

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS  
REGULAR MEETING AGENDA

**TUESDAY, MAY 20, 2025, 9:00 AM AND WEDNESDAY, MAY 21, 2025, 9:00 AM**

COUNTY ADMINISTRATION CENTER,  
BOARD CHAMBER, ROOM 310  
1600 PACIFIC HIGHWAY, SAN DIEGO, CA 92101

**GENERAL LEGISLATIVE SESSION**  
**TUESDAY, MAY 20, 2025, 9:00 AM**

Order Of Business

- A. Roll Call
- B. Statement (just cause) and/or Consideration of a Request to Participate Remotely (emergency circumstances) by a Supervisor, if applicable.
- C. Invocation
- D. Pledge of Allegiance
- E. Presentation or Announcement of Proclamations and Awards
- F. Non-Agenda Public Communication: Individuals can address the Board on topics within its jurisdiction that are not on the agenda. According to the Board's Rules of Procedure, each person may speak at only one Non-Agenda Public Communication session per meeting. Speakers can choose to speak during either the General Legislative or Land Use Legislative Session.
- G. Approval of the Statement of Proceedings/Minutes for the sessions of May 6, 2025 and May 7, 2025, and minutes for concurrent Special District meetings of the Flood Control District of April 23, 2025, and Sanitation District of April 23, 2025.
- H. Consent Agenda
- I. Discussion Items
- J. Board Member Committee Updates. This is an opportunity for Members of the Board to provide informational updates on their committee assignments. No action may be taken.
- K. Recess to Wednesday, May 21, 2025, at 9:00 AM for the Land Use Legislative Session

NOTICE: THE BOARD OF SUPERVISORS MAY TAKE ANY ACTION WITH RESPECT TO THE ITEMS INCLUDED ON THIS AGENDA. RECOMMENDATIONS MADE BY COUNTY STAFF DO NOT LIMIT ACTIONS THAT THE BOARD OF SUPERVISORS MAY TAKE. MEMBERS OF THE PUBLIC SHOULD NOT RELY UPON THE RECOMMENDATIONS IN THE BOARD LETTER AS DETERMINATIVE OF THE ACTION THE BOARD OF SUPERVISORS MAY TAKE ON A PARTICULAR MATTER.

Supporting documentation and attachments for items listed on this agenda can be viewed online at [www.sandiegocounty.gov/cob](http://www.sandiegocounty.gov/cob) or in the Office of the Clerk of the Board of Supervisors at the County Administration Center, 1600 Pacific Highway, Room 402, San Diego, CA 92101. To access the meeting virtually and offer public comment via a call-in option, please go to: [www.sandiegocounty.gov/telecomments](http://www.sandiegocounty.gov/telecomments) for instructions.

#### ASSISTANCE FOR PERSONS WITH DISABILITIES:

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#### LEVINE ACT NOTICE: DISCLOSURES REQUIRED ON SPECIFIED ITEMS (GOVERNMENT CODE § 84308)

The Levine Act states that parties to any proceeding involving a license, permit or other entitlement for use pending before the Board must disclose on the record of the proceeding any campaign contributions of more than \$500 (aggregated) made by the parties or their agents to Board Members within the preceding 12 months. Participants with financial interests, and agents of either parties or participants, are requested to disclose such contributions also. The disclosure must include the name of the party or participant and any other person making the contribution; the name of the recipient; the amount of the contribution; and the date the contribution was made. This disclosure can be made orally during the proceeding or in writing on a request to speak.

### **Board of Supervisors' Agenda Items**

#### **CONSENT AGENDA**

All agenda items listed under this section are considered to be routine and will be acted upon with one motion. There will be no separate discussion of these items unless a member of the Board of Supervisors or the Chief Administrative Officer so requests, in which event, the item will be considered separately in its normal sequence.

<b>Category</b>	<b>#</b>	<b>Subject</b>
Health and Human Services	1.	ADMINISTRATIVE ITEM: SECOND CONSIDERATION AND ADOPTION OF ORDINANCE: APPROVE AN ORDINANCE AMENDING ARTICLE XV-B OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATING TO HEALTH AND HUMAN SERVICES CHARGES AND FEES

2. ADOPT AN ORDINANCE AMENDING SECTION 232.5 OF ARTICLE XV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO THE INNOVATIVE HOUSING TRUST FUND (05/20/25 - FIRST READING; 06/03/2025 - SECOND READING, UNLESS ORDINANCE IS MODIFIED ON SECOND READING); AND APPROVE A REALLOCATION OF FUNDING TO THE INNOVATIVE HOUSING TRUST FUND AND LANDLORD INCENTIVE PROGRAM
3. WAIVE BOARD POLICY B-29 FOR UNIVERSITY OF CALIFORNIA SAN DIEGO GRANT FUNDING FROM CENTERS FOR DISEASE CONTROL AND PREVENTION CENTER FOR FORECASTING AND OUTBREAK ANALYSIS
4. ACCEPT HIV SERVICES GRANT FUNDING, AUTHORIZE REQUEST FOR STATEMENT OF QUALIFICATIONS (RFSQ) AND AWARD CONTRACTS FROM THE RFSQ FOR OUTPATIENT AMBULATORY HEALTH SERVICES AND RE-ENGAGEMENT IN CARE SERVICES, ORAL HEALTH SERVICES AND PSYCHIATRIC SERVICES, AUTHORIZE AMENDMENTS TO EXTEND EXISTING CONTRACTS, AND AUTHORIZE APPLICATIONS FOR FUTURE FUNDING OPPORTUNITIES
5. RECEIVE AN UPDATE FROM THE MEDICAID AD HOC SUBCOMMITTEE ON INCREASING MEDI-CAL REIMBURSEMENT RATES TO IMPROVE HEALTHCARE FOR NEARLY ONE MILLION SAN DIEGANS
6. ADMINISTRATIVE ITEM:  
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:  
ADOPT AN ORDINANCE AMENDING TITLE 7, DIVISION 3 AND AMENDING TITLE 4, DIVISION 2, CHAPTER 1 OF THE SAN DIEGO COUNTY CODE OF REGULATORY ORDINANCES, RELATING TO UNAUTHORIZED CAMPING AND PROTECTION OF OPEN SPACE AND PUBLIC WORKS INFRASTRUCTURE (5/6/2025 - First Reading; 5/20/25- Second Reading unless ordinance is modified on second reading)
7. GENERAL SERVICES - APPROVE LEASE FOR THE HEALTH AND HUMAN SERVICES AGENCY, LEMON GROVE FAMILY RESOURCE CENTER, AND NOTICE OF EXEMPTION
8. GENERAL SERVICES - APPROVE LICENSE AGREEMENTS WITH SAN DIEGO UNIFIED SCHOOL DISTRICT, AND NOTICES OF EXEMPTION
9. REQUEST FOR AN ACTUARIAL ANALYSIS FROM THE SAN DIEGO COUNTY EMPLOYEES RETIREMENT ASSOCIATION BOARD OF TRUSTEES AND PREPARATION OF A DRAFT IMPLEMENTATION ORDINANCE FOR A DEFERRED RETIREMENT OPTION PROGRAM

Financial and  
General  
Government

10. APPOINTMENTS: VARIOUS
11. COMMUNICATIONS RECEIVED

## DISCUSSION ITEMS

Category	#	Subject
Public Safety	12.	RECEIVE UPDATE ON THE ALTERNATIVES TO INCARCERATION WORK PLAN, APPROVAL IN PRINCIPLE TO LEASE SPACE FOR A RESOURCE AND REENTRY HUB, AND AUTHORITY FOR FUTURE ATI-RELATED GRANTS
	13.	REPORT ON EXISTING COUNTY POLICIES AND PRACTICES REGARDING HOMELESS ENCAMPMENT ABATEMENT AND RECOMMENDATIONS TO IMPROVE THE ABATEMENT PROCESS IN HIGH FIRE-RISK AREAS
Health and Human Services	14.	REALLOCATION OF WILLOW RECREATIONAL VEHICLE PARKING SITE FUNDS TO THE TROY STREET SLEEPING CABINS AND REGIONAL HOMELESS ASSISTANCE PROGRAM
	15.	SUPPORTING SAN DIEGO CHILDREN AND FAMILIES THROUGH SUPPLEMENTAL FUNDING FOR HEALTHY DEVELOPMENT SERVICES (4 VOTES)
	16.	FULFILLING COUNTY HOMELESSNESS COMMITMENTS BY AMENDING THE CASA MARIPOSA DOMESTIC VIOLENCE SHELTER AGREEMENT AND CLEARING THE CITY'S PATH TO KEEP THE ROSECRANS HOMELESS SHELTER OPEN AND WAIVE BOARD POLICY A-72
	17.	AUTHORIZE COMPETITIVE SOLICITATIONS, SINGLE SOURCE PROCUREMENTS, AMENDMENT TO EXTEND AN EXISTING CONTRACT, AND AGREEMENTS WITH CALIFORNIA COUNTIES FOR RECIPROCAL YOUTH PLACEMENT
Financial and General Government	18.	RECEIVE YEAR-TWO UPDATE FOR THE SUSTAINABLE, EQUITABLE, AND LOCAL FOOD SOURCING PROGRAM AND BOARD POLICY B-75 AND RECEIVE AN UPDATE ON THE COUNTYWIDE FOOD CONTRACT
	19.	FISCAL YEAR 2024-25 THIRD QUARTER OPERATIONAL PLAN STATUS REPORT AND BUDGET ADJUSTMENTS (4 VOTES)

1. **SUBJECT: ADMINISTRATIVE ITEM:  
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:  
APPROVE AN ORDINANCE AMENDING ARTICLE XV-B OF THE  
SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATING TO  
HEALTH AND HUMAN SERVICES CHARGES AND FEES  
(DISTRICTS: ALL)**

**OVERVIEW**

On May 6, 2025 (12), the Board of Supervisors took action to further consider and adopt the Ordinance on May 20, 2025.

The County of San Diego (County) Health and Human Services Agency (HHSA) is an integrated health, housing, and social service organization with a robust service network that spans across the San Diego County region and contributes to making people's lives healthier, safer, and self-sufficient. Services provided by HHSA provide vital resources and care to some of the most vulnerable San Diego County residents. Today's action requests the San Diego County Board of Supervisors (Board) approve amendments to Article XV-B of the San Diego County Administrative Code related to fees and rates established for services delivered in two HHSA departments, Public Health Services and Behavioral Health Services. The Board last approved revisions to HHSA fees and rates on May 21, 2024 (5).

The proposed ordinance represents a comprehensive package that seeks to support the cost of providing services, while maintaining fees that are fair and reasonable for customers and the public. In accordance with Board Policy B-29 (Fees, Grants, and Revenue Contracts - Department Responsibility for Cost Recovery), HHSA recently conducted a review of HHSA fees and rates, in order to ensure costs are fully recovered for services provided to agencies or individuals. A total of 127 HHSA fees and associated costs were reviewed, resulting in proposed additions, adjustments, and determinations to maintain existing fees.

Today's action requires two steps. On May 6, 2025, it is requested that the Board consider an ordinance amending sections of the San Diego County Administrative Code related to HHSA fees. If the Board takes the action as recommended, then on May 20, 2025, the proposed ordinance will be brought back to the Board for consideration and adoption.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by ensuring that the County has optimized its health and social services delivery system to ensure efficiency, integration and innovation while maintaining fiscal stability.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

Consider and adopt (second reading):

AN ORDINANCE AMENDING ARTICLE XV-B OF THE SAN DIEGO COUNTY ADMINISTRATIVE CODE RELATING TO HEALTH AND HUMAN SERVICES CHARGES AND FEES.

## **EQUITY IMPACT STATEMENT**

To develop the cost recovery proposal, the County of San Diego (County) Health and Human Services Agency (HHSA) performed an analysis of all services provided to customers to examine the tasks and functions performed, including the direct and indirect costs of performing those tasks in relation to the specific services. Criteria were established to determine fair and reasonable fees for direct services provided.

The proposed ordinance represents a comprehensive package that seeks to support the cost of providing HHSA services, while maintaining fees that are fair and reasonable for customers and the public. Updates include County Public Health Services, Public Health Laboratory (PHL) fees that are either tied to environmental testing, such as testing of drinking water or foodborne illness investigations, or clinical fees such as tests for communicable disease outbreaks, among others. The proposed ordinance will also include a revised rate for the Edgemoor Skilled Nursing Facility to align with updated full cost recovery information.

Today's action would update fees for services provided by the County that help to promote health and safety and have an impact on the lives of Black, Indigenous, People of Color, women, people with disabilities, immigrants, youth, the LGBTQ+ community, and other underserved groups.

## **SUSTAINABILITY IMPACT STATEMENT**

Today's proposed action supports the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access by aligning available County resources with services to maintain fiscal stability and ensure long term solvency.

## **FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year (FY) 2025-26 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in no additional costs and an estimated increase in revenue of \$281,936 in FY 2025-26. There is no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

2. **SUBJECT: ADOPT AN ORDINANCE AMENDING SECTION 232.5 OF ARTICLE XV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO THE INNOVATIVE HOUSING TRUST FUND (05/20/25 - FIRST READING; 06/03/2025 - SECOND READING, UNLESS ORDINANCE IS MODIFIED ON SECOND READING); AND APPROVE A REALLOCATION OF FUNDING TO THE INNOVATIVE HOUSING TRUST FUND AND LANDLORD INCENTIVE PROGRAM (DISTRICTS: ALL)**

## **OVERVIEW**

As affordable housing resources become increasingly scarce, the County of San Diego's (County) Innovative Housing Trust Fund (IHTF) has been a catalyst in expanding affordable housing options for veterans, seniors, persons experiencing homelessness, and low-income

families. On October 10, 2017 (7), the San Diego County Board of Supervisors (Board) established the IHTF to address affordable housing needs throughout San Diego County. To date, the Board has contributed \$105.6 million dollars to the IHTF over five funding allocations. These funds have supported 36 affordable housing developments within 23 communities throughout the region. Once completed, 3,054 deed restricted housing units funded in part with IHTF will become homes to low-income households providing long-term safe, sustainable housing.

In addition to the IHTF, the County provides support and resources for vulnerable populations including those at-risk or experiencing homelessness through interventions such as Capital Emergency Solutions Grant Program and the Landlord Incentive Program (LIP). LIP supports families and veterans experiencing homelessness and provides financial incentives to landlords who rent to these participants in housing programs by the Housing Authority of the County of San Diego.

On May 24, 2022 (6), the Board approved the Capital Emergency Solutions Grant Program. The County made \$10 million available to local cities for the expansion of emergency housing and awarded funds to nine projects. Per the program guidelines, the County would rescind the notice of award if an awarded project is not shovel-ready. On March 27, 2025, the County rescinded the notice of intent to award funding for one project unable to move forward due to external barriers and delayed approvals leaving \$2 million available for re-allocation. County staff is recommending allocating these funds to IHTF and LIP.

Today's request is for the Board to approve the reallocation of funds and the introduction of the proposed ordinance amending Section 232.5 of Article XV of the San Diego County Code of Administrative Ordinances related to the IHTF. The proposed ordinance will integrate prior Board direction from August 31, 2021 (6) to provide a preference for projects on County-owned land declared surplus for future affordable housing, specify a minimum 55-year affordability period as this is not currently in the ordinance, and amend the ordinance to clarify staff time related to affordable housing initiatives is an eligible expense. The ordinance will be introduced on May 20, 2025 and, if approved, it will be scheduled for adoption on June 3, 2025. If the proposed ordinance is altered on June 3, 2025, then on that date a subsequent meeting date will be selected for the ordinance's adoption.

This item aligns with the County Housing Blueprint, ensuring the County continues to prioritize housing stability by expanding access to affordable housing and investing in affordable housing funding sources. Additionally, today's actions support the County vision of a just, sustainable, and resilient future for all, specifically for those communities and populations in San Diego County that have been historically left behind. Today's action also supports the County ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

On May 20, 2025:

1. Find in accordance with Section 15060(c)(3) of the California Environmental Quality Act (CEQA) Guidelines, that the proposed actions described herein are administrative in nature and not a project as defined by CEQA Guidelines Section 15378(b)(5).

2. Approve the introduction of the Ordinance (first reading):  
AN ORDINANCE AMENDING SECTION 232.5 OF ARTICLE XV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO THE INNOVATIVE HOUSING TRUST FUND.
3. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency or designee, to reallocate \$2.0 million from Capital Emergency Solutions Grant Program with \$1.6 million to the Innovative Housing Trust Fund and \$0.4 million to the Landlord Incentive Program.

If, on May 20, 2025, the Board takes the actions recommended in Items 1 - 2 above, then on June 3, 2025:

Consider and adopt (second reading):

AN ORDINANCE AMENDING SECTION 232.5 OF ARTICLE XV OF THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO THE INNOVATIVE HOUSING TRUST FUND.

### **EQUITY IMPACT STATEMENT**

The Innovative Housing Trust Fund (IHTF) is a locally funded initiative to expand permanent affordable housing across the region, addressing local housing shortages which help to increase access to quality affordable housing. Units produced through the IHTF provide stable affordable housing for vulnerable populations, including lower-income households, persons experiencing homelessness, seniors, and veterans. Housing eligibility requirements vary by development. A one-person household earning up to \$69,480, or 60% area median income (AMI), meets the income requirements for affordable housing and a four-person household earning up to \$99,240, or 60% AMI, also meets the income requirements for affordable housing. Since its creation in 2017, IHTF has supported 36 developments with 3,054 deed restricted units.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's proposed actions support the County of San Diego's Sustainability Goal #2 to provide just and equitable access. This is accomplished by ensuring affordable housing developments are restricted to vulnerable populations including lower-income households, persons experiencing homelessness, seniors, and veterans by cultivating strong relationships with other local governmental entities and community partners. This allows for a symbolic relationship that has, at its core, a mutual, mission-driven goal to serve the communities that have been disproportionately impacted by poverty.

### **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2024-25 Operational Plan for the Health and Human Services Agency. If approved, these funds will be used to support one-time costs of \$0.2 million in FY 2025-26 and \$1.8 million in FY 2026-27, for a total of \$2.0 million. Funds for subsequent fiscal years will be made available through the appropriate year-end process. This includes \$1.6 million for Innovative Housing Trust Fund to support affordable housing associated costs and \$0.4 million for the Landlord Incentive Program. The funding source is existing General Purpose Revenue. There will be no change in net General Fund costs and no additional staff years.



## **BUSINESS IMPACT STATEMENT**

This proposal will have a positive impact on the business community. Funded projects may involve construction work at various sites throughout the county. Contracts resulting from these recommendations may be carried out with nonprofit and private sector firms and may involve a competitive bid process. Additionally, affordable rents can significantly increase the residual income that households have at their disposal after meeting necessary housing costs. Local businesses stand to gain from the increased buying power made possible by the availability of affordable housing.

3. **SUBJECT: WAIVE BOARD POLICY B-29 FOR UNIVERSITY OF CALIFORNIA SAN DIEGO GRANT FUNDING FROM CENTERS FOR DISEASE CONTROL AND PREVENTION CENTER FOR FORECASTING AND OUTBREAK ANALYSIS (DISTRICTS: ALL)**

## **OVERVIEW**

In April 2022, the Centers for Disease Control and Prevention (CDC), Center for Forecasting and Outbreak Analytics was established to improve preparedness and response to infectious diseases through data, modeling, and analytics. In May 2023, the CDC published a Notice of Funding Opportunity and awarded the Centers for Outbreak Analytics and Disease Modeling grant opportunity, intended to support State and local leaders in developing and implementing new analytical tools best suited for their respective jurisdictions, based on the best available information. This grant supports building and scaling disease outbreak response capabilities, and working with private sector, academic, and jurisdictional partners to allow communities to more effectively use data to help identify and respond to emerging public health threats.

The University of California, San Diego (UCSD) applied for CDC grant funding, which included a subaward for the County of San Diego (County) in the amount of \$1,324,098 for the term of September 30, 2023, through September 29, 2028. On October 24, 2023 (3), the San Diego County Board of Supervisors (Board) approved to accept this funding, and on September 10, 2024 (6), the Board also approved to accept additional grant funding of \$355,400 for a cumulative total of \$1,679,498. For both Board actions, it was anticipated the Epidemiology unit program would be able to budget the full indirect rate to the grant, and therefore, revenue would offset all expenses.

Today's action requests the Board waive Board Policy B-29 for indirect expenses, estimated at \$370,068, which are not offset by grant revenue, for the period from September 30, 2023, to September 29, 2028.

Today's action supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as the ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This grant opportunity will support State and local leaders during public health emergencies by using advanced modeling, forecasting, and outbreak analytics.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

Waive Board Policy B-29 Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery, which requires full-cost recovery for grants, for Centers for Outbreak Analytics and Disease Modeling grant funding from the University of California, San Diego and the Centers for Disease Control and Prevention.

## **EQUITY IMPACT STATEMENT**

Funding from the Centers for Outbreak Analytics and Disease Modeling grant will enable the County of San Diego (County) Health and Human Services Agency, Public Health Services to advise State and local leaders on the incorporation of data and outputs to ensure health disparities continue to be addressed during public health prevention and response. Addressing health disparities is a priority for the County, which has already implemented programs to better characterize existing disparities and prioritized addressing access issues during emergencies through the use of such data. The County acts as a partner to health care groups providing medical care, emergency response, and prevention services, as well as community groups, including those in communities facing health disparities. The Centers for Outbreak Analytics and Disease Modeling grant will help facilitate and communicate outbreak response activities with these long-standing partners.

## **SUSTAINABILITY IMPACT STATEMENT**

Today's action contributes to the County of San Diego Sustainability Goal #1, to engage the community in meaningful ways, and Sustainability Goal #2, to protect health and well-being of everyone in the region by utilizing forecasting and analysis to support outbreak responses. The Centers for Outbreak Analytics and Disease Modeling grant will provide support to State and local leaders during public health emergencies using advanced modeling, forecasts, and outbreak analytics. The program aims to establish a network to support decision makers before and during public health emergencies.

## **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2024-25 Operational Plan and FY 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated indirect costs of \$136,945 and revenue of \$60,761 for FY 2024-25, estimated annual indirect costs of \$138,357 and revenue of \$47,931 for FY 2025-26 through FY 2027-28, and estimated indirect costs of \$34,589 and revenue of \$11,983 in FY 2028-29. The funding source is the federal Centers for Outbreak Analytics and Disease Modeling grant, via the University of California, San Diego.

A waiver of Board Policy B-29 is requested because the grant funding from the University of California, San Diego, provided through the Centers for Outbreak Analytics and Disease Modeling program, recovers all direct costs incurred by Health and Human Services Agency, Public Health Services but it does not offset all internal indirect costs. Internal indirect costs not offset by grant revenue are estimated at \$76,184 in FY 2024-25 and estimated annually at \$90,426 in FY 2025-26 through FY 2027-28 and \$22,606 in FY 2028-29, for a total indirect cost of \$370,068. The funding source for these will be existing Realignment.

There will be no change in net General Fund costs and no additional staff years.

## BUSINESS IMPACT STATEMENT

N/A

4. **SUBJECT: ACCEPT HIV SERVICES GRANT FUNDING, AUTHORIZE REQUEST FOR STATEMENT OF QUALIFICATIONS (RFSQ) AND AWARD CONTRACTS FROM THE RFSQ FOR OUTPATIENT AMBULATORY HEALTH SERVICES AND RE-ENGAGEMENT IN CARE SERVICES, ORAL HEALTH SERVICES AND PSYCHIATRIC SERVICES, AUTHORIZE AMENDMENTS TO EXTEND EXISTING CONTRACTS, AND AUTHORIZE APPLICATIONS FOR FUTURE FUNDING OPPORTUNITIES (DISTRICTS: ALL)**

### OVERVIEW

Since 1991, the San Diego County Board of Supervisors (Board) has authorized grants and agreements with the United States Health Resources and Services Administration (HRSA) to provide care and treatment services to persons living with HIV. These funding sources include the *Ryan White HIV/AIDS Treatment Extension Act of 2009* (RWTEA) Part A and RWTEA Part A Minority AIDS Initiative (MAI), and *Ending the HIV Epidemic: A Plan for America - Ryan White HIV/AIDS Program Parts A and B*.

RWTEA Part A and RWTEA Part A MAI comprise the single largest federal funding program focused on care, treatment and support services for persons living with diagnosed HIV. In San Diego County, this funding supports medical treatment, oral health care, mental health treatment, substance use disorder treatment, temporary housing assistance, and other critical services for persons living with HIV. This funding also supports operations of the HIV Planning Group, an official advisory body to the Board that, under the Ryan White legislation, has responsibility to assess unmet need and services gaps, and then allocate funding to address those gaps. On October 2, 2024, the County of San Diego (County), Health and Human Services Agency (HHSA) applied for a three-year cycle of funding. The County received a notice of award on January 14, 2025 and is estimating a three-year total funding of \$40 million.

The *Ending the HIV Epidemic: A Plan for America - Ryan White HIV/AIDS Program Parts A and B* funding supports community engagement, leadership development, linkage and retention in HIV care, workforce development, benefits navigation, and housing supports for persons living with diagnosed HIV. On October 12, 2024, the County applied for a five-year cycle of funding. The County received a notice of award on January 6, 2025 and is estimating a five-year total funding of \$12.8 million.

Today's action requests the Board accept an estimated three-year total of approximately \$37.4 million for RWTEA Part A and \$2.6 million in RWTEA Part A MAI, accept an estimated five-year total of approximately \$12.8 million in EHE funding, and authorize a Request for Statement of Qualifications for Outpatient Ambulatory Health Services and Re-engagement in HIV care, Oral Health Services, and Psychiatric Services, and to award contracts as needed.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind as well as our ongoing commitment to the regional *Live Well San Diego* vision of

healthy, safe, and thriving communities. This will be accomplished through education, prevention, and intervention to interrupt transmission of disease in the region. This item also supports the County Getting to Zero initiative by planning and allocating resources dedicated to services for residents who are vulnerable to or living with HIV.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Waive Board Policy B-29, Fees, Grant, Revenue Contracts - Department Responsibility for Cost Recovery, which requires prior approval of grant applications and full-cost recovery of grants.
2. Authorize the acceptance of approximately \$37.4 million and \$2.6 million in grant funds from the Health Resources and Services Administration for the period of March 1, 2025 through February 29, 2028, for Ryan White Part A and Ryan White Part A Minority AIDS Initiative respectively, and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute all required grant documents, upon receipt, including any annual extensions, amendments and/or revisions thereto that do not materially impact or alter the services or funding level.
3. Authorize the acceptance of approximately \$12.8 million in grant funds from the Health Resources and Services Administration for the period of March 1, 2025 through February 28, 2030 for Ending the HIV Epidemic, and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute all required grant documents, upon receipt, including any annual extensions, amendments and/or revisions thereto that do not materially impact or alter the services or funding level.
4. In accordance with Section 401, Article XXIII of County Administrative Code, authorize the Director, Department of Purchasing and Contracting, to issue a Request for Statement of Qualifications (RFSQ), for Outpatient Ambulatory Health Services and Re-engagement in HIV care, Oral Health Services, and Psychiatric Services, and upon successful negotiations and determination of a fair and reasonable price, award contracts as needed for a term of one year with four option years and up to an additional six months if needed, and to amend the contracts as needed to reflect changes in services and funding, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
5. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, approve and authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of a fair and reasonable price, to amend the following contracts to extend the contract term through December 31, 2025; and amend the contracts as required in order to reflect changes to services and funding allocations, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency:
  - a. Contract #556170 with AIDS Healthcare Foundation for Outpatient Ambulatory Health Services.

- b. Contract #556172 with Family Health Centers of San Diego for Outpatient Ambulatory Health Services and Re-engagement in HIV Care Services, Oral Health Services, and Psychiatric Services.
  - c. Contract #556175 with San Diego American Indian Health Center for Oral Health Services.
  - d. Contract #556212 with University of California San Diego, Owen Clinic for Outpatient Ambulatory Health Services and Re-engagement in HIV Care Services, and Psychiatric Services.
  - e. Contract #563231 with University of California San Diego, Mother Child, and Adolescent Program for Outpatient Ambulatory Health Services and Re-engagement in HIV Care Services, and Psychiatric Services.
  - f. Contract #563284 with North County Health Project, dba TrueCare for Outpatient Ambulatory Health Services.
  - g. Contract #566466 with Vista Community Clinics for Outpatient Ambulatory Health Services and Re-engagement in HIV Care Services, Oral Health Services, and Psychiatric Services.
  - h. Contract #566476 with San Ysidro Health for Outpatient Ambulatory Health Services and Re-engagement in HIV Care Services, Oral Health Services, and Psychiatric Services.
6. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, approve and authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and a determination of a fair and reasonable price, to amend contracts #507645 and #554288 with United HealthCare (dba AmeriChoice) for administrative services organization services to extend the contract term through December 31, 2025, and amend the contracts as required in order to reflect changes to services and funding allocations, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
  7. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to apply for any additional funding opportunity announcements, if available, to address the prevention, testing, care and treatment needs of those impacted by HIV.

### **EQUITY IMPACT STATEMENT**

In San Diego County, gay, bisexual, and other men who have sex with men comprise 62% of recent HIV diagnoses and 70% of persons living with HIV. Moreover, like much of the United States, HIV has disproportionately impacted some of San Diego County's most vulnerable residents, which include Black and Hispanic communities, gay, bisexual, and other men who have sex with men. According to the 2024 local surveillance data, Black residents comprise 4.4% of the San Diego County population, but proportionately they represent 20% of recent HIV diagnoses. Likewise, Hispanic residents comprise 35% of the San Diego County population, yet proportionally they represent 53% of recent HIV diagnoses.

The County of San Diego Health and Human Services Agency, Public Health Services in partnership with the HIV Planning Group, an official advisory board to the San Diego County Board of Supervisors, conducts need assessments of residents living with or vulnerable to HIV and assessments of system capacity and capabilities every three years. This process includes engaging with different impacted communities through focus groups annually. These engagement efforts play a crucial role in informing decisions and ensuring resources are effectively and equitably distributed to serve the needs of those most impacted by HIV in San Diego County. Accepting grant funding and establishing new contracts for services will support equity by ensuring populations and services align with addressing health disparities.

### **SUSTAINABILITY IMPACT STATEMENT**

The proposed actions align with the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services and resources, and Sustainability Goal #4 to protect the health and well-being of San Diegans. This will be accomplished by increasing capacity and services aimed to prevent, identify, and treat HIV. Testing identification, and treatment of HIV will improve the overall health of communities, reduce the demand of associated care services, while increasing effectiveness of care providers and lowering operating costs.

### **FISCAL IMPACT**

#### ***Recommendation #2: Authorize acceptance of Ryan White Part A and Part A Minority AIDS Initiative funds***

Funds for this request are included in the Fiscal Year (FY) 2024-25 Operational Plan and FY 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated annual program costs of \$4,310,334 and revenue of \$4,234,475 in FY 2024-25, costs of \$13,146,521 and revenue of \$12,915,150 in FY 2025-26, and costs of \$13,803,847 and revenue of \$13,560,907 in FY 2026-27, for a total cost of \$40,764,990 and revenue of \$40,047,550 through FY 2027-28. The funding for this grant is the United States Health Resources and Services Administration.

A waiver of Board Policy B-29 is requested because the funding does not offset all costs. These unrecovered costs are estimated to be \$75,859 in FY 2024-25, \$231,371 in FY 2025-26, and \$242,940 in FY 2026-27, for a total of \$717,440 through FY 2027-28. The funding source for these costs will be existing Realignment. The public benefit for providing these services far outweighs the costs.

There will be no change in net General Fund cost and no additional staff years.

#### ***Recommendation #3: Authorize acceptance of Ending the HIV Epidemic funding***

Funds for this request are included in the Fiscal Year (FY) 2024-25 Operational Plan and FY 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated annual program costs of \$884,889 and revenue of \$854,696 in FY 2024-25, and costs of \$2,654,672 and revenue of \$2,564,088 in FY 2025-26 and FY 2026-27, for a total cost of \$13,273,358 and revenue of \$12,820,440 through FY 2029-30. The funding for this grant is the United States Health Resources and Services Administration.

A waiver of Board Policy B-29 is requested because the funding does not offset all costs. These unrecovered costs are estimated to be \$30,193 for FY 2024-25, and \$90,584 for FY 2025-26 and FY 2026-27, for a total of \$452,918 through FY 2029-30. The funding source for these costs will be existing Realignment. The public benefit for providing these services far outweighs the costs. There will be no change in net General Fund cost and no additional staff years.

***Recommendation #4: Authorize the Director, Department of Purchasing and Contracting, to issue a Request for Statement of Qualifications (RFSQ)***

Funds for this request are included in the Fiscal Year (FY) 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated costs and revenue of \$993,988 in FY 2025-26, and estimated costs and revenue of approximately \$993,988 in FY 2026-27. The funding source is the United States Health Resources and Services Administration Ryan White Part A funding. There will be no change in net General Fund cost and no additional staff years.

***Recommendation #5: Authorize Contract Amendments for Extensions***

Funds for this request are included in the Fiscal Year (FY) 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated costs and revenue of \$496,994 in FY 2025-26. The funding source is the United States Health Resources and Services Administration Ryan White Part A funding \$467,174 (Outpatient Ambulatory Health Services, Oral Health and Psychiatric service contracts) and Ending the HIV Epidemic \$29,820. There will be no change in net General Fund cost and no additional staff years.

***Recommendation #6: Authorize Contract Amendments for Extensions***

Funds for this request are included in the Fiscal Year (FY) 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated costs and revenue of \$480,000 in FY 2025-26. The funding source is the United States Health Resources and Services Administration Ryan White Part A funding. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

N/A

- 5. SUBJECT: RECEIVE AN UPDATE FROM THE MEDICAID AD HOC SUBCOMMITTEE ON INCREASING MEDI-CAL REIMBURSEMENT RATES TO IMPROVE HEALTHCARE FOR NEARLY ONE MILLION SAN DIEGANS (DISTRICTS: ALL)**

**OVERVIEW**

On March 12, 2024 (13), the San Diego County Board of Supervisors (Board) directed the Interim Chief Administrative Officer to take several actions focused on maximizing Medi-Cal reimbursement for providers and increase access to care for the nearly one million Medi-Cal beneficiaries in San Diego County. This direction included conducting a Medicaid Landscape Analysis to assess Medi-Cal reimbursable services; exploring opportunities to increase Medicaid reimbursement to providers in the San Diego region; and establishing an Ad Hoc subcommittee to return to the Board within 120 days.

Since April 2024, the Medicaid Ad Hoc Subcommittee (Subcommittee) has met regularly to discuss stakeholder engagement, preliminary findings of assessments, Medicaid funding mechanisms at the federal and State level such as intergovernmental transfer, and existing County services and resources.

On July 16, 2024 (15), the Board received a 120-day update from the Subcommittee and a staff presentation with progress update. Additionally, at this meeting, the Board took action to extend the Subcommittee through April 30, 2025, with the expectation that staff report back to the Board at the end of the calendar year. In response to this direction, staff submitted a memorandum to the Board on December 31, 2024, with accomplishments and updates on progress for each of the approved Board recommendations.

The purpose of the Subcommittee is to assess Medi-Cal reimbursable services and explore opportunities to increase Medicaid reimbursement. With directions from the Subcommittee, staff engaged community partners, engaged consultants to provide expertise and conduct detailed assessments of revenue opportunities, and researched federal Section 1115 waivers implemented in other jurisdictions to develop a menu of potential policy options for consideration to maximize Medi-Cal reimbursement for providers and increase access to care.

As a result, the focus of the Subcommittee is reprioritizing policy options that improve access to care and leverage existing Medicaid funding mechanisms to increase reimbursement. With the proposed policy changes from the new federal administration, existing Medicaid funding mechanisms may no longer be available or may significantly change, requiring further analysis. Thus, it is critical to extend the work of the Subcommittee through October 31, 2025, to allow County staff to complete the billing feasibility assessment currently underway and assess impacts of changes to the Medi-Cal/Medicaid program at the State and federal levels prior to bringing recommendations before the Board at a future meeting.

Today's action requests the Board receive an update from the Subcommittee on the progress to date on the Medicaid Landscape Analysis and to extend the Subcommittee.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Receive an update from the Medicaid Ad Hoc Subcommittee on the progress to date on the Medicaid Landscape Analysis.
2. Direct the Chief Administrative Officer (CAO) to return to the Board of Supervisors no later than October 31, 2025, with a final report, findings and recommendations from the Medicaid Ad Hoc Subcommittee. Upon presentation of the final report, findings, and recommendations to the Board by the CAO, the ad hoc subcommittee will be concluded.

## **EQUITY IMPACT STATEMENT**

Individuals receiving Medi-Cal face significant challenges that impact their access to care, quality of care, and health outcomes. In 2021, Healthcare Payments Data showed that Medi-Cal beneficiaries in San Diego County had higher prevalence of asthma, heart failure, diabetes, stroke, chronic obstructive pulmonary disease, and chronic kidney disease, compared to those enrolled in commercial health plans. In 2023, the report found that Medi-Cal beneficiaries were



also more likely to experience higher rates of emergency department utilization compared to those with commercial health insurance. These metrics can be associated with decreased access to primary care services.

Data from the 2022 Health Disparities Report showed varied performance across managed care accountability indicators, with notable racial and ethnic health disparities across Medi-Cal managed care member populations. This highlights the disparities in health outcomes across different racial and ethnic Medi-Cal managed care plan members within the county. Recognizing the intersectionality of race, socioeconomic status, social supports, and health outcomes is essential to fostering a healthcare system that is truly inclusive and just. Maximizing Medi-Cal reimbursement and having a robust system of providers to support members is key to achieving optimal care.

#### **SUSTAINABILITY IMPACT STATEMENT**

Today's proposed action contributes to the County of San Diego Sustainability Goal #2, to provide just and equitable access to care, and Sustainability Goal #4, to protect health and well-being by prioritizing the long-term health, safety, and well-being for San Diego residents by promoting sustainable Medi-Cal reimbursement rates and ensuring access to quality health care services for those who need it most.

#### **FISCAL IMPACT**

There is no fiscal impact associated with today's actions for Fiscal Year 2024-25. There may be future impacts based on recommendations. Any such recommendations would be brought to the San Diego County Board of Supervisors for consideration and approval. There is no change in net General Fund costs and no additional staff years.

#### **BUSINESS IMPACT STATEMENT**

N/A

6. **SUBJECT: ADMINISTRATIVE ITEM:  
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:  
ADOPT AN ORDINANCE AMENDING TITLE 7, DIVISION 3 AND  
AMENDING TITLE 4, DIVISION 2, CHAPTER 1 OF THE SAN DIEGO  
COUNTY CODE OF REGULATORY ORDINANCES, RELATING TO  
UNAUTHORIZED CAMPING AND PROTECTION OF OPEN SPACE  
AND PUBLIC WORKS INFRASTRUCTURE (5/6/2025 - First Reading;  
5/20/25- Second Reading unless ordinance is modified on second reading)  
(DISTRICTS: ALL)**

#### **OVERVIEW**

On May 6, 2025 (19), the Board of Supervisors took action to further consider and adopt the Ordinance on May 20, 2025.

On March 11, 2025 (13), staff presented options to the Board of Supervisors (Board) to enhance the current County of San Diego (County) Ordinance (County Regulatory Code Section 73.108) to address Unauthorized Camping in the Unincorporated Area. The options included components that address fire risk, adding protections to additional areas, and formalizing

encampment abatement practices. Based on direction from the Board, the following enhancements will be included to amend the County’s current ordinance relating to Unauthorized Camping and Protection of Open Space and Public Works infrastructure:

- Enhancement A: Add provisions related to fire risk.
- Enhancement B: Add protections in specific areas such as open spaces and Public Works infrastructure.
- Additional Enhancement: Add provision that specifies before enforcement actions occur, a violation must pose an imminent risk of death, serious injury, or spread of wildfire or communicable disease.

Today’s item requests the Board to approve the introduction of an ordinance relating to unauthorized camping and the protection of property owned, leased or managed by the County, including open space and Public Works infrastructure such as culverts, channels, crosswalks, sidewalks, pathways, streets or public rights of way, and airports. If the Board takes action as recommended, then on May 6, 2025, staff recommends the Board adopt the ordinance (second reading). If the proposed ordinance is altered on May 6, 2025, then on that date, a subsequent meeting date will be selected for the ordinance’s adoption.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

Approve the adoption of the Ordinance (second reading):

AN ORDINANCE AMENDING TITLE 7, DIVISION 3 AND AMENDING TITLE 4, DIVISION 2, CHAPTER 1 OF THE SAN DIEGO COUNTY CODE OF REGULATORY ORDINANCES, RELATING TO UNAUTHORIZED CAMPING AND PROTECTION OF OPEN SPACE AND PUBLIC WORKS INFRASTRUCTURE.

## **EQUITY IMPACT STATEMENT**

The proposed Ordinance aims to balance public safety and the rights and dignity of individuals experiencing homelessness. The County has and will continue a ‘services first’ approach which means impacted individuals are first contacted and offered to be connected to available resources including sufficient and appropriate shelter beds. The ordinance would also address fire and environmental degradation risks that could worsen existing inequities faced by the unincorporated communities.

## **SUSTAINABILITY IMPACT STATEMENT**

The recommended actions support the County of San Diego’s Sustainability Goal #4 of protect the health and wellbeing of everyone in the region by addressing fire risk, protecting open space, and Public Works facilities from the negative impacts of encampments in the unincorporated area.

## **FISCAL IMPACT**

There is no fiscal impact associated with this item’s recommendation. There will be no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

7. **SUBJECT: GENERAL SERVICES - APPROVE LEASE FOR THE HEALTH AND HUMAN SERVICES AGENCY, LEMON GROVE FAMILY RESOURCE CENTER, AND NOTICE OF EXEMPTION (DISTRICT: 4)**

**OVERVIEW**

The Health and Human Services Agency (HHSA) Lemon Grove Family Resource Center (FRC) has operated out of a building located at 7065 Broadway in the City of Lemon Grove since 1990. On September 25, 2018 (08), the Board of Supervisors (Board) approved the most recent lease agreement, which was amended on November 7, 2023 (18). The lease agreement expires on November 30, 2025. The building was recently acquired by a health care provider who plans to occupy the building and HHSA has been advised that the lease will not be renewed. The new lessor has agreed to allow HHSA to remain in the building for several months past expiration if necessary.

The Department of General Services (DGS) has negotiated a lease to relocate the FRC to a building located at 3285 Lemon Grove Avenue in the City of Lemon Grove. The building is approximately 7,600 square feet and the proposed lease term is ten years with two consecutive options to extend for five years each. Today's request is for Board of Supervisors approval of the lease agreement.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

1. Find the proposed lease for the Lemon Grove Family Resource Center is exempt from the California Environmental Quality Act (CEQA) Guidelines pursuant to State CEQA Guidelines Section 15303.
2. Approve and authorize the Director, Department of General Services, to execute the proposed lease for the Lemon Grove Family Resource Center at 3285 Lemon Grove Avenue, Lemon Grove.

**EQUITY IMPACT STATEMENT**

It is anticipated that the proposed lease for the Health and Human Services Agency will have a positive impact on the community by ensuring access for all through a fully optimized health and social service delivery system.

**SUSTAINABILITY IMPACT STATEMENT**

Implementing effective sustainability objectives is crucial to ensuring safe and healthy communities and contributing to the overall success of the region. The approval of the lease is appropriate as it supports the County's Strategic Initiative of Sustainability to ensure the capability to respond to immediate needs for individuals, families, and the region. In addition, the proposed lease for the Health and Human Services Agency reduces their footprint by over 32,000 square feet. The smaller footprint translates to cost savings, less environmental impact, and a reduction in energy consumption.

**FISCAL IMPACT**

Funds for this request are included in the Fiscal Year (FY) 2025-2026 CAO Recommended Operational Plan for the Health and Human Services Agency (HHSA). If approved, this request will result in estimated costs and revenue of \$270,233 in FY 2025-2026 based on a lease

commencement date of February 1, 2026, with a 3% annual rent adjustment to go into effect February 1, 2027. Funds for the remaining contract term and for each option year (if exercised) will be included in future years' operational plans for HHSA. The funding sources are Social Services Administrative Revenue, Realignment and existing General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

### **8. SUBJECT: GENERAL SERVICES - APPROVE LICENSE AGREEMENTS WITH SAN DIEGO UNIFIED SCHOOL DISTRICT, AND NOTICES OF EXEMPTION (DISTRICT: 4)**

#### **OVERVIEW**

On September 18, 2001 (6) and September 30, 2003 (4) the Board of Supervisors (Board) approved ground leases between the San Diego Unified School District (SDUSD) and the County of San Diego (County) and corresponding operating agreements between County and YMCA of San Diego County (YMCA) for the construction and operation of a skate park at Whittier School and a roller hockey rink at Clairemont High School. Since SDUSD was unable to lease to YMCA for less than fair market rent, which would have made both projects uneconomical, the land was ground leased to the County for nominal rent. County then subleased the land via operating agreements to YMCA for nominal rent. YMCA continues to operate and maintain the skate park and the roller hockey rink, which has been converted to a soccer arena. The ground leases and operating agreements have since expired and have been on holdover, which has allowed them to continue month-to-month as new agreements were negotiated between all parties.

Staff from the Department of General Services have negotiated new license agreements with SDUSD that will replace the expired ground leases. The license agreements will allow County to enter into new operating agreements with YMCA for the operation of the skate park and soccer arena, which the Director of General Services has administrative authority to execute. Today's request is for Board approval of the license agreements between SDUSD and County.

#### **RECOMMENDATION(S)**

##### **CHIEF ADMINISTRATIVE OFFICER**

1. Find the proposed license agreement for the Whittier School skate park is exempt from the California Environmental Quality Act (CEQA) Guidelines, pursuant to CEQA Guidelines Section 15301.
2. Find the proposed license agreement for the Clairemont High School soccer arena is exempt from the California Environmental Quality Act (CEQA) Guidelines, pursuant to CEQA Guidelines Section 15301.
3. Approve and authorize the Director, Department of General Services, to execute the proposed license agreement with the San Diego Unified School District for the Whittier School skate park.

4. Approve and authorize the Director, Department of General Services, to execute the proposed license agreement with the San Diego Unified School District for the Clairemont High School soccer arena.

#### **EQUITY IMPACT STATEMENT**

It is anticipated that the proposed license agreements for the Whittier School skate park and the Clairemont High School soccer arena will have a positive impact on the community by providing recreational opportunities in a centrally located area.

#### **SUSTAINABILITY IMPACT STATEMENT**

Implementing effective sustainability objectives are crucial to ensuring safe and healthy communities and contributing to the overall success of the region. The approval of these licenses is appropriate as it supports the County's Strategic Initiative of Sustainability to ensure the capability to respond to the needs of individuals, families, and the region.

#### **FISCAL IMPACT**

There is no fiscal impact associated with this action to consider the Board approval of the license agreements between San Diego Unified School District (SDUSD) and County of San Diego (County). The total consideration for the licenses is the mutual benefit of establishing recreational facilities that serve the public. There will be no change in net General Fund cost and no additional staff years.

#### **BUSINESS IMPACT STATEMENT**

N/A

9. **SUBJECT: REQUEST FOR AN ACTUARIAL ANALYSIS FROM THE SAN DIEGO COUNTY EMPLOYEES RETIREMENT ASSOCIATION BOARD OF TRUSTEES AND PREPARATION OF A DRAFT IMPLEMENTATION ORDINANCE FOR A DEFERRED RETIREMENT OPTION PROGRAM (DISTRICTS: ALL)**

#### **OVERVIEW**

A Deferred Retirement Option Plan (DROP) is a retirement benefit that allows employees to continue employment (earn wages) while simultaneously initiating distributions of pension benefit payments which are set aside in a notional account for the employee upon retirement. Pursuant to Government Code only safety employees can participate in DROP.

Any County of San Diego (County) DROP must be developed and implemented per the Government Code (GC), specifically the County Employees Retirement Law of 1937 (CERL). Cost neutrality of a DROP is required by CERL, which provides that a cost neutral DROP will not have a significant negative financial impact on the members, employer, or the retirement system. A proposed DROP would be cost neutral if there are no anticipated increases in employer contributions to the retirement system, the actuarial accrued liability of the retirement fund, or the present value of retirement benefits, and it will not decrease the present value of benefits by more than 3%.

On December 5, 2023 (32), the Board of Supervisors (Board) directed the Chief Administrative Officer (CAO) to work with an actuarial consultant to provide cost neutral options for a DROP for County safety members, that are consistent with CERL, and report back to the Board with results of the analysis in 12 months. The County retained the actuarial firm Foster & Foster to perform the necessary analysis and subsequently updated the Board through several memoranda.

On January 25, 2025, the Board directed discussions in consideration of a DROP, with its labor negotiators and various organizations representing safety employees. These conversations, including the possibility of implementing a DROP, have successfully concluded. The negotiated DROP option for safety employees is reflected in Attachment A, the Letters of Understanding (LOUs) between the County and various safety employee representative organizations, dated May 5, 2025. While Attachment A reflects what has been negotiated, the implementation of a DROP requires adoption by the Board by ordinance, and this adoption may only occur upon the determination by an actuarial analysis that the program will be cost neutral.

To prepare for the Board's consideration of a DROP, and to comply with Government Code regarding the required actuarial analysis to confirm cost neutrality as required by CERL, today's action recommends that the CAO request the Board of Trustees of the San Diego County Employees Retirement Association (SDCERA) to complete this actuarial analysis of the DROP option that has been successfully negotiated and to prepare a draft implementation ordinance. The County's future implementation of any DROP depends upon successful determination by SDCERA's actuary of cost neutrality as required by CERL, prior to Board adoption of an ordinance implementing a DROP.

If approved, the CAO will contact SDCERA to request the actuarial analysis be performed pursuant to GC Section 31770.4 as well as begin preparation of a draft implementation ordinance for the Board's consideration of whether or not to implement a DROP and in the event of a cost neutrality determination by SDCERA, and report back to the Board.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Direct the Chief Administrative Officer to prepare a draft implementation ordinance of the Deferred Retirement Option Program (DROP) that has been preliminarily projected to be cost neutral and successfully negotiated as described in the Letters of Understanding between the County and various labor organizations dated May 5, 2025 (LOUs, attached as Attachment A), and to request that the Board of Trustees of the San Diego County Employees Retirement Association (SDCERA) cause the required actuarial analysis of this DROP option, pursuant to Government Code Section 31770.4.
2. Direct the Chief Administrative Officer to report back to the Board within 150 days with the status of SDCERA's actuarial analysis and, if the result of the actuarial analysis is that the DROP reflected in LOUs is cost neutral, provide a draft implementation ordinance for the Board's consideration.

## **EQUITY IMPACT STATEMENT**

The County provides retirement benefits to attract and retain employees, including safety. Retirement benefits support a broad community of diverse employees and retirees, providing long-term financial support well after active employment with the County concludes.

## **SUSTAINABILITY IMPACT STATEMENT**

Retirement benefits help ensure the County can compete to attract and retain an appropriately sized, skilled and diverse workforce to design and implement policies, programs and services that ensure equitable and sustainable opportunities.

## **FISCAL IMPACT**

There is no fiscal impact associated with requesting SDCERA to complete an actuarial analysis. There will be no change in net General Fund cost and no additional staff years. There may be fiscal impacts associated with future related recommendations for a DROP which staff would return to the Board for consideration and approval.

While implementing a DROP must be determined cost neutral to the retirement fund by SDCERA, if implemented there would be other costs related to administration of the program, growth in payroll and future impacts on the County's retirement contributions that are not included in this determination of cost neutrality. A funding source for these additional costs would have to be identified if a DROP is implemented, which staff would return to the Board for consideration and approval. A funding source for these additional costs would have to be identified if a DROP is implemented, would require reallocation of existing funding, and for which staff would return to the Board for consideration and approval.

## **BUSINESS IMPACT STATEMENT**

N/A

### **10. SUBJECT: APPOINTMENTS: VARIOUS (DISTRICTS: ALL)**

#### **OVERVIEW**

These appointments are in accordance with applicable Board Policy A-74, "Citizen Participation in County Boards, Commissions and Committees," and Board Policy A-77, "Appointments to Fill Vacancies and Cancellation of Election where Insufficient Nominations Filed Prior to Uniform District Election and Citizen Planning Group Election". Board Policy I-1, "Planning and Sponsor Group Policies and Procedures."

#### **RECOMMENDATION(S)**

##### **SUPERVISOR JOEL ANDERSON**

Appoint Joanne Branch to CREST/DEHESA/GRANITE HILLS/HARBISON CANYON COMMUNITY PLANNING GROUP, Seat 5, for a term to expire January 8, 2029.

Appoint Nathan Morgan to CREST/DEHESA/GRANITE HILLS/HARBISON CANYON COMMUNITY PLANNING GROUP, Seat 11, for a term to expire January 8, 2029.

Appoint Joe Breshears to JULIAN HISTORIC DISTRICT ARCHITECTURAL REVIEW BOARD, Seat 1, for a term to expire January 8, 2029

##### **CHIEF ADMINISTRATIVE OFFICER**

Appoint Samira Hassan to ARTS AND CULTURE COMMISSION, SAN DIEGO COUNTY, Seat 11, for a term to expire May 20, 2027.

Appoint Nadia Reyes to ARTS AND CULTURE COMMISSION, SAN DIEGO COUNTY, Seat 12, for a term to expire May 20, 2027.

Appoint Annaleece Wakefield to ARTS AND CULTURE COMMISSION, SAN DIEGO COUNTY, Seat 13, for a term to expire May 20, 2027.

#### **EQUITY IMPACT STATEMENT**

County government includes standing and special citizen boards, commissions, committees, and task forces formed to advise the Board of Supervisors and County staff on issues and policy and to serve as links to the community. Boards, commissions, and committees provide an inter-relationship between the residents and the government of the County. The nominations in this Board Letter enable the County of San Diego to provide individual residents the opportunity to impart valuable insight and input into the operation of the government.

#### **SUSTAINABILITY IMPACT STATEMENT**

The County of San Diego has over one hundred boards, commissions, committees, and task forces that serve as voice in the County government. Advisory bodies are an essential role in resident engagement that allow citizens to participate on issues relating to the welfare and quality of life in the County. They are fundamental to the County of San Diego's ability to navigate complex and dynamic policy challenges, are a conduit to the County Bureaucracy, and a broker to community voice. This board letter supports the County of San Diego Sustainability Goal No.1 by "encourage[ing] people and diverse stakeholders to partner and participate in decisions that impact their lives and communities."

#### **FISCAL IMPACT**

N/A

#### **BUSINESS IMPACT STATEMENT**

N/A

### **11. SUBJECT: COMMUNICATIONS RECEIVED (DISTRICTS: ALL)**

#### **OVERVIEW**

Board Policy A-72, Board of Supervisors Agenda and Related Process, authorizes the Clerk of the Board to prepare a Communications Received for Board of Supervisors' Official Records. Routine informational reports, which need to be brought to the attention of the Board of Supervisors yet not requiring action, are listed on this document. Communications Received documents are on file in the Office of the Clerk of the Board.

#### **RECOMMENDATION(S)**

##### **CHIEF ADMINISTRATIVE OFFICER**

Note and file.

#### **EQUITY IMPACT STATEMENT**

N/A



## **SUSTAINABILITY STATEMENT**

This board letter is a list of documents received by the Clerk of the Board of Supervisors and/or Board of Supervisors from other entities, other county departments, the public, and internal documents presented to the Clerk of the Board of Supervisors or the Board of Supervisors. This contributes to the overall sustainability of the county by engaging the community in meaningful ways and promote an environment that provides equitable access opportunities for public engagement.

## **FISCAL IMPACT**

N/A

## **BUSINESS IMPACT STATEMENT**

N/A

- 12. SUBJECT: RECEIVE UPDATE ON THE ALTERNATIVES TO INCARCERATION WORK PLAN, APPROVAL IN PRINCIPLE TO LEASE SPACE FOR A RESOURCE AND REENTRY HUB, AND AUTHORITY FOR FUTURE ATI-RELATED GRANTS (DISTRICTS: ALL)**

## **OVERVIEW**

The Board of Supervisors (Board) initiated Alternatives to Incarceration (ATI) on October 19, 2021 (3), directing data collection, analysis, best practice review, and stakeholder engagement to develop recommendations for County actions and investments in treatment and supportive services to reduce jail use for individuals who did not pose a public safety threat. Staff have returned periodically to the Board to provide updates on the ATI work plan received by the Board on May 23, 2023 (20). Since then, the Board directed the development of additional ATI actions related to transportation, care coordination and housing services for individuals released from County jails on December 10, 2024 (1).

ATI is a collaborative approach aimed at reducing justice involvement and jail use for people who do not pose a public safety threat through effective, equitable and accessible community-based supportive services, and systemic efforts to connect justice-involved individuals to the help they need. ATI programs are expected to reduce initial or future arrests and incarceration while increasing equity, health, and self-sufficiency. Partners in ATI include County and City of San Diego health and justice departments, the Office of Equity and Racial Justice, the Office of Labor Standards and Enforcement, the Office of Evaluation, Performance, and Analytics, and community partners representing diverse perspectives.

Today's recommendations include receiving an update on the initial ATI work plan actions, evaluation and plans for new ATI actions, and authorizing a real estate search and lease negotiations for a Resource and Reentry Hub. Today's actions would also support identifying and leveraging grant funding to support ATI programs by waiving Board Policy B-29 and authorizing the Deputy Chief Administrative Officer (DCAO) for PSG, or the HHSA director, through June 30, 2030, to apply for grant funding that supports ATI in the areas of prevention, diversion and reentry programs.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Receive a presentation on Alternatives to Incarceration (ATI) work plan, including updates on the ATI work plan, new planned and proposed ATI actions, and ATI evaluation.
2. Approve actions related to siting a Resource and Reentry Hub (the Hub):
  - a. Find that the proposed action is not an approval of a project as defined by the California Environmental Quality Act (CEQA) pursuant to Section 15378 (b)(5) of the State CEQA guidelines.
  - b. Approve in principle the lease of approximately 6,000-square-feet of office space in the central San Diego region for the Hub.
  - c. Authorize the Director, Department of General Services, to conduct a site search, negotiate a lease, and upon successful negotiations, return to the Board for approval of the lease agreement.
3. Waive Board Policy B-29, Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery, which requires prior approval of grant applications and full cost recovery for grants, and authorize the Deputy Chief Administrative Officer for the Public Safety Group or the Health and Human Services Agency Director, or their designees, through June 30, 2030, to apply for grant funding that supports alternatives to incarceration in the areas of prevention, diversion and reentry programs to provide assistance to justice-impacted individuals, and to execute all required grant documents including any annual extensions, amendments and/or revisions thereto that do not materially impact or alter the services or funding level.

### **EQUITY IMPACT STATEMENT**

Nationally and in San Diego County, arrest and incarceration disproportionately impact people of color and those who are low-income, disabled, experiencing homelessness, and/or have behavioral health needs. San Diego County jail data indicate that Black individuals composed more than 27% of the average daily jail population in 2024, and 44% were Hispanic/Latinx. Additionally, 36% of incarcerated individuals surveyed during the 2024 Jail Point in Time Count reported they were experiencing unsheltered homelessness prior to their current arrest. Approximately, 43% of the current incarcerated population who were experiencing homelessness reported they had previously been in a juvenile detention facility. The Alternatives to Incarceration initiative aims to create equitable pathways to services that reduce justice system contact and episodes of incarceration to advance equity and address systemic disparities in the justice system.

### **SUSTAINABILITY IMPACT STATEMENT**

The actions proposed in today's item contribute to the County of San Diego's Sustainability Goals of engaging the community, providing just and equitable access, and protecting health and well-being. The ongoing Alternatives to Incarceration initiative is intended to positively impact the communities and socioeconomic groups historically burdened by incarceration with better long-term health, well-being, and opportunity. Extensive community engagement through surveys, community listening sessions, and an external Advisory Group including individuals with lived experience is a major component of the initiative.

## **FISCAL IMPACT**

There is no fiscal impact associated with receiving today's updated Alternatives to Incarceration (ATI) plan actions and ATI evaluation. Funding for the new ATI work plan programs (Attachment B) of \$9,533,997 are included in the Fiscal Year 2025-26 CAO Recommended Operational Plan and will be funded with Local Revenue Fund 2011, Public Safety Realignment (Community Corrections Subaccount). Staff will return to the Board as necessary to accept grant awards and to establish appropriations. There is no change in net General Fund costs or staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

**13. SUBJECT: REPORT ON EXISTING COUNTY POLICIES AND PRACTICES REGARDING HOMELESS ENCAMPMENT ABATEMENT AND RECOMMENDATIONS TO IMPROVE THE ABATEMENT PROCESS IN HIGH FIRE-RISK AREAS (DISTRICTS: ALL)**

### **OVERVIEW**

On February 25, 2025 (12), the Board directed the Chief Administrative Officer (CAO) to return in 90 days with: (1) a report on existing County policies and practices regarding the removal of illegal encampments, including emergency removal based on fire risk, and (2) recommendations to improve the encampment removal process. The Board further directed the CAO to identify high fire-risk areas within the County with significant homeless encampments and prioritize these areas for removal and issuance of stay-away orders as appropriate. The Board also directed the CAO to work with other jurisdictions interested in implementing similar measures and to not duplicate efforts previously directed on August 27, 2024 (17), which were reported back on March 11, 2025 (13).

In response to Board direction, the Public Safety Group Executive Office coordinated with multiple County departments, including the Departments of Parks & Recreation (DPR), Planning & Development Services (PDS) and Public Works (DPW), as well as the Finance & General Government Group, Health & Human Services Agency, County Fire, Office of Emergency Services, and Sheriff's Office. This collaborative effort resulted in the development of a comprehensive overview of current policies and practices related to homeless encampment abatement and identification of opportunities to strengthen interdepartmental coordination, improve situational awareness, and enhance operational effectiveness in support of encampment abatement activities, especially as it relates to fire risk.

Today's requested actions are for the Board to receive a report on existing County policies and practices regarding homeless encampment abatement and recommendations to improve abatement processes in high fire-risk areas.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

Receive report on existing County policies and practices regarding homeless encampment abatement and recommendations to improve abatement processes in high fire-risk areas.

## **EQUITY IMPACT STATEMENT**

The 2024 Point-in-Time Count of people experiencing homelessness identified 10,605 individuals who were living on the streets or in shelters throughout San Diego County on one night. Of those, 201 were counted in the unincorporated areas of the county. The County engages people at-risk of or experiencing homelessness, impacted community members, community partners, and other key stakeholders in developing County plans to address homelessness. Their feedback is valued and incorporated into the development of programs. The County has conducted lived experience forums in the North, East, and South Regions to gain valuable information on shaping programs and has implemented regular lived experience feedback questionnaires. Today's proposed actions are designed to strike a balance between protecting public safety and upholding the rights and dignity of individuals experiencing homelessness.

## **SUSTAINABILITY IMPACT STATEMENT**

The recommended actions align with the County of San Diego's Sustainability Goal #4 of safeguarding the health and well-being of all residents by addressing fire risks and mitigating environmental impacts associated with encampments on public and private land within the unincorporated areas.

## **FISCAL IMPACT**

There is no fiscal impact associated with today's recommendations to receive a report on existing County policies and practices regarding homeless encampment abatement and opportunities to improve abatement processes in high fire-risk areas. Staff will return to the Board for authorization and approval of funding source(s) for any future related actions with a fiscal impact. There will be no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

- 14. SUBJECT: REALLOCATION OF WILLOW RECREATIONAL VEHICLE PARKING SITE FUNDS TO THE TROY STREET SLEEPING CABINS AND REGIONAL HOMELESS ASSISTANCE PROGRAM (DISTRICTS: ALL)**

## **OVERVIEW**

On March 12, 2024 (18), the San Diego County Board of Supervisors approved the design and development of the Willow Recreational Vehicle (RV) Senior and Family Parking Project in the unincorporated Lakeside community. The site was intended to provide 17 RV parking spaces with on-site case management and housing navigation services for individuals experiencing homelessness. However, the project was paused on August 27, 2024 (16) pending further review as part of the County's forthcoming Enterprise-wide Assessment of Homeless Services Report.

Approximately \$4.9 million was allocated for the Willow RV site through the American Rescue Plan Act (ARPA) Framework. Prior to the project being put on pause, \$531,432 was expended on site design, assessment, and permitting, leaving a balance of \$4,368,568, of which \$4,256,966 is currently encumbered in a Major Maintenance Capital Project account. Today's item proposes reallocating a portion of the remaining funds towards two high-impact programs: \$3.5 million

for approximately one year of operations at the Troy Street Sleeping Cabins in Lemon Grove, and \$868,568 to the Regional Homeless Assistance Program (RHAP) for continued emergency housing services.

RHAP has been successful in exiting individuals into permanent housing and annually serves hundreds of people. RHAP's current ARPA Framework funds are expected to be exhausted early in Fiscal Year (FY) 2026-27, making today's item urgent for this program's continuation. This loss of funding would risk displacing dozens of individuals each night and halting the momentum RHAP has built in its mission to reduce homelessness through compassionate measures.

The Troy Street Sleeping Cabins project is expected to establish 60 cabins that will serve an estimated 140 individuals annually. This program will provide full wraparound services onsite, including case management, housing navigation, transportation, connections to social service programs, meals, hygiene facilities and more.

If approved, these additional funds will help support ongoing operations of the Troy Street Sleeping Cabins and RHAP programs in service to our region's unhoused population. This program will play a vital role in addressing homelessness by combining immediate shelter with support services that help individuals stabilize and transition out of homelessness. These programs provide critical, person-centered emergency housing options for individuals experiencing homelessness, especially in unincorporated areas. This reallocation ensures continued progress toward the County's Framework for Ending Homelessness by focusing on proven, scalable solutions.

#### **RECOMMENDATION(S)**

##### **SUPERVISOR JOEL ANDERSON AND SUPERVISOR MONICA MONTGOMERY STEPPE**

1. Approve the reallocation of \$4,368,568 from the balance initially allocated in the American Rescue Plan Act Framework for one-time Willow Road RV Parking Site costs, \$4,256,966 of which is in Major Maintenance Capital Project 1026799, Willow Road Recreational Vehicle Senior and Family Parking, to the Troy Street Sleeping Cabins operations for \$3.5 million and the Regional Homeless Assistance Program for \$868,568.
2. Cancel appropriations of \$4,256,966 from the Major Maintenance Capital Project 1026799, Willow Road Recreational Vehicle Senior and Family Parking, based on Operating Transfer from the General Fund.
3. Authorize the Deputy Chief Administrative Officer of the Health and Human Services Agency or designee, to apply for future funding opportunities that support maintaining existing RHAP capacity.

#### **EQUITY IMPACT STATEMENT**

Between 2022 to 2023, San Diego County saw a 20% increase in homelessness. Furthermore, data from the Homeless Management Information System (October 2022 to September 2023) published by the Regional Task Force on Homelessness found that, on average, for every 10 persons that find housing, 16 new persons experience homelessness. The 2024 Point-in-Time Count of people experiencing homelessness identified 10,605 individuals who were living on the

streets or in shelters throughout San Diego County on one night. Of those, 201 were counted in the unincorporated areas of the county. In Fiscal Year (FY) 2023-24, 526 households were served by RHAP, of which 44% were male, 56% were female, 29% were living with a disability, 8% were African American, 3% were American Indian, and 21% were Hispanic/Latino. A similar population is expected to be served on the future Troy Street Sleeping Cabins site.

Funding the sleeping cabins would directly address the most urgent needs of vulnerable subgroups within the unsheltered population. The sleeping cabins will provide a low-barrier, dignified non-congregate shelter option to support older adults, women, veterans, and those experiencing chronic homelessness. By offering private and secure spaces with supportive services, sleeping cabins create safer environments that can be tailored to the diverse needs of these populations, helping to reduce disparities in access to shelter and stabilize those most at risk. This approach not only meets immediate survival needs but also serves as a stepping stone toward long-term housing solutions, aligning with principles of equity and inclusive care.

#### **SUSTAINABILITY IMPACT STATEMENT**

N/A

#### **FISCAL IMPACT**

Funds for these requests are included in the Fiscal Year 2024-25 Operational Plan for the Health and Human Services Agency based on existing available General Purpose Revenue through the ARPA framework originally allocated to the Willow Road RV Senior and Family Parking project. If approved, this request would result in costs and revenue of \$3,500,000 for the Troy Street Sleeping Cabins operations and \$868,568 for RHAP. There will be no change in net General Fund costs and no additional staff years.

#### **BUSINESS IMPACT STATEMENT**

N/A

- 15. SUBJECT: SUPPORTING SAN DIEGO CHILDREN AND FAMILIES THROUGH SUPPLEMENTAL FUNDING FOR HEALTHY DEVELOPMENT SERVICES (DISTRICTS: ALL)**

#### **OVERVIEW**

The First 5 Commission of San Diego was established by the California Children and Families Act (Proposition 10), passed by California voters in November 1998. This statewide Proposition imposed an additional tax on tobacco products. The revenue generated from the tax is used to fund programs and activities that promote early childhood development from the prenatal stage through age five. The First 5 Commission of San Diego is responsible for implementing the California Children and Families Act in San Diego County.

In 2006, Healthy Development Services (HDS) was created and funded by the First 5 Commission of San Diego. HDS was created to address service gaps for children with developmental concerns and behavioral issues. It is a comprehensive system of developmental and behavioral services for San Diego County's young children whose challenges are not severe enough to qualify them for existing early intervention services. HDS created new treatment services for children with mild to moderate needs, providing help for children who otherwise

would not receive care, and bridging crucial gaps in developmental care for traditionally underserved families.

HDS treatments focus on both the child and the caregiver. Caregivers are key partners and are given tools and support to enrich their child's development. Due to declining revenue from Proposition 10, the HDS program is facing a proposed budget reduction of \$4.3 million dollars for this upcoming 2025-26 fiscal year. Reductions to HDS Services will result in children and families facing avoidable challenges and stressors due to untreated developmental and behavioral delays. Community partners are already overburdened and will be further stressed by the HDS proposed budget cuts and access to care will become limited.

Since 2006, HDS has served over 352,800 San Diego children as well as their families and caregivers. Supporting the whole family is essential to success as parents and caregivers are the agents of change for their children. Today's Board action provides the opportunity for our region's children and families to continue receiving these vital services while long-term funding strategies continue to be explored for First 5 San Diego programming.

### **RECOMMENDATION(S)**

#### **SUPERVISOR MONICA MONTGOMERY STEPPE**

Establish appropriations of \$4,300,000 in the Tobacco Securitization Special Revenue Fund (12580), Operating Transfer Out, to fund First 5 Commission of San Diego for the Healthy Development Services program based on the available fund balance from the Tobacco Securitization Special Revenue Fund; and establish appropriations of \$4,300,000 in the Health and Human Services Agency, Services and Supplies, based on Operating Transfer In from the Tobacco Securitization Special Revenue Fund, to support the cost for First 5 program. This will create Proposition 10 funding capacity to avoid anticipated budget reductions for the Healthy Development Services program in Fiscal Year 2025-26. **(4 VOTES)**

### **EQUITY IMPACT STATEMENT**

Children and adults with developmental delays and behavioral health conditions face a wide range of social inequities that hinder their access to resources and negatively impact their quality of life. Social stigma and deficient support systems create barriers to optimal educational attainment, employment opportunities, and healthcare access. This ultimately results in negative social outcomes, including higher rates of poverty, unemployment, housing insecurity, incarceration, and disease risk. HDS plays a vital role in identifying and working to address mild to moderate developmental and behavioral delays in children birth to five years of age. By focusing on early intervention, HDS helps get children back on track in meeting their developmental milestones and prevent mild to moderate delays from becoming severe delays that persist into adulthood and perpetuate associated negative social outcomes.

### **SUSTAINABILITY IMPACT STATEMENT**

With the adoption of this recommendation, the County of San Diego will support Sustainability Goal #2 to provide just and equitable access to services and resources, and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These actions will improve access to critical developmental screening and care services for children with mild to moderate developmental and behavioral delays and their caregivers. Access to these services will help address the needs of vulnerable children and families in the County of San Diego.

## **FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year (FY) 2024-25 Operational Plan in Health and Human Services Agency (HHSA) for the First 5 Commission. If approved, this request will result in costs and revenue of \$4,300,000 in FY 2024-25 for HHSA to support the Healthy Development Services (HDS) program under First 5. The proposed funding source is the Tobacco Securitization Fund (TSF) revenue. This will create Proposition 10 funding capacity in First 5 to avoid anticipated budget reductions for the HDS program in Fiscal Year 2025-26. There will be no change in net General Fund costs and no additional staff years.

The TSF was established for the use of amounts received related to the securitization of tobacco settlement revenue due to the County of San Diego. This funding source is to be used for health-based program services and is anticipated to provide funding for these programs through Fiscal Year 2032-33, pending market conditions and the resulting return of the TSF. This additional draw on the TSF should not materially impact the life of the TSF, though may push forward the date funds are exhausted by a few months.

## **BUSINESS IMPACT STATEMENT**

N/A

- 16. SUBJECT: FULFILLING COUNTY HOMELESSNESS COMMITMENTS BY AMENDING THE CASA MARIPOSA DOMESTIC VIOLENCE SHELTER AGREEMENT AND CLEARING THE CITY'S PATH TO KEEP THE ROSECRANS HOMELESS SHELTER OPEN AND WAIVE BOARD POLICY A-72 (DISTRICTS: ALL)**

## **OVERVIEW**

Since 2021, the County of San Diego has strategically invested its American Rescue Plan Act (ARPA) funding to expand shelter capacity, protect vulnerable residents, and support regional partnerships to address homelessness. This item continues that approach by sustaining operations at the 160-bed Casa Mariposa Domestic Violence (DV) shelter and advancing a time-sensitive solution to preserve operations at the 150-bed Rosecrans Shelter, which now faces potential closure following the City of San Diego's withdrawal of future operational funding.

On April 4, 2023 (Item 27), the Board of Supervisors authorized the Chief Administrative Officer to enter into a \$6.2 million ARPA subrecipient agreement with the City of San Diego to fund capital improvements and up to two years of operations at the Casa Mariposa DV shelter. The agreement was structured as a one-time County investment to help the City launch the shelter, with the agreement that the City would identify ongoing operational funding after the two-year period.

The full grant amount was disbursed to the City on January 29, 2024, and the shelter opened in April 2024. Based on expenditure information submitted by the City, the Casa Mariposa DV shelter is currently operating at a cost of approximately \$200,000 per month. Based on actual operations costs, it is estimated that the City will spend about \$4.7 million on operations and \$263,000 on capital improvements, leaving approximately \$1.2 million in unspent ARPA funds after the two-year County funds commitment for operations.



This item proposes to extend the grant term through June 30, 2026 - providing the full two years of operations while also adding two additional months of County support beyond the original commitment. This brief extension is intended to smooth the City's transition to long-term operational funding and support stability during its FY 2026 budget process. After this period, the City would be expected to fund ongoing operations as agreed.

As outlined in the original grant agreement, any unspent funds at the end of the two-year term is to be returned to the County. With this extension, the projected unspent balance is reduced to approximately \$800,000.

This item proposes to repurpose those funds to help fund utility infrastructure improvements at the 150-bed Rosecrans Shelter, located on County-owned land in the Midway area. Since its launch in March 2022, the shelter has been supported through a three-way partnership between the County, the City of San Diego, and the Lucky Duck Foundation. The County provided the land, site preparation, behavioral health support services, and ongoing utilities services; the City committed to shelter operations; and Lucky Duck contributed the shelter structure.

The original agreement anticipated that the adjacent County Health Services Complex (HSC) would be demolished - a project now moving forward. Because the shelter currently relies on the HSC utility system, new utility infrastructure must be established for Rosecrans to remain operational. The total cost is estimated between \$1 million and \$2 million, with further analysis required by City engineers in partnership with the County Department of General Services. The County is continuing to cover ongoing utility costs, currently estimated at \$9,500 per month.

The County has offered to amend and extend its partnership at Rosecrans for up to four additional years, including continued use of the land and behavioral health support services. However, in April 2025, the City notified the County it would be withdrawing from the agreement, citing concerns about infrastructure and future operating costs. Funding for shelter operations has since been removed from the City's draft FY 2026 budget, and the shelter provider has been instructed to stop new intakes.

The proposed infrastructure investment is contingent on a new agreement with the City of San Diego committing to continue Rosecrans operations for at least four additional years. Repurposing the projected \$800,000 in unspent ARPA funds would ensure those dollars are used to support continued shelter operations. It is best to shift these funds now in order not to risk any underspending of federal ARPA dollars.

Together, these actions reflect the County's continued commitment to responsible ARPA stewardship, regional shelter partnerships, and preservation of critical housing and services at two key sites within the City of San Diego.

## **RECOMMENDATION(S)**

### **VICE-CHAIR TERRA LAWSON-REMER**

1. Waive Board Policy A-72 Agenda and Related Process, Section 2.C.2.ii., which establishes required timelines for review when preparing a Board Letter.

2. Extend the operations funding and timeline for the City of San Diego's 160-bed Casa Mariposa Domestic Violence Shelter to fulfill the County's original commitment and provide additional runway through the City's fiscal year, by authorizing the Chief Administrative Officer to amend the existing subrecipient grant agreement with the City to a maximum amount of \$5.4 million and extend the grant agreement term through June 30, 2026. This extension shall be conditioned on the City providing a report detailing progress toward securing long-term operational funding, as originally intended.
3. Direct the Chief Administrative Officer to report back to the Board with key outcomes and lessons learned from the County's two-year operational funding model at the Casa Mariposa DV shelter site.
4. Reaffirm the County's commitment to the joint City-County 150-bed Rosecrans Shelter by contributing to the utility infrastructure construction and ongoing utility costs needed to ensure continued utility access during adjacent construction. Authorize the Chief Administrative Officer to reallocate up to \$800,000 in projected excess ARPA Framework funds from the balance initially allocated for the Casa Mariposa DV shelter agreement - funds that must be expended under federal deadlines or returned - to create local funds capacity in the ARPA Framework to partially fund the one-time infrastructure improvements required to relocate utility connections at the Rosecrans Shelter site. The total cost is currently estimated to be between \$1-\$2 million and will require further analysis by City engineers in coordination with the County's Department of General Services. This action is contingent upon the execution of an amendment to the existing Memorandum of Agreement with the City of San Diego that includes a commitment by the City to continue funding operations at the Rosecrans Shelter for a minimum of four additional years.

### **EQUITY IMPACT STATEMENT**

The recommended actions support County efforts to reduce disparities in access to shelter and safety for populations at heightened risk of homelessness and violence. The Casa Mariposa DV shelter serves survivors of domestic violence, human trafficking, and sexual assault - communities disproportionately impacted by systemic barriers to housing, healthcare, and legal protections. The Rosecrans Shelter provides critical stabilization for individuals experiencing homelessness, many of whom face compounding behavioral health and economic challenges. Sustaining operations at both sites helps advance the County's equity goals by preserving services for vulnerable residents and ensuring continued access to supportive care.

### **SUSTAINABILITY IMPACT STATEMENT**

The recommended actions support the continued use of existing infrastructure to provide emergency shelter services without the need for new development or construction. Repurposing unspent ARPA funds to upgrade utility access at the Rosecrans Shelter promotes resource efficiency and helps avoid disruption of services. In addition, demolition of the Health Services Complex will allow for future redevelopment of the site to expand behavioral health care, consistent with long-term County sustainability and health infrastructure goals.

### **FISCAL IMPACT**

There is no fiscal impact associated with Recommendations 1 and 3.

Funds for Recommendation 2 were previously included in the Fiscal Year 2023-24 Operational Plan in the Health and Human Services Agency (HHSA) and previously disbursed to the City. If approved, this action will extend the expenditure period for the existing subrecipient agreement with the City of San Diego for the Casa Mariposa DV Shelter through June 30, 2026, resulting in an estimated total spending of \$5.4 million for the Casa Mariposa Domestic Violence Shelter under the ARPA Framework and no additional costs to the County. The revenue source would be federal funding allocated through the ARPA Framework with a projected remaining balance of \$800,000 of the \$6.2 million initially allocated under the Framework. There would be no change in net General Fund cost and no additional staff years.

Funds for the actions requested in Recommendation 4 would be provided by redirecting the projected remaining amount of \$800,000 from the Casa Mariposa DV shelter to free up local funds in the County's ARPA framework. If approved this request would result in costs and revenue of up to \$800,000 to partially support one-time utility infrastructure costs at the Rosecrans Shelter. The revenue source would be existing General Purpose Revenue redirected through the ARPA Framework. There will be no change in net General Fund cost and no additional staff years. Total costs are estimated at \$1-2 million, the balance of which would be identified through joint efforts by the City and County to explore philanthropy and other outside funding sources.

#### **BUSINESS IMPACT STATEMENT**

N/A

17. **SUBJECT: AUTHORIZE COMPETITIVE SOLICITATIONS, SINGLE SOURCE PROCUREMENTS, AMENDMENT TO EXTEND AN EXISTING CONTRACT, AND AGREEMENTS WITH CALIFORNIA COUNTIES FOR RECIPROCAL YOUTH PLACEMENT (DISTRICTS: ALL)**

#### **OVERVIEW**

The County of San Diego (County) Health and Human Services Agency, Behavioral Health Services provides a comprehensive array of mental health and substance use services to people of all ages. These services are delivered through County-operated programs and contracts with community service providers. Coordinated services are supported through review of electronic health record data and data archives. These services support some the region's most vulnerable populations, including individuals who are experiencing homelessness, individuals with justice involvement, and children and youth with complex behavioral health conditions.

If approved, today's actions would authorize competitive solicitations, single source procurements, an amendment to extend an existing contract, and authorize agreements with California counties as necessary to provide the fiscal mechanism for reciprocal placement of foster youth between counties.

Today's actions would support the continuation of critical work to advance the behavioral health continuum of care throughout San Diego County. In doing so, these actions would advance the County's vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our

ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by upholding practices that align with community priorities and improving transparency and trust while maintaining good fiscal management.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. In accordance with Section 401, Article XXIII of the County Administrative Code, approve and authorize the Director, Department of Purchasing and Contracting, to issue competitive solicitations for each of the behavioral health services listed below, and upon successful negotiations and determination of a fair and reasonable price, award contracts for an Initial Term of up to one year, with four 1-year Options, and up to an additional six months, if needed; and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
  - a. Adult Drug Court and Re-entry Court
  - b. Assertive Community Treatment Services
    - i. Assertive Community Treatment for Adults Served by Assisted Outpatient Treatment and Community Assistance, Recovery, and Empowerment Programs
    - ii. Assertive Community Treatment for Adults Discharged from Long Term Care
  - c. Independent Living Association and Recovery Residence Association
  - d. Biopsychosocial Rehabilitation Services
  - e. KidSTART Clinic and Caregiver Wellness Program
  - f. Sexual Treatment Education and Prevention Services
  - g. Substance Use Disorder Teen Recovery Centers
    - i. Substance Use Disorder Outpatient Teen Recovery Centers
    - ii. Substance Use Disorder Intensive Outpatient Teen Recovery Centers
  - h. Therapeutic Behavioral Services
  - i. Intensive Case Management Wraparound Services
  - j. Clubhouse Services
  - k. Adult Substance Use Disorder Residential Treatment Services
2. In accordance with Section 401, Article XXIII of the County Administrative Code, approve and authorize the Director, Department of Purchasing and Contracting, to issue competitive solicitations for each of the behavioral health services listed below, and upon successful negotiations and determination of a fair and reasonable price, award contracts for an Initial Term of up to one year, with six 1-year Options, and up to an additional six months, if needed; and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
  - a. Mobile Crisis Response Teams
  - b. SchooLink Referral System
3. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations for each of the behavioral health services below and subject to successful negotiations and a determination of a fair and reasonable price, award single source contracts for an Initial Term of up to one year, with four 1-Year Options, and up to an additional six months, if

needed; and to amend the contracts as needed to reflect changes in program funding or service requirements, subject to the availability of funds and the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.

- a. Incredible Years Outpatient Behavioral Health Services Program - Vista Hill Foundation
  - b. Mental Health Services Information System - ELLKAY, LLC
4. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting to amend and extend contract #563618 with Exodus Recovery, Inc. for the Mobile Crisis Response Team in the North Coastal region through June 30, 2026, and up to an additional six months, if needed; subject to the availability of funds; and to amend the contract as required to reflect changes to services and funding allocations, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
5. Approve and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, to execute Memoranda of Agreement and/or Revenue Agreements with California counties as necessary to provide the fiscal mechanism for reciprocal placement of youth in a Group Home, Community Treatment Facility, Crisis Residential Program or Short-Term Residential Therapeutic Program for a term of five years, including amendments thereto that do not materially impact or alter the services or funding level. Additionally, waive Board Policy B-29 requirement for full cost recovery because the funding does not offset all costs due to the 35% local match requirement.

#### **EQUITY IMPACT STATEMENT**

The County of San Diego (County) Health and Human Services Agency, Behavioral Health Services (BHS) serves as the specialty mental health plan for Medi-Cal eligible residents within San Diego County who are experiencing serious mental illness (SMI) or serious emotional disturbance. BHS is also the service delivery system for Medi-Cal eligible residents with substance use care needs. In 2024, nearly one in three residents were eligible for Medi-Cal, with Hispanic and Latino residents having the highest percentage of Medi-Cal eligibility at 44%.

For these Medi-Cal eligible residents who experience SMI or have a substance use care need, BHS offers County-operated and BHS-contracted programs that address the social determinants of health by being accessible, capable of meeting the needs of diverse populations, and culturally responsive, with the intent to equitably distribute services to those most in need. In doing so, BHS strives to reduce behavioral health inequities, identifying needs and designing services in a most impactful and equitable manner, which will yield meaningful outcomes for those served. A comprehensive array of behavioral health services is vital for BHS to continue providing access to treatment and care for populations who are underserved by social and behavioral health resources.

#### **SUSTAINABILITY IMPACT STATEMENT**

Today's actions support the County of San Diego Sustainability Goal #2 to provide just and equitable access to County services and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These goals will be accomplished by providing a wider

availability and range of supportive, inclusive, and stigma-free options to those in need of behavioral health services. Access to a comprehensive continuum of behavioral health services will improve the overall health of communities.

### **FISCAL IMPACT**

Funds for these requests are included in the Fiscal Year (FY) 2024-25 Operational Plan and FY 2025-27 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, today's recommendations will result in approximate costs of \$0.3 million and revenue of \$0.2 million in FY 2024-25, costs of \$14.5 million and revenue of \$13.9 million in FY 2025-26, and costs of \$104.6 million and revenue of \$104.0 million in FY 2026-27. A waiver of Board Policy B-29 is requested because the funding does not offset all costs of approximately \$0.1 million in FY 2024-25 and \$0.6 million in FY 2025-26 and FY 2026-27. The funding source for these costs is Realignment. The public benefit for providing these services far outweighs these costs. There will be no change in net General Fund cost and no additional staff years.

#### ***Recommendation #1 & 2: Authorize Competitive Solicitations***

If approved, this request will result in estimated costs and revenue of \$7.4 million in FY 2025-26, and \$101.7 million in FY 2026-27. The funding sources are Mental Health Services Act (MHSA), Realignment, Short-Doyle Medi-Cal, Substance Use Block Grant, Drug Medi-Cal, Early and Periodic Screening, Diagnostic and Treatment, People Assisting the Homeless, Substance Abuse and Mental Health Services Administration, and State General Funds. There will be no change in net General Fund cost and no additional staff years.

#### ***Recommendation #3: Authorize Single Source Procurements***

If approved, this request will result in estimated costs and revenue of \$1.2 million in FY 2025-26 and \$1.2 million in FY 2026-27. The funding sources are MHSA, Realignment, and Short-Doyle Medi-Cal. There will be no change in net General Fund cost and no additional staff years.

#### ***Recommendation #4: Authorize an Amendment to Extend an Existing Contract for the Mobile Crisis Response Team Program***

If approved, this request will result in estimated costs and revenue of \$4.2 million in FY 2025-26. The funding source is Realignment and Short-Doyle Medi-Cal. There will be no change in net General Fund cost and no additional staff years.

#### ***Recommendation #5: Authorize to Enter into Agreements with California Counties for Reciprocal Foster Youth Placement***

If approved, this request will result in estimated costs of \$0.3 million and revenue of \$0.2 million in FY 2024-25 and estimated costs of \$1.7 million and revenue of \$1.1 million in FY 2025-26 and FY 2026-27. The estimated costs are determined by the net number of foster youth placed in San Diego County and foster youth placed out of county. The net average over a three-year period is 34 youth placements at a cost of \$50,000 per youth. The funding source is Medi-Cal from the Department of Health Care Services. A waiver of Board Policy B-29 is requested because the funding does not offset all costs due to the 35% local match requirement of approximately \$0.1 million in FY 2024-25 and \$0.6 million in FY 2025-26 and FY 2026-27. The funding source for these costs is Realignment. The public benefit for providing these services far outweighs these costs. There is no change in net General Fund cost and no additional staff years.

Impending federal policy changes may have significant impacts on the financial sustainability of local mental health and substance use treatment programs funded through Medicaid, or Medi-Cal in California, and may significantly impact the County of San Diego's ability to financially sustain behavioral health Medi-Cal programs.

## **BUSINESS IMPACT STATEMENT**

N/A

**18. SUBJECT: RECEIVE YEAR-TWO UPDATE FOR THE SUSTAINABLE, EQUITABLE, AND LOCAL FOOD SOURCING PROGRAM AND BOARD POLICY B-75 AND RECEIVE AN UPDATE ON THE COUNTYWIDE FOOD CONTRACT (DISTRICTS: ALL)**

### **OVERVIEW**

On June 8, 2021 (3), the San Diego County Board of Supervisors (Board) approved the framework for the use of American Rescue Plan Act (ARPA) funding. Under the ARPA Food Assistance component, \$1 million was allocated to initiate a County of San Diego (County) values-based food procurement program. Then on January 25, 2022 (5), the Board directed staff to commence implementation of the Sustainable, Equitable, and Local Food Sourcing Program (Program) and to develop an internal County policy. Subsequently, on June 14, 2022 (3), the Board received the Program and Policy Framework and directed staff to return to the Board within 18 months for consideration and adoption of the policy. On December 5, 2023 (26), the Board adopted the Sustainable, Equitable, and Local Food Sourcing Policy (Board Policy B-75) and directed implementation of Year-Two of the Program.

Most recently, on March 12, 2024 (9), the Board directed the Chief Administrative Officer to:

- Initiate a competitive solicitation process for food, food preparation supplies, and equipment.
- Require contract supplier(s) to track and report progress on the six value categories outlined in Board Policy B-75.
- Return to the Board with a report of the data resulting from contract suppliers' progress on the six value categories prior to the renewal of the initial one-year period of the contract, or any subsequent options.
- Develop an action plan to identify, support, and cultivate local businesses as potential subcontractors for future large-scale food contracts.

Today's actions request the Board receive an update on year-two implementation with progress and impacts for the Program and Board Policy B-75, covering all eight County food service programs and operations and spanning multiple years, and an update on the progress made under the Countywide Food Contract that was executed September 1, 2024, covering the two self-operated food service operations. It also provides an update on efforts to identify, uplift, and support local businesses to serve as subcontractors for the County's food procurement needs. Finally, today's actions request the Board authorize applications for additional funding opportunity announcements to support the Program.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as the ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by supporting San Diego County's most vulnerable communities, addressing issues of food insecurity, improving nutrition, and supporting local agricultural businesses in San Diego County.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Receive an update on year-two of implementation with progress and impacts for the Sustainable, Equitable, and Local Food Sourcing Program and Board Policy B-75.
2. Receive an update on the Countywide Food Contract.
3. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to apply for additional funding opportunity announcements, if available, to support the Sustainable, Equitable, and Local Food Sourcing Program.

## **EQUITY IMPACT STATEMENT**

According to a landscape assessment of County of San Diego (County) food service programs and operations, in 2024, the County served approximately eight million meals to vulnerable populations including youth and adults residing in public hospitals and detention facilities, older adults, foster youth, and individuals living with HIV/AIDS. As such, the County has an ongoing opportunity to direct public funds through implementation of a values-based food sourcing program and policy that can positively impact the populations served in addition to supporting a more robust sustainable, equitable, and local food system.

Notably, the Sustainable, Equitable, and Local Food Sourcing Program (Program) includes a value category focused specifically on equity: Equity-Informed Sourcing. The Program measures purchases within this value category and supports food service programs and operations in identifying food and beverage purchasing opportunities in this value category with assessments to determine the County's progress. By centering equity in the County's food procurement, the County has the ongoing potential to focus public funds to positively impact local food producers, workers, and businesses owned and/or operated by underserved communities. Sustainability and equity-focused institutional food purchasing can be an immediate and long-term strategy to reduce health disparities through improving the quality of food served to vulnerable and under-resourced communities.

Related to the Countywide Food Contract, some initiatives that will support the Equity-Informed Sourcing value category are training programs that are being developed, and supplier interest form for interested suppliers to obtain information on Sysco Foods' procurement requirements to pave a pathway for local businesses to become subcontractors with Sysco Foods. County Department of Purchasing and Contracting will continue to collaborate with the County's Food Services Leadership Committee, which is facilitated by County Public Health Services and includes representation from all County food service programs and operations and other key stakeholders, to cultivate local small and diverse businesses. Additionally, County staff have leveraged community partnerships to connect suppliers with information on doing business with



the County, as well as procurement technical assistance resources to increase the participation of local, small, and diverse suppliers as subcontractors in the Countywide Food Contract and future food-related contracts.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's actions support the County of San Diego Sustainability Goal #2, provide just and equitable access; Sustainability Goal #3, transition to a green, carbon-free economy; Sustainability Goal #4, protect the health and well-being of everyone in the region; and Sustainability Goal #7, reduce pollution and waste and demonstrate reduction in consumption of resources. The Sustainable, Equitable, and Local Food Sourcing Program and Board Policy B-75 help direct public funds, contributing to sustainability through increasing purchasing of organic, regeneratively grown, and low-carbon intense food and beverages. This program measures purchases within these value categories and supports food service programs and operations by identifying food and beverage procurement opportunities within the value categories, collectively contributing to the County sustainability goals, as well as Departmental Sustainability Commitments, the Regional Decarbonization Framework, and the 2024 Climate Action Plan.

### **FISCAL IMPACT**

There is no immediate fiscal impact specific to today's actions. Continued Program implementation is not anticipated to result in new costs for departments in the near term. The action plans focus on cost neutral strategies with support from the contracted technical assistance provider and County of San Diego Program staff. However, fiscal impacts could be associated with identified goals with respect to each food service operation, such as diverting or increasing purchases in specific value categories. Those goals are to be determined by leadership for each food service operation based on respective operational and budgetary constraints. Any such recommendations requiring additional funding will return to the San Diego County Board of Supervisors for consideration and approval, as necessary. Institutions across the country that have implemented a values-based procurement program, similar to this County of San Diego program, and have primarily relied on cost-neutral strategies to improve performance. There will be no change in net General Fund cost and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

The County of San Diego (County) purchases food, food preparation supplies, and equipment on a large scale to provide millions of meals annually. The Countywide Food Contract with Sysco Foods requires local suppliers to be included as subcontractors in Sysco Foods' catalog, positively impacting the local business community. Furthermore, Sysco Foods is collaborating with the County to establish a training program that builds capacity and trains future generations of local, small, and diverse businesses.

If approved, today's actions have the potential to continue positively impacting the regional food system by increasing market opportunities for businesses in the food chain including producers, manufacturers, and distributors who align operations with the Board-directed value categories.

**19. SUBJECT: FISCAL YEAR 2024-25 THIRD QUARTER OPERATIONAL PLAN  
STATUS REPORT AND BUDGET ADJUSTMENTS (DISTRICTS: ALL)**

**OVERVIEW**

This report summarizes the status of the County's Fiscal Year 2024-25 Adopted Operational Plan, as measured by projected year-end fund balance from current year operations. The projected year-end balance for the General Fund is \$52.6 million (or 0.7% of the General Fund budget). The projected balance for all other funds combined is \$126.5 million (4.1% of the other funds combined budget). For all budgetary funds combined, the projected balance is \$179.1 million (or 1.6% of the overall budget). The projected fund balance anticipates an overall positive expenditure variance and an overall negative revenue variance from the Fiscal Year 2024-25 Amended Budget. The projection reflects the unused portion of the appropriation for contingency pursuant to Government Code §29084, assumes General Purpose Revenue will perform better than estimated, and business groups will produce operating balances, except for Public Safety Group.

Transfers and revisions to the amended budget can be made by formal action of the Board of Supervisors in accordance with the California County Budget Act, Government Code Section 29125. Increases to the overall budget require 4 votes. Transfers of appropriations between departments within the same budgetary fund that do not increase the overall budget, or the cancellation of appropriations require a majority vote. Transfers of appropriations to facilitate transfers between budgetary funds require 4 votes even if the overall budget is not increased.

In the Public Safety Group (PSG), recommendations include appropriation adjustments to support increased costs in enhanced collection activities reimbursed to the Court, in Public Defender's Office to support increasing costs in psychiatric evaluations, facility management, professional expert services, and in Sheriff's Office to support increasing costs in facilities management, property insurance, and public liability as well as a reduction by Public Safety to support mandated critical infrastructure needs at San Diego Central Jail. The increased operational costs in the Public Defender's Office and Sheriff's Office are being addressed with additional appropriations supported by over-realized revenue this fiscal year, and will be resolved with today's recommendations. Ongoing funding strategies for these costs have been identified, and are included in the upcoming Fiscal Year 2025-26 CAO Recommended Operational Plan.

In the Health and Human Services Agency (HHSA), recommendations include appropriation adjustments to transfer unanticipated fund balances of CSA 17 San Dieguito Ambulance Fund & CSA 69 Heartland Paramedic Fund from the old funds to the new funds, a funding swap for facility improvements within the County-owned Substance Use Residential and Treatment Services (SURTS) facility and Screening to Care Behavioral Health Support services, and a reallocation of funds previously committed for the Behavioral Health Workforce to realigned programs. These funding swap adjustments were related to the ARPA framework.

In the Land Use and Environment Group (LUEG), recommendations include appropriation adjustments to support personnel and operations costs incurred by the North County Fire Protection District, for various Parks projects, for the Goldentop Road Water Quality Improvement Project, for the Campo Road Reconfiguration project, for the Los Coches Diversion to Sanitary Sewer and Trash Capture Pilot Project, for the Rainbow Water Quality

Improvement Project, for the Estrella Park Biofiltration and Trash Capture Project, for ongoing parks maintenance including a playground surface repair project, for the Heritage Park project, for the Sweetwater Lane County Park Energy Upgrade, and for Mt. Wodson Parking Lot project.

In the Finance and General Government Group (FGG), recommendations include appropriation adjustments for several major legal settlements that were delayed from the prior fiscal year, for increase in the property insurance premium, for increase in usage of contracted facilities services, for reconciling the purchase cost of various vehicles ordered in previous years to support current staff activities, to support increased commercial repair costs, for Community Enhancement and Neighborhood Reinvestment Programs, for the implementation of the Integrated Property Tax System (IPTs), for the San Diego County Psychiatric Hospital project, and for the purchase of convertible car seats for children in need.

Today's recommendations seek authority to establish and transfer appropriations in order to ensure efficient use of County resources and to maintain a structurally balanced budget.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. Accept the Fiscal Year 2024-25 Third Quarter Report on projected year-end results.

### **Increases to the Overall Budget and/or Transfers Between Budgetary Funds (Recommendations 2 through 24):**

2. Increase the Contribution for Trial Courts budget by \$1,700,000 to support increased costs for enhanced collection activities paid to the Court; the funding sources are revenue from fines and fees (\$700,000) and General Fund transfer from the Public Safety Group Executive Office (\$1,000,000).
  - Establish appropriations of \$700,000 in Contribution for Trial Courts, Contribution to Other Agencies, to support increased costs in enhanced collection activities reimbursed to the Court, based on over realized revenues from fines and fees. **(4 VOTES)**
  - Transfer appropriations of \$1,000,000 from the Public Safety Group, Services & Supplies, to the Contribution for Trial Courts, Other Charges, to support increased costs in enhanced collection activities reimbursed to the Court, based on General Fund transfer from the Public Safety Group Executive Office.
3. Increase the Public Defender's budget by \$1,800,000 to support Salaries & Benefits; the funding source is based on over-realized General Purpose Revenue.
  - Establish appropriations of \$1,800,000 in Public Defender, Salaries & Benefits, to support salary and benefit costs for which appropriations were reduced to support increasing costs in psychiatric evaluations, facility management, and professional expert services, based on over-realized General Purpose Revenue. **(4 VOTES)**
4. Increase the Sheriff's budget by \$9,100,000 to support Salaries & Benefits; the funding source is based on over-realized General Purpose Revenue.
  - Establish appropriations of \$9,100,000 in the Sheriff's Office, Salaries & Benefits, to support salary and benefit costs for which appropriations were reduced to support increasing costs in facilities management, property insurance, and public liability as

well as a reduction by Public Safety to support mandated critical infrastructure needs at San Diego Central Jail, based on over-realized General Purpose Revenue.  
**(4 VOTES)**

5. Increase the County Service Area (CSA) 17 and CSA 69 budget accordingly to allow the transfer of remaining fund balances from the old to the new CSA funds.
  - Establish appropriations of \$140,000 in County Service Area (CSA) 17 San Dieguito Ambulance Fund (14065), Operating Transfers Out, and establish appropriations of \$140,000 in CSA 17 Fund (14995), Services & Supplies, to transfer unanticipated fund balance from old CSA 17 San Dieguito Ambulance Fund (14065) to new fund CSA 17 Fund (14995), based on the available prior year fund balance in the old fund. **(4 VOTES)**
  - Establish appropriations of \$240,000 in CSA 69 Heartland Paramedic Fund (14190), Operating Transfers Out, and establish appropriations of \$240,000 in the CSA 69 Fund (14996), Services & Supplies, to transfer unanticipated fund balance from old CSA 69 Heartland Paramedic Fund (14190) to new fund CSA 69 Fund (14996), based on the available prior year fund balance in the old fund. **(4 VOTES)**
6. Increase the budget by \$18,791 in the Horse Creek Ridge Community Facilities District (CFD) to pay for fire personnel and operations costs; the funding source is available prior year CFD No. 2013-01 Horse Creek Ridge Maintenance - Special Tax C Fund fund balance.
  - Establish appropriations of \$18,791 in CFD No. 2013-01 Horse Creek Ridge Maintenance - Special Tax C fund, Services & Supplies, to support personnel and operations costs incurred by the North County Fire Protection District, based on available prior year CFD No. 2013-01 Horse Creek Ridge Maintenance - Special Tax C Fund fund balance. **(4 VOTES)**
7. Increase the budget by \$15,239 in the Meadowood Fire CFD to pay for fire personnel and operations costs; the funding source is available prior year CFD No. 2019-01 Meadowood Fire - Special Tax C Fund fund balance.
  - Establish appropriations of \$15,239 in CFD No. 2019-01 Meadowood Fire - Special Tax C fund, Services & Supplies, to support personnel and operations costs incurred by the North County Fire Protection District, based on available prior year CFD No. 2019-01 Meadowood Fire - Special Tax C Fund fund balance. **(4 VOTES)**
8. Transfer of \$30,700 in the Department of Parks and Recreation General Fund as a revenue swap for ARPA disallowed costs.
  - Transfer appropriations of \$30,700 from Department of Parks and Recreation, Services & Supplies, to Contribution to Capital Outlay Fund, Operating Transfers Out. This will enable a swap in revenue of \$30,700 in the Capital Outlay Fund for Capital Project 1027068 TJ River Valley Spooners Mesa Stormwater Improvement project (\$17,400), for Capital Project 1026654 Calavo Park Community Garden Project (\$9,000), and for Capital Project 1025464 Collier Park Community Garden Project (\$4,300) from ARPA to Operating Transfer In from the General Fund. There is no change to projects' total budget. **(4 VOTES)**

9. Increase the Department of Public Works budget by \$916,000 in the Road Fund to fund construction costs for the Goldentop Road Quality Improvement Project; the funding source is available prior year General Fund fund balance from Fiscal Year 2023-24.
  - Transfer appropriations of \$916,000 within Department of Public Works General Fund, Services & Supplies to Operating Transfers Out; and establish appropriations of \$916,000 in Department of Public Works Road Fund, Services & Supplies, for the Goldentop Road Water Quality Improvement Project, based on an Operating Transfer In from the General Fund. **(4 VOTES)**
10. Increase the Department of Public Works budget by \$3,075,000 in the Road Fund for a SANDAG grant received that will fund the Campo Road Reconfiguration project.
  - Establish appropriations of \$3,075,000 in the DPW Road Fund, Services & Supplies, for the Campo Road Reconfiguration project, based on a grant from SANDAG Housing Acceleration Program (\$2,500,000) and Regional Transportation Congestion Improvement Program (\$575,000). **(4 VOTES)**
11. Increase the Department of Public Works budget by \$750,000 in the Road Fund for increased costs to the Los Coches Trash Capture project; the funding source is available prior year General Fund fund balance in DPW.
  - Transfer appropriations of \$750,000 within DPW General Fund, Services & Supplies to Operating Transfers Out; and establish appropriations of \$750,00 in the DPW Road Fund, Services & Supplies, for the Los Coches Diversion to Sanitary Sewer and Trash Capture Pilot Project, based on an Operating Transfer In from the General Fund. **(4 VOTES)**
12. Increase the Department of Public Works budget by \$2,000,000 in the Road Fund for increased construction costs for the Rainbow Water Quality Improvement Project; the funding source is available prior year General Fund fund balance in DPW.
  - Transfer appropriations of \$2,000,000 within Department of Public Works General fund, Services & Supplies to Operating Transfers Out; and establish appropriations of \$2,000,000 in Department of Public Works Road Fund, Services & Supplies, for the Rainbow Water Quality Improvement Project, based on an Operating Transfer In from General Fund. **(4 VOTES)**
13. Transfer of \$750,000 within the Department of Public Works (DPW) to pay for increased costs of the Estrella Park Trash Capture Project in the San Diego County Flood Control District; the funding source is available prior year General Fund fund balance in DPW.
  - Transfer appropriations of \$750,000 within DPW General Fund, Services & Supplies to Operating Transfers Out, for the Estrella Park Biofiltration and Trash Capture Project in the San Diego County Flood Control District. **(4 VOTES)**
14. Increase the budget by \$117,000 in the Harmony Grove Community Facilities District (CFD) to fund increase costs of repairs to playground surfaces in the harmony grove community; the funding source is available prior year CFD fund balance.
  - Establish appropriations of \$117,000 in Harmony Grove Village CFD No. 2008-01 Other Services Special Tax B, Services & Supplies, for ongoing parks maintenance including a playground surface repair project, based on available prior year CFD fund balance. **(4 VOTES)**

15. Increase the Department of Parks and Recreation budget by \$189,725 for the Heritage Park project grant funds received.
  - Establish appropriations of \$189,725 in the Capital Outlay Fund for Capital Project 1023725 Heritage Park Building, to provide funding for construction of the project, based a grant awarded to the Department of Parks and Recreation by the California State Parks. **(4 VOTES)**
16. Increase the Public Liability Internal Service Fund (ISF) by \$9,953,895 to cover several major unanticipated legal settlements. This will be funded by higher than anticipated interest on deposits (\$1,138,353) and available Public Liability ISF fund balance (\$8,815,542).
  - Establish appropriations of \$9,953,895 in the Public Liability ISF, Services & Supplies, for several major unanticipated legal settlements based on higher than anticipated interest on deposits (\$1,138,353) and available Public Liability ISF fund balance (\$8,815,542). **(4 VOTES)**
17. Increase the Insurance ISF by \$2,167,000 for an increase in the property insurance premium due to natural disasters and other unanticipated cost pressures facing the insurance market and the mid-year addition of the Public Health Laboratory to the policy. This will be funded by charges to the Finance and General Government Group Executive Office and the Health and Human Services Agency.
  - Establish appropriations of \$2,167,000 in the Insurance ISF, Services & Supplies, to cover for the increase in the property insurance premium based on Charges in General Fund. **(4 VOTES)**
18. Increase the Facilities Management ISF by \$8,700,000 to support the increase in usage of contracted facilities services. The funding source is revenue from client departments.
  - Establish appropriations of \$8,700,000 in the Department of General Services Facilities Management ISF, Services & Supplies, to support the continued increase in contracted services based on revenue from client departments. **(4 VOTES)**
19. Increase the Facilities Management ISF by \$3,200,000 to allow payment to the Fleet ISF for the purchase of various vehicles ordered in previous years. The funding source is available prior year Facilities Management ISF fund balance.
  - Establish appropriations of \$3,200,000 in the Department of General Services Facilities Management ISF, Other Charges, to fund the purchase of various vehicles ordered in previous years to support current staff activities based on available prior year Facilities Management ISF fund balance. **(4 VOTES)**
20. Increase the Fleet ISF, Parts and Fuel by \$5,000,000 due to higher than anticipated usage of commercial repair contracts for modification of vehicles prior to being placed in service. The funding source is revenue from client departments.
  - Establish appropriations of \$5,000,000 in the Department of General Services Fleet ISF Parts and Fuel, Services & Supplies, to support increased commercial repair costs based on revenue from client departments. **(4 VOTES)**

21. Allow \$20,676 of returned Community Enhancement grant funds to be allocated to new projects by establishing appropriations in the Community Enhancement Program budget.
  - Establish appropriations of \$20,676 in the Community Enhancement Program budget (\$16,000 for District 1, \$2,863 for District 2, and \$1,813 for District 5 in Org 12900), Contribution to Other Agencies, based on the return of unused portions of prior year allocations so the funds can be allocated to other projects. **(4 VOTES)**
22. Allow \$24,669 of returned Neighborhood Reinvestment Program grant funds to be allocated to new projects by establishing appropriations in the Neighborhood Reinvestment Program budget.
  - Establish appropriations of \$24,669 in the Neighborhood Reinvestment Program budget (\$4,669 for District 1 in Org 15650 and \$20,000 for District 4 in Org 15665), Other Charges, based on unused portions of prior year allocations that were returned in the current fiscal year so the funds can be allocated to other projects. **(4 VOTES)**
23. Increase the Treasurer-Tax Collector budget by \$681,628 to pay for change orders for the implementation of the Integrated Property Tax System (IPTS) using Banking Pool revenue.
  - Establish appropriations of \$681,628 in Treasurer-Tax Collector, Services & Supplies, for implementation of IPTS based on Banking Pool revenue. **(4 VOTES)**
24. This recommendation is a technical adjustment that reclassifies departmental maintenance and capital spending plans based on capitalization thresholds. The result is a net increase of budget in the MMCOF of \$717,453, which includes a transfer of savings from a nearly completed Parks MMCOF project (in the same area) to the Capital Outlay Fund and reclassification of major maintenance projects which are supported by existing department budgets.
  - Transfer appropriations within departments between Services & Supplies and Operating Transfers Out, as noted in Appendix D, in the net amount of \$717,453 for major maintenance projects listed in Appendix D that were subsequently reclassified, based on capitalization thresholds, for financial reporting purposes; *and* establish, transfer and cancel appropriations, as noted in Appendix D for a net increase of \$717,453 in the Major Maintenance Capital Outlay Fund and adjust related funding sources as noted to accurately classify major maintenance projects for financial reporting purposes. **(4 VOTES)**

**Transfers Within Budgetary Funds and/or Cancellation of Appropriations  
(Recommendations 25 through 32):**

25. Transfer \$500,000 from Capital Project 1023065 Sweetwater Summit Regional Park Campground Expansion Phase II to fund increased costs for Capital Project 1023728 Sweetwater Lane County Park Energy Upgrade.
  - Transfer appropriations of \$500,000 within Capital Outlay Fund and related Operating Transfers In from the General Fund, to provide funding for Capital Project 1023728 Sweetwater Lane County Park Energy Upgrade, based on the transfer from Capital Project 1023065 Sweetwater Summit Regional Park Campground Expansion Phase II.

26. Transfer \$179,859.40 from Capital Project 1022934 Four Gee Park to Capital Project 1021983 Mt Wodson Parking Lot to help with construction costs.
  - Transfer appropriations of \$179,859.40 within Capital Outlay Fund and related Operating Transfers In from the General Fund, to provide funding for construction of the project for Capital Project 1021983 Mt Woodson Parking Lot, based on the transfer from Capital Project 1022934 Four Gee Park.
27. Transfer \$23,720,000 from Capital Project 1023736 Central Region Community Based Care Facility to Capital Project 1025925 San Diego County Psychiatric Hospital within the County Health Complex Fund to optimize the cost structure and mix of beds at the San Diego County Psychiatric Hospital.
  - Transfer appropriations of \$23,720,000 within the County Health Complex Fund to provide funding for Capital Project 1025925 San Diego County Psychiatric Hospital, based on a transfer of Intergovernmental Transfer (\$8,895,000) and Behavioral Health Realignment (\$14,825,000) from Capital Project 1023736, Central Region Community Based Care Facility.
28. Transfer \$30,000 from the Neighborhood Reinvestment Program to the Sheriff's Office, Vista Patrol Station for the purchase of convertible car seats for children in need.
  - Transfer appropriations of \$30,000 from the Neighborhood Reinvestment Program (District 5, Org 15670), Services & Supplies, to the Sheriff's Office, Vista Patrol Station (Org 39560), Services & Supplies, to purchase convertible car seats for children in need.
29. Authorize the use of \$6.0 million in Opioid Settlement Funds for facility improvements within the County-owned Substance Use Residential and Treatment Services (SURTS) facility.
  - Authorize the use of up to \$6.0 million in Opioid Settlement Funds for facility improvements within the County-owned Substance Use Residential and Treatment Services (SURTS) facility that will provide recuperative care services for individuals with serious behavioral health conditions.
30. Reallocate \$10.0 million of the San Diego's Behavioral Health Workforce Committed Fund Balance to replace funding need in programs originally supported by Realignment revenue.
  - Cancel and reestablish appropriations of \$10,000,000 in the Health and Human Services Agency, Services & Supplies, to reallocate appropriations for San Diego's Behavioral Health Workforce to realigned programs based on funding from the Committed Fund Balance originally to expand the capacity of the Behavioral Health Workforce.
31. Reallocate \$9.0 million of Screening to Care General Purpose Revenue to fund costs originally funded by Realignment in Public Health Services.
  - Authorize the reallocation of up to \$9.0 million of General Purpose Revenue for Screening to Care Behavioral Health Support services to be used for costs originally funded by Health Realignment in Public Health Services. This will create Realignment capacity to support operational costs in Public Health Services in the Fiscal Year 2025-26 budget. Screening to Care services will be funded through the Mental Health Services Act in Fiscal Year 2024-25 and 2025-26.



32. This recommendation will cancel the remaining budget of Capital Projects that are anticipated to be completed or cancelled by the end of the Fiscal Year. The remaining funds will be returned to the original funding sources.
- Cancel appropriations and related revenue of up to \$4,924,997.27 as noted in Schedule C for Capital Projects that will be completed/cancelled and closed by the end of Fiscal Year 2024-25. This is composed of \$3,985,111.44 in the Capital Outlay Fund and \$939,885.83 in the Library Projects Capital Outlay Fund.

### **EQUITY IMPACT STATEMENT**

After the Board of Supervisors adopts the Operational Plan, it is monitored by the departments, Groups, and the Board. Departments are expected to work within their respective budgets. Budgets may, however, be modified during the year as circumstances warrant. In conjunction with the fund balance projection process, the Chief Administrative Officer meets with each Group to review accomplishments, emergent issues, and budget status. Department heads are required to communicate any potential problems or errors to the appropriate authority. Groups complete fund balance projections quarterly providing explanations of significant variances of their budget. The recommended actions are intended to provide resources to address inequities in County services and to identify disparities, develop meaningful outcomes, and create a County government culture of equity, belonging, and racial justice.

### **SUSTAINABILITY IMPACT STATEMENT**

Today's actions support the sustainability measures across the County considering the environment, economy, health/wellbeing, and/or social aspects of the community by aligning the County's available resources with services to maintain fiscal stability and ensure long-term solvency.

### **FISCAL IMPACT**

Funds associated with today's recommendations are partially included in the Fiscal Year 2024-25 Operational Plan. If approved, in the General Fund these actions will result in an increase to the overall budget of \$12,326,973, transfers between budgetary funds of \$5,592,004, transfers within budgetary funds of \$1,030,000 and no cancellation of appropriations. The funding sources for the increases are over-realized General Purpose Revenue (\$10,900,000), over-realized revenue from fines and fees (\$700,000), Banking Pool revenue (\$681,628), unused portions of prior year allocations for Neighborhood Reinvestment Program (\$24,669), and unused portions of prior year allocations for Community Enhancement Program (\$20,676).

In all other funds combined, these actions will result in a net increase to the overall budget of \$32,275,106, transfers between budgetary funds of \$1,892,757, transfers within budgetary funds of \$24,399,859, and cancellation of appropriations of \$8,299,653. The funding sources for the net increase are revenue from client departments (\$13,700,000), available prior year Public Liability ISF fund balance (\$8,815,542), available prior year Facilities Management ISF fund balance (\$3,200,000), SANDAG Housing Acceleration Program (\$2,500,000), charges in General Fund (\$2,167,000), Operating Transfers In from various non-General Fund (\$1,862,757), interest on deposits (\$1,138,353), Regional Transportation Congestion Improvement Program (\$575,000), Operating Transfers In from the General Fund (\$507,666), available prior year CSA 17 & 69 fund balance (\$380,000), Office of Grants and Local Services (OGALS) State grant (\$189,725), available prior year Harmony Grove Community Facilities District fund balance (\$117,000), available prior year CFD No. 2013-01 Horse Creek Ridge

Maintenance - Special Tax C Fund fund balance (\$18,791), and available prior year CFD No. 2019-01 Meadowood Fire - Special Tax C Fund fund balance (\$15,239). These are offset by decreases in American Rescue Plan Act (ARPA) (\$2,900,000) and Park's Trust Fund (\$11,968).

**BUSINESS IMPACT STATEMENT**

N/A