operational Plan.

On July 22, 2025 (8), September 22, 2025, and September 30, 2025, the Board received reports on potential County impacts resulting from federal and State budget actions, where it was highlighted that the County could be responsible for tens of millions, if not hundreds of millions, in increased costs to provide services related to the healthcare, food, and housing needs of thousands of San Diegans.

The County currently spends approximately \$2.2 billion annually through contracts for the procurement of goods and services, including construction projects. The County has also entered into agreements that provide the County with additional revenue. On August 26, 2025 (29), the Board approved updates to the County’s procurement policies to increase competition in contracting by reducing barriers, increasing access and making it easier for small and local businesses, including Social Equity Enterprises, to conduct business with the County. These policy changes, which became effective on September 25, 2025, also provide an opportunity for the County to explore the potential for new revenue enhancements through the review of County contracts, the application of recent policy changes to existing contracts, and potential changes to contracting policies, standards and procedures. This analysis will enable the County to determine if cost savings and revenue enhancements can be realized by applying recent policy changes to existing contracts and by thoroughly analyzing outdated contracts and upcoming contract renewals for additional fiscal benefits and service outcome improvement opportunities.

**RECOMMENDATION(S)**

**SUPERVISOR JOEL ANDERSON AND CHAIR PRO TEM PALOMA AGUIRRE**

1. Establish an ad hoc subcommittee of this Board, entitled the Ad Hoc Subcommittee on Fiscal Transparency and Accountability (Subcommittee), and appoint Supervisor Joel Anderson and Chair Pro Tem Paloma Aguirre for the purpose of reviewing County contracts and agreements to identify actions that can be taken to reduce costs and enhance revenue received by the County. The actions to be taken by the Subcommittee will include, but will not be limited to, the following:
  - a. Review and analyze contracts awarded prior to January 1, 2021, to determine if procurement policy changes since that date can and should be applied to those contracts and to consider any potential fiscal benefits through the reprocurement or restructuring of those contracts;
  - b. Work with the Chief Administrative Officer (CAO) to explore the potential for currently contracted services to be performed by County staff to create economies of scale and reduce costs;

- c. Work with the CAO to enhance County policies and procedures related to key performance indicator development, measurement, tracking, and accountability measures for current and future contracted services.
  - d. Determine if contracts with terms in place that exceed a total of five contract years should undergo an earlier reprocurement process to allow for additional vendor competition to achieve revenue enhancements to the County;
  - e. Determine which contracts, agreements or investments currently provide the greatest level of economic return to the region, and which could provide additional economic benefits if awarded to local vendors;
  - f. Review existing County revenue agreements to determine if renegotiations are appropriate to enhance revenue to the County; and
  - g. Work with the CAO to identify any changes to County contracting policy, standards or practices, that could increase competition, improve service outcomes, and enhance revenue through future procurement submittals and the awarding of contracts.
2. Once the purposes outlined above have been achieved, the Subcommittee will conclude its work.

### **EQUITY IMPACT STATEMENT**

By identifying costs savings and new revenue opportunities for the County, this item will help ensure that essential food, health, fire preparedness, public safety, and housing services remain accessible to all residents and close any service gaps that disproportionately affect marginalized and underserved communities across San Diego County.

### **SUSTAINABILITY IMPACT STATEMENT**

The recommended actions will enhance the County’s fiscal and operational sustainability, including the identification and implementation of sustainable purchasing practices. This will help to ensure the County will be able to continue to provide equitable access to essential County services and programs for our region’s underserved populations.

### **FISCAL IMPACT**

Funds for this request are partially included in the Fiscal Year 2025-26 Operational Plan as existing staff time in the Department of Purchasing and Contracting and County departments with contracted services supported by various revenues. There will be no change in net General Fund cost and no additional staff years. Based on the recommendations of the Ad Hoc Subcommittee on Fiscal Transparency and Accountability there may be future fiscal impacts which would be presented to the Board for consideration and approval.

### **BUSINESS IMPACT STATEMENT**

Continued efforts to prioritize small and local businesses and enhance contracting procedures will bolster local economic development. Local procurement helps create and sustain high-quality local jobs, supports small business growth, encourages entrepreneurship and contributes to a more resilient and diverse economic base. Through the efforts of the

Subcommittee on Fiscal Transparency and Accountability, the County can ensure that taxpayer funds are reinvested in the local economy, creating a multiplier effect where each dollar spent locally generates additional economic activity and prosperity across the region.

**22. SUBJECT: TRANSPARENCY AND ACCOUNTABILITY AUDIT OF HOMELESSNESS SPENDING REGIONWIDE (DISTRICTS: ALL)**

**OVERVIEW**

Over the past decade, homelessness across California has grown into a humanitarian, public health, and fiscal crisis. While taxpayers have invested billions of dollars in programs, the results have been deeply inadequate: more people are living on the streets, shelters are strained, and the public has lost confidence in government's ability to address this issue effectively.

The County of San Diego has taken important steps to improve transparency in its homelessness response. In early 2026, the County will launch a public-facing dashboard displaying key data such as the number of homeless individuals in the unincorporated area and participation levels in County programs. These efforts have contributed to measurable progress, including an 11 percent reduction in homelessness in the unincorporated area, as reflected in the most recent Point-in-Time Count.

However, homelessness is a regional challenge that demands regional accountability. Without greater transparency in how homelessness dollars are spent across jurisdictions, taxpayers will continue to lose faith, and lives will continue to be lost on our streets. This is unacceptable.

Recent state audits have revealed major deficiencies in how funds are tracked, measured, and evaluated. Between 2018 and 2023, more than \$24 billion in state homelessness funding was spent without consistent statewide tracking of outcomes or effectiveness. The California State Auditor concluded that the lack of oversight, transparency, and measurable outcomes is preventing meaningful progress.

Taxpayers are being asked to sustain an ever-expanding bureaucracy without clear performance metrics, accountability, or tangible results-failing both the public and those most in need of support.

Today's action directs the Chief Administrative Officer (CAO) to work with County staff to explore the feasibility of a regionwide audit to determine annual homelessness-related spending. The purpose of this audit which could be a collaborative effort with other entities is to clearly identify how much money was received, how much was spent, by which entities, and where funds remain unaccounted for.

**RECOMMENDATION(S)  
SUPERVISOR JIM DESMOND**

Direct the Chief Administrative Officer to work County staff to explore the feasibility of a regionwide audit to determine annual homelessness-related spending and report back to the Board within 90 days. The report back should include options for an audit that could be a collaborative effort with other entities and should also include:

1. All homelessness-related public funding allocated annually in the San Diego region.
2. Annual expenditures by category from Cities, the County, and non-governmental organizations.
3. Identification of any funding that remains unspent or is not being disclosed to the public.

**EQUITY IMPACT STATEMENT**

This proposed audit supports equity by increasing transparency in how homelessness resources are distributed across communities. Marginalized populations are disproportionately represented in the homeless population, and understanding where resources have been allocated-or withheld-will help guide future efforts to ensure funds are distributed equitably and fairly across all areas of San Diego County.

**SUSTAINABILITY IMPACT STATEMENT**

This initiative aligns with the County of San Diego’s Sustainability Goals related to social equity, fiscal responsibility, and public accountability. By accounting for all funds allocated to homelessness-related efforts, the County will be better equipped to evaluate resource use, inform future planning, and ensure tax dollars are being managed efficiently and sustainably. Increased transparency enhances public trust and supports long-term governance that is equitable and resilient.

**FISCAL IMPACT**

Funds for today’s recommendations are included in the Fiscal Year 2025-26 Operational Plan based on existing staff time in various departments in the Finance & General Government Group and Health & Human Services Agency funded by General Purpose Revenue. Additional costs associated with conducting a feasibility assessment or potential audit will be evaluated by County staff and brought back to the Board as part of a future action. There will be no change in net General Fund cost and no additional staff years as a result of today’s Recommendations.

**BUSINESS IMPACT STATEMENT**

N/A

- 23. SUBJECT: RECEIVE AN UPDATE ON THE HOMELESSNESS OUTREACH AND SERVICES PILOT PROGRAM IN LEMON GROVE (DISTRICT: 4)**

**OVERVIEW**

On August 27, 2024 (17), the San Diego County Board of Supervisors (Board) directed staff to develop and implement a pilot program to expand homeless outreach and services to assist people at-risk of or experiencing homelessness in incorporated City of Lemon Grove. In addition, the Board directed staff to collect data and assess the program’s effectiveness in assisting unhoused people, report back in six months with an update, and return in 12 months for consideration with this information.

In October 2024, the County of San Diego (County) Health and Human Services Agency, Housing and Community Development Services, Office of Homeless Solutions (HCDS-OHS) initiated the Homelessness Outreach and Services Pilot Program in Lemon Grove (Pilot Program). On March 31, 2025, a memorandum was submitted to the Board to provide a status update on the progress made, preliminary outcomes, and next steps for the Pilot Program.

Today's action requests the Board receive an update on the assessment of the effectiveness of the Pilot Program in assisting unhoused people in Lemon Grove, and the recommended next steps.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

Receive an update on the Homelessness Outreach and Services Pilot Program in Lemon Grove.

### **EQUITY IMPACT STATEMENT**

According to the Regional Taskforce on Homelessness, the 2025 Point-in-Time Count identified 9,905 individuals living on the streets or in shelters; of those, 110 individuals were counted in Lemon Grove. Regionwide, there was a decrease of 7% from the previous year. Of those experiencing unsheltered homelessness, 1% are families, 7% are veterans, 7% are youth (ages 18-24), and 46% are chronically homeless. The Homelessness Outreach and Services Pilot Program expanded access to homelessness services to marginalized populations and assisted them in attaining support to secure and retain permanent housing.

### **SUSTAINABILITY IMPACT STATEMENT**

The Homelessness Outreach and Services Pilot Program in Lemon Grove (Pilot Program) supports Sustainability Goal #2 to provide just and equitable access to services and resources, and Sustainability Goal #4 to protect the health and well-being of everyone in the region. The Pilot Program improves access to critical homelessness services, including housing navigation, public assistance programs, employment services, and behavioral healthcare. Access to this array of services will help address the needs of unhoused individuals and improve public health across the region.

### **FISCAL IMPACT**

There is no fiscal impact associated with this action. There will be no change in net General Fund costs and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

**24. SUBJECT: INITIATE EFFORTS TO MAXIMIZE RESOURCES AT THE SAN PASQUAL ACADEMY (DISTRICTS: ALL)**

**OVERVIEW**

San Pasqual Academy (Academy), developed on 238 acres of land, opened in 2001 as the first residential education campus in the United States designed for foster youth. Licensed by California Department of Social Services (CDSS), the Academy and property are managed by the County of San Diego (County) Health and Human Services Agency, Child and Family Well-Being (CFWB) Department. The campus was designed to provide an alternative placement option for Juvenile Court dependents ages 12-17 and Non-Minor Dependents up to age 19. When the Academy was established, the County provided services to help more than 8,000 youth in out-of-home care, which included over 2,000 youth ages 12-17. At that time, due to high demand for campus-based environments for youth and with CDSS supporting congregate care, the rural all-services approach was considered visionary in designing a resource in support of foster youth.

Within the last decade, federal and State legislation has shifted the statutory requirements for keeping children safely in family settings and reducing reliance on congregate care. On October 11, 2015, Assembly Bill 403, also known as the Continuum of Care Reform Act (CCR), was signed into law. CCR identifies home-based settings with resource families as the best placement option for youth, reduces the use of congregate care, and eliminates the use of licensed group homes as a placement option. A core tenet of CCR, and the foundation of CFWB's Kin-First culture, is the belief that foster youth experience better outcomes when placed with relatives or trusted adults, reducing the need for congregate care and ensuring they remain connected to family, culture and community. Additionally, the Family First Prevention Services Act (FFPSA) enacted in 2018, reformed CFWB policy to prioritize keeping children safely with their families and reducing unnecessary placement into foster care.

Among CFWB efforts to place children in homelike settings, the department partnered with families and communities to strengthen preventive services and expanded efforts in creating a Kin-First culture. Subsequently, the number of children in care and use of congregate care settings has been reduced significantly. As recent legislative shifts emphasize prevention and family-based care, it is time to reengage advocates, youth, educators and other experts in health and social services to maximize the utilization and impact of the resources at the Academy. The Academy was originally created during a time when youth were entering foster care at higher rates than home-based placements could accommodate, resulting in the prevalent and necessary use of congregate care settings. It was also during a time when educational supports and resources for youth transitioning out of foster care were very limited. The continued changing landscape today provides an opportunity to revisit the current model and usage of the Academy Campus.

Today's actions will authorize an in-depth and broad engagement with experts, advocates and community leaders on best options for serving the needs of foster youth housed at the Academy.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This effort reflects a commitment to aligning with the Board of Supervisors' priorities and the current needs of youth in care as well as other needs that may exist for the broader community.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Direct the Chief Administrative Officer, or designee, to conduct stakeholder engagement including current and former foster youth, Child and Family Well-Being staff, Juvenile Court partners, education partners, Child and Family Strengthening Advisory Board, community organizations that support foster youth, and other key stakeholders that support foster youth and San Pasqual Academy (Academy), to develop recommendations for best serving foster youth, maximizing the use of the Academy campus, and ensuring fiscal sustainability of foster youth programming.
2. Direct the Chief Administrative Officer, or designee, to return to the Board in 180 days with recommendations for consideration to ensure the Academy campus can benefit individuals and families in the region to the greatest extent possible while also ensuring sustainable programs.

### **EQUITY IMPACT STATEMENT**

The County of San Diego (County) Health and Human Services Agency, Child Family Well-Being (CFWB) partners with families and the community to prevent, reduce, and respond to child abuse and maltreatment and enhance family strengthening efforts. Youth who enter foster care because they cannot safely remain with their biological families often have histories of severe, complex trauma and face significant mental and behavioral health challenges that require intensive, specialized care and interventions. On average, CFWB has 1,400 children ages 0-17 in out-of-home care receiving services, supports, and interventions designed to align with each child's level of need.

Historically, San Pasqual Academy (Academy) has served as a unique placement option within the continuum of care, specifically designed for older foster youth. In Fiscal Year 2024-25, the Academy served 49 youth. Over the past decade, the Academy has consistently achieved a graduation rate of 97%, with 100% of senior students graduating in June 2025. However, within the last decade, federal and State legislation has shifted the statutory requirements for keeping children safely with families and reducing reliance on congregate care.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's actions support the County of San Diego (County) sustainability Goal #1, to engage communities in meaningful ways and sustainability Goal #2, to provide just and equitable access to County services. Through broad engagement and a participatory process, the County will commit to including those most impacted to identify service gaps and help shape a trauma-informed, culturally responsive system. This effort aligns with broader goals to expand system capacity and provide foster youth with equitable access to high-quality placements in the least restrictive settings. By investing in the resilience of these youth, the County is not only

strengthening them as individuals but also empowering them to become future leaders within their families and communities. A community-centered approach, grounded in expanded outreach and inclusive engagement, will remain central throughout this process.

### **FISCAL IMPACT**

There is no new fiscal impact associated with this action. There may be future fiscal impacts, and those impacts will be considered upon return to the Board. There will be no change in net General Fund costs and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

**25. SUBJECT: MODERNIZE COUNTY ENTERPRISE RESOURCE  
PLANNING SUITE OF APPLICATIONS (DISTRICTS: ALL)**

### **OVERVIEW**

The County of San Diego's (County) Enterprise Resource Planning (ERP) environment comprising Oracle Financials, PeopleSoft Human Resources, Kronos Timekeeping, and NeoGov Recruiting supports critical business operations. This ERP Modernization program mirrors the County's last major technology shift two decades ago, when it moved off the mainframe. These systems, currently hosted on-premises, are approaching end-of-life and must transition to modern, cloud-based Software-as-a-Service (SaaS) platforms to ensure continued support and alignment with vendor roadmaps.

This transformation is both strategic and time sensitive. The County's Information Technology Outsourcer data center hosting these systems must be vacated by December 2028, and third-party vendor support is rapidly diminishing. The current effort will involve full system replacements, integration with existing platforms, employee training, change management, staff augmentation, information technology outsourcing, licensing, and engagement with a system integrator. Modernizing the ERP is essential to maintaining operational continuity, improving service delivery, and positioning the County for future innovation.

Today's action requests the Board to authorize the Department of Purchasing and Contracting to issue a competitive solicitation for the provision of modernized County applications. It also directs the Chief Administrative Officer (CAO) to conduct a cost feasibility study of the new ERP system if a new system replacement is found. If the system replacement would result in a positive return on investment, direct the CAO to identify funding to replace the ERP system in Fiscal Year 2026-2027 CAO Operational Plan.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

1. Authorize the Director, Department of Purchasing and Contracting to issue a competitive solicitation or solicitations for the provision of licenses/subscriptions and services for modernized County applications for financials, human resources, timekeeping and recruitment, and upon successful negotiations and determination of a

fair and reasonable price, and contingent upon identification of funding and inclusion in the FY 2026-27 Operational Plan, award a contract or contracts for development, implementation, go live, post production support, and ongoing licensing and support, and to amend the contract(s) as needed to reflect changes to services and funding, subject to the approval of the Chief Financial Officer(s) as needed to reflect changes to services and funding, subject to the approval of the Chief Financial Officer.

2. Direct the CAO to conduct a cost feasibility study of the new ERP system replacement. If the new ERP system replacement is found to have a positive return on investment compared to the existing ERP environment, direct the CAO to identify funding and include the new ERP system replacement in the FY 2026-27 CAO Recommended Operational Plan.

### **EQUITY IMPACT STATEMENT**

Effectiveness and efficiencies gained through a consolidated Enterprise Resource Planning system will enhance operational efficiency across County departments, enabling them to deliver services more effectively. These improvements directly support County departments that serve diverse communities and constituents every day. By streamlining internal processes, the County can allocate more time and resources toward equitable service delivery, ensuring residents benefit from improved access, responsiveness, and transparency.

### **SUSTAINABILITY IMPACT STATEMENT**

Transitioning from a physical data center to a Software-as-a-Service will reduce energy consumption by shifting from a dedicated infrastructure to a shared, cloud-based environment. This would optimize resource utilization, lower carbon emissions, and support the County's broader sustainability goals. Additionally, the adoption of emerging technologies aligns with ethical and environmental best practices helping mitigate long-term environmental risks and ensuring responsible digital transformation.

### **FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year (FY) 2025-27 Operational Plan in the County Technology Office. If approved, today's action would result in no costs or revenue in FY 2025-26. There would be estimated costs and revenue of approximately \$65 million in FY 2026-27, including approximately \$55 million resulting from the Request for Proposals (RFP) for licenses/subscriptions and services, and approximately \$10 million for other associated costs outside of the contract(s) resulting from the RFP such as Peraton, consultants, and third-party vendor costs. The execution of the contract(s) resulting from the RFP would be subject to identification of funding and inclusion in the FY 2026-27 Operational Plan.

### **BUSINESS IMPACT STATEMENT**

N/A

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