

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS
REGULAR MEETING
MEETING AGENDA
TUESDAY, DECEMBER 10, 2024, 9:00 AM
COUNTY ADMINISTRATION CENTER, ROOM 310
1600 PACIFIC HIGHWAY, SAN DIEGO, CALIFORNIA

Order Of Business

- A. Roll Call
- B. Statement (just cause) and/or Consideration of a Request to Participate Remotely (emergency circumstances) by a Supervisor, if applicable.
- C. Invocation
- D. Pledge of Allegiance
- E. Presentation or Announcement of Proclamations and Awards
- F. Non-Agenda Public Communication: Opportunity for members of the public to speak to the Board on any subject matter within the Board's jurisdiction but not an item on today's agenda.
- G. Approval of the Statement of Proceedings/Minutes for the Regular Meeting of October 22, 2024; Special Meetings of October 16, 2024 and October 22, 2024; Flood Control District Meeting of October 9, 2024; Housing Authority Meeting of June 5, 2024; In-Home Supportive Services Public Authority Meeting of June 25, 2024; Redevelopment Successor Agency Meeting of June 25, 2024; and, Sanitation District Meetings of July 17, 2024 and August 27, 2024.
- H. Consent Calendar
- I. Discussion Items
- J. Board Member Committee Updates. This is an opportunity for Members of the Board to provide informational updates on their committee assignments. No action may be taken.

NOTICE: THE BOARD OF SUPERVISORS MAY TAKE ANY ACTION WITH RESPECT TO THE ITEMS INCLUDED ON THIS AGENDA. RECOMMENDATIONS MADE BY COUNTY STAFF DO NOT LIMIT ACTIONS THAT THE BOARD OF SUPERVISORS MAY TAKE. MEMBERS OF THE PUBLIC SHOULD NOT RELY UPON THE RECOMMENDATIONS IN THE BOARD LETTER AS DETERMINATIVE OF THE ACTION THE BOARD OF SUPERVISORS MAY TAKE ON A PARTICULAR MATTER.

Supporting documentation and attachments for items listed on this agenda can be viewed online at www.sandiegocob.com or in the Office of the Clerk of the Board of Supervisors at the County Administration Center, 1600 Pacific Highway, Room 402, San Diego, CA 92101. To access the meeting virtually and offer public comment via a call-in option, please go to: www.sandiegocounty.gov/telecomments for instructions.

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Language translation services for public speakers are available upon request to the Clerk of the Board of Supervisors at least 72 hours prior to the meeting (refer to Board Policy A-139 for additional information). Please contact the Clerk of the Board's office at (619) 531-5434 or via e-mail at publiccomment@sdcounty.ca.gov.

LEVINE ACT NOTICE: DISCLOSURES REQUIRED ON SPECIFIED ITEMS (GOVERNMENT CODE § 84308)

The Levine Act states that parties to any proceeding involving a license, permit or other entitlement for use pending before the Board must disclose on the record of the proceeding any campaign contributions of more than \$250 (aggregated) made by the parties or their agents to Board Members within the preceding 12 months. Participants with financial interests, and agents of either parties or participants, are requested to disclose such contributions also. The disclosure must include the name of the party or participant and any other person making the contribution; the name of the recipient; the amount of the contribution; and the date the contribution was made. This disclosure can be made orally during the proceeding or in writing on a request to speak.

Board of Supervisors' Agenda Items

CONSENT CALENDAR

All agenda items listed under this section are considered to be routine and will be acted upon with one motion. There will be no separate discussion of these items unless a member of the Board of Supervisors or the Chief Administrative Officer so requests, in which event, the item will be considered separately in its normal sequence.

Category	#	Subject
Public Safety	1.	ENHANCING ALTERNATIVES TO INCARCERATION TO INCLUDE UNIVERSAL TRANSPORTATION OPTIONS AND EXPANDED CARE COORDINATION
	2.	ADMINISTRATIVE ITEM: SECOND CONSIDERATION AND ADOPTION OF ORDINANCE: AN ORDINANCE AMENDING SECTION 21.2111 OF CHAPTER 21 AND ADDING SECTION 21.2214 TO CHAPTER 22 OF TITLE 2, DIVISION 1 OF THE SAN DIEGO COUNTY CODE OF REGULATORY ORDINANCES RELATING TO ENTERTAINMENT ESTABLISHMENTS AND PUBLIC DANCES

3. SHERIFF - REGIONAL COMMUNICATIONS SYSTEM CUSTOMER REVENUE AGREEMENT WITH SAN DIEGO METROPOLITAN TRANSIT SYSTEM
4. SHERIFF - REQUEST FOR SINGLE SOURCE PROCUREMENT OF ON-SITE NARCOTICS DESTRUCTION SERVICES FROM GAIACA WASTE REVITALIZATION
5. SHERIFF- REQUEST TO WAIVE BOARD POLICY A-87 AND EXTEND CONTRACTS WITH AXON ENTERPRISE INC FOR BODY-WORN CAMERAS AND TASERS
6. DISTRICT ATTORNEY - AMEND AND EXTEND EXISTING SINGLE SOURCE CONTRACT FOR ENHANCED CRIMINAL JUSTICE DATA ANALYSIS IN SUPPORT OF AN EQUITABLE PROSECUTORIAL PROCESS
7. SECOND CONSIDERATION AND ADOPTION OF ORDINANCE: AN ORDINANCE AMENDING SECTION 33.107 OF TITLE 3, DIVISION 3, CHAPTER 1 OF THE SAN DIEGO COUNTY REGULATORY CODE RELATING TO THE SHERIFF'S OFFICE (10/22/24 - FIRST READING; 12/10/24 - SECOND READING UNLESS ORDINANCE IS MODIFIED ON SECOND READING)
8. 2024 HOMELAND SECURITY GRANT PROGRAM AND EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM GOVERNING BODY RESOLUTION
9. AUTHORIZE ACCEPTANCE OF PROPOSITION 47 COHORT 4 GRANT PROGRAM FUNDS, AMEND AND EXTEND EXISTING CONTRACT, AND AMEND AND EXTEND EXISTING SINGLE SOURCE EVALUATION CONTRACT
10. AUTHORIZE PROCUREMENT OF A SINGLE SOURCE CONTRACT WITH GROSSMONT-CUYAMACA COMMUNITY COLLEGE DISTRICT FOR THE FOSTER, ADOPTIVE, AND KINSHIP CARE EDUCATION PROGRAM
11. ADOPT A RESOLUTION AUTHORIZING APPLICATION FOR, AND RECEIPT OF, PROHOUSING INCENTIVE PROGRAM ROUND 3 FUNDS
12. AUTHORIZE CONTRACT EXTENSIONS WITH ARBOR E&T DBA EQUUS WORKFORCE SOLUTIONS FOR THE REGIONAL HOMELESS ASSISTANCE PROGRAM AND MCALISTER INSTITUTE FOR INCLEMENT WEATHER PROGRAM

Health and
Human Services

13. AUTHORIZE ACCEPTANCE OF HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 5 GRANT FUNDING
14. AUTHORIZE REVENUE AGREEMENTS WITH MEDI-CAL MANAGED CARE PLANS, SINGLE SOURCE PROCUREMENT, AND ACCEPTANCE OF CHILDREN AND YOUTH BEHAVIORAL HEALTH INITIATIVE GRANT FUNDING
15. AUTHORIZE SINGLE SOURCE PROCUREMENT OF DIASORIN MOLECULAR LLC FOR THEIR INSTRUMENTATION, MAINTENANCE, CONSUMABLES, REAGENTS, AND SUPPLIES FOR THE PUBLIC HEALTH LABORATORY
16. APPROVE THE CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS OUTCOMES AND ACCOUNTABILITY REVIEW SYSTEM IMPROVEMENT PLAN
17. AUTHORIZE A SINGLE SOURCE CONTRACT PROCUREMENT WITH SAN DIEGO WORKFORCE PARTNERSHIP FOR CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS EXPANDED SUBSIDIZED EMPLOYMENT, AND CALFRESH EMPLOYMENT AND TRAINING
18. ALIGN PERFORMANCE EVALUATION DATES FOR THE CLERK OF THE BOARD AND PROBATION CHIEF WITH CHIEF ADMINISTRATIVE OFFICER EVALUATION DATE AND APPROVE ADJUSTMENT OF COMPENSATION FOR THE CLERK OF THE BOARD, PROBATION CHIEF, AND COUNTY COUNSEL
19. EXPLORE THE ESTABLISHMENT OF PROCEDURES TO FORM BUSINESS IMPROVEMENT DISTRICTS WITHIN SAN DIEGO COUNTY AND SUPPORTING FILIPINO ART IN NATIONAL CITY
20. RESOLUTION DESIGNATING DATES AND TIMES FOR REGULAR MEETINGS OF THE BOARD OF SUPERVISORS IN 2025
21. CHAPTER VIII AGREEMENT NO. 7092 TO PURCHASE TAX-DEFAULTED LAND BY HOUSEPALS
22. ONLINE PUBLIC AUCTION TAX SALE OF TAX-DEFAULTED PROPERTY
23. DELEGATION OF INVESTMENT AUTHORITY TO THE TREASURER-TAX COLLECTOR AND APPROVAL OF THE INVESTMENT POLICY

Financial and
General
Government

24. BIENNIAL REVIEW OF CONFLICT-OF-INTEREST CODES-
APPROVAL OF THIRD BATCH OF CONFLICT-OF-INTEREST CODE
AMENDMENTS RECEIVED THROUGH NOVEMBER 26, 2024:
VARIOUS DEPARTMENTS AND AGENCIES
25. GENERAL SERVICES - APPROVAL OF LICENSE AMENDMENT FOR
THE SHERIFF'S OFFICE OTAY MOUNTAIN REGIONAL
COMMUNICATIONS SYSTEM SITE AND NOTICE OF EXEMPTION
26. REQUEST TO APPLY FOR AND ACCEPT GRANT FUNDS FROM THE
CANNABIS EQUITY GRANTS PROGRAM FOR LOCAL
JURISDICTIONS
27. ADOPTION OF A RESOLUTION DECLARING ELECTION RESULTS
OF THE NOVEMBER 5, 2024 STATEWIDE GENERAL ELECTION

Communications
Received

28. COMMUNICATIONS RECEIVED

DISCUSSION ITEMS

Category	#	Subject
Public Safety	29.	ADOPTING A BOARD POLICY ON IMMIGRATION ENFORCEMENT TO ENHANCE COMMUNITY SAFETY
	30.	NEW REQUIREMENTS FOR BATTERY ENERGY STORAGE SYSTEM (BESS) PROJECTS IN UNINCORPORATED AREAS AND CEQA FINDINGS
Health and Human Services	31.	AN ANALYSIS OF BARRIERS TO OPTIMAL MEDI-CAL TRANSFORMATION IMPLEMENTATION, A FEASIBILITY ASSESSMENT FOR A PUBLIC AWARENESS CAMPAIGN, AND DEVELOPMENT OF A HEALTHY SAN DIEGO TASKFORCE
	32.	AUTHORIZE AN ASSESSMENT OF THE BEHAVIORAL HEALTH SERVICES DEPARTMENT TO OPTIMIZE ITS ROLE AS A HEALTH PLAN, AN ASSESSMENT OF POTENTIAL IMPACTS ON THE COUNTY HEALTH AND HUMAN SERVICES AGENCY, A COMPETITIVE SOLICITATION FOR CONSULTING SERVICES TO SUPPORT THE ASSESSMENT, AND A REPORT BACK ON FINDINGS AND RECOMMENDATIONS
Financial and General Government	33.	NOTICED PUBLIC HEARING: ISSUANCE OF REVENUE BONDS BY THE CALIFORNIA MUNICIPAL FINANCE AUTHORITY FOR THE BENEFIT OF ASCENT 613 IN AN AGGREGATE AMOUNT NOT TO EXCEED \$95,000,000

34. NOTICED PUBLIC HEARING (TEFRA):
ISSUANCE OF REVENUE OBLIGATIONS BY THE CALIFORNIA
ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF
CENTRO DE SALUD DE LA COMUNIDAD DE SAN YSIDRO, INC.
AND/OR A SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM
STATED PRINCIPAL AMOUNT NOT TO EXCEED \$180,000,000
35. IMPROVING PUBLIC SAFETY THROUGH EFFECTIVE CIVILIAN
OVERSIGHT OF LAW ENFORCEMENT
36. CONSIDERATION OF ADMINISTRATIVE CHANGES AND MEETING
MANAGEMENT OPTIONS THAT AMEND THE RULES OF
PROCEDURE OF THE SAN DIEGO COUNTY BOARD OF
SUPERVISORS
37. 2025 LEGISLATIVE PROGRAM
38. FISCAL YEAR 2024-25 FIRST QUARTER OPERATIONAL PLAN
STATUS REPORT AND BUDGET ADJUSTMENTS
(4 VOTES)
39. ORDINANCES AMENDING THE COMPENSATION ORDINANCE
AND ESTABLISHING COMPENSATION AND AMENDING SECTIONS
492 AND 493 OF THE ADMINISTRATIVE CODE (12/10/24 - First
Reading; 1/7/25 - Second Reading, unless the ordinance is modified on
second reading)

1. SUBJECT: ENHANCING ALTERNATIVES TO INCARCERATION TO INCLUDE UNIVERSAL TRANSPORTATION OPTIONS AND EXPANDED CARE COORDINATION

OVERVIEW

On May 21, 2024 (22), the Board of Supervisors (Board) directed the Chief Administrative Officer (CAO) to assess the feasibility of a pilot program for transportation options for individuals released from the Vista Detention Facility (VDF). Public Safety Group (PSG) staff collaborated with the Sheriff's Office, Probation Department, Public Defender's Office, and Health and Human Services Agency for this assessment. In a memo and attachment to this Board letter, staff provided information and analysis about releases and transportation options for the County's seven detention facilities (Attachment A).

The memo highlights areas of opportunity for service interventions for individuals at the point of being released from jail, including those who "quick cycle" through the system. Today's action seeks to address the need to expand transportation options, including the successful use of public transportation, when individuals are released from jail. We have heard from community members and local elected officials that those released from VDF struggle to navigate the public transportation systems and are left wandering the streets of Vista. Limited transportation options are barriers to reentry, exacerbating challenges faced by the formerly incarcerated population and hindering their ability to rebuild their lives. Additionally, we have a responsibility to ensure that we limit the negative impact on the communities that surround our detention facilities.

Today's action also seeks to address the need for a plan for care coordination with housing in North County. In the memo provided to the Board, County staff explained that care coordination services are generally provided to individuals with time in custody for individualized assessments and coordination with a program; however, most people released from VDF are released after a few hours or a couple of days. Additional focus on connecting "quick cyclers" in North County with care coordination and connections to housing will likely lead to increasing the number of individuals who experience successful reentry, thus leading to reduced recidivism, and safer communities.

Today's actions seek to address gaps in transportation and care coordination, with a goal of universal transportation for those released from County detention facilities regionwide and a plan for expanding care coordination at VDF, including a housing component, for individuals in need of immediate housing connection services in North County. These vital aspects should be included in the next Alternatives to Incarceration (ATI) update and Work Plan.

RECOMMENDATION(S)

SUPERVISOR JIM DESMOND

1. Direct the Chief Administrative Officer to work with staff in the Public Safety Group, the Sheriff's Office, other County departments, and the community through the Alternatives to Incarceration (ATI) Advisory Group to include in the next Alternatives to Incarceration Work Plan:

- a. A plan for actions to extend universal transportation to those released from County detention facilities, including cost and funding source. This may include transit passes for every individual released from custody, transportation provided from all facilities to the ATI Resource and Reentry Hub planned for central San Diego, and transportation to a requested location within the County.
 - b. A plan for actions to expand care coordination and connections to housing for those exiting the Vista Detention Facility, including cost and funding source.
2. Direct the Chief Administrative Officer to work with the Sheriff's Office to implement a step of the release process that ensures released individuals receive effective information on how to utilize public transportation.
3. Direct the Chief Administrative Officer to include updates on Recommendations 1 and 2 in the early 2025 return to the Board of Supervisors on the Alternatives to Incarceration workplan previously directed March 12, 2024 (20).

EQUITY IMPACT STATEMENT

This initiative aims to address barriers that individuals face upon release from the Vista Detention Facility and other detention facilities, particularly transportation access, care coordination, and housing support. By providing universal transportation options for those released from County detention facilities and essential guidance on public transit, the initiative promotes equitable access to resources that reduce recidivism. Care coordination and a housing component in North County further address regional disparities, supporting successful reintegration and continuity of care. These actions contribute to broader county goals of reducing justice involvement and enhancing public safety.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to provide transportation, along with care coordination and housing options, for individuals released from the County Detention Facilities would advance equity and contribute to several of the County of San Diego Sustainability Goals: engaging the community, providing just and equitable access, and protecting health and well-being. In terms of sustainability across equity, economy, and health, these efforts support communities and socio-economic groups disproportionately affected by incarceration. By connecting individuals to essential resources and stable housing, this initiative fosters long-term economic stability, improves health outcomes, and promotes community resilience.

FISCAL IMPACT

Funds for these requests are included in the Fiscal Year 2024-25 Operational Plan based on existing staff time in the Public Safety Group, Sheriff's Office and other impacted departments. There will be no change in net General Fund cost and no additional staff years. There may be fiscal impacts associated with future related recommendations which staff would return to the Board for consideration and approval.

BUSINESS IMPACT STATEMENT

N/A

**2. SUBJECT: ADMINISTRATIVE ITEM:
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:
AN ORDINANCE AMENDING SECTION 21.2111 OF CHAPTER 21
AND ADDING SECTION 21.2214 TO CHAPTER 22 OF TITLE 2,
DIVISION 1 OF THE SAN DIEGO COUNTY CODE OF REGULATORY
ORDINANCES RELATING TO ENTERTAINMENT
ESTABLISHMENTS AND PUBLIC DANCES (DISTRICTS: ALL)**

OVERVIEW

On October 22, 2024 (01), the Board of Supervisors took action to further consider and adopt the Ordinance on December 10, 2024.

Fraternal orders and veterans' organizations serve an important role in San Diego County. Veterans of Foreign Wars (VFW) chapters in San Diego County are vital parts of the military and veteran community. Their membership consists of active, honorably discharged officers, or enlisted persons who have served in a foreign war, insurrection, or expedition recognized by the authorization or the issuance of a United States military campaign medal.

Fraternal organizations focus on community and charity. Some organizations serve the families of deployed service members, host adopt-a-veteran programs, provide freedom grants to serve veterans and/or military members in need of support or services, provide local student scholarships and student drug awareness. These programs are often supported through events which include entertainment or dancing.

Today's board action seeks to amend the San Diego County Code to exempt organizations identified in 26 U.S.C. 501 subdivisions (c)(8), fraternal beneficiary societies, orders, or associations; (c)(10), domestic fraternal societies, or associations; and (c)(19), organizations of past or present members of the armed forces (including VFWs), from the requirement to obtain an entertainment and public dance license. The ordinance aims to grant these organizations an exemption from certain licensing requirements, enabling them to better host events that promote camaraderie and cultural engagement.

RECOMMENDATION(S)

SUPERVISOR JOEL ANDERSON

Consider and adopt the Ordinance (unless ordinance is modified on second reading):

AN ORDINANCE AMENDING SECTION 21.2111 OF CHAPTER 21 AND ADDING SECTION 21.2214 TO CHAPTER 22 OF TITLE 2, DIVISION 1 OF THE SAN DIEGO COUNTY CODE OF REGULATORY ORDINANCES RELATING TO ENTERTAINMENT ESTABLISHMENTS AND PUBLIC DANCES.

EQUITY IMPACT STATEMENT

Supporting organizations such as Veterans of Foreign Wars (VFW) locations with this exemption promotes equity by providing crucial resources and a sense of community for veterans from diverse backgrounds. These spaces serve as vital hubs where veterans can access mental health support, job training, and social services, helping to level the playing field for those who have sacrificed for their country. By fostering an inclusive environment, VFW

locations empower all veterans, ensuring that everyone, regardless of their background, has the opportunity to reintegrate successfully into civilian life. This commitment to equity not only honors their service but also strengthens our communities as a whole.

SUSTAINABILITY IMPACT STATEMENT

The proposed amendment to the San Diego County Code aligns with principles of sustainability by fostering community resilience and support for veterans and their families. By exempting fraternal and veterans' organizations from entertainment licensing requirements, the ordinance encourages these groups to host events that strengthen social bonds, promote cultural engagement, and enhance the well-being of community members. Such gatherings not only celebrate the contributions of veterans but also support local economies through increased participation in community activities. Ultimately, this initiative promotes a sustainable community fabric where individuals can connect, collaborate, and uplift one another, ensuring a thriving environment for all.

FISCAL IMPACT

There is minimal fiscal impact associated with these recommendations. The estimated total revenue loss (\$5,000) from the \$348.00 annual Entertainment fee, \$124.00 annual manager fee and \$249.00 annual renewal for Public Dance can be absorbed by Sheriff's Licensing. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

3. SUBJECT: SHERIFF - REGIONAL COMMUNICATIONS SYSTEM CUSTOMER REVENUE AGREEMENT WITH SAN DIEGO METROPOLITAN TRANSIT SYSTEM (DISTRICTS: ALL)

OVERVIEW

On February 26, 2016, the County of San Diego Clerk of the Board approved the San Diego County - Imperial County Regional Communications System (RCS) customer service agreement for wireless radio communications for the San Diego Metropolitan Transit System (MTS), previously called Metropolitan Transit Development Board, in accordance with County Administrative Code Section 123 for Revenue Contracts Not Exceeding \$250,000 annually. Since then, MTS has requested new agreements to continue the wireless radio communication service and increase the number of radios used by the system. The current agreement has a maximum limit of 245 radios on the RCS system. To meet current and future operational needs, MTS is requesting to increase the limit from 245 to 375 radios, which will cause the contract to surpass the \$250,000 revenue limit per Administrative Code Section 123.

Today's actions request the Board of Supervisors (Board) to approve a new revenue agreement between the County of San Diego, through the Sheriff's Office, and the Metropolitan Transit System for wireless radio communications for the period January 1, 2025 through June 30, 2026. A waiver of Board Policy B-29 is requested as today's action is not at least 60 days prior to the effective date of the contract.

RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER

1. Approve and authorize the Clerk of the Board of Supervisors to sign, upon receipt, the "San Diego County - Imperial County Regional Communications System Customer Agreement" with San Diego Metropolitan Transit System for the estimated total amount of \$531,473 for the period January 1, 2025 through June 30, 2026.
2. Authorize the Sheriff to sign all extensions, amendments, and/or revisions thereto that do not materially impact either the program or funding level.
3. Waive Board Policy B-29, Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery that requires docketing Revenue Contracts with the Board at least 60 days prior to the effective date of the contract.

EQUITY IMPACT STATEMENT

San Diego County - Imperial County Regional Communications System (RCS) radio network serves the majority of public safety (law enforcement and fire) and public service (transportation and schools) users in the San Diego region. Approving the RCS agreement with the San Diego Metropolitan Transit System (MTS) ensures equitable access to quality and uninterrupted services delivered to the MTS and its regional customers. By having quality and uninterrupted radio communication services, the MTS is able to continue operations and provide transportation services to people in San Diego County who rely on the MTS to get to work, school, and complete other necessary visits. Customers of MTS include members of our BIPOC communities who rely on MTS as their only mode of transportation so, ensuring continuity of operation is critical.

SUSTAINABILITY IMPACT STATEMENT

Approving the Regional Communications System (RCS) agreement with the San Diego Metropolitan Transit System (MTS) furthers the County's Sustainability Goals of providing just and equitable access to programs and services and protecting the health and well-being of residents as they utilize MTS for their transportation. Radio capability is critical for public safety across the MTS system.

FISCAL IMPACT

Funds in the amount of \$229,526 are included in the Fiscal Year 2024-25 Operational Plan for the Sheriff's Office. If approved, this request will result in additional cost and revenue of \$60,895 in the current fiscal year. The funding source is revenue from San Diego Metropolitan Transit System. Subsequent year costs and revenue for the remaining contract term, estimated at \$355,815, will be included in future year Operational Plans for the Sheriff's Office. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

4. **SUBJECT: SHERIFF - REQUEST FOR SINGLE SOURCE PROCUREMENT OF ON-SITE NARCOTICS DESTRUCTION SERVICES FROM GAIACA WASTE REVITALIZATION (DISTRICTS: ALL)**

OVERVIEW

The San Diego County Sheriff's Office requires narcotics disposal services to destroy harmful narcotics properly and safely while ensuring they do not return to our communities. On average, the Sheriff's Property and Evidence Unit disposes of an estimated 15 tons of various drugs annually by taking seized narcotics to a designated Drug Enforcement Administration (DEA) approved facility. This includes drugs like marijuana, heroin, cocaine, fentanyl, methamphetamine, and prescription medications. Unfortunately, the last remaining physical disposal site, Covanta Waste-to-Energy site, located in Modesto CA, is scheduled to shut down by the end of the year. This leaves the Sheriff's Office with no other in-state, DEA-approved physical site alternatives. The Sheriff's Office must now utilize a vendor capable of providing a mobile, DEA-approved narcotics destruction on-site solution.

Today's action requests the Board of Supervisors (Board) to approve a single source procurement based on services from a provider with unique knowledge, skill, or ability not available from other sources. GAIACA Waste Revitalization (GAIACA) is the only company registered in California with the DEA as a Reverse-Distributor with mobile on-site narcotics destruction capabilities that also holds Hazardous Waste Operations and Emergency Response (HAZWOPER) certifications, ensuring narcotics are destroyed safely while complying with DEA guidelines.

RECOMMENDATION(S)
SHERIFF

In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations with GAIACA Waste Revitalization and subject to successful negotiations and determination of a fair and reasonable price, award a contract for on-site narcotics destruction services for one year with up to four option periods and an additional six months if needed, and to amend the contracts as needed to reflect changes to requirements and funding, subject to the approval of the Sheriff.

EQUITY IMPACT STATEMENT

The Sheriff's Office provides a critical public service to our communities by collecting surrendered pharmaceuticals and seizing illicit narcotics through criminal investigations. This service protects the health and safety of communities across San Diego County. As part of this responsibility, the Sheriff's Office must also continue to ensure the destruction of narcotics, whether seized or surrendered by the public, especially since storing the narcotics is not sustainable. This is a partnership with our communities and those we serve by providing access to safe, secure, and anonymous disposing services when volunteering to surrender their pharmaceuticals and narcotics in Sheriff dropbox containers. This service ultimately benefits the County as a whole, ensuring that these narcotics don't return back into the community, regardless of specific community or population trends. Seeking single source procurement of on-site services is the most efficient method for narcotics destruction. It will help to allow for the continued collection of pharmaceuticals from the public as well as seizing illicit narcotics and reducing harm to our communities.

SUSTAINABILITY IMPACT STATEMENT

Seeking to contract with and use the services of GAIACA Waste Revitalization fully supports the County's Sustainability goals of reducing greenhouse gas emissions and providing just and equitable access to County services in support of our communities. The narcotics in the Sheriff's Office possession is in excess of double-digit tonnage. Eliminating the transportation of tons of narcotics over a hundred miles greatly reduces greenhouse gas emissions and brings efficiency to operations by limiting the staff required to ensure the safe delivery of the narcotics to the destruction site. Contracting with an onsite narcotics destruction service supports the County's economic and environmental sustainability goals.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2024-25 Operational Plan for the Sheriff's Office. If approved, this request will result in current year costs of \$300,000. The funding source is existing General Purpose Revenue in the Sheriff's Office. If option years are exercised, funds for these services will be included in future years Operational Plans for the Sheriff's Office. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

5. SUBJECT: SHERIFF- REQUEST TO WAIVE BOARD POLICY A-87 AND EXTEND CONTRACTS WITH AXON ENTERPRISE INC FOR BODY-WORN CAMERAS AND TASERS (DISTRICTS: ALL)

OVERVIEW

In today's modern policing landscape, body-worn cameras (BWC) and tasers have emerged as essential tools that enhance and increase safe public interactions with law enforcement, support police accountability, promote transparency, and improve incident outcomes. As law enforcement agencies strive to build trust with the communities they serve, BWCs provide an objective record of interactions, helping to ensure that both law enforcement officers and civilians are held accountable for their actions. Meanwhile, a taser, a handheld electronic device that uses an electric current to temporarily incapacitate a person, serves as a critical tool to help deescalate law enforcement contacts and potential uses of force. Tasers offer a non-lethal alternative for subduing individuals in potentially volatile situations, which allows law enforcement officers to effectively manage confrontations without resorting to deadly force. Together, these technologies not only bolster the integrity of policing practices but also foster a culture of professionalism and accountability.

In 2017, the San Diego Sheriff's Office (Sheriff's Office) conducted an extensive solicitation, successfully awarded the BWC contract to Axon Enterprise Inc. (Axon), and began utilizing BWCs in its patrol operations. In 2022, it deployed the rollout of BWCs in the Sheriff's Office jail setting, expanding the program across the different facilities as infrastructure was implemented to host the devices. In 2005, the Sheriff's Office began procuring tasers from Taser International, Inc (TASER). TASER changed their name to Axon and since 2017, the Sheriff's Office has been utilizing Axon as its vendor for both tasers and BWCs. Law enforcement considers safety, standardization and interoperability when purchasing equipment.

With constant technological advancements, law enforcement equipment is experiencing new developments that build on transparency, accuracy, and efficiencies, resulting in constant improvements to the standards and features of equipment. All the equipment, accessories and supplies requested for procurement have been tested and evaluated for efficiency, functionality, durability, and safety. Standardization of equipment and supplies offers the uniformity necessary for ease of training and inter-operational use within the law enforcement community, thereby enhancing the safety of Sheriff's Office personnel and the public.

Today's actions request the San Diego County Board of Supervisors (Board) to waive Board Policy A-87 and approve an extension to the Sheriff's Office's two current contracts for BWCs and tasers with Axon to December 31, 2030.

RECOMMENDATION(S)

SHERIFF

1. Waive Board Policy A-87, which requires competitive procurement of goods and services.
2. Authorize the Director, Department of Purchasing and Contracting to extend the contracts for the body-worn camera system and tasers through December 31, 2030 and an additional six one-month option periods as needed, and to amend the contracts to reflect changes and enhancements in product, service level requirements, and funding, subject to the approval of the Sheriff.

EQUITY IMPACT STATEMENT

Body-worn cameras (BWCs) can help improve equity in police interactions with communities by increasing safety, accountability, and transparency by guaranteeing a visual and audio record of police interactions and conduct. BWCs can provide an unbiased record of interactions between law enforcement officers and civilians, which can help build trust with communities. Tasers, as a less-lethal option for law enforcement, reduce the likelihood of fatal encounters, fostering consistency in the use of force, and enhancing community trust. Their effective and equitable use requires ongoing training, data analysis, and accountability mechanisms to ensure that individuals receive fair and just treatment in interactions with law enforcement.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions to acquire specific standard issued and special operations equipment for law enforcement purposes contribute to County of San Diego Sustainability Goals related to equity and waste reduction. Delivering public safety services with a consistency of configuration, training, safety, efficiency, and interoperability for everyone in San Diego County fosters trust and increases transparency. In addition, the continuation of standard equipment issuance reduces waste that would otherwise occur with agency-wide replacement of equipment to a different supplier each time a new contract is needed.

FISCAL IMPACT

Funds of \$1,532,260 for body worn cameras (BWCs) are included in the Fiscal Year 2024-25 Operational Plan for the Sheriff's Office. If approved, today's request will result in additional costs, estimated at \$8,586,619, for the purchase of BWCs, maintenance, repair, training,

software, and warranties from July 1, 2025 through December 2030. The funding source for the current year is the Asset Forfeiture Fund. Remaining contract years costs will be included in future Operational Plans for the Sheriff's Office. There will be no change in net General Fund cost and no additional staffing.

There is no current fiscal year impact associated with extending the Axon's Taser contract thru December 31, 2030. The Sheriff's Office will be upgrading tasers for an estimated total cost of \$14,000,000 and will be included in future Operational Plans as the Office identifies funding. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

6. **SUBJECT: DISTRICT ATTORNEY - AMEND AND EXTEND EXISTING SINGLE SOURCE CONTRACT FOR ENHANCED CRIMINAL JUSTICE DATA ANALYSIS IN SUPPORT OF AN EQUITABLE PROSECUTORIAL PROCESS (DISTRICTS: ALL)**

OVERVIEW

The District Attorney's Office (DAO) has an immediate need to redact and analyze information relative to Assembly Bill 2778 (Race-Blind Charging), effective January 1, 2025. AB 2778 mandates prosecutorial agencies to implement a case review process that removes race identifying information from case materials and requires prosecutors to perform initial charging evaluations based on redacted information. Prosecutorial agencies must also analyze, track, and report race-blind charging determinations. An enhanced case review process, and analysis of criminal justice data and information, directly aligns with the District Attorney's data driven approach to achieve just and equitable outcomes for San Diego Communities.

The DAO seeks to extract and analyze suspect, victim, and/or witness data and case records in support of an impartial decision-making process. Leveraging Sicuro Data Analytics, LLC's extensive experience will grant the DAO complete, accurate, and timely analysis in accordance with current and forthcoming legislative requirements. Sicuro is the only service provider who has been found to meet these critical needs and qualifies for A-87(1)(D)(3), procurement for services from a provider with unique knowledge, skills, and abilities not available from other sources. Additionally, continuing work with Sicuro will provide efficiencies and critical knowledge unattainable from other providers and guarantee the DAO's compliance with state legislature.

This is a request to the authorize the Director of Purchasing and Contracting to amend and extend the current service contract with Sicuro Data Analytics, LLC for an automated and efficient technology solution to collect, identify, extract, and analyze criminal justice data for an equitable and transparent prosecutorial process.

RECOMMENDATION(S)
DISTRICT ATTORNEY

In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director of the Department of Purchasing and Contracting to amend contract No. 568534 with Sicuro Data Analytics, LLC to include the collection, identification, extraction, and analysis of criminal justice data and related services in support of equitable criminal justice processes and outcomes, and extend the contract term through August 31, 2026 with four option years, and an additional six months if needed, and to amend the contract(s) as needed to reflect changes to service needs and funding allocations subject to the approval of the District Attorney.

EQUITY IMPACT STATEMENT

The District Attorney's Office is constitutionally responsible for the investigation and prosecution of all criminal violations of state law and county ordinances. Access to accurate and timely data facilitates objective and fair justice proceedings under the law regardless of race, ethnicity, or national origin, and may also result in data beneficial to reduce recidivism and support victims. As part of the District Attorney's ongoing dedication to public safety, the DAO anticipates that the proposed action will enhance local law enforcement operations, resulting in strategic and data-driven processes, and ultimately equitable outcomes throughout San Diego communities.

SUSTAINABILITY IMPACT STATEMENT

Upholding an unbiased criminal justice system, driven and informed by local data, directly contributes to the County of San Diego's Sustainability Goals of ensuring the just and equitable provision of public services. Strategic investments in robust technology solutions for prosecutorial data collection and analysis enhance organizational capacity and efficiency in support of equitable criminal justice - contributing to overall regional sustainability.

FISCAL IMPACT

Funds for this request are partially included in the Fiscal Year 2024-25 Operational Plan for the District Attorney's Office. If approved, this request will result in annual costs and revenue of approximately \$540,000 in Fiscal Years 2024-25 and 2025-26. Subsequent year costs and revenues, estimated at \$510,000 annually, will be included in future Operational Plans for the District Attorney's Office. The funding source is Proposition 172 Special Revenue Fund. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

7. **SUBJECT: SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:
AN ORDINANCE AMENDING SECTION 33.107 OF TITLE 3,
DIVISION 3, CHAPTER 1 OF THE SAN DIEGO COUNTY
REGULATORY CODE RELATING TO THE SHERIFF’S OFFICE
(10/22/24 - FIRST READING; 12/10/24 - SECOND READING UNLESS
ORDINANCE IS MODIFIED ON SECOND READING)
(DISTRICTS: ALL)**

OVERVIEW

On October 22, 2024 (02), the Board of Supervisors took action to further consider and adopt the Ordinance on December 10, 2024.

In accordance with Board of Supervisors (Board) Policy A-76, Sunset Review Process, the Public Safety Group periodically reviews Board policies and provisions of the County of San Diego (County) Administrative Code and Regulatory Code to ensure they reflect current Board standards and practices, that obsolete policies and Code provisions are removed, and that policy language is revised for clarity accordingly.

Today’s actions seek Board approval to amend provisions in the San Diego County Administrative Code relating to Shooting Regulations and extend the sunset review date, and determine no change is necessary to TITLE 4, DIVISION 3, CHAPTER 1, RULES AND REGULATIONS of the San Diego County Code of Regulatory Ordinances.

The ordinance amending provisions in *TITLE 3, DIVISION 3, CHAPTER 1, SHOOTING REGULATIONS* makes non-substantive changes to replace “Sheriff’s Department” with “Sheriff’s Office.” The ordinance will be introduced to the Board on October 22, 2024, and if approved, will be scheduled for adoption on December 10, 2024. If the proposed ordinance is altered on December 10, 2024, a subsequent meeting date will be selected for the ordinance’s adoption.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Consider and adopt second reading:
AN ORDINANCE AMENDING SECTION 33.107 OF TITLE 3, DIVISION 3, CHAPTER 1 OF THE SAN DIEGO COUNTY REGULATORY CODE RELATING TO THE SHERIFF’S OFFICE
2. Update the Sunset Review date of the San Diego County Administrative Code TITLE 3, DIVISION 3, CHAPTER 1, SHOOTING REGULATIONS, to December 31, 2031.

EQUITY IMPACT STATEMENT

County departments are guided by several Regulatory Codes, Administrative Codes, and Board policies to serve the region and customers consistently and equitably. The periodic review of County codes and policies ensures that departments keep documents up to date, provide clarifying language, and continue to guide departmental practices. Additionally, this practice allows the language within these codes and policies to align with current efforts and to reflect inclusivity.

SUSTAINABILITY IMPACT STATEMENT

This action to review County Administrative and Regulatory Codes aligns with the goal to promote opportunities for community engagement and supports the sustainability of governmental practices and services. Updates proposed in today's action are meant to ensure that codes and policies are up to date, reflect current processes, and are needed to continue services and responsibilities to the region, such as emergency services.

FISCAL IMPACT

There is no fiscal impact associated with the proposal to establish new sunset dates for these regulatory codes. There will be no change in General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

**8. SUBJECT: 2024 HOMELAND SECURITY GRANT PROGRAM AND
EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM
GOVERNING BODY RESOLUTION (DISTRICTS: ALL)**

OVERVIEW

The U.S. Department of Homeland Security provides funding to the California Governor's Office of Emergency Services (Cal OES) through the Homeland Security Grant Program which includes the State Homeland Security Program (SHSP) and the Emergency Management Performance Grant Program (EMPG). The County of San Diego Office of Emergency Services (OES) is responsible for administering and distributing the SHSP funds in the region for prevention, preparedness and response efforts related to terrorism and other catastrophic events. The purpose of the EMPG is to support comprehensive emergency management and to encourage the improvement of mitigation, preparedness, response, and recovery capabilities for all hazards.

On September 15, 2015 (3) (6), the Board of Supervisors authorized OES to apply for and accept SHSP and EMPG grant funds in subsequent years. In 2024, OES submitted Fiscal Year 2024 applications to the California Governor's Office of Emergency Services for both grants and OES received a notification of award on October 28, 2024, for the SHP (\$2,830,483), and on October 28, 2024, for the EMPG (\$692,978).

This is a request to adopt a governing body resolution for the Fiscal Year 2024 State Homeland Security Program and Emergency Management Performance Grant Program which will authorize the Deputy Chief Administrative Officer, Public Safety Group, or the Director or Assistant Director of OES to implement any actions necessary for the purposes of these grants and accept grant funding in the amount of \$3,523,461. A waiver of Board Policy B-29, Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery is requested because there is a 100% match requirement for EMPG. There is no match required for the State Homeland Security Program.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Adopt a resolution entitled: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO RELATING TO THE STATE HOMELAND SECURITY GRANT PROGRAM AND THE EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM.
2. Authorize the Director of the Office of Emergency Services, or designee, to accept grant funds in the amount of \$2,830,483 for the State Homeland Security Grant Program through May 31, 2027 and \$692,978 for the Emergency Management Performance Grant Program through June 30, 2026 and, authorize the Director of the Office of Emergency Services, or designee, to accept grant funds in subsequent years provided there are no material changes to the grants' purpose, services, or funding level.
3. Authorize the Director of the Office of Emergency Services, or designee, to execute all required grant documents, including any annual extensions, amendments, and/or revisions thereto that do not materially impact or alter the services or funding level.
4. Waive Board Policy B-29 (Fees, Grants and Revenue Contracts - Department Responsibility for Cost Recovery), which requires full cost recovery for grants.

EQUITY IMPACT STATEMENT

The Office of Emergency Services (OES) recognizes the systemic impacts that inequitable policies may create for residents of the county of San Diego. Impacts have historically included outcomes related to racial justice and issues of belonging that may be reflected in the programs, services and resources allocated to communities. To combat terrorism and improve response to all hazards in the community more proportionately, OES will continue to take a whole community approach in emergency management and, through an equity lens, collaborate with partner agencies to implement projects and policies to address gaps in underserved areas. OES anticipates these actions will have a positive effect on all San Diego County residents and increase preparedness and resiliency in all communities across the region.

SUSTAINABILITY IMPACT STATEMENT

The proposed action to authorize the Director of the Office of Emergency Services, or designee, to accept grant funds from the State Homeland Security Grant Program and Emergency Management Performance Grant Program, along with adopting a resolution of the Board of Supervisors of the County of San Diego relating to the State Homeland Security Grant Program and Emergency Management Performance Grant, contributes to the County of San Diego's Sustainability Goal to protect the health and wellbeing of citizens. These actions will impact the sustainability of health and wellbeing by providing emergency management planning, outreach, and equipment necessary to mitigate terrorism and all hazards across the San Diego region.

FISCAL IMPACT

Funds in the amount of \$1,578,645 for the State Homeland Security Grant Program are included in the Fiscal Year (FY) 2024-25 Operational Plan for the Office of Emergency Services. The total grant award is \$2,830,483. Remaining funds of \$1,251,838 will be included in FY 2025-27

CAO Recommended Operational Plan for the Office of Emergency Services. The funding source is grant funding from the California Governor's Office of Emergency Services. There is no match required for the State Homeland Security Program.

Funds in the amount of \$692,978 for the Emergency Management Performance Grant Program (EMPG) are included in the Fiscal Year 2024-25 Operational Plan for the Office of Emergency Services. The funding source is grant funding from the California Governor's Office of Emergency Services. There is a 100% match required for the Emergency Management Performance Grant. Funds for the match are budgeted in the Office of Emergency Services with existing General Purpose Revenue.

There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

9. **SUBJECT: AUTHORIZE ACCEPTANCE OF PROPOSITION 47 COHORT 4 GRANT PROGRAM FUNDS, AMEND AND EXTEND EXISTING CONTRACT, AND AMEND AND EXTEND EXISTING SINGLE SOURCE EVALUATION CONTRACT (DISTRICTS: ALL)**

OVERVIEW

On April 12, 2024, the California Board of State and Community Corrections (BSCC) released the *Proposition 47 Grant Program: Safe Neighborhood and Schools Act, Cohort 4 Grant Program*. This Grant Program provided \$152.0 million in total funding to eligible California public agencies for the provision of mental health services, substance use disorder treatment, and diversion programs for people in the criminal justice system. In June 2024, County of San Diego (County) Health and Human Services Agency, Behavioral Health Services (BHS) applied for the maximum allowable grant funding award of \$8.0 million. Subsequently, on October 3, 2024, the BSCC notified BHS of a final award in the full amount of \$8.0 million.

Today's item requests approval from the San Diego County Board of Supervisors (Board) to accept *Proposition 47 Cohort 4 Grant Program* funding that, if approved, will allow for implementation of the Forensic Assertive Community Treatment (FACT) treatment model, which currently does not exist in the BHS system of care. FACT serves individuals with serious mental illness who are involved with the criminal justice system by providing customized supports based on criminogenic needs and risks, while bridging the behavioral health and criminal justice systems. It is anticipated these enhanced services will reduce time spent in detention, avoid unnecessary psychiatric visits to emergency rooms, reduce unnecessary admissions to psychiatric hospitals, increase engagement into treatment, and increase public safety.

Today's item also requests the Board to amend and extend an existing contract (#551670) with the Telecare Corporation to establish FACT services locally that will be funded through *Proposition 47 Cohort 4 Grant Program*. Additionally, Board approval is requested to amend and extend an existing single source contract (#568085) with the Criminal Justice Research

Division (CJRD) of the San Diego Association of Governments to provide evaluation services for the *Proposition 47 Cohort 4 Grant Program* due to the organization's unique qualifications, access to justice data needed for evaluation of services, and ability to meet the accelerated timeline for initial local evaluation plan.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by implementing new services that are designed to improve outcomes for persons with serious mental illness who are involved with the criminal justice system.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Authorize the acceptance of \$8,000,000 of one-time *Proposition 47 Cohort 4 Grant Program* funding from the California Board of State and Community Corrections for Fiscal Years (FY) 2024-25 through 2027-28 for the provision of mental health services, substance use disorder treatment, and/or diversion programs for people in the criminal justice involvement, and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute all required documents, upon receipt, including any annual extensions, amendments and/or revisions that do not materially impact or alter the services of funding level.
2. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and determination of a fair and reasonable price, to amend the contract with Telecare Corporation (#551670), to include FACT services, and to extend the contract term for up to two years and six months, and up to an additional six months, if needed, subject to the availability of funds; and amend the contract as required in order to reflect changes to services and funding allocations, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
3. In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting, subject to successful negotiations and determination of a fair and reasonable price, to amend the single source contract with the Criminal Justice Research Division (CJRD) of the San Diego Association of Governments (#568085), to include *Proposition 47 Cohort 4 Grant Program* evaluation services, and to extend the contract term for up to two years, and up to an additional six months, if needed, subject to the availability of funds; and amend the contract as required in order to reflect changes to services and funding allocations, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency, and the Deputy Chief Administrative Officer, Public Safety Group.

EQUITY IMPACT STATEMENT

Individuals who are justice-involved experience barriers that impact their ability to successfully navigate systems of care and the justice system. The *Proposition 47 Grant Program* helps address barriers to services by supporting connections to behavioral health treatment, housing support, and other customized services for persons with high needs who are leaving custody and who may be at risk of returning to the justice system. Nationwide, systemic issues such as poverty, lack of education, inadequate access to healthcare, unsafe neighborhoods, and insufficient social support contribute to disproportionately high rates of crime, arrests, and incarceration among Black, Indigenous, and People of Color, as well as individuals who are poor, struggling with mental health or substance use challenges, or experiencing homelessness. It is anticipated that this grant will have a positive impact on these populations by providing mental health services, substance use disorder treatment, diversion programs, and other supportive services for individuals in the criminal justice system.

The *Proposition 47 Cohort 4 Grant Program* will prioritize equity by incorporating robust community engagement and evaluation components. From the initial development of the grant proposal through the design, implementation, and evaluation of the program, community involvement has and will continue to occur through a Local Advisory Committee comprised of diverse subject-matter experts and community members with lived experience. This approach ensures that the voices of those most affected by disparities are integral to informing and evaluating the program throughout its entire lifecycle. Participation and outcome data will be collected and reviewed by sub-populations to continually inform the design and implementation of the program.

SUSTAINABILITY IMPACT STATEMENT

Today's actions support the County of San Diego (County) Sustainability Goal #2 to provide just and equitable access to County services by addressing barriers that disproportionately affect justice-involved individuals, particularly Black, Indigenous, and People of Color, and those experiencing homelessness, mental health, or substance use conditions. The *Proposition 47 Grant Program* addresses barriers to care by connecting individuals with behavioral health treatment, housing support, and diversion programs following incarceration.

Furthermore, these efforts align with Sustainability Goal #4 to protect the health and well-being of everyone in the region. By supporting connections to essential services for individuals re-entering the community after incarceration, the *Proposition 47 Grant Program* helps reduce the cycle of incarceration and homelessness, contributing to long-term improvements in health outcomes for San Diego County residents. Ongoing community engagement and program evaluation will ensure that services remain responsive to community needs, fostering sustainable improvements in both the justice and behavioral health systems over time.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2024-26 Operational Plan in the Health and Human Services Agency (HHSA). If approved, this request will result in estimated costs and revenue of \$0.4 million in FY 2024-25, \$2.6 million in FY 2025-26, and \$5.0 million in FYs 2026-27 through 2027-28, for a total cost and revenue of \$8.0 million from FYs 2024-25 through 2027-28 to implement the Forensic Assertive Community Treatment (FACT) treatment model. Additionally, funding includes approximately \$500,000 for required evaluation services

through the term of the grant. The funding source is State General Funds from the Safe Neighborhoods and Schools Fund. Funds for FY 2024-25 will be covered by existing appropriations within HHSA and funds for subsequent years will be included in future operational plans. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

10. SUBJECT: AUTHORIZE PROCUREMENT OF A SINGLE SOURCE CONTRACT WITH GROSSMONT-CUYAMACA COMMUNITY COLLEGE DISTRICT FOR THE FOSTER, ADOPTIVE, AND KINSHIP CARE EDUCATION PROGRAM (DISTRICTS: ALL)

OVERVIEW

In 1984, California established the Foster and Kinship Care Education (FKCE) program, assigning the California Community College Chancellor's (Chancellor's) Office to manage the program and provide funding for community colleges to train current and potential resource families. On January 1, 2017, California launched the Resource Family Approval (RFA) process, simplifying the system by merging foster parent licensing, relative caregiver approval, adoption, and guardianship into one unified, family-friendly process for all prospective resource families.

Since 1986, Grossmont-Cuyamaca Community College District has provided training and support to resource families in San Diego County. The FKCE program at Grossmont-Cuyamaca Community College District (Grossmont) provides state-required training for resource parents. The County of San Diego (County) Health and Human Services Agency (HHSA) has also provided additional funding to extend training to adoptive parents. Since 1993, HHSA Child and Family Well-Being Department, formerly Child Welfare Services, has partnered with Grossmont through multi-year contracts to deliver the Foster, Adoptive, and Kinship Care Education (FAKCE) program.

The current contract with Grossmont, approved by San Diego County Board of Supervisors (Board) on February 11, 2020 (10), expires on June 30, 2025. The Chancellor's Office, as part of its Fiscal Year 2024-25 compendium of allocations, has reaffirmed Grossmont's designation as the exclusive provider of the FAKCE Program in San Diego County, entrusting them with the administration of State funding allocated under Proposition 98 to support program services.

Today's action requests the Board authorize procurement of a single source contract with Grossmont for the initial term of one year and up to four option years and six months, as needed, to deliver the FAKCE program.

Today's action supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by furthering efforts to support the well-being and safety of vulnerable children by ensuring resource families receive education, training, and support to provide quality parenting.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations with Grossmont-Cuyamaca Community College District and subject to successful negotiations and a determination of a fair and reasonable price, award a contract for the Foster, Adoptive, and Kinship Care Education Program, for the period of up to one year and up to four option years, and up to six additional months if needed, pending availability of funds, and to amend the contract as needed to reflect changes in services or funding.

EQUITY IMPACT STATEMENT

The Foster, Adoptive, and Kinship Care Education (FAKCE) program enhances equity by providing equal access to critical training and support for all resource families, regardless of their financial or social standing. Many resource families, particularly those from historically marginalized or low-income backgrounds, face obstacles in accessing the necessary resources to care for children who have experienced trauma. By offering accessible education and guidance, FAKCE helps eliminate these disparities, empowering resource families to provide quality care. This program creates a more inclusive child welfare system, where every resource family can succeed, and children in care benefit from stable, well-informed households. The program provides all families the opportunity to thrive, regardless of their circumstances.

The Trauma Informed Pre-Service (TIPS), provided under FAKCE, is a required 12-hour training program for caregivers seeking to become resource families, ensuring they are equipped to care for children who have experienced trauma. The training provides essential knowledge about the impact of trauma on children's behavior, emotions, and development, offering strategies for managing challenges and promoting healing. In Fiscal Year 2023-24, 377 newly approved resource families completed the TIPS training, including 167 families with multiple applicants, totaling 544 applicants. Over 35% of applicants identified as White or Caucasian (35.85%) and Hispanic or Latinx (35.29%), followed by Black or African American applicants at 11.76%, with smaller percentages across other racial and ethnic groups.

The FAKCE program uses a self-assessment tool, administered as both a pre- and post-survey, to evaluate participants' knowledge and awareness gained throughout the training sessions and to allow resource families an opportunity to provide feedback regarding the training and the trainer.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed action supports the County of San Diego (County) Sustainability Goal #1, to engage the community in meaningful ways and to foster inclusive and sustainable communities.

The County Health and Human Services Agency, Child and Family Well-Being Department gathers community feedback throughout the year through Quality Parenting Initiative meetings, Child and Family Strengthening Advisory Board meetings, County customer experience surveys, and the assigned social worker. Community feedback is used to learn about the level of satisfaction with customer service, the resource family application process, and to identify areas for improvement.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2024-26 Operational Plan in the Health and Human Services Agency. If approved, this request will result in no costs and revenue in FY 2024-25 and estimated costs and revenue ranging from \$360,000 to \$560,000 in FY 2025-26 subject to the availability of funds. The funding sources are Social Services Administrative Revenues, allocated State General Funds for Complex Care Capacity Building, and Realignment. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

11. SUBJECT: ADOPT A RESOLUTION AUTHORIZING APPLICATION FOR, AND RECEIPT OF, PROHOUSING INCENTIVE PROGRAM ROUND 3 FUNDS (DISTRICTS: ALL)

OVERVIEW

Enhancing access to affordable homeownership offers numerous benefits beyond simply providing a place to live. In the United States, these benefits include greater economic security, improved access to quality education, increased civic and social participation, and better overall health.

On August 15, 2024, the California Department of Housing and Community Development (State HCD) released the Notice of Funding Availability for the third round of the Prohousing Incentive Program (PIP) Round 3. The PIP Round 3 funds are available to jurisdictions, including the County of San Diego (County), that have received a Prohousing Designation from the State. This designation signifies that the recipient has adopted policies that encourage housing development within their jurisdiction. If awarded, these funds will provide down payment assistance to moderate income families earning less than 120% of the Area Median Income, through low-interest, deferred-payment loans for eligible first-time homebuyers in the County's unincorporated area.

On February 7, 2023 (20), the San Diego County Board of Supervisors authorized a resolution for the County to apply for PIP Round 1 funding, and on May 9, 2023, State HCD awarded \$2.4 million to the County. County Housing and Community Development Services has committed all PIP Round 1 funds to an affordable housing development and anticipates expending the funds by March 30, 2025. Additionally, on March 12, 2024 (6), the Board authorized a resolution for the County to apply for Round 2 funding; however, the County was not awarded, as priority was given to jurisdictions who have not previously been awarded PIP funding.

Today's actions include steps towards securing \$1.4 million in potential funding by adopting a resolution that authorizes the County to apply for and, if awarded, accept funds from PIP Round 3.

This item aligns to the County Framework for Ending Homelessness and the Housing Blueprint by ensuring the County continues to focus on prevention and housing stability by addressing root causes, such as housing affordability. Additionally, today's actions support the County vision of a just, sustainable, and resilient future for all, specifically for those communities and populations

in San Diego County that have been historically left behind as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by ensuring low-income residents have the opportunity for financial assistance in purchasing their first home. In turn, this provides long-term housing stability and fosters a deeper connection to one's neighborhood and community.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Find that the proposed actions are not subject to review under the California Environmental Quality Act (CEQA) pursuant to CEQA Guidelines Section 15060(c)(3) because the action is not a project as defined in Section 15378 of the CEQA Guidelines.
2. Adopt a Resolution entitled: A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO AUTHORIZING APPLICATION FOR, AND RECEIPT OF, PROHOUSING INCENTIVE PROGRAM FUNDS.
3. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee to execute the State's Standard Agreement for acceptance of the grant funds of up to \$1.4 million, any amendments thereto, and any related documents necessary for the County of San Diego's continued participation in the Prohousing Incentive Program.

EQUITY IMPACT STATEMENT

If awarded, Prohousing Incentive Program Round 3 funds will contribute to the County of San Diego's efforts to address local housing shortages and expand access to quality affordable housing by increasing funding for down payment assistance for low- and moderate-income families. Homeownership has a profound and lasting impact on families and communities. It serves as a pathway for wealth building, acting as a force savings mechanism and benefiting from home value appreciation. The ability to build home equity is key to this process. According to the United States Centers for Diseases Control and Prevention, housing is among the most important social determinants of health. Homeownership provides opportunities to build economic security, social mobility, stability, generational wealth, and a healthy lifestyle. Additionally, low-income families and communities of color face significant challenges to homeownership, including a shortage of affordable housing, limited access to credit, systemic inequalities, and savings for a down payment.

According to a study conducted by Habit for Humanity in 2020, offering low-interest loans with deferred payments to qualified first-time homebuyers for a down payment, families gain an average net wealth that is 400% higher than renters with comparable demographics and incomes, with home equity accounting for 34.5% of total household wealth. In addition, the study found a link between homeownership and wealth growth, showing that each year of owning a home is typically associated with an additional \$9,500 in net wealth. Furthermore, homeowners are 1.3 times more likely than renters to engage in neighborhood groups and civic associations, which bring residents together to address community issues and foster a sense of belonging and responsibility. By participating in community initiatives, homeowners contribute to building safer, more vibrant neighborhoods, benefiting everyone, including renters.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed actions to apply for Prohousing Incentive Program Round 3 funds support the County of San Diego Sustainability Goal #2 to provide just and equitable access in support of sustainable communities. If funds are awarded, they will contribute to providing support that aims to enhance housing affordability and accessibility to low- and moderate-income households. In terms of sustainability in equity, it will provide an opportunity to support with households building generational wealth and housing stability through homeownership down payment assistance. Additionally, this effort aligns with Sustainability Goal #4 to protect the health and well-being of residents in the region by reducing financial barriers for underserved populations, ultimately benefiting the overall health and well-being of individuals and communities.

FISCAL IMPACT

Funds for this request are not included in the Fiscal Year (FY) 2024-25 Operational Plan in Health and Human Services Agency. If approved and awarded, this request will result in estimated one-time costs and revenue of up to \$1.4 million in FY 2024-25 to fund the Down Payment Assistance Program for First-Time Homebuyers. If an award is issued, staff would return to the Board with mid-year actions to adjust the budget as necessary. The funding source is the California Department of Housing and Community Development Prohousing Incentive Program funds. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 12. SUBJECT: AUTHORIZE CONTRACT EXTENSIONS WITH ARBOR E&T DBA EQUUS WORKFORCE SOLUTIONS FOR THE REGIONAL HOMELESS ASSISTANCE PROGRAM AND MCALISTER INSTITUTE FOR INCLEMENT WEATHER PROGRAM (DISTRICTS: ALL)**

OVERVIEW

On November 2, 2021 (4), the San Diego County Board of Supervisors (Board) implemented and approved the County of San Diego (County) Framework for Ending Homelessness (Framework), which created a unified strategic approach to support the coordination of homeless services in San Diego County.

On January 27, 2016 (HA01), the Board approved the Inclement Weather Program (IWP), which would temporarily house unsheltered homeless individuals and families in response to high-risk inclement weather events. Subsequently, on May 19, 2020 (17), the Board approved the Regional Homeless Assistance Program (RHAP), an emergency housing program that supports people experiencing homelessness in the unincorporated communities by using local hotels and motels as emergency housing options coupled with case management, and housing navigation with the goal of connecting people to more permanent housing solutions. In addition, on February 8, 2022 (14), the Board approved the Compassionate Emergency Solutions and Pathways to Housing, which includes leveraging RHAP as an emergency housing option. Both IWP and RHAP are the critical components within the Framework. On

February 27, 2024 (11), the Board approved the ongoing operational costs of RHAP through Fiscal Year 2025-26. Most recently, on March 12, 2024 (19), the Board authorized a new competitive solicitation of RHAP, which also includes the IWP component.

Today's action requests the Board authorize an extension of the current RHAP contract and the IWP contract terms through June 30, 2025, to allow for the competitive solicitation process to be completed. This extension will ensure that American Rescue Plan Act funding is obligated timely and will sustain core services to RHAP's existing program participants. Additionally, this extension will ensure that people experiencing homelessness in the unincorporated communities have emergency housing resources during inclement weather events. Today's action supports the County vision of a just, sustainable, and resilient future for all, specifically for communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This item also advances the Framework by ensuring our most vulnerable community members have access to housing, care coordination, and connections to more stable housing opportunities.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

In accordance with Board Policy A-87, Competitive Procurement, and Administrative Code Section 401, authorize the Director, Department of Purchasing and Contracting to amend contract No. 560945 with Arbor E&T (dba Equus Workforce Solutions) and contract No. 561988 with McAlister Institute for Treatment and Education to extend the contract terms through June, 30, 2025, subject to the availability of funds; and to amend the contracts as required to reflect changes to services and funding allocations, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.

EQUITY IMPACT STATEMENT

The County of San Diego (County) is dedicated to addressing the root causes of homelessness and providing equitable access to preventative and supportive services for vulnerable residents. The mission of the County Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities (HSEC) is to support under-resourced and vulnerable groups, immigrant and refugee communities, and those at risk of or experiencing homelessness. HSEC administers both the Regional Homeless Assistance Program (RHAP) and the Compassionate Emergency Solutions and Pathways to Housing program, which serve people experiencing homelessness in the unincorporated communities.

The 2024 Point-in-Time Count of people experiencing homelessness identified 10,605 individuals who were living on the streets or in shelters throughout San Diego County on one night. Of those, 201 were counted in the unincorporated areas of the county. In Fiscal Year (FY) 2023-24, 526 households were served by RHAP, of which 44% were male, 56% were female, 29% were living with a disability, 8% were African American, 3% were American Indian, and 21% were Hispanic/Latino. Moreover, with respect to IWP, 3,714 duplicated households were served in FY 2023-24, of which 20% were Hispanic/Latino and 15% were African American.

The County engages people at-risk of or experiencing homelessness, impacted community members, community partners, and other key stakeholders in developing County plans to address homelessness. Their feedback is valued and incorporated into the development of programs. The County has conducted lived experience forums in the North, East, and South Regions to gain valuable information on shaping programs and has implemented regular lived experience feedback questionnaires. RHAP and IWP will provide needed emergency shelter and support to people across the unincorporated areas of San Diego County. This includes those who are disproportionately represented in the homeless system including, justice involved people, and people with a range of health and social needs, as well as Black, Indigenous and People of Color.

SUSTAINABILITY IMPACT STATEMENT

Today's actions support the County of San Diego Sustainability Goal #2 of providing just and equitable access to services and resources, and Sustainability Goal #4 to protect the health and well-being of everyone in the region. The Regional Homeless Assistance Program and the Inclement Weather Program support the most vulnerable community members in the unincorporated communities to have just and equitable access to housing, services, and resources including connections to healthcare and behavioral health support.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2024-26 Operational Plan for the Health and Human Services Agency. If approved, this request will result in one-time costs and revenue of \$7,500,000 for Regional Homeless Assistance Payment and one-time costs and revenue of \$250,000 for Inclement Weather Program in FY 2024-25 for a total cost and revenue of \$7,750,000. The funding sources are American Rescue Plan Act (ARPA) funding and existing General Purpose Revenue leveraged through ARPA under the Homeless Services component of the ARPA Framework. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 13. SUBJECT: AUTHORIZE ACCEPTANCE OF HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 5 GRANT FUNDING (DISTRICTS: ALL)**

OVERVIEW

On July 10, 2023, Governor Newsom signed Assembly Bill 129, authorizing \$869.5 million to counties, large cities, and Continuums of Care (CoC) through the Homeless Housing, Assistance and Prevention Round 5 (HHAP-5) Grant Program. HHAP is a block grant program administered by the California Department of Housing and Community Development (HCD), designed to support regional coordination by providing local jurisdictions with flexible funding to continue efforts to reduce and prevent homelessness. The County of San Diego (County) Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities, Office of Homeless Solutions (HSEC-OHS) currently administers HHAP rounds one through four funding.

HHAP-5 was structured differently than prior rounds with the State requiring one application be submitted utilizing a collaborative regional approach. In March 2024, the County submitted a joint application and executed a required Memoranda of Agreement (MOA) with the City of San Diego and the Regional Taskforce on Homelessness (RTFH), which is San Diego County's local CoC. The application submitted to HCD, and the MOA, serves as the required Regionally Coordinated Action Plan to End Homelessness, with all eligible applicants included on the submission. Applicants were notified of the award on October 17, 2024.

Today's actions request the San Diego County Board of Supervisors (Board) authorize acceptance of HHAP-5 Grant Program funds, and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute agreements, certification forms, and all necessary documents for the submittal, regulatory processing, and implementation of the HHAP-5 Grant funds. This funding will continue to support several programs HSEC-OHS has implemented, including the Local Rental Subsidy Program and Housing Our Youth. In addition, today's actions also request the Board authorize a transfer of one percent of the County's HHAP-5 award to RTFH, to administer the Homeless Management Information System database.

Today's item supports the County's vision of a just, sustainable, and resilient future for all, specifically for those communities and populations in the county that have been historically disadvantaged and demonstrates an ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This item also aligns with and supports the County's Framework for Ending Homelessness, by ensuring our most vulnerable community members have access to housing, care coordination, and connections to healthcare and workforce opportunities.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Authorize acceptance of the California Department of Housing and Community Development (HCD), Homeless Housing, Assistance and Prevention Round 5 (HHAP-5) grant funding of \$14,160,464 through June 30, 2028.
2. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute agreements, certification forms, and all necessary documents for the acceptance, regulatory processing, and implementation of HHAP-5 grant funding, and take any other actions necessary as required by HCD.
3. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute sub-recipient grant agreements, and all necessary documents, and take any other actions necessary to transfer one percent of the County of San Diego's total allocation of HHAP-5 funding to the Regional Task Force on Homelessness for utilization of Homeless Management Information System data systems, and to amend the subrecipient grant agreements as necessary, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.

EQUITY IMPACT STATEMENT

The County of San Diego (County) Health and Human Services Agency, Department of Homeless Solutions and Equitable Communities, Office of Homeless Solutions is dedicated to addressing the root causes of homelessness and providing equitable access to preventative and supportive services for vulnerable residents.

In January 2024, the We All Count Point-in-Time Count (PITC) of persons experiencing homelessness identified 10,605 individuals living on the streets or in San Diego County shelters on one night. Of this number, 6,110 individuals were reportedly unsheltered, of which approximately 44% reported chronic homelessness, 28% were female, 9% were veterans, 8% were youth, and 2% were families. People of color are disproportionately impacted among those experiencing homelessness, with 16% identifying as Black or African American, which is over three times the proportion of Black or African Americans residing in the county; and 2% identify as American Indian, which is double the proportion of American Indians in the county. In addition to the PITC, the Regional Taskforce on Homelessness Community Snapshot Dashboard indicates approximately 35% of all people experiencing homelessness in the county identified as Hispanic.

People who are at-risk of or experiencing homelessness, impacted community members, community partners, and other key stakeholders are engaged during the development of County plans to address homelessness, and their feedback is valued and incorporated into development of programs. The County conducted lived experience forums in the unincorporated communities in North, East, and South Regions to gain valuable information on shaping programs. Moreover, ensuring racial and social equity in all aspects of homelessness prevention and response is one of the key principles that guides the Framework and all items under its strategic domains. It is anticipated that Homeless Housing, Assistance and Prevention Round 5 funding will provide needed housing and supports to individuals countywide, including youth and those who are disproportionately represented in the homeless system, including justice-involved individuals and individuals with a range of health and social needs, as well as Black, Indigenous and People of Color.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed actions support the County of San Diego (County) Sustainability Goal #1 to engage the community in meaningful ways; Sustainability Goal #2 to provide just and equitable access to County services; and Sustainability Goal #4 to protect health and well-being of everyone in the region by engaging the community through an existing comprehensive outreach strategy that includes working collaboratively with regionwide partners. These partners will be able to utilize Homeless Housing, Assistance and Prevention Round 5 funding to continue to address the homelessness crisis by adding additional emergency shelters, providing supportive services, rental assistance, and other innovative housing solutions and services. The recommended actions will provide just and equitable access to housing and support countywide, including to youth and those who are disproportionately represented in the homeless system, have a range of health and social needs, or who identify as Black, Indigenous and People of Color. These actions also align with the goal of protecting the health and well-being of everyone in the region by ensuring the most vulnerable community members have access to housing, and connections to healthcare and workforce opportunities.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2024-2026 Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated costs and revenue of \$212,408 for FY 2024-25 and \$3,490,747 for FY 2025-26, and \$10,457,309 in FYs 2026-27 through 2027-28, for a total cost and revenue of \$14,160,464 from FYs 2024-25 through 2027-28. Funds for FY 2024-25 will be covered by existing appropriations within HHSA and funds for subsequent years will be incorporated into future operational plans. The funding source is the Homeless Housing, Assistance and Prevention Round 5 grant through the California Department of Housing and Community Development. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 14. SUBJECT: AUTHORIZE REVENUE AGREEMENTS WITH MEDI-CAL MANAGED CARE PLANS, SINGLE SOURCE PROCUREMENT, AND ACCEPTANCE OF CHILDREN AND YOUTH BEHAVIORAL HEALTH INITIATIVE GRANT FUNDING (DISTRICTS: ALL)**

OVERVIEW

On May 23, 2023 (06) the San Diego County Board of Supervisors (Board) approved the San Diego Advancing and Innovating Medi-Cal (SDAIM) Roadmap and recommitted to providing opportunities for Medi-Cal members in San Diego County to achieve better health outcomes and reduce health disparities. The SDAIM Roadmap was developed to align the County of San Diego (County) priorities with the Medi-Cal Transformation Initiative, formerly referred to as California Advancing and Innovating Medi-Cal (CalAIM). Medi-Cal Transformation is the California Department of Health Care Services (DHCS) long-term commitment to improve the quality of life and health outcomes of Medi-Cal members by creating a more coordinated, person-centered, and equitable health system.

Under Medi-Cal Transformation, DHCS is requiring Medi-Cal Managed Care Plans (MCPs) to collaborate with Local Health Departments (LHDs) to create a reimagined Population Needs Assessment (PNA). This new PNA promotes more robust community engagements and greater alignment with MCPs, LHDs, and community stakeholders. This will streamline the separate but related health needs assessments that have historically been conducted by the County, MCPs, and the Hospital Association of San Diego & Imperial Counties (HASD&IC).

Additionally, Medi-Cal Transformation affords an opportunity for the County to provide and bill for care management and community health promotion services through Enhanced Care Management (ECM), Community Supports (CS), and Community Health Worker (CHW) services. Billing for these key services will help address County budget constraints and ensure sustainability, while increasing access to quality services for Medi-Cal members in San Diego County.

Furthermore, to support sustainability and access to services, the County applied for and was awarded \$1,500,000 through the DHCS Children and Youth Behavioral Health Initiative (CYBHI) Evidence-Based Practices and Community-Defined Evidence Practices (EBP/CDEP) Grant Program. This funding will support the County's Healthy Families America program to expand the eligibility criteria for access to early childhood home visiting services focused on prevention, early intervention, and resiliency for children and youth.

Today's action requests the Board to authorize the following recommendations:

1. Authorize revenue agreement(s) with Medi-Cal MCPs serving San Diego County of up to \$3,000,000 for the period of July 1, 2025 through June 30, 2028 to support the PNA.
2. Authorize a single source contract with the HASD&IC to assist with community engagement to support the local comprehensive PNA.
3. Authorize revenue agreement(s) with Medi-Cal MCPs serving San Diego County to allow the County to provide and bill for ECM, CS, and CHW services.
4. Authorize the acceptance of the Children and Youth Behavioral Health Initiative, Healthy Families America grant agreement and funding.
5. Authorize application and acceptance of future funding opportunities to support Medi-Cal Transformation.

This item supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by building a better service delivery system that emphasizes quality, equity, sustainability, and transparency.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Authorize the acceptance of up to \$3,000,000 in total funds from Blue Shield of California Promise Health Plan, Community Health Group, Kaiser Foundation Health Plan, Inc., and/or Molina Healthcare of California to meet the California Department of Health Care Services Population Needs Assessment requirements for the period of July 1, 2025 through June 30, 2028, and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute revenue agreement(s) as necessary including any extensions, amendments, and/or revisions thereto that do not materially impact or alter either the services or funding level.
2. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting, to enter into negotiations with the Hospital Association of San Diego & Imperial Counties and subject to successful negotiations and determination of a fair and reasonable price, award a contract for Community Health Needs Assessment community engagement support for an Initial Term of up to one year, and 2 additional one-year option terms and up to an additional six months, if needed, and to amend the contract as needed to reflect changes to services and funding, subject to the availability of funds and the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.

3. Authorize the acceptance of up to \$1,000,000 in total funds for the period of July 1, 2025 through June 30, 2026 and up to \$2,000,000 in total funds for the period of July 1, 2026 through June 30, 2027 from Blue Shield of California Promise Health Plan, Community Health Group, Kaiser Foundation Health Plan, Inc., and/or Molina Healthcare of California for delivering Enhanced Care Management, Community Supports, and Community Health Worker services to eligible Medi-Cal members and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute revenue agreement(s) as necessary including any extensions, amendments, and/or revisions thereto that do not materially impact or alter the services or funding level.
4. Authorize the acceptance of \$1,500,000 in grant funds from the Department of Health Care Services for the Children and Youth Behavioral Health Initiative to support Healthy Families America for the period of July 1, 2024 through June 30, 2026 and authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to execute grant documents as necessary including any extensions, amendments, and/or revisions thereto that do not materially impact or alter the services or funding level.
5. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to apply for and accept future funding opportunities to support implementation of Medi-Cal Transformation in San Diego County.

EQUITY IMPACT STATEMENT

Medi-Cal is the Medicaid program for California, a public health insurance program that provides needed health care services to eligible individuals. As of July 2024, 952,452 individuals were enrolled in Medi-Cal in San Diego County, representing roughly one-third of the county population and the second largest Medi-Cal population in California. Medi-Cal members represent various demographic backgrounds and those who have been historically underserved including Black, Indigenous, and People of Color (BIPOC), women, persons with disabilities, immigrants, youth, and the LGBTQ+ community. Local data indicates that as of July 2024, individuals between 19 to 44 years old represent the largest Medi-Cal population in San Diego County (38%), followed by children 0 to 18 years old (32%), adults 45 to 64 years old (20%), and adults 65 years of age and older (10%). Among Medi-Cal members with a reported race/ethnicity, approximately 61% were Hispanic, 22% were White, 10% were Asian, 7% were Black, and under 1% were American Indian and Alaska Native.

Medi-Cal members face significant disparities in terms of access, quality of care, and health outcomes. Healthcare Payments Data indicates that Medi-Cal members in San Diego County had higher prevalence rates of Diabetes, Ischemic Heart Disease, COPD, Asthma, Dementia, and Stroke compared to those enrolled in commercial health plans. Medi-Cal members are also more likely to experience higher rates of emergency care use compared to commercial members. In 2023, Black/African Americans were found to experience the highest rates of emergency room visits (61.5 per 1,000 members) and have the highest rate of emergency room visits resulting in hospitalization (5.9 per 1,000 members) among Medi-Cal Managed Care Plan members. According to State and local data, Black infants in San Diego County are nearly three times more likely to die during their first year, 60% more likely to be born prematurely, and almost two times more likely to be born with low birth weight. Recognizing the intersectionality of race,

socioeconomic status, and health outcomes is essential to fostering a healthcare system that is truly inclusive and just. As a major source of healthcare coverage, Medi-Cal can help advance equity goals and reduce disparities by increasing access to health care, social services, and identifying new and innovative approaches to service delivery.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed actions support the County of San Diego Sustainability Goal #2 to provide just and equitable access to County services and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These goals will be accomplished by increasing access and providing critical services to Medi-Cal members and supporting a collaborative and comprehensive assessment of health and social care needs among San Diego County population.

FISCAL IMPACT

Recommendations #1 & #2: Authorize Revenue Agreement(s) to receive funding to support a Population Needs Assessment & Authorize Single Source Procurement

Funds for these requests are not included in the Fiscal Year (FY) 2024-26 Operational Plan in the Health and Human Services Agency. If approved, this request will have no fiscal impact in FY 2024-25 and will result in estimated annual costs and revenue of up to \$1,000,000 from FY 2025-26 through FY 2027-28 for a total of \$3,000,000 to support the Population Needs Assessment. Approximately \$111,000 of this funding will be allocated for the procurement of Community Health Needs Assessment community engagement support. The funding sources are Medi-Cal Managed Care Plans. Funds for subsequent years will be included in future operational plans. There will be no change in net General Fund cost and no additional staff years.

Recommendation #3: Authorize Revenue Agreement(s) to receive funding for Enhanced Care Management, Community Supports, and Community Health Worker services delivered by the County of San Diego

Funds for this request are not included in the FY 2024-26 Operational Plan in the Health and Human Services Agency (HHSA). If approved, this request will have no fiscal impact in FY 2024-25 and will allow for revenue of up to \$1,000,000 to be received in FY 2025-26 and potentially up to \$2,000,000 in FY 2026-27 to offset operational costs for identified programs that may qualify for reimbursement as Enhanced Care Management, Community Supports, and Community Health Worker services based on successful negotiations with local Medi-Cal Managed Care Plans. The actual amount of revenue and timing of receipts will depend on recommendations received from the contractor analysis anticipated in January as to what services are most feasible to begin implementation first. Any funds that are received will be applied toward existing ongoing costs within HHSA. The funding sources are Medi-Cal Managed Care Plans. Funds for subsequent years will be included in future operational plans. There will be no change in net General Fund cost and no additional staff years.

Recommendation #4: Authorize to accept grant funding from the California Department of Health Care Services for the Children and Youth Behavioral Health Initiative to support Healthy Families America

Funds for this request are included in the FY 2024-26 Operational Plan in the Health and Human Services Agency. If approved, this request will result in costs and revenue of \$355,243 in FY 2024-25 and costs and revenue of \$1,144,757 in FY 2025-26. The funding source is an award from the California Department of Health Care Services. There will be no change in net General Fund cost and no additional staff years.

Recommendation #5: Authorize to apply for funding opportunities to support Medi-Cal Transformation

There is no fiscal impact related to this recommendation. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 15. SUBJECT: AUTHORIZE SINGLE SOURCE PROCUREMENT OF DIASORIN MOLECULAR LLC FOR THEIR INSTRUMENTATION, MAINTENANCE, CONSUMABLES, REAGENTS, AND SUPPLIES FOR THE PUBLIC HEALTH LABORATORY (DISTRICTS: ALL)**

OVERVIEW

The County of San Diego (County) Health and Human Services Agency, Public Health Laboratory (PHL) provides high-quality laboratory services to protect the health of the community and prevent the spread of disease. The PHL has been a leader in infectious disease control locally, in California, and across the nation by analyzing clinical and environmental samples through surveillance, assessment, and assurance activities. In addition, the PHL supports regional preparedness and response to communicable disease events, outbreaks, and emerging infectious disease threats.

On October 25, 2022 (11), the San Diego County Board of Supervisors (Board) approved the establishment of appropriations for design and pre-construction services for a new PHL. The new facility, in addition to being larger than the previous PHL, will also be a Biosafety Level 2 and 3 reference laboratory as the County serves as an approved Centers for Disease Control and Prevention Select Agent Laboratory for San Diego and Imperial Counties. The PHL is also the designated location for the federal BioWatch program for the detection of bioterrorism agents in San Diego County. This new expanded PHL will allow our team to enhance and expand testing services and capabilities. To ensure this expansion of testing while maintaining and increasing testing proficiency and accuracy, the use of specialized laboratory equipment is essential.

Today's actions request the Board authorize a single source contract with Diasorin Molecular LLC for their manufacturer-specific specialized instrumentation, maintenance, consumables, reagents, and supplies to sustain critical services and enhance PHL activities.

Today's actions support the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. This will be accomplished by re-enforcing the PHL's ability to safeguard and improve the health and well-being of San Diego County residents through enhanced and increased testing, prevention, and intervention to interrupt transmission of disease while maintaining good fiscal management.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting to enter into negotiations with Diasorin Molecular LLC, and subject to successful negotiations and determination of a fair and reasonable price, award a contract for public health laboratory products and/or services, including the manufacturer-specific Liaison series instrumentation, consumables and ongoing maintenance and repairs for the life of the equipment, for an Initial Term of up to one year, with four one-year Options, and up to an additional six months, if needed, and to amend the contract as needed to reflect changes to services or funding allocations, subject to the availability of funds and the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.
2. Authorize the Deputy Chief Administrative Officer, Health and Human Services Agency, or designee, to apply for additional funding opportunity announcements, if available, that would support the Public Health Laboratory

EQUITY IMPACT STATEMENT

San Diego County has one of the busiest border crossings in the United States and is home to a diverse population including military and tribal communities. Reports from the Centers for Disease Control and Prevention have highlighted disparities among populations impacted by diseases such as HIV, viral Hepatitis, Sexually Transmitted Infection, Tuberculosis, and COVID-19. Disparities in ethnicity have shown to be linked to behavioral risk factors, environmental exposures, social determinants of health, and access to accurate and timely testing. To protect the health and well-being of all residents, the County of San Diego (County) Health and Human Services Agency, Public Health Laboratory (PHL) provides diagnostic testing that helps to diagnose diseases among the general public, including but not limited to tuberculosis, measles, mumps, norovirus, and malaria. Additionally, insights from testing results and patient demographics, available through the laboratory information management system, enables the PHL to record and monitor health disparities and inequities across a wide range of diseases. The PHL works in conjunction with public health clinics, local hospitals and healthcare providers, and the County Department of Environmental Health and Quality to analyze clinical and environmental samples to detect and identify bacteria, viruses, and other pathogens, perform rapid diagnostic testing, and characterize pathogens.

A fully functioning PHL that implements the core activities of surveillance, assessment, and assurance, is essential to provide the best health outcomes for our communities. Thus, the PHL is continuously tracking advancements in specialized laboratory and testing equipment to ensure the most efficient and effective instrumentation is a priority. The procurement of advanced instrumentation will lead to improved testing capabilities, reduced response times, and more efficient and effective services to interrupt the transmission of disease and protect all San Diego County residents, especially the most vulnerable.

SUSTAINABILITY IMPACT STATEMENT

Today's actions support the County of San Diego (County) Sustainability Goal #3 to transition to a green, carbon-free economy, and reduce greenhouse gas emissions; and Sustainability Goal #4 to protect the health and well-being of everyone in the region, with a focus on collaborating with community partners and advocating for environmental justice for communities that have

been disproportionately impacted. The County Public Health Laboratory continuously increases capacity and testing services aimed at detecting and preventing illnesses by using the most effective and efficient equipment available. Testing and identification will improve the overall health of communities, reduce the demand for associated care services, while increasing the effectiveness of care providers and lowering operating costs of facilities, thus reducing greenhouse gas emissions and waste generated within the care sector. Since climate change and air pollution are direct threats to human health, the reduction of pollution is also considered a preventative healthcare measure.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2024-26 Operational Plan of the Health and Human Services Agency. If approved, this request will result in estimated costs and revenue of \$140,000 in FY 2024-25 for purchase of one-time equipment and lab supplies and estimated costs and revenue of \$100,000 in FY 2025-26 for ongoing laboratory supplies and maintenance of the equipment. Funds for subsequent years will be incorporated into future operational plans. The funding source is existing Health Realignment appropriations. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

16. SUBJECT: APPROVE THE CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS OUTCOMES AND ACCOUNTABILITY REVIEW SYSTEM IMPROVEMENT PLAN (DISTRICTS: ALL)

OVERVIEW

Title 42, Chapter 7, Subchapter IV, Part A of the United States Code establishes the Temporary Assistance for Needy Families entitlement program known in California as the California Work Opportunity and Responsibility to Kids (CalWORKs) program. California Department of Social Services (CDSS) provides oversight of the CalWORKs program, and all 58 counties administer the program on behalf of the State, within their respective jurisdictions. CalWORKs provides a wide range of services to some of the most vulnerable families living on lower incomes in San Diego County. In addition to providing essential cash, nutrition and medical benefits to families, CalWORKs also incorporates a Welfare to Work (WTW) (also known as Employment Services (ES)) component that provides additional supportive services including childcare, transportation, and housing services as required by the California Welfare and Institutions Code Section 11523. The purpose of participating in WTW activities is for families to gain the proper support, resources, job skills, training, and education to obtain full-time employment that leads to self-sufficiency.

As a proactive measure, the State Legislature established the CalWORKs Outcomes and Accountability Review system (Cal-OAR) in 2017, to identify an improved, more comprehensive approach to measuring outcomes and successes of the CalWORKs program. The Cal-OAR initiative was established to facilitate a local accountability system that fosters continuous quality improvement. Cal-OAR requires monitoring and reporting of specific data measures, including supportive service utilization and post-aid metrics, to determine the effectiveness of the various WTW activities in which participants engage.

The Cal-OAR consists of three main components: performance indicators, San Diego County's CalWORKs self-assessment process, and a county's CalWORKs system improvement plan. Through the State required Cal-OAR process, all California counties completed a CalWORKs self-assessment, including recipient and community feedback, and developed an improvement plan that focuses on improving performance indicators. Once the improvement plan is developed, each county is required to implement and evaluate strategies for the performance indicators identified. A progress report is then created to help inform updates to the selected performance indicators and measures. In April 2023, the County of San Diego completed a self-assessment that was approved by CDSS. Subsequently, the County developed the improvement plan which was pre-approved by CDSS in September 2023.

Today's action requests the San Diego County Board of Supervisors approve the County of San Diego California Work Opportunity and Responsibility to Kids (CalWORKs) System Improvement Plan and authorize the Clerk of the Board of Supervisors to sign the CalWORKs Outcomes and Accountability Review Report Signature Sheet, and execute any amendments thereto that do not materially impact or alter its substance.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Approve the County of San Diego California Work Opportunity and Responsibility to Kids (CalWORKs) System Improvement Plan (San Diego County Cal-SIP Plan) and authorize the Clerk of the Board of Supervisors to sign the CalWORKs Outcomes and Accountability Review (Cal-OAR) Report Signature Sheet and execute any amendments thereto that do not materially impact or alter its substance.

EQUITY IMPACT STATEMENT

The California Work Opportunity and Responsibility to Kids (CalWORKs) Outcomes and Accountability Review system initiative will help make a positive impact on equity by encouraging and stimulating economic opportunities for the neediest families in San Diego County. From 2018 to 2022, 5.4% of San Diego County CalWORKs recipients fell below the 50% threshold of the ratio of income to poverty level as based on the American Community Survey 5-year estimate. Race and ethnicity data, as gathered by the California Department of Social Services in 2022, indicates that San Diego County CalWORKs caseloads consisted of 2.7% Asian, 14.8% Black, 34.2% Hispanic or Latino, 48% white and 0.4% other. The CalWORKs program is designed to remove barriers to expanding opportunities in traditionally underserved communities especially residents living on lower incomes. The job skills, training, and job placements gained through the Welfare to Work program can help advance opportunities for economic growth and lead residents to self-sufficiency while also stimulating the local economy which benefits the community.

SUSTAINABILITY IMPACT STATEMENT

The California Work Opportunity and Responsibility to Kids (CalWORKs) Outcomes and Accountability Review initiative helps support the County of San Diego (County) Sustainability Goal #4, to protect the health and well-being of everyone in the region in terms of Health and Well-being and Economy by providing programs, services, and resources to the County's most vulnerable residents experiencing deep poverty. Obtaining self-sufficiency through proper job training and education helps advance the economic impact throughout San Diego County, by

aligning available resources with essential services that maintain fiscal stability and ensure longevity. During the CalWORKs Outcomes and Accountability Review self-assessment process, in alignment with the County of San Diego's Sustainability Goal #1 to engage the community and obtain stakeholder feedback, input was gathered from recipients and community members. In addition, in alignment with the County's Sustainability Goal #2, to provide just and equitable access to County services, the CalWORKs Outcomes and Accountability Review system initiative facilitates the creation of policies to reduce and eliminate poverty and promote economic sustainability for all County residents.

FISCAL IMPACT

There is no fiscal impact associated with this recommendation. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

17. **SUBJECT: AUTHORIZE A SINGLE SOURCE CONTRACT PROCUREMENT WITH SAN DIEGO WORKFORCE PARTNERSHIP FOR CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO KIDS EXPANDED SUBSIDIZED EMPLOYMENT, AND CALFRESH EMPLOYMENT AND TRAINING (DISTRICTS: ALL)**

OVERVIEW

The County of San Diego (County) Health and Human Services Agency, Self-Sufficiency Services provides a variety of programs and services to assist adults living on lower incomes with becoming self-sufficient. On June 4, 2019 (11), the San Diego County Board of Supervisors (Board) approved a single source contract procurement with San Diego Workforce Partnership for the California Work Opportunity and Responsibility to Kids (CalWORKs) Expanded Subsidized Employment program, and the CalFresh Employment and Training (E&T) program. This Board action followed previous approval of a single source contract procurement with San Diego Workforce Partnership on February 25, 2014 (8), for the CalWORKs Expanded Subsidized Employment program.

Both the CalWORKs Expanded Subsidized Employment program and the E&T program provide self-sufficiency opportunities for some vulnerable families in San Diego County. The CalWORKs Expanded Subsidized Employment program serves over 1,300 participants annually and the E&T program serves over 1,100 participants annually each with a focus on job training and identifying and securing employment opportunities.

These services are currently contracted with the San Diego Workforce Partnership, a California nonprofit public benefit corporation which is the only federally designated Local Workforce Development Board (LWDB) in the county region. The San Diego Workforce Partnership is overseen by the Policy Board of the San Diego Consortium, a Joint Powers Authority created by the County of San Diego and the City of San Diego. As the designated LWDB, San Diego Workforce Partnership has the unique expertise, skill, partnerships, and employer relationships to carry out the goals of the CalWORKs Expanded Subsidized Employment and CalFresh E&T

programs. The current contract will expire on June 30, 2025, with an option to extend up to an additional six months. Contracting with the federal LWDB for employment services will also allow the County to leverage funding and maximize resources. Approval of today's recommended action authorizes a single source procurement for San Diego Workforce Partnership to continue providing employment services through the CalWORKs Expanded Subsidized Employment program and CalFresh E&T program.

Today's action supports the County vision of a just, sustainable, and resilient future for all, specifically those communities and populations in San Diego County that have been historically left behind, as well as our ongoing commitment to the regional *Live Well San Diego* vision of healthy, safe, and thriving communities. Approval of this single source contract will benefit the county by continuing to further the goal of self-sufficiency through employment.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director of the Department of Purchasing and Contracting to enter into negotiations with San Diego Workforce Partnership and subject to successful negotiations and a determination of a fair and reasonable price, award a contract for the California Work Opportunity and Responsibility to Kids Expanded Subsidized Employment and CalFresh Employment and Training programs for up to one year and five option years and an additional six months if needed, and to amend the contract as needed to reflect changes to requirements and funding, subject to the approval of the Deputy Chief Administrative Officer, Health and Human Services Agency.

EQUITY IMPACT STATEMENT

The California Work Opportunity and Responsibility to Kids Expanded Subsidized Employment program, and the CalFresh Employment and Training program contribute to making a positive impact on equity, by reducing barriers to employment for traditionally underserved communities, including communities of color and families living on lower incomes. More than 2,400 people benefit from these programs each year. The employment skills, training, and job placements gained through these programs can advance opportunities for economic growth and lead residents to self-sufficiency.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed action to procure a contract for employment services programs supports the County of San Diego's (County) Sustainability Goal #2, to provide just and equitable access to County services. Obtaining self-sufficiency through proper job training and placement helps advance the economic opportunities for residents throughout the county by aligning the County's available resources with essential services that promote fiscal stability and longevity.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year (FY) 2024-26 Operational Plan in the Health and Human Services Agency. If approved, this request will result in no cost and revenue in FY 2024-25 and costs and revenue of approximately \$5,300,000 in FY 2025-26. The funding sources are federal and State California Work Opportunity and Responsibility to Kids Expanded Subsidized Employment revenue and CalFresh Employment & Training revenue. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 18. SUBJECT: ALIGN PERFORMANCE EVALUATION DATES FOR THE CLERK OF THE BOARD AND PROBATION CHIEF WITH CHIEF ADMINISTRATIVE OFFICER EVALUATION DATE AND APPROVE ADJUSTMENT OF COMPENSATION FOR THE CLERK OF THE BOARD, PROBATION CHIEF, AND COUNTY COUNSEL (DISTRICTS: ALL)**

OVERVIEW

The Board of Supervisors has completed 2024 performance evaluations for Board appointed executives. Today's action establishes that the Board of Supervisors will strive to complete executive evaluations on or before June 30th each fiscal year. In addition, today's action approves a salary increase for the Clerk of the Board, the Probation Chief, and the County Counsel.

RECOMMENDATION(S)

CHAIRWOMAN NORA VARGAS

1. Align the Clerk of the Board and Probation Chief's annual performance review to occur on or before June 30th of each fiscal year.
2. Approve adjustments to the pay for the Clerk of the Board, Probation Chief, and County Counsel. The compensation for the Clerk of the Board is set at an hourly rate of \$108.14 effective June 28, 2024; compensation for the Probation Chief is set at an hourly rate of \$132.31 effective June 28, 2024; compensation for the County Counsel is set at an hourly rate of \$ 174.48 effective December 27, 2024

EQUITY IMPACT STATEMENT

The County of San Diego promotes a culture of equity, belonging, and racial justice. We serve the needs of communities with diverse groups including Black, Indigenous, people of Color, LGBTQIA+, people with disabilities, people of low-income, the young, the older, immigrants, refugees and communities that have historically faced inequality and inequity. In addition, the County centers its budgetary efforts on equity through the continued implementation and operationalization of the Budget Equity Assessment Tool. The tool ensures there is a framework to use an equity lens to evaluate the development of the County's budget.

SUSTAINABILITY IMPACT STATEMENT

The County of San Diego is building a sustainable future for all. The County's strategic plan guides County activities to ensure sustainability as it relates to the region's economy, climate, environment, and communities. These collective efforts strengthen communities, ensure accountability, and protect public resources by aligning available resources through services and initiatives.

FISCAL IMPACT

Funds associated with this request are included in the fiscal year 2024-25 Operational Plan. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 19. SUBJECT: EXPLORE THE ESTABLISHMENT OF PROCEDURES TO FORM BUSINESS IMPROVEMENT DISTRICTS WITHIN SAN DIEGO COUNTY AND SUPPORTING FILIPINO ART IN NATIONAL CITY (DISTRICTS: ALL)**

OVERVIEW

The establishment of Business Improvement Districts (BIDs) allow communities to collectively improve their commercial areas, with the costs directly funded by the beneficiaries. Some of the successful BIDs in our region, such as in Little Italy and downtown Chula Vista, help improve and energize our downtown main streets and neighborhood commercial centers by successfully funding improvements that enhance the economic activity, public places, culture and support small businesses in that district.

Existing law authorizes cities and counties to establish various districts and other entities to provide improvements and other benefits within their jurisdiction. Existing State law, the Property and Business Improvement District Law of 1994, authorizes cities and counties, and joint exercise of powers agencies comprised of cities and counties, to establish property and business improvement districts for the purpose of financing certain activities and certain improvements on real property located within the district. The exploration of a BID enabling ordinance should include its applicability for district formations in collaboration with both General Law cities and Charter Cities in the region, as well as in unincorporated communities. If the County cannot take advantage of the charter city flexibility in the 1994 law, then the County would follow the regular procedures in the 1994 law to establish any future BIDs.

One such community that is considering establishing a BID is in National City. National City's Filipino community is a dynamic and integral part of the city's social fabric, deeply rooted in the city's history and vibrant in its cultural contributions. According to the U.S. Census Bureau, Filipinos make up about 19 percent of the City of National City's population and Council District 3 has the highest concentration of Filipino Americans in the nation. Through business, cultural festivals, and community organizations, Filipinos in National City honor their heritage while contributing to the area's cultural diversity and economic vitality. This potential BID could serve as a regional destination for San Diego County's 215,000 Filipinos. The exploration of a possible BID in the City of National City may include the installation of murals, banners and other artwork that honors this heritage.

The "Filipino Plaza" area in National City is one such example of the many different unique cultural identities that shapes our region. Organizing and promoting many of our cultural identities through place-based activities and improvements such as BIDs can be catalyzed by a regional arts and cultural strategy led by the Office of Economic Development and Government Affairs in collaboration with local arts commissions across the region, as well as the San Diego County's Arts and Cultural Commission.

Today's action would direct the Chief Administrative Office to explore whether the County of San Diego can establish procedures and requirements for the formation and operation of BIDs. In addition, today's action directs the Chief Administrative Officer to explore funding opportunities to support the installation of Filipino art and activities to celebrate Filipino heritage in National City, as well as advise on projects that uplift the diverse cultural identities of communities across the region, and to include BIDs and other local arts commissions across the region.

RECOMMENDATION(S)

CHAIRWOMAN NORA VARGAS

1. Direct the Chief Administrative Officer to report back to the Board within 120 days with appropriate recommendations including funding source, and actions for the Board to facilitate the formation of Business Improvement Districts, including drafting an enabling ordinance that would establish procedures and requirements for formation and operation of Business Improvement Districts within San Diego County. This includes any necessary legal research and consultation to establish assessment districts within the framework provided by State statutes and the California Constitution, and to reach out to the respective cities to determine interest in the formation of a business improvement district.
2. Direct the Chief Administrative Officer to explore funding opportunities to support the installation of Filipino art and activities to celebrate Filipino heritage in National City, as well as advise on projects that uplift the diverse cultural identities of communities across the region, and to collaborate with Business Improvement Districts and other local arts commissions across the region, including the San Diego County Arts and Culture Commission.

EQUITY IMPACT STATEMENT

Business Improvement Districts (BIDs) can provide an opportunity for small and local businesses to provide residents, visitors and patrons a unique, localized experience. This may lead to more local economic activity that invests in diverse businesses, as well as expanding opportunities in traditionally underserved communities and businesses, especially communities of color and low income. Engagement of small businesses in the strategic planning for arts and culture can elevate some of the unique cultural diversities of San Diego in neighborhood commercial or "main street" pockets across the region. Funding for arts and culture promotes equity, diversity and a sense of belonging for communities across the region. Most notably, the Filipino community residing in National City would experience enhanced health outcomes and stronger community engagement. For example, the community could foster greater social cohesion through the creation of an art place-based space, where they can celebrate and share their heritage, culture, and lineage with one another and with neighboring cities.

SUSTAINABILITY IMPACT STATEMENT

The proposed action exploring Business Improvement Districts (BIDs) and supporting arts and culture within them may provide for place-based activities and improvements in some concentrated commercial areas. These BIDs are a tool to create safe and walkable "main street" environments with high pedestrian traffic. To the extent they may result in lesser driving, that may lead to lowering automobile emissions. In addition, the BIDs would support the San Diego

County 2024 Climate Action Plan by reducing greenhouse gases and fostering a more sustainable environment. This would be achieved by creating walkable areas for the Filipino community, such as the development of an art-centered community space in close proximity to their home.

FISCAL IMPACT

Funds for the actions requested are included in the Fiscal Year 2024-25 Operational Plan based on existing staff time in the Finance and General Government Group and Chief Administrative Office funded by General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years. There may be fiscal impacts associated with future related recommendations which staff would return to the Board for consideration and approval.

BUSINESS IMPACT STATEMENT

The pandemic has had an unprecedented impact on small businesses and restaurants, many of which have yet to recover. Providing a tool for revitalization and branding of the County's downtown "main street" areas and neighborhood commercial areas can provide economic vitality and pedestrian traffic.

20. SUBJECT: RESOLUTION DESIGNATING DATES AND TIMES FOR REGULAR MEETINGS OF THE BOARD OF SUPERVISORS IN 2025 (DISTRICTS: ALL)

OVERVIEW

The recommended action is that the Board adopt the resolution setting the 2025 Board of Supervisors regular meeting schedule.

RECOMMENDATION(S)

VICE-CHAIR TERRA LAWSON-REMER

Adopt the resolution: A RESOLUTION OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS SETTING THE DATES AND TIMES FOR REGULAR MEETINGS OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS IN CALENDAR YEAR 2025.

EQUITY IMPACT STATEMENT

The Board of Supervisors annually adopts a calendar for regular meetings. This ensures that the public is well informed of the meetings and can plan for active participation in local government.

SUSTAINABILITY IMPACT STATEMENT

The proposed meeting calendar allows stakeholders to plan for community engagement and identify meaningful ways to continually seek input to foster inclusive and sustainable communities.

FISCAL IMPACT

There is no fiscal impact associated with this recommendation. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

There is no business impact associated with this action.

21. SUBJECT: CHAPTER VIII AGREEMENT NO. 7092 TO PURCHASE TAX-DEFAULTED LAND BY HOUSEPALS (DISTRICTS: 4 AND 5)

OVERVIEW

When a property owner fails to pay property taxes by the end of the fiscal year, the property becomes tax defaulted. If the property remains tax defaulted for five years, the property then becomes subject to the Treasurer-Tax Collector's Power to Sell. Statutory requirements are met pursuant to Revenue and Taxation Code § 3691, et seq. prior to the property being offered at sale. Prior to Sale, taxing agencies including the County of San Diego and eligible non-profit organizations are notified of the scheduled sale and provided an opportunity to object to the sale of any properties being offered at public auction to acquire that property for public purpose, in accordance with § 3695 and Chapter VIII of the California Revenue and Taxation Code and County of San Diego Board Policy F-1 Screening of Tax-Deeded Land for Possible Public Use.

Housepals has offered to purchase two (2) parcels for the purpose of acquiring single-family dwellings for rehabilitation and sale or rent to low-income persons, or for other use to serve low-income persons, to acquire vacant land for construction of residential dwellings and subsequent sale or rent to low-income persons, or for other use to serve low-income persons and to conduct charitable activities which includes relief of the poor, the distressed or the underprivileged. In accordance with Chapter VIII of the California Revenue and Taxation Code, we have prepared the proposed agreement for your approval.

RECOMMENDATION(S)

TREASURER-TAX COLLECTOR

1. Adopt the Resolution entitled:
A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO CONCERNING THE PROPOSED CHAPTER VIII AGREEMENT SALE NO. 7092 OF TAX-DEFAULTED PROPERTY TO HOUSEPALS.
2. Adopt the Agreement approving the sale by Chapter VIII Agreement No. 7092 of two (2) parcels of land, subject to the Treasurer-Tax Collector's Power to Sell for Defaulted Taxes to Housepals and authorize execution of said Agreements (two copies) by the Chairperson, attested by the Clerk of the Board of Supervisors.

EQUITY IMPACT STATEMENT

The Treasurer-Tax Collector recognizes the systemic impacts that inequitable policies may create for residents of the County of San Diego. Impacts have historically included outcomes related to racial justice and issues of belonging that are reflected in the programs, services and resources allocated to communities. To more proportionally serve the community, Housepals has agreed to purchase two (2) parcels for the purpose of acquiring single-family dwellings for rehabilitation and sale or rent to low-income persons, or for other use to serve low-income persons, to acquire vacant land for construction of residential dwellings and subsequent sale or rent to low-income persons, or for other use to serve low-income persons and to conduct

charitable activities which includes relief of the poor, the distressed, or the underprivileged. It is anticipated that these actions will have a positive impact on all equity-seeking groups to include Black, Indigenous, People of Color (BIPOC), women, people with disabilities, immigrants, youth and the LGBTQ community as the mission of Housepals is to help make affordable and suitable housing for all economic segments, with emphasis on the housing needs of lower-income households and households with special needs.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions to conduct an online public auction, collect unpaid property taxes and return the properties to a revenue generating status are appropriate as they support the County of San Diego's Strategic Initiative of Sustainability to align the County's available resources with services to maintain fiscal stability and ensure long-term solvency. The proposed actions to sell property to Housepals for rehabilitation and sale or rent to low-income persons, or for other use to serve low-income persons, align with the County of San Diego's Sustainability Goal of ensuring the capability to respond and recover to immediate needs for individuals, families, and the region.

FISCAL IMPACT

If approved, proceeds of \$128,500.00 from the sale of two (2) parcels to Housepals will be used to redeem the delinquent prior year and current year taxes, costs and fees. Any funds remaining after satisfaction of all taxes, fees and costs of sale will be retained in the delinquent tax sale trust fund for a period of one year following the recordation of the tax deed to the purchaser of the property. During that period, any party of interest in the property at the time of the sale may apply for the proceeds by submitting a claim. Any excess proceeds remaining after processing valid claims will be transferred to the General Fund. There will be no additional change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

22. SUBJECT: ONLINE PUBLIC AUCTION TAX SALE OF TAX-DEFAULTED PROPERTY (DISTRICTS: ALL)

OVERVIEW

When a property owner fails to pay property taxes by the end of the fiscal year, the property becomes tax defaulted. If the property remains tax defaulted for five years, the property then becomes subject to the Treasurer-Tax Collector's Power to Sell. Statutory requirements are met pursuant to Revenue and Taxation Code § 3691, et seq. prior to the property being offered at sale. The purpose of offering tax-defaulted property at a tax sale is to collect the unpaid taxes (redemption) and to return the property to a revenue-generating status. This is a request to approve the proposed sale of 749 parcels of tax-defaulted real property at Online Public Auction Tax Sale No. 7095, beginning on March 14, 2025, with final groups closing on March 19, 2025.

RECOMMENDATION(S)

TREASURER-TAX COLLECTOR

1. Adopt the Resolution entitled:
A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING AN ONLINE PUBLIC AUCTION TAX SALE OF TAX-DEFAULTED PROPERTY (Attachment A, on file with the Clerk of the Board).
2. Should a parcel not sell at the initial minimum bid as defined in Revenue and Taxation Code § 3698.5, approve the Treasurer-Tax Collector's discretion under the Revenue and Taxation Code § 3698.5(c), to offer the same property at the same sale or next scheduled sale, at a minimum price that the Treasurer-Tax Collector deems appropriate in light of the most current assessed valuation of that property or property interests, or any unique circumstance with respect to that property or those interests. Any parcel remaining unsold may be re-offered within a 90-day period in accordance with Revenue and Taxation Code § 3692(e) and any new parties of interest shall be notified in accordance with Revenue and Taxation Code § 3701.

EQUITY IMPACT STATEMENT

The Treasurer-Tax Collector recognizes the systemic impacts that inequitable policies may create for residents of the County of San Diego. Impacts have historically included outcomes related to racial justice and issues of belonging that are reflected in the programs, services, and resources allocated to communities. The Treasurer-Tax Collector will conduct an online auction that is widely accessible to all bidders who follow the process to register and submit deposits required to participate in the auction. A bidder may only be banned from participating in the online auction if they have previously forfeited property by way of non-completion of the sale of property for which they have previously won the bid. It is anticipated that these actions will have a positive impact on all people to include Black, Indigenous, People of Color (BIPOC), women, people with disabilities, immigrants, youth, and the LGBTQ community.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions to conduct an online public auction, collect unpaid property taxes and return the properties to a revenue generating status are appropriate as they support the County of San Diego's Strategic Initiative of Sustainability to align the County's available resources with services to maintain fiscal stability and ensure long-term solvency. The proposed actions to conduct an online auction that is widely accessible to all bidders who follow the process to register align with the County of San Diego's Sustainability Goal of providing just and equitable access.

FISCAL IMPACT

Funds received from sales of tax-defaulted property will be used to redeem defaulted and current year taxes and to reimburse the County for all Board approved cost recovery and statutorily required fees and costs of sale imposed under San Diego County Administrative Code § 364.4.

Any excess proceeds remaining will be retained in the defaulted tax sale trust fund for a period of one year following the date of the recordation of the tax deed to the purchaser of the property. During that period, the excess proceeds may be claimed by any party of interest having a recorded interest in the property at the time of the sale. If no valid claims are received, State law provides the excess proceeds would be transferred to the General Fund. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

**23. SUBJECT: DELEGATION OF INVESTMENT AUTHORITY TO THE
TREASURER-TAX COLLECTOR AND APPROVAL OF THE
INVESTMENT POLICY (DISTRICTS: ALL)**

OVERVIEW

Annually, the Board of Supervisors (Board) is requested to take several actions regarding the San Diego County Investment Pool. These actions include the annual delegation of investment authority to the Treasurer-Tax Collector and review and approval of the Investment Policy.

Today's actions will delegate investment authority to the Treasurer-Tax Collector for the calendar year 2025 and approve the amended Investment Policy.

RECOMMENDATION(S)

TREASURER-TAX COLLECTOR

1. Adopt the Resolution titled: RESOLUTION DELEGATING INVESTMENT AUTHORITY TO THE COUNTY TREASURER-TAX COLLECTOR
2. Review and approve the San Diego County Treasurer's Pooled Money Fund Investment Policy, as amended.

EQUITY IMPACT STATEMENT

The County Treasurer follows State of California legislated parameters and exercises fiduciary authority for the investment of the funds of the county and the funds of other depositors in the county treasury. The County Treasurer must manage public monies in a way that is consistent with its objectives of safety and liquidity, prudent investment practices and not solely to maximize returns. The investment function benefits the public because the investment earnings provide incremental funding for programs and services.

SUSTAINABILITY IMPACT STATEMENT

The Treasurer-Tax Collector is committed to the County's sustainability goals. To promote just and equitable access to the County's investment process, the County Treasurer utilizes an approved list of brokerage firms to purchase securities. A competitive request for statement of qualifications is conducted every three years. The Treasurer's selection process includes working with the Department of Purchasing and Contracting and a Qualification Evaluation Committee to evaluate proposals from a variety of firms with diverse backgrounds and skillsets.

FISCAL IMPACT

There is no fiscal impact associated with this request. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

- 24. SUBJECT: BIENNIAL REVIEW OF CONFLICT OF INTEREST CODES-
APPROVAL OF THIRD BATCH OF CONFLICT OF INTEREST CODE
AMENDMENTS RECEIVED THROUGH NOVEMBER 26, 2024:
VARIOUS DEPARTMENTS AND AGENCIES (DISTRICTS: ALL)**

OVERVIEW

The Board of Supervisors (Board) serves as the Code Reviewing Body for any local agency, other than cities, with jurisdiction wholly within the County, pursuant to Government Code Section 82011. Pursuant to Government Code Section 87306.5, the Clerk of the Board of Supervisors coordinated, on behalf of the Board, the Biennial Review of Conflict of Interest Codes for all County departments and local agencies. The recommended action would approve the proposed amendments to the Conflict of Interest codes as received through November 26, 2024 from the listed agencies as part of the Biennial Review of Conflict of Interest Codes.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Approve the Conflict of Interest Codes adopted by agencies where no changes were necessary (Attachment A)
2. Approve the amended Conflict of Interest Codes adopted by the following agencies (Attachment B):
 - o Agriculture Weights and Measures
 - o Bonsall Unified School District
 - o Chief Administrative Office
 - o Clean Energy Alliance
 - o County Counsel
 - o DCAO - Finance & General Government Group
 - o DCAO - Health and Human Services Agency
 - o DCAO - Land Use & Environment Group
 - o DCAO - Public Safety Group
 - o Deer Springs Fire Protection District
 - o Elevate School
 - o Guajome Park Academy
 - o High Tech High
 - o Jamul-Dulzura Union School District
 - o Lakeside Water District
 - o Local Agency Formation Commission (LAFCO)
 - o Metro Wastewater Joint Powers Authority
 - o National School District
 - o North County Transit District

- o Oceanside Small Craft Harbor District
- o Otay Water District
- o Probation
- o Purchasing and Contracting
- o Rancho Santa Fe Fire Protection District
- o Rancho Santa Fe School District
- o Resource Conservation District of Greater San Diego County
- o San Diego Board of Education and Superintendent of Schools
- o San Diego County Employees Retirement Association (SDCERA)
- o San Diego Unified School District
- o San Elijo Joint Powers Authority
- o San Miguel Consolidated Fire Protection District
- o Sheriff
- o Southwestern Community College District
- o Sweetwater Authority
- o Sweetwater Union High School District
- o Tri-City Healthcare District
- o Vallecitos Water District
- o Valley Center Municipal Water District
- o Vista Unified School District

EQUITY IMPACT STATEMENT

County government includes standing and special boards, commissions, committees and task forces formed to advise the Board of Supervisors and County staff on issues and policies and to serve as links to the community. Boards, commissions and committees provide an inter-relationship between the residents and the government of the County and as such must provide transparent, bias-free decision-making. The Board of Supervisors serves as the Code Reviewing Body for any local agency, other than cities, with jurisdiction wholly within the County, pursuant to Government Code Section 82011. Under the California Political Reform Act, a public official has a disqualifying conflict of interest in a governmental decision if it is foreseeable that the decision will have a financial impact on their personal finances or other financial interests. In such cases, there is a risk of biased decision-making that could sacrifice the public's interest in favor of the official's private financial interests. To avoid actual bias or the appearance of possible improprieties, the public official is prohibited from participating in the decision.

The recommended action would approve the amended Conflict of Interest codes. The Conflict of Interest codes in this Board Letter enables the County of San Diego to provide transparency and accountability to all individual residents, ensuring equitable operations of the government that are free from undue influence.

SUSTAINABILITY IMPACT STATEMENT

Under the Political Reform Act, all public agencies are required to adopt a Conflict of Interest code that designates positions that are required to file the Statement of Economic Interests (Form 700). Conflict of Interest codes must be maintained as updated and accurate to ensure that necessary public officials report their personal financial interests. These required filings provide public transparency about possible conflicts of interest and to ensure governmental decisions are

made in the best interest of the public. This Board Letter supports the County of San Diego’s sustainability goal of, “Engaging the community to partner and participate in decisions that impact their lives and communities and transparently share results of outcomes.”

FISCAL IMPACT

There is no fiscal impact associated with this recommendation. There will be no change in General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

25. SUBJECT: GENERAL SERVICES - APPROVAL OF LICENSE AMENDMENT FOR THE SHERIFF’S OFFICE OTAY MOUNTAIN REGIONAL COMMUNICATIONS SYSTEM SITE AND NOTICE OF EXEMPTION (DISTRICT: 1)

OVERVIEW

The San Diego County-Imperial County Regional Communications System (RCS), managed and operated by the San Diego County Sheriff’s Office (Sheriff’s Office) Wireless Services Division, provides numerous public safety agencies with day-to-day public safety and emergency responder communication support.

Otay Mountain is a Sheriff’s Office RCS communications site located in Jamul, a census-designated place in California, which has been operated by the Sheriff’s Office since 1996. An amendment to the current license agreement for this site is needed to clarify terms and conditions and to extend the term. The current license expires on December 31, 2024, and the Sheriff’s Office needs to continue occupancy of the site.

Staff from the Department of General Services have negotiated a sixth amendment to the license agreement for the Otay Mountain site. The proposed amendment extends the term of the license for an additional ten years and includes two five-year options to extend the term. Today’s request is for Board of Supervisors approval of the license amendment.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Find the proposed license amendment for the Otay Mountain Regional Communications System site is exempt from the California Environmental Quality Act (CEQA) Guidelines pursuant to State CEQA Guidelines Section 15301.
2. Approve and authorize the Director, Department of General Services, to execute the proposed sixth amendment to a license agreement with Pinnacle Towers, LLC for a Regional Communications Site located at Otay Mountain, San Diego County, California.

EQUITY IMPACT STATEMENT

The Sheriff's Office Wireless Services Division operates and maintains all public safety wireless communications systems used by the County of San Diego, including mobile and portable radios. The division also manages the San Diego County-Imperial County Regional Communications System (RCS) radio network that serves most law enforcement, fire, and public service, including transportation and school users in this region. It is anticipated that the proposed amendment for the RCS site will have a positive impact on the community by ensuring equitable access to public safety services across the region.

SUSTAINABILITY IMPACT STATEMENT

Implementing effective sustainability objectives is crucial to ensuring safe and healthy communities and contributing to the overall success of the region. The approval of this amendment supports the County's Strategic Initiative of Sustainability to ensure the capability to respond to the immediate needs for individuals, families, and the region.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2024-25 Operational Plan for the Sheriff's Office. If approved, this request will result in current fiscal year costs of approximately \$51,855 based on a commencement date of January 1, 2025. Fiscal Year 2025-26 costs are estimated at \$105,265 which includes a 3% rent adjustment to go into effect January 2026. Funds for the remaining term and for each option year (if exercised), will be included in future years' operational plans for the Sheriff's Office. The funding source is revenue from Network Operating Cost fees collected from public safety agencies participating in the Regional Communications System. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

26. **SUBJECT: REQUEST TO APPLY FOR AND ACCEPT GRANT FUNDS FROM THE CANNABIS EQUITY GRANTS PROGRAM FOR LOCAL JURISDICTIONS (DISTRICTS: ALL)**

OVERVIEW

On January 27, 2021 (4), the Board of Supervisors (Board) directed staff to implement measures to provide economic access and equity in the cannabis industry. These measures included components of a Social Equity Program (SEP), Zoning Ordinance amendments, and a licensing/permitting system. The Board further directed that grant funding be secured to support implementation of the SEP, which would include numerous elements to prioritize equity, access, and business opportunities to help rectify the injustices caused by the War on Drugs and be in place prior to issuance of the first cannabis business license. Further, on March 3, 2021 (11), the Board directed the Office of Equity and Racial Justice (OERJ) to lead the development of the framework and strategy, including grant funding options, needed to initiate a SEP and coordinate this with the land use permitting system being developed by Planning & Development Services (PDS).

On February 7, 2022, Womxn's Work Consulting, LLC was contracted to complete the Social Equity Assessment for Commercial Cannabis (Equity Assessment) for the County of San Diego. The Equity Assessment includes feedback received through the robust public outreach activities conducted by Womxn's Work, extensive data analysis, and research of California jurisdictions' cannabis programs and other states jurisdictions' cannabis programs.

Today's item includes a request for the Board to adopt a Resolution in support of the local equity program and authorize OERJ to apply for and, if awarded, accept grant funding that can be utilized to assist local equity applicants and licensees through grant and/or loan programs such as grants available from the Governor's Office of Business and Economic Development Cannabis Equity Grants Program for Local Jurisdictions.

The Board is requested, pursuant to Board Policy B-29, Fees, Grants, Revenue Contracts - Department Responsibility for Cost Recovery, to authorize the Director, Office of Equity and Racial Justice, to apply for grants that will improve and enhance the capacity of OERJ to provide services and access to programs through June 30, 2025. If approved, this action will permit OERJ to apply for and accept grants that will enhance future services provided by OERJ. The services and programs include administration, technical services, loans, and/or grants. Staff anticipate that programs and services will serve as any required match for the grants. Upon notification of grant award, the Department will return to the Board to appropriate funds, as necessary. Pursuant of Policy B-29, all proposed grant funding requests must be certified by the Department head as being worthy of funding with County resources if external financing were unavailable.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Pursuant Board Policy B-29, authorize the Office of Equity and Racial Justice to apply for and accept grant funding from the Governor's Office of Business and Economic Development Cannabis Equity Grants Program for Local Jurisdictions through June 30, 2025, that can be utilized to assist local cannabis social equity applicants and licensees through grant and/or loan programs.
2. Adopt a resolution titled: RESOLUTION OF THE COUNTY OF SAN DIEGO BOARD OF SUPERVISORS AUTHORIZING STATE OF CALIFORNIA CANNABIS EQUITY ACT GRANT FUNDING (Attachment A, on file with the Clerk of the Board).

EQUITY IMPACT STATEMENT

Throughout the county, a disproportionate number of Black, Indigenous, and People of Color (BIPOC) individuals remain incarcerated for the criminalization of cannabis. In San Diego County specifically, as analyzed in the Equity Assessment, cannabis-related arrest data shows that Black San Diegans are arrested at a rate that is five times the rate of white San Diegans; Pacific Islander San Diegans are arrested at a rate that is three times the rate of white San Diegans; Latine San Diegans are arrested at a rate that is two times the rate of white San Diegans; and Indigenous San Diegans are arrested at a rate that is 30% higher than the arrest rate for white San Diegans. As cannabis is legalized and permitted in San Diego County, the Board created a Socially Equitable Cannabis Program to help guide the County's approach to this new market and paradigm shift for how cannabis is perceived and regulated. In support of the

Program, the Office of Equity and Racial Justice (OERJ) has commissioned the development of a comprehensive Social Equity Assessment which included several community outreach sessions to inform the Social Equity Program and a program for social equity entrepreneurs.

Specific to cannabis social equity programming, OERJ contracted a consultant (Womxn's Work Consulting, LLC) to complete the Equity Assessment to inform the overarching Socially Equitable Cannabis Program for the County, including the program for social equity entrepreneurs. Womxn's Work collected qualitative and quantitative data and conducted research into best practices and lessons learned throughout the state, to inform the Equity Assessment. A total of 28 semi-structured interviews were conducted with community members, activists, politicians, cannabis growers, and retail owners. Additionally, five focus groups were completed with a diverse set of stakeholder groups. A total of 271 responses were received for the community survey.

The Equity Assessment was completed in October 2022 and was accepted by the Board in December 2022. The Equity Assessment proposed a detailed plan for advancing racial equity, continuing community engagement in a manner that is both empowering and healing, evaluation, and most importantly, County accountability to the most harmed communities in the continued development and implementation of social equity programming.

In March 2024, the County contracted with Cannabis Education Project to begin implementation on programming for the social equity entrepreneur program. The contractor has assisted with social equity program application intake and verification, hosted six outreach events, and hosted Social Equity Entrepreneur Development (SEED) workshops. They will continue to assist applicants on how to become an entrepreneur and what it takes to start a cannabis business.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions to receive an update on the Social Equity Program, approve recommendations related to social equity ordinances, eligibility and cannabis oversight group contribute to the following County of San Diego Sustainability Goals: engage the community; provide just and equitable access; transition to a green and circular economy; and protect health and wellbeing. Extensive community engagement through surveys and focus groups has been a critical piece of this work. The goals of the social equity programming will work to reinvest in communities that were harmed by the War on Drugs and over criminalization of marijuana by providing sustainable opportunities and resources for growth and positive outcomes of those individuals and communities.

FISCAL IMPACT

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

If approved and a grant is awarded, this will result in future costs and revenue estimated up to \$1,000,000. The funding source would be the Governor's Office of Business and Economic Development Cannabis Equity Grants Program for Local Jurisdictions, among other sources. Staff will return to the Board as necessary to establish appropriations and revenue for grants that are awarded that cannot be supported by the current year Operational Plan at the time of award.

BUSINESS IMPACT STATEMENT

N/A

27. **SUBJECT: ADOPTION OF A RESOLUTION DECLARING ELECTION RESULTS OF THE NOVEMBER 5, 2024 STATEWIDE GENERAL ELECTION (DISTRICTS: ALL)**

OVERVIEW

State law requires that the Board of Supervisors (Board) declare the election results for those offices and measures under its jurisdiction. For the November 5, 2024 Statewide General Election, the Board must declare the results for the offices of Board of Supervisors - District 1, 2, and 3, and the results of Measure G.

Today's action requests the Board to adopt a resolution declaring these election results.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Adopt a Resolution entitled RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO DECLARING THE RESULTS OF THE NOVEMBER 5, 2024 STATEWIDE GENERAL ELECTION RELATING TO COUNTY OF SAN DIEGO OFFICES AND MEASURES (Attachment A, on file with Clerk of the Board).

EQUITY IMPACT STATEMENT

A person's vote can influence policy and who represents them in government, which in turn impacts their environment, health, and quality of life. The Registrar of Voters' conduct of a fair, accurate, and transparent election allows all eligible citizens to have a part in matters that affect them.

SUSTAINABILITY IMPACT STATEMENT

A person's vote has a direct influence on the sustainability of their neighborhood, community, and local region. By voting, San Diego residents have a direct impact on their health, equity, the economy, and environment. With the County's implementation of the vote center model, all active registered voters receive a ballot in the mail as required by current law. This increases accessibility by providing voters with the opportunity to consider the method that is most convenient for them to return their ballot and has the possibility of reducing vehicles miles traveled to cast their vote. In addition, voters have the option of receiving voter information guides electronically to reduce paper waste. The recommended action today aligns with the Governance lens of sustainability and the County of San Diego Sustainability Goal of providing just and equitable access to County services.

FISCAL IMPACT

There is no fiscal impact associated with the adoption of the Resolution. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

28. SUBJECT: COMMUNICATIONS RECEIVED (DISTRICTS: ALL)

OVERVIEW

Board Policy A-72, Board of Supervisors Agenda and Related Process, authorizes the Clerk of the Board to prepare a Communications Received for Board of Supervisors' Official Records. Routine informational reports, which need to be brought to the attention of the Board of Supervisors yet not requiring action, are listed on this document. Communications Received documents are on file in the Office of the Clerk of the Board.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

Note and file.

EQUITY IMPACT STATEMENT

N/A

SUSTAINABILITY STATEMENT

This board letter is a list of documents received by the Clerk of the Board of Supervisors and/or Board of Supervisors from other entities, other county departments, the public, and internal documents presented to the Clerk of the Board of Supervisors or the Board of Supervisors. This contributes to the overall sustainability of the county by engaging the community in meaningful ways and promote an environment that provides equitable access opportunities for public engagement.

FISCAL IMPACT

N/A

BUSINESS IMPACT STATEMENT

N/A

29. SUBJECT: ADOPTING A BOARD POLICY ON IMMIGRATION ENFORCEMENT TO ENHANCE COMMUNITY SAFETY (DISTRICTS: ALL)

OVERVIEW

Immigrant communities form an integral part of our County's social fabric. When federal immigration authorities, including the Department of Homeland Security (DHS), U.S. Immigration and Customs Enforcement (ICE), and U.S. Border Patrol, coerces local law enforcement to carry out deportations, family members are separated and community trust in law enforcement and local government is destroyed. Witnesses and victims who are undocumented or who have loved ones who are undocumented are afraid to come to the County for help, which includes calling local law enforcement. This puts the public safety of all San Diegans at risk.

In 2013, Governor Jerry Brown signed California Assembly Bill 4 (AB 4) [(Ammiano), Chapter 570], the TRUST Act, which protected community members from being detained by local law enforcement under immigration holds requested by ICE. Prior to the TRUST Act, ICE requested local jails hold community members until they could be picked up for deportation. From tamale vendors to domestic violence survivors transferred to ICE for deportation, the holds caused

significant suffering and further weakened community-police relations as ICE sought to have local police officers and sheriff's deputies help it carry out mass deportation. After TRUST went into effect, a federal court found all immigration holds unconstitutional, but ICE continued to circumvent the protections of TRUST by requesting local law enforcement notify them of personal information, such as release time and location.

The Transparent Review of Unjust Transfers and Holds (TRUTH) Act of 2016, California Assembly Bill 2792 (AB 2792) [(Bonta), Chapter 768], built upon the TRUST Act by requiring a transparent process when local law enforcement provides ICE access to individuals. This includes notifying detained individuals when ICE is requesting an interview and allowing them to choose whether or not to take the interview, keeping record of the requests, and holding a public forum annually to inform the public and allow them to provide feedback on how the department is engaging with federal immigration agencies.

In October 2017, Governor Jerry Brown signed California Senate Bill 54 (SB 54) [(De León), Chapter 495], the California Values Act, into law. The landmark legislation demonstrated the State of California's commitment to making certain that all Californians, including immigrants, feel safe by assuring Californians that state and local resources would not be used to deport them, their families and other members of the community. The California Values Act (SB 54) achieves this by limiting how local and state law enforcement can collaborate with federal immigration agencies, including prohibiting notifying ICE of release dates and transferring individuals to ICE in most circumstances.

Consistent with State law (Government Code 7282.5), the San Diego County Sheriff's Office Detention Services Bureau has a Policy (Q.4 adopted on April 27, 2022) on Verification of Legal Status and Conformance to Immigration Laws. This policy lays out the notification process which ensures that absent a federal warrant, no release will be delayed.

While the California Values Act significantly expanded protection from deportation to California residents, it fell short of protecting all residents because it allowed agencies to still notify ICE of release dates and transfers individuals to ICE without a warrant in some circumstances. This loophole has allowed the transfer of some individuals to ICE and notifications to ICE of release dates, leading to the deportation of our community members and the separation of families in our region. Eight other California Counties have recognized this as a problem and have already taken action to stop ICE transfers and notifications in their regions.

For example, Santa Clara County adopted a Board policy in 2019 that limits the cooperation of County officials and employees with ICE. The proposed Board Policy (L-2) recommended today is similar to that adopted by the Board of Supervisors of Santa Clara County.

San Diego County has a vested interest in maintaining public safety and effective law enforcement while also managing its resources efficiently. By avoiding active cooperation with ICE, including through specific notification to ICE of the release dates of immigrants, the County avoids treating a group of individuals differently solely on the basis of their immigration status. The County likewise avoids providing unequal access to probation programs and re-entry services for certain ex-offenders based on their immigration status. Limiting cooperation focuses our local County resources on local matters, as immigration enforcement is a federal responsibility.

Today's actions will adopt a resolution and Board Policy L-2 to affirm the County shall not provide assistance or cooperation to ICE in its civil immigration enforcement efforts, including by giving ICE agents access to individuals or allowing them to use County facilities for investigative interviews or other purposes, expending County time or resources responding to ICE inquiries or communicating with ICE regarding individuals' incarceration status or release dates, or otherwise participating in any civil immigration enforcement activities. The proposed policy does not limit or prohibit giving assistance with the investigative activities of any local, state, or federal law enforcement agency relating to suspected violations of criminal laws.

RECOMMENDATION(S)

CHAIRWOMAN NORA VARGAS

1. Adopt a resolution titled: "RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO ADDING BOARD POLICY L-2 COOPERATION WITH U.S. IMMIGRATION AND CUSTOMS ENFORCEMENT"
2. Direct the Chief Administrative Officer to report back within 180 days on the data related to any transfers or notifications during the past year to federal immigration authorities and provide recommendations on how the Board Policy adopted above can be effectively administered.

EQUITY IMPACT STATEMENT

The proposed action aims to promote fairness and equal treatment in the justice system by preventing discriminatory practices that disproportionately impact immigrant communities. By refusing to honor federal immigration transfer and notification requests, the policy mitigates the risk of a two-tiered justice system where immigrants face harsher treatment and denial of constitutional protections. This approach supports the County's commitment to social justice and inclusion, fostering trust and cooperation between immigrant communities and local law enforcement, which is essential for effective community policing and public safety.

SUSTAINABILITY IMPACT STATEMENT

Refusing to comply with federal immigration notification and transfer requests helps ensure the sustainable allocation of local resources by prioritizing their use for community needs rather than federal immigration enforcement. This policy promotes long-term community cohesion and trust, which are vital for a stable and safe environment. By focusing on rehabilitative programs and the equitable treatment of all residents, the policy supports the social sustainability of the community, fostering an inclusive environment where all individuals can contribute to and benefit from the County's resources and services.

FISCAL IMPACT

There is no fiscal impact associated with today's recommended actions to adopt the proposed Board Policy restricting use of County resources for federal immigration purposes. Staff will return to the Board to identify funding source(s) and seek approval for any future financial impacts related to the Chief Administrative Officer's report back and recommendations on how to effectively administer the Policy.

BUSINESS IMPACT STATEMENT

N/A

30. SUBJECT: NEW REQUIREMENTS FOR BATTERY ENERGY STORAGE SYSTEM (BESS) PROJECTS IN UNINCORPORATED AREAS AND CEQA FINDINGS (DISTRICTS: ALL)

OVERVIEW

Last May, San Diego County Fire (County Fire) responded to the 17-day Gateway Fire at a battery energy storage systems (BESS) facility in East Otay Mesa. Following the incident, the Board of Supervisors (Board) approved \$250,000 in the Fiscal Year 2024-26 CAO Recommended Operational Plan Change Letter for County Fire to contract with a fire protection engineering firm to provide a BESS fire safety best practices report with policy recommendations for new and existing facilities in the unincorporated area (Attachment A). On July 17, 2024 (8), the Board directed the Chief Administrative Officer (CAO) to work with in-process BESS project applicants on development standards for siting BESS projects in the unincorporated area and develop options to incentivize safety. While that work continues, the Board directed exploring interim standards and other stopgap measures to ensure safety.

On September 11, 2024 (5), the Board received an update on upcoming short-term actions and longer-term efforts on development standards that would be presented to the Board in the future. At the meeting, the Board directed the CAO to have County Fire analyze appropriate residential buffer distances based on plume modeling and develop a plan for BESS facilities, report to the Board in 45 days with an interim update and return with a plan to the Board by December 11, 2024.

On November 12, 2024, the draft BESS Best Practices report was released for public comment and a community listening session was held on November 14, 2024. Since then, County Fire has developed Interim Fire Protection Guidelines for BESS Facilities (Attachment B) for addressing the fire and life safety of BESS projects within the San Diego County Fire Protection District (SDCFPD). The proposed plan includes the following fire code enhancements:

- Immediate enforcement of new fire mitigation, detection, and safety standards by San Diego County Fire until upcoming changes to the California Fire Code and adoption of an updated Consolidated Fire Code in 2025 by the Board of Supervisors
- Requirements for explosion prevention, passive and active ventilation systems to reduce risk, gas detection and an actively monitored battery management system to alert first responders in case of elevated risk
- Submission of a Hazard Mitigation Analysis and Hazard Identification Analysis
- Emergency planning and training procedures to support first responders with quickly and safely addressing risks during an incident
- Laboratory-validated parts and components to reduce potential fires and explosions once a BESS facility becomes operational
- Continuous evaluation of emerging technologies and practices, including National Fire Protection Association (NFPA) updates

County Fire's proposed implementation plan includes setbacks, structure separation distance and site requirements based on fire behavior, firefighting access and suppression, and applicable codes and standards. County Fire is recommending a minimum 100-foot setback to provide adequate distance for personnel, apparatus, and command to be safely positioned during a fire

suppression operation and is consistent with personnel and resource placement during the Gateway Fire. The proposed setback is consistent with the existing requirement of 100 feet of defensible space.

As noted in the BESS Best Practices report, prior incidents involving BESS facilities have shown the potential for toxic gas emissions during failure events, and plume modeling (dispersion analysis) could be completed during the planning stage of a proposed BESS project to help determine evacuation distances and approach distances for first responders. County Fire is proposing that plume modeling be required for each individual project within the SDCFPD and the results may yield a recommendation for a setback greater than 100-feet. Attachment B includes specific inputs and assumptions that each project would incorporate into a County Fire-recognized software system for an acceptable dispersion analysis.

Today's actions include the Board receiving and accepting the consultant's report and authorizing the County Fire Chief to implement the Interim Fire Protection Guidelines for BESS Facilities as determinations within the fire code. Applicants will be required to hire a fire protection engineer to complete a technical study that accounts for each recommended best practice to mitigate future risk. In addition, today's actions include directing the CAO to return

within 150 days to update the Consolidated Fire Code for the San Diego County Fire Protection District only, to codify the Interim Fire Protection Guidelines for BESS Facilities into the Consolidated Fire Code. County Fire will continue working with independent fire protection districts to immediately take the same actions and include the recommended best practices into the next three-year update of the San Diego County Consolidated Fire Code for the SDCFPD and other fire protection districts.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Find that the proposed actions are not subject to the California Environmental Quality Act (CEQA) pursuant to CEQA Guidelines Section 15061(b)(3) because it can be seen with certainty that there is no possibility that the proposed project may have a significant effect on the environment.
2. Receive the *San Diego County BESS Best Practices* report. (Attachment A).
3. Authorize the County Fire Chief to immediately implement the Interim Fire Protection Guidelines for BESS Facilities as identified in Attachment B.
4. Direct the Chief Administrative Officer to return to the Board within 150 days with modifications to the Consolidated Fire Code for the San Diego County Fire Protection District that incorporate the Interim Fire Protection Guidelines for BESS Facilities in Attachment B.

EQUITY IMPACT STATEMENT

Battery energy storage systems (BESS) facilities have a potential to impact communities both positively and negatively, including communities disproportionately impacted by environmental burdens. San Diego County Fire (County Fire) is responsible for administering fire prevention

services in the San Diego County Fire Protection District (SDCFPD). The SDCFPD includes some of the most under-resourced and impacted communities with health disparities and median income below the regional average. Unsafe BESS facilities could further negative impacts for SDCFPD residents. Accepting the recommendations in the report can help balance benefits to the environment, job growth, and resident safety in the SDCFPD.

SUSTAINABILITY IMPACT STATEMENT

This action aligns with County of San Diego's Sustainability Vision and Goals and supports a transition to a green, carbon-free economy, helps reduce greenhouse gas emissions, support green job creation and workforce development, and prepare for the impacts of a changing climate by leading an energy grid that is decarbonized.

FISCAL IMPACT

There is no fiscal impact associated with today's recommended actions to receive the *San Diego County BESS Best Practices* report (Attachment A) or to implement the guidelines. The added guidelines will increase the BESS application review process by staff that will be supported by applicant fees. There will be no change in net General Fund costs and no additional staff years.

BUSINESS IMPACT STATEMENT

As part of San Diego County Fire's listening session and public comment period, County Staff heard from the business community about their concerns of potential cost increases with implementing the best practices recommendations and the potential reduction in opportunities to permit new projects due to potential setbacks from neighboring properties. Previous County and local university research examined levels of job creation in the San Diego region associated with \$5.1 billion in average annual spending on energy supply investments between 2021 - 2030. Approximately \$630 million annually (12.3%) is spent on clean renewables. BESS projects are a part of clean renewables. Further requirements are unlikely to substantially impact spending on energy projects.

31. **SUBJECT: AN ANALYSIS OF BARRIERS TO OPTIMAL MEDI-CAL TRANSFORMATION IMPLEMENTATION, A FEASIBILITY ASSESSMENT FOR A PUBLIC AWARENESS CAMPAIGN, AND DEVELOPMENT OF A HEALTHY SAN DIEGO TASKFORCE (DISTRICTS: ALL)**

OVERVIEW

Medi-Cal is a vital government program that provides healthcare coverage to low-income individuals and families throughout the state. Medi-Cal serves nearly a million people in San Diego County and continues to grow with the eligible population doubling over the past decade. Medi-Cal Transformation (formerly known as CalAIM) is an initiative under the Department of Health Care Services (DHCS) that includes broad reforms to the Medi-Cal system. This initiative seeks to advance positive social and health outcomes by addressing the social drivers of health and connecting individuals with community resources and services that support their overall well-being beyond simply access to medical treatment. Several Medi-Cal Transformation programs are targeted at providing specialty services for the most medically complex individuals as 5% of the highest need Medi-Cal members account for nearly half of all Medi-Cal spending.¹

The primary programs within Medi-Cal Transformation that will facilitate the connection of these individuals with the services and supports they need are Enhanced Care Management (ECM) and Community Supports (CS). ECM and CS were developed with the intention that these services would be delivered by local providers who have experience and specialized knowledge about their communities and can provide services in the most accessible and culturally appropriate way.

Enhanced Care Management (ECM) supports members with complex clinical or non-clinical needs by connecting them with a lead care manager. ECM is intended to serve individuals from populations of focus including, but not limited to, individuals who are unhoused, have a diagnosis of a serious mental illness or substance use disorder, children and youth involved in the child welfare or foster care system, high utilizers of emergency care, and individuals transitioning to the community from incarceration. ECM services include:

· Outreach and Engagement	· Member and Family Supports
· Comprehensive Assessment and Care Management Plan	· Health Promotion
· Coordination and Referral to Supportive Services	· Comprehensive Transitional Care
· Enhanced Coordination of Care	

Community Supports (CS) are community-based services that address the social needs of individual Medi-Cal beneficiaries that will allow them to optimize their health. The fourteen Community Supports include:

· Housing Navigation	· Personal Care Services
· Housing Deposits	· Home Modifications
· Housing Tenancy Services	· Medically Tailored
· Short-term Post-Hospitalization Housing	· Nursing Facility Transition/Diversion to Assisted Living
· Recuperative Care	· Nursing Facility Transition to Home
· Respite Services	· Sobering Centers
· Day Habilitation Programs	· Asthma Remediation

Medi-Cal Transformation presents an opportunity to better serve the most vulnerable residents throughout San Diego County through its focus on shifting to a population health approach that addresses health inequity and the Social Drivers of Health (SDOH). Historically, Medi-Cal beneficiaries have faced more barriers to care, poorer quality of care, and ultimately worse outcomes. These health inequities result in negative impacts on lifespan, healthspan, and overall quality of life. Research has shown that non-medical factors such as income, housing, educational attainment, and access to healthy food, recreational space, reliable transportation, and a clean environment have profound impacts on individual health and well-being. These non-medical factors are collectively known as the SDOH, and research demonstrates they account for as much as 80-90% of an individual's health outcomes.

ECM and CS were designed to serve the neediest and most expensive Medi-Cal beneficiaries. DHCS estimates that approximately 3-5% of Medi-Cal membership will be eligible for these services with some variability based on region. According to data from DHCS and the four Medi-Cal Managed Care Plans (MCPs) contracted with DHCS for the County, it is estimated that nearly 50,000 Medi-Cal beneficiaries are eligible for enrollment in ECM and/or CS services in our County. The MCPs report that 26,645 out of the estimated 49,142 (54%) eligible Medi-Cal beneficiaries were enrolled in ECM in quarter two of 2024. MCPs also reported that only 4,101 out of the estimated 49,142 (8%) eligible Medi-Cal beneficiaries were enrolled in Community Supports in quarter two of 2024.⁶ We are approaching the completion of year three for Medi-Cal transformation implementation and a simple analysis of our current enrollment in CS reveals that over 45,000 of our most vulnerable residents are going without services that would help them improve their health and quality of life. These services include housing navigation, recuperative care, personal care services, sobering centers, and more. All of these services are in need of significant expansions in funding and resources throughout San Diego County.

Low enrollment in CS is also unfolding within the context of significant local budget constraints that are hindering the ability of the County to provide needed services for our residents. The Center for Medicare and Medicaid Services (CMS) Federal Agency has approved additional federal funding for Medi-Cal Transformation via section 1115 Waivers as well as CMS approval of "in lieu of" services. This allows Medi-Cal Managed Care Plans to reimburse healthcare providers and community-based organizations (CBOs) for a range of services that are not traditionally available through the Medicaid program. As a consequence of low enrollment, the San Diego region is leaving substantial sums of federal funding on the table that could be utilized by local healthcare providers, CBOs, and the County to optimally serve our most vulnerable residents through ECM and CS.

The County has several analyses currently underway evaluating the Medi-Cal Transformation Landscape as part of the Medicaid Taskforce as well as through contracted efforts undertaken by Partners in Care Foundation, Inc. Today's item directs the Chief Administrative Officer (CAO) to report back to the Board of Supervisors (Board) with an action plan including staff recommendations for the County to implement based on these analyses. Today's item also directs the CAO to perform a feasibility assessment regarding a Public Awareness Campaign on Medi-Cal Transformation throughout San Diego County and report back to the Board and directs the Healthy San Diego Joint Consumer and Professional Advisory Committee to establish a taskforce with the goal of increasing Community Supports enrollment.

RECOMMENDATION(S)

SUPERVISOR MONICA MONTGOMERY STEPPE AND SUPERVISOR NORA VARGAS

1. Direct the Chief Administrative Officer to report back to the Board of Supervisors in 90 days on findings from County contract *CalAIM Enhanced Care Management (ECM) and Community Supports (CS) Community Capacity Assessment* as well as reports that are part of the Medicaid Ad-Hoc Subcommittee.
 - a. The report back should include, but not be limited to, an analysis of the following factors affecting Medi-Cal Transformation implementation:
 - i. The impact of reimbursement rates on programmatic viability, sustainability, and staffing.

- ii. Administrative and technical challenges including, but not limited to, the processes of contracting, eligibility verification, enrollment, authorization, service documentation, billing, and reimbursement.
 - iii. Staffing challenges and workforce development needs.
 - iv. Medi-Cal enrollees' awareness of and experiences in accessing enhanced care management and community supports services.
 - v. Data sharing procedures, including participation in the Community Information Exchange.
 - b. Based on the analysis above, the Chief Administrative Officer should create an action plan which would include staff recommendations for the County of San Diego to implement.
2. Direct the Chief Administrative Officer to perform a feasibility assessment regarding a Public Awareness Campaign on Medi-Cal Transformation throughout San Diego County and report back to the Board of Supervisors in 90 days.
- a. The assessment should include an analysis of potential fiscal and programmatic impacts to the County of delivering a public awareness campaign including, but not limited to, the following efforts:
 - i. Improve eligible Medi-Cal enrollees' awareness of services available to them through enhanced care management and community supports services and pathways to accessing those services.
 - ii. Improve healthcare provider and community-based service provider awareness of the following:
 - 1. General knowledge of the Medi-Cal Transformation Initiative.
 - 2. Capacity and Infrastructure Transition, Expansion and Development (CITED) funding.
 - 3. Administrative and technical assistance opportunities including the Technical Assistance Marketplace.
 - 4. Healthy San Diego, SDAIM, and PATH Collaborative Planning and Implementation initiative (CPI).
3. Direct the Healthy San Diego Joint Consumer and Professional Advisory Committee to establish a taskforce with the goal of increasing enrollment in all fourteen Community Supports to 25% of eligible beneficiaries by January 1, 2026; 50% of eligible beneficiaries by January 1, 2027; and 90% of eligible beneficiaries by January 1, 2028.

EQUITY IMPACT STATEMENT

In the United States, health inequities continue to persist based on an individual's race, ethnicity, sexual orientation, gender identity, and disability. Economic and community level factors such as socioeconomic status, geographic location, access to healthy food and recreational spaces, and transportation have substantial impacts on individual health outcomes. According to the 2022 San Diego County Health Equity Report Series, Black residents have the lowest life expectancy, worse outcomes in terms of physical, behavioral, and perinatal health as well as higher rates of non-communicable disease (heart disease, diabetes, and cancer), communicable disease, and musculoskeletal injury when compared to other racial groups. Improving access to supportive services through Medi-Cal Transformation programming will help address the needs of many vulnerable populations in the County of San Diego.

SUSTAINABILITY IMPACT STATEMENT

With the adoption of these recommendations, the County of San Diego will support Sustainability Goal #2 to provide just and equitable access to services and resources, and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These actions will improve access to critical housing navigation services, behavioral healthcare, recuperative care, personal care, medically tailored meals, and beyond. Access to this array of services will help address the needs of many vulnerable populations in the County of San Diego.

FISCAL IMPACT

There is no fiscal impact associated with this action. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

32. **SUBJECT: AUTHORIZE AN ASSESSMENT OF THE BEHAVIORAL HEALTH SERVICES DEPARTMENT TO OPTIMIZE ITS ROLE AS A HEALTH PLAN, AN ASSESSMENT OF POTENTIAL IMPACTS ON THE COUNTY HEALTH AND HUMAN SERVICES AGENCY, A COMPETITIVE SOLICITATION FOR CONSULTING SERVICES TO SUPPORT THE ASSESSMENT, AND A REPORT BACK ON FINDINGS AND RECOMMENDATIONS (DISTRICTS: ALL)**

OVERVIEW

In the past year, the County of San Diego (County) has undergone tremendous leadership change, beginning with the appointment of our Chief Administrative Officer (CAO) in June. As she and her new leadership team embark on creating culture change and innovate for the future, they must do so facing constrained budget realities, and uncertainty in funding streams at the State and federal levels that are critical to our programs. Change must be managed thoughtfully and thoroughly- we must maintain operations that are essential to the communities we serve while supporting our workforce. To borrow a concept from the Government Finance Officers Association (GFOA), we must approach this response in three distinct phases - **“Bridge, Reform, Transform”** - to create an organization nimble enough to respond to the immediate and evolving needs of those we serve while managing our resources in the most effective and efficient manner while creating opportunity for future innovation.

First, we must **Bridge** the realities of our current situation both fiscally and operationally. This phase began during the adoption of the current budget and will continue to be a key strategy in our budget planning process that is currently underway.

Second, we must begin to **Reform** utilizing the Bridge strategies, ensuring that the County is structured to sustainably provide appropriate levels of services to our communities with available resources in both the short and the long term. This includes aligning our operations and programs with our Strategic Plan that denotes our values, including Equity and the

Empowerment of our workforce, and centers Community Engagement in the center of everything we do. The County team is actively developing reform strategies to address budget gaps and plan for the future.

The results of these two phases will position the County to become more resistant to financial distress and adaptable to a changing environment. This will provide us a firm foundation to **Transform** the County, including a review of its organizational structure. Today's recommendations will position the County to begin planning for and quickly implement transformation. Looking at the entire County is crucial but noting specifically the Health and Human Services Agency (HHSA) with a number of complex and large funding streams to ensure services must be maximized. Within HHSA, beginning with Behavioral Health Services (BHS) will be the most impactful as BHS operates the county's Behavioral Health Medi-Cal Plan (BHP). In this role, BHS not only oversees many direct client-facing services for our most vulnerable populations but also has unique revenue opportunities and dedicated funding streams. Optimization of our BHP operations is vital as we strive to best serve Medi-Cal beneficiaries throughout San Diego County in the midst of rising demands for behavioral health services and significant policy change regarding behavioral health throughout the State of California.

Outside expertise with a knowledge of California county government finance, as well as California Medi-Cal health plan operations, is needed to assess the complex funding streams, new and impending policy changes, and to provide recommendations to optimize operations and Medi-Cal revenues. First, the report should assess existing funding and the impacts of new initiatives impacting BHS, including but not limited to the Behavioral Health Services Act (BHSA), Proposition 1, the CARE Act, Senate Bill 43, the Incompetent to Stand Trial (IST) process, and Behavioral Health Payment Reform. Following a thorough assessment of these factors, the report should include recommendations for optimizing BHS' role as a health plan. Secondly, based on these recommendations, the report should provide the CAO a comprehensive impact analysis that outlines the impacts on programs and services across HHSA and the County.

RECOMMENDATION(S)

SUPERVISOR MONICA MONTGOMERY STEPPE

1. Direct the Chief Administrative Officer (CAO) to utilize a consultant(s) with specific expertise and knowledge of accounting structure and practices of local governments and Medi-Cal health plan operations in California to produce a report that provides an analysis of the financial and operational structure of the County of San Diego (County) and recommendations to maximize the efficient and effective delivery of County programs and services in two phases:
 - a. Recommendations to optimize Behavioral Health Services' (BHS) statutory role as a specialty health care provider and Medi-Cal health plan. This includes an assessment of the current functions, organizational structure, and departmental resources within BHS: including but not limited to staffing, infrastructure, funding, and other key areas, the impact of large policy changes and initiatives on the provider community, County finances, and the clients served by these programs;

- b. Outline future steps to evaluate the broader Health and Human Services Agency (HHSA) and the varied complex funding streams and mandates and connecting that to the overall group structure of the County Strategic Plan to leverage efficiencies.
2. In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director, Department of Purchasing and Contracting, to issue a competitive solicitation for consulting services that perform the actions outlined in Recommendation #1, and upon successful negotiations and determination of a fair and reasonable price, award contracts for an Initial Term of up to one year, with four 1-year Options, and up to an additional six months, if needed; and to amend the contracts to reflect changes in program, funding or service requirements, subject to the availability of funds and the approval of the Deputy Chief Administrative Officer of HHSA.
3. Direct the CAO to report back to the Board on Recommendation #1a and #1b within 180 days of the execution of the consultant contract.
4. Following the report back included in Recommendation 3, Direct CAO to report back quarterly with status updates on the broader evaluation of HHSA and the varied complex funding streams and mandates and connecting that to the overall group structure of the County Strategic Plan after the completion of the contract(s) with a presentation on the full report including recommendations within 365 days.

EQUITY IMPACT STATEMENT

In the United States, health inequities continue to persist based on an individual's race, ethnicity, sexual orientation, gender identity, and disability. According to the 2022 San Diego County Health Equity Report Series, Black residents have worse outcomes in terms of behavioral health when compared to other racial groups. Improving access to behavioral health services through the optimization of BHS organizational structure will help address the needs of many vulnerable populations in the County of San Diego.

SUSTAINABILITY IMPACT STATEMENT

With the adoption of these recommendations, the County of San Diego (County) will support Sustainability Goal #2 to provide just and equitable access to services and resources, and Sustainability Goal #4 to protect the health and well-being of everyone in the region. These actions will improve access this array of services will help address the needs of many vulnerable populations in the County, as well as planning for the future of service delivery in these areas.

FISCAL IMPACT

Funds for these requests are included in the Fiscal Years (FY) 2024-26 Operational Plan in the Health and Human Services Agency, Behavioral Health Services. If approved, today's recommendations will result in approximate costs and revenue of approximately \$0.2 million in FY 2024-25 and \$0.4 million in FY 2025-26. The funding sources are Realignment and Patient Care Revenue. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

**33. SUBJECT: NOTICED PUBLIC HEARING:
ISSUANCE OF REVENUE BONDS BY THE CALIFORNIA
MUNICIPAL FINANCE AUTHORITY FOR THE BENEFIT OF
ASCENT 613 IN AN AGGREGATE AMOUNT NOT TO EXCEED
\$95,000,000 (DISTRICT: 2)**

OVERVIEW

The County has received a request from the California Municipal Finance Authority (“CMFA” or “Authority”) to conduct a public hearing as required by the Internal Revenue Code and to approve the Authority’s issuance of one or more series of revenue bonds in an aggregate principal amount not to exceed \$95,000,000 (the “Bonds”), for the benefit of Ascent 613 (the “Borrower”), a California nonprofit public benefit corporation. The Borrower has applied for the financial assistance of the Authority to finance or refinance the acquisition, rehabilitation, future improvement and equipping of an approximately 192-unit dormitory housing project and related facilities located at or adjacent to 10785 Pomerado Road, San Diego, California (collectively, the “Project”).

The Authority is authorized to assist in financing for nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue revenue bonds, including the Borrower. To initiate such a financing, the Borrower is asking the County of San Diego, a member jurisdiction in which the project resides to: (1) conduct a public hearing to satisfy the public approval requirement of Section 147(f) of the Internal Revenue Code; and (2) approve the Authority’s issuance of the Bonds. Although the Authority will be the issuer of the Bonds for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Today’s recommendations will provide the Authority with the required authorization to pursue its determination to issue the Bonds on behalf of the Borrower for the Project.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Pursuant to Section 147(f) of the Internal Revenue Code, hold a public hearing regarding the financing of the Project.
2. Adopt a Resolution entitled:
RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO
APPROVING THE ISSUANCE OF CALIFORNIA MUNICIPAL FINANCE AUTHORITY
REVENUE BONDS IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED
\$95,000,000 FOR THE PURPOSE OF FINANCING OR REFINANCING THE
ACQUISITION, CONSTRUCTION, REHABILITATION, IMPROVEMENT AND
EQUIPPING OF A DORMITORY HOUSING PROJECT

EQUITY IMPACT STATEMENT

The Authority was established to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue revenue obligations. The Revenue Obligations issued will be used to finance or refinance the acquisition, rehabilitation, future improvement and equipping of an approximately 192-unit dormitory

housing project and related facilities located at or adjacent to 10785 Pomerado Road, San Diego, California. The Project will assist the Borrower with its public benefit mission of helping to create quality, dormitory housing in the County of San Diego.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in economic, social, health and wellbeing benefits for the community by allowing the Borrower to serve 192 households in the County of San Diego. The project will incorporate the latest energy efficiency trends. The proposed action will contribute to County of San Diego Sustainability Goal No. 2 by providing just and equitable access to healthcare services through increasing investment in underserved communities of San Diego County.

FISCAL IMPACT

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County for staff costs associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the issuance of the financing related to the Project. The County will incur no obligation of indebtedness as a result of today's actions.

BUSINESS IMPACT STATEMENT

N/A

34. **SUBJECT: NOTICED PUBLIC HEARING (TEFRA):
ISSUANCE OF REVENUE OBLIGATIONS BY THE CALIFORNIA
ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF
CENTRO DE SALUD DE LA COMUNIDAD DE SAN YSIDRO, INC.
AND/OR A SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM
STATED PRINCIPAL AMOUNT NOT TO EXCEED \$180,000,000
(DISTRICTS: 1, 2, 4 AND 5)**

OVERVIEW

The County has received a request from the California Enterprise Development Authority ("CEDA" or "Authority") to conduct a public hearing as required by the Internal Revenue Code and to approve the Authority's issuance of one or more series of tax-exempt and/or taxable revenue obligations in an aggregate principal amount not to exceed \$180,000,000 (the "Revenue Obligations"), for the benefit of Centro De Salud De La Comunidad De San Ysidro, Inc. (the "Borrower"), a California nonprofit public benefit corporation and an organization described in Section 501(c)(3) of the Internal Revenue Code of 1986.

The Borrower has applied for the financial assistance of the Authority. The Authority will loan the proceeds of the Revenue Obligations to the Borrower pursuant to one or more loan agreements (the "Loan Agreement").

The Authority is authorized to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue bonds, notes or other evidences of indebtedness, including the Borrower. In order to initiate such a financing, the Borrower is asking the County of San Diego, a member jurisdiction in which the Project is located to: (1) conduct a public hearing to satisfy the public approval requirement of Section 147(f) of the Internal Revenue Code; and (2) approve the Authority's issuance of the Revenue Obligations. Although the Authority will be the issuer of the Revenue Obligations for the Borrower, the financing cannot proceed without the approval of one of the applicable legislative bodies.

Today's recommendations will provide the Authority with the required authorization to pursue its determination to issue the Revenue Obligations on behalf of the Borrower. The proceeds of the Revenue Obligations will be applied by the Borrower to support the acquisition, development, furnishing and equipping of the healthcare facilities throughout the County.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Pursuant to Section 147(f) of the Internal Revenue Code, hold a public hearing regarding the financing of the Project.
2. Adopt a Resolution entitled:
RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY OF ITS REVENUE OBLIGATIONS FOR THE BENEFIT OF CENTRO DE SALUD DE LA COMUNIDAD DE SAN YSIDRO, INC. AND/OR A SUCCESSOR ENTITY IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT OF \$180,000,000 FOR THE PURPOSE OF FINANCING, REFINANCING AND/OR REIMBURSING THE COST OF ACQUISITION, DEVELOPMENT, CONSTRUCTION, IMPROVEMENT, INSTALLATION, FURNISHING AND EQUIPPING OF HEALTHCARE FACILITIES, PROVIDING THE TERMS AND CONDITIONS FOR SUCH REVENUE OBLIGATIONS AND OTHER MATTERS RELATING THERETO

EQUITY IMPACT STATEMENT

The Authority was established to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue revenue obligations. The Revenue Obligations issued will be used to finance, refinance and or reimburse the cost of acquisition, construction, installation, furnishing and equipping of property located at the Facilities described above. The Facilities will assist the Borrower with its public benefit mission of providing high quality, compassionate, accessible and affordable health care services for the entire family.

SUSTAINABILITY IMPACT STATEMENT

The proposed action would result in economic, social, health and wellbeing benefits for the community by allowing the Borrower to continue to provide comprehensive and affordable quality healthcare to diverse and underserved communities. The Borrower operates 28 health centers to fully cover the gaps in healthcare services throughout the San Diego County. These

centers are located and serve populations in the following ten cities: San Diego (10 centers), Chula Vista (7 centers), National City (3 centers), Escondido (1 center), El Cajon (1 center), Alpine (1 center), Santee (1 center), Campo (1 center), Julian (2 centers) and San Ysidro (1 center). In addition, the Borrower operates a fleet of mobile units that travel across San Diego's underserved communities to deliver healthcare and wellness classes to residents who would otherwise not have access to these services. The proposed action will contribute to County of San Diego Sustainability Goal No. 2 by providing just and equitable access to healthcare services through increasing investment in underserved communities of San Diego County.

FISCAL IMPACT

If approved, the proposal will result in approximately \$991 of unanticipated revenue to be used to reimburse the County for staff time associated with this non-County financing. There will be no change in net General Fund cost and no additional staff years.

The Borrower will be responsible for the payment of all present and future costs in connection with the financing. The County will incur no obligation of indebtedness as a result of these actions.

BUSINESS IMPACT STATEMENT

N/A

35. SUBJECT: IMPROVING PUBLIC SAFETY THROUGH EFFECTIVE CIVILIAN OVERSIGHT OF LAW ENFORCEMENT (DISTRICTS: ALL)

OVERVIEW

According to the California State Auditor's report released in February 2022, San Diego County ("County") had the highest rate of in-custody deaths among all counties in the state of California between the years 2006-2020. Concerningly, the jail death rate continued to increase after the report's subject period: the in-custody death rate nearly doubled in 2021-2022 from 2.4 deaths per 1,000 average daily population ("ADP") to 4.6, largely driven by a spike in drug overdoses-often fentanyl. Recent changes to state law and in the Sheriff's policies have addressed some of the underlying causes for the high number of in-custody deaths, and the number of such deaths in 2024 is set to be significantly lower compared to previous years. But there is more the County can do.

The State Auditor's Report identified deficiencies in how the County's Citizens Law Enforcement Review Board ("CLERB") has conducted investigations of jail deaths. The Report found that CLERB failed to investigate nearly a third of all custodial deaths between 2006 and 2017. For example, CLERB dismissed investigations of 13 in-custody deaths that occurred between 2011 and 2016 because the investigations exceeded the one-year time limit on investigations of peace officer misconduct set by the Police Officers' Bill of Rights ("POBR"), Cal. Gov't Code § 3304(d). The Report concluded that this was because CLERB first "learned in 2017 that the one-year time limit also applied to investigations of deaths." The Report also found that many custodial deaths caused by deficient medical care were insufficiently investigated because CLERB lacks authority to investigate persons other than sworn peace *officers* and therefore cannot investigate the alleged misconduct of healthcare providers working in County jails.

CLERB is a *law enforcement* review board, and the provision of medical care is often not thought of as a traditional law enforcement function. However, the Sheriff and Probation are constitutionally obligated to provide adequate healthcare to detained persons in their custody. Providing medical care to incarcerated persons is therefore a law enforcement function that should fall within CLERB's purview as a law enforcement oversight body. Recent legislative changes at the state level and policy changes within the Sheriff's Office have decreased jail deaths in 2024, continuing the declining trend beginning in 2023. Nonetheless, the County should implement various reforms to CLERB to allow the agency to more effectively carry out its critical task of independently investigating misconduct and deaths of individuals in the custody of County law enforcement agencies.

This is a request to amend County laws governing CLERB to address past deficiencies and make CLERB an effective law enforcement oversight board. At a high level, this is a request for the Board of Supervisors ("Board") to direct the County Administrative Officer and County Counsel to do the following:

- Draft an amended ordinance which would
 - o expand CLERB's jurisdiction, only in the case of an in-custody death, to investigate **any** employee or contractor working under the direction of the Sheriff or Probation, including contracted health care providers;
 - o implement a reporting requirement as an accountability mechanism to ensure that CLERB completes investigations within one year of when it discovers allegations of misconduct, consistent with state law, *see* Cal. Gov't Code § 3304(d) (the Police Officer's Bill of Right, or "POBR");
 - o require CLERB to prioritize investigations of incidents involving death over all other incidents;
 - o require CLERB to investigate all in-custody deaths, including those classified as "natural"; and
 - o provide CLERB with jurisdiction to reopen a closed case, in narrow circumstances, if the requirements of California Government Code section 3304(g) are met.
- Estimate the cost and staffing needs of expanding CLERB's jurisdiction as outlined above.
- Produce a comparative analysis which identifies civilian oversight boards in other jurisdictions and their approach to investigating health care providers working under law enforcement agencies and comparing those models to this proposal.

RECOMMENDATION(S)

SUPERVISOR MONICA MONTGOMERY STEPPE

1. Direct County Counsel to draft an amended ordinance making the following changes to San Diego County Administrative Code §§ 340-340.15 relating to the Citizens Law Enforcement Review Board ("CLERB"):
 - a. In the event of the death of any individual which occurs while the individual was in the custody of the Sheriff's Office ("the Sheriff") or the Probation Department ("Probation"), or occurs within six months of that individual's release from custody pursuant to "compassionate release" (*see* Cal. Gov't Code §§ 26605.5, 26605.6), CLERB shall have the jurisdiction to investigate **any** peace officer, custodial officer, employee, or contractor-including any contracted health care provider-working under the direction of the Sheriff or Probation.

- b. Consistent with the one-year investigatory time limit set by California Government Code § 3304(d) (the Police Officer's Bill of Right, or "POBR"), it shall be the policy of CLERB to complete all investigations of alleged misconduct **within one year of the date on which CLERB discovers the alleged misconduct**. If CLERB fails to complete an investigation within one year or anticipates that it will fail to complete the investigation within one year, the Executive Officer of CLERB shall report to the Board of Supervisors within thirty days after the one-year limit has run on: (i) whether the one-year time limit prescribed by California Government Code § 3304(d) governing investigations of sworn officers applies; (ii) if the one-year limit applies, whether any tolling provision listed under California Government Code § 3304(d)(2) applies; and, (iii) if no tolling provision listed under California Government Code § 3304(d)(2) applies, a succinct explanation of any reasons why the investigation could not be completed within one year. Under no circumstance will CLERB dismiss an investigation or complaint involving a death due to inability to complete the investigation within the time limit prescribed by POBR.
 - c. CLERB shall prioritize investigations of complaints involving death over all other complaints. CLERB shall promulgate its own regulation on the prioritization of other types of complaints.
 - d. Pursuant to San Diego County Administrative Code § 340.9(b)(1), CLERB shall investigate all in-custody deaths, including those classified as "natural."
 - e. CLERB shall have jurisdiction to reopen a case if the requirements of California Government Code section 3304(g) are met, if applicable.
2. Direct the Chief Administrative Officer to estimate the cost, staffing, and contract needs of expanding CLERB's jurisdiction to investigate **any** peace officer, custodial officer, employee, or contractor-including any contracted health care provider-working under the direction of the Sheriff or Probation in cases involving in-custody deaths.
3. Direct the Chief Administrative Officer to identify civilian law enforcement oversight boards in other jurisdictions, if any, that allow for investigations of medical providers working in jails or prisons, and to produce a comparative analysis of different models in different jurisdictions.
4. Direct the Chief Administrative Officer to engage in the meet and confer process with labor organizations affected by the reforms outlined in Recommendation 1.
5. Request CLERB to update its rules and regulations to reflect the changes outlined in Recommendation 1, and report back to the Board of Supervisors within 60 days with the proposed rules and regulations.
6. Direct County Counsel to report back to the Board of Supervisors with an initial draft of the amended ordinance reflecting the changes outlined in Recommendation 1 within 60 days.

7. Direct the Chief Administrative Officer to report back to the Board of Supervisors on Recommendations 2-3 within 60 days.
8. Direct the Chief Administrative Officer and County Counsel to return to the Board of Supervisors with a final proposed amended ordinance, final proposed rules and regulations approved by CLERB, and any updates to the analyses conducted pursuant to Recommendations 2-3 within 30 days after CLERB has approved new rules and regulations after the meet and confer process has concluded.

EQUITY IMPACT STATEMENT

Encouraging effective civilian oversight of law enforcement demonstrates a commitment to promoting equity, justice, and inclusivity.

SUSTAINABILITY IMPACT STATEMENT

Encouraging effective civilian oversight of law enforcement will further the County of San Diego's commitment to promoting justice for all San Diegans.

FISCAL IMPACT

Funds for the actions requested are included in the Fiscal Year 2024-25 Operational Plan based on existing staff time in the San Diego County Citizens Law Enforcement Review Board and County Counsel funded by General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years. There may be fiscal impacts associated with future related recommendations which staff would return to the Board of Supervisors for consideration.

BUSINESS IMPACT STATEMENT

N/A

- 36. SUBJECT: CONSIDERATION OF ADMINISTRATIVE CHANGES AND MEETING MANAGEMENT OPTIONS THAT AMEND THE RULES OF PROCEDURE OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS (DISTRICTS: ALL)**

OVERVIEW

The recommended action is that the Board adopt a resolution that approves administrative changes to the Board of Supervisors' Rules of Procedure (Rules) that clarify that the adopted calendar sets the meeting start time, redefined the Tuesday session as the "Legislative session," and added other clarifying language pertaining to agenda item docketing and parliamentary procedures.

Additionally, it is recommended that the Board adopt a resolution that approves proposed meeting management options for the Rules that protect the Board's ability to conduct business in an orderly manner while ensuring all have an equal opportunity to observe and participate.

RECOMMENDATION(S)

VICE-CHAIR TERRA LAWSON-REMER

1. Adopt a resolution entitled RESOLUTION AMENDING THE RULES OF PROCEDURE OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS that approves administrative changes to the Rules (Attachment 1 and Exhibit A).
2. Consider the proposed resolution entitled RESOLUTION AMENDING MEETING MANAGEMENT RULES IN THE RULES OF PROCEDURE OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS and take one of the following actions:
 - a. Adopt the resolution as presented in Attachment 2; or
 - b. Modify and adopt the resolution to approve a limited selection of the proposed changes; or
 - c. Provide direction to the Chief Administrative Officer (CAO) on additional considerations for changes to meeting management rules and direct the CAO to return to the Board at a future date with further analysis of the proposed revisions; or
 - d. Take no action and make no changes to the meeting management rules described in the proposed resolution.

EQUITY IMPACT STATEMENT

The County of San Diego prioritizes transparency and accessibility to improve public understanding of how the County operates and participation in shaping future priorities. These efforts towards accessibility are particularly important to reach those communities that have been previously disconnected from the County civic process. It is anticipated that through these changes to the Rules of Procedure, the County will ensure that the diverse voices of the community can be heard in an equitable and civilized manner, and as such, can provide input that is vital to a healthy democratic institution.

SUSTAINABILITY IMPACT STATEMENT

The changes to the Rules of Procedure allow stakeholders to plan for community engagement and identify meaningful ways to continually seek input to foster inclusive and sustainable communities.

FISCAL IMPACT

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

37. SUBJECT: 2025 LEGISLATIVE PROGRAM (DISTRICTS: ALL)

OVERVIEW

In accordance with Board of Supervisors Policy, each year the San Diego County Board of Supervisors (Board) adopts a Legislative Program containing statements and guidance that allows the County, through the Office of Economic Development and Government Affairs

(EDGA), to take positions and advocate quickly in response to state and federal legislation that impacts the County or is of interest to the Board. The Legislative Program contains state and federal legislative proposals, legislative priorities, and policy guidelines for the upcoming calendar year.

Today's action is a request for approval of the 2025 Legislative Program, which provides direction to EDGA staff and to the County of San Diego's Sacramento and Washington, D.C. advocates.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

1. Adopt the proposed 2025 Legislative Program (Attachment A, on file with the Clerk of the Board) by taking the following actions:
 - a. Authorize staff to seek the legislative proposals summarized in the Sponsorship Proposals section of the 2025 Legislative Program.
 - b. Authorize staff to pursue and respond to state and federal legislative efforts as detailed in the Priority Issues section of the 2025 Legislative Program.
 - c. Authorize staff to advocate as directed in the Policy Guidelines section of the 2025 Legislative Program.
2. Receive the 2024 Advocacy Report (Attachment B, on file with the Clerk of the Board).

EQUITY IMPACT STATEMENT

Authority to proactively advocate for legislation that ensures equity, transparency, and access for all residents is a central component of the 2025 Legislative Program. By advancing these efforts through legislative advocacy at the state and federal levels, we are pursuing policy change and financial resources for programs and services that benefit and uplift the residents we serve.

The 2025 Legislative Program reflects the diverse experiences and perspectives of all the clients, customers, and constituents we serve in our region. The community was invited to comment and share feedback on the Legislative Program through a public comment period stretching from August 1 to October 6, 2024. The County received comments from 70 individuals and community organizations in total, which came from the Engage San Diego platform, email, social media, and a virtual community forum EDGA hosted on October 2. People from across the San Diego region offered feedback on the 2025 Legislative Program-nearly 39 percent of respondents lived in various parts of North County, followed by 26 percent in East County, nearly 23 percent in Central San Diego, and 13 percent in South County. In addition to individual feedback, the County received valuable input from community organizations such as the Downtown San Diego Partnership, the Children First Collective, San Diego for Every Child, Jewish Family Service of San Diego, and the San Diego Regional Chamber of Commerce. Among the top issues mentioned were homelessness, affordable housing, climate change and the environment, public safety, and behavioral health. Notably, the 2025 Legislative Program incorporates updates reflecting many of these top issues.

SUSTAINABILITY IMPACT STATEMENT

Today's proposed adoption of the 2025 Legislative Program supports many of the County of San Diego's Sustainability Goals, including: engaging the community; providing just and equitable access; transitioning to a green, carbon-free economy; and protecting the health and wellbeing of everyone in the region by providing staff in EDGA, as well as the County's Sacramento and Washington, D.C. advocates, guidance on advocacy efforts on behalf of the County at the state and federal levels.

FISCAL IMPACT

There is no fiscal impact associated with these recommendations. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

38. SUBJECT: FISCAL YEAR 2024-25 FIRST QUARTER OPERATIONAL PLAN STATUS REPORT AND BUDGET ADJUSTMENTS (DISTRICTS: ALL)

OVERVIEW

This report summarizes the status of the County's Fiscal Year 2024-25 Adopted Operational Plan, as measured by projected year-end fund balance from current year operations. The projected year-end balance for the General Fund is \$58.6 million (or 0.7% of the General Fund budget), and \$97.0 million (or 0.9% of the Overall budget) for all budgetary funds combined. The projected fund balance anticipates an overall positive expenditure variance and an overall negative revenue variance from the Fiscal Year 2024-25 Amended Budget. The projection reflects the conservation of appropriation for contingency pursuant to Government Code §29084 and assumes General Purpose Revenue will perform better than estimated, and all business groups will produce operating balances. The projected balance for all other funds combined is \$38.4 million (1.3% of the other funds combined budget).

Transfers and revisions to the amended budget can be made by formal action of the Board of Supervisors in accordance with the California County Budget Act, Government Code (GC) Section 29125. Increases to the overall budget require 4 votes. Transfers of appropriations between departments within the same budgetary fund that do not increase the overall budget, or the cancellation of appropriations require a majority vote. Transfers of appropriations to facilitate transfers between budgetary funds require 4 votes even if the overall budget is not increased.

In the Public Safety Group (PSG), recommendations include appropriation adjustments for the purchase of one fire engine to support fire and emergency medical services and for law enforcement training on best practices of de-escalation tactics.

In the Health and Human Services Agency (HHSA), recommendations include appropriation adjustments to support recent enhancements to key staffing capabilities and to utilize a lost revenue strategy under the final American Rescue Plan Act (ARPA) guidance for the ARPA Framework Components.

In the Land Use and Environment Group (LUEG), recommendations include appropriation adjustments for expenditures related to strengthening the County of San Diego's Hazardous Materials Business Plan information and Disaster Recovery, to provide funding for improvements and maintenance to various county parks, for Palomar Landfill and Landfill Gas Assessments, to fund Road Resurfacing projects, to provide high-speed internet access in schools, for the Rainbow Water Quality Improvement Project, for road station facility improvement projects, to support the construction costs of Mira Mesa Epicentre Project, and allocation for various reservoirs to remain open and continue providing recreation services.

In the Finance and General Government Group (FGG), recommendations include appropriation adjustments for one-time expenses in the Board of Supervisors' offices, to align budget with anticipated actuals for Casa de Oro Park, for Jacumba Fire Station #43, and the upgrade of the County's budgeting system, for Integrated Property Tax System mainframe integration costs, for the Neighborhood Reinvestment Program, for the Community Enhancement Program and for small business outreach, procurement, technical assistance, and bonding activities.

RECOMMENDATION(S)
CHIEF ADMINISTRATIVE OFFICER

1. Accept the Fiscal Year 2024-25 first quarter report on projected year-end results.

Increases to the Overall Budget and/or Transfers Between Budgetary Funds
(Recommendations 2 through 25):

2. Establish appropriations of \$1,000,000 in San Diego County Fire, Transportation Equipment, for the purchase of one fire engine to support fire and emergency medical services in the San Diego County Fire Protection District, based on the Operating Transfers In from the San Diego County Fire Protection District, Fire Mitigation Fund. **(4 VOTES)**
3. Establish appropriations of \$250,000 in the District Attorney's Office, State Asset Forfeiture Fund, Services & Supplies, for expanded law enforcement training on best practices of de-escalation tactics based on available prior year State Asset Forfeiture fund balance. **(4 VOTES)**
4. Establish appropriations of \$39,972 in the Department of Environmental Health and Quality, Services & Supplies, for expenditures related to strengthening the County of San Diego's Hazardous Materials Business Plan information and Disaster Recovery, based on unanticipated revenue from Environmental Public Health and Emergency Response grant funds for the project period of September 1, 2024 through August 31, 2025. **(4 VOTES)**
5. Establish appropriations of \$2,000,000 in the Capital Outlay Fund for Capital Project 1025566 Lindo Lake Improvements Phase II, to provide funding for improvements to the West Basin at Lindo Lake County Park, based on a grant awarded to the Department of Parks and Recreation by the San Diego River Conservancy. **(4 VOTES)**
6. Transfer appropriations of \$679,000 within Department of Parks and Recreation, Services & Supplies to Operating Transfers Out; *and* establish appropriations of \$679,000 in the Capital Outlay Fund for Capital Project 1021901 Dos Picos Park Playground School Age Playground Equipment (\$91,000), Capital Project 1022932 Dos Picos Park Small Preschool Playground Equipment Replacement (\$68,500), Capital Project 1022933 Steele Canyon County Park

Playground Equipment Replacement (\$97,500), Capital Project 1021149 FY1718 Parks Playground Equipment for Hillsdale (\$379,000), and Capital Project 1022931 Lindo Lake County Park B Playground Equipment Replacement (\$43,000) to fund the construction of playground equipment replacements at various parks, based on an Operating Transfer In from the General Fund. **(4 VOTES)**

7. Establish appropriations of \$30,000 in the Capital Outlay Fund for Capital Project 1021904 Stelzer Park Ranger Station and Visitor Center, to provide funding for improvements to the station, based on available Stelzer Trust Fund fund balance. **(4 VOTES)**
8. Establish appropriations of \$20,000 in the Department of Parks and Recreation, Services & Supplies, to provide funding for maintenance projects to install alarms for the new office at Stelzer Park, based on available Stelzer Trust Fund fund balance. **(4 VOTES)**
9. Establish appropriations of \$888,000 in the Department of Parks and Recreation, Services & Supplies, to provide funding for maintenance projects at Waterfront Park based on available prior year Waterfront Trust Fund fund balance. **(4 VOTES)**
10. Establish appropriations of \$150,000 in PLDO Area 40 Palomar/Julian, Services & Supplies, to provide support for the construction of Julian Town Square, based on available prior year PLDO Area 40 Palomar/Julian Fund fund balance. **(4 VOTES)**
11. Transfer appropriations of \$1,700,000 within Department of Public Works General Fund, Services & Supplies to Operating Transfers Out; *and* establish appropriations of \$1,700,000 in Inactive Waste Site Management Fund, Services & Supplies, for Palomar Landfill and Landfill Gas Assessments, based on an Operating Transfer In from the General Fund. **(4 VOTES)**
12. Establish appropriations of \$24,050,000 in the Department of Public Works Road Fund, Services & Supplies, to fund Road Resurfacing projects, based on available prior year Road Fund fund balance. **(4 VOTES)**
13. Establish appropriations of \$1,300,000 in the Department of Public Works General Fund, Services & Supplies, for a grant award to provide high-speed internet access in schools, based on unused revenue for previously designated for broadband projects within the Department of Public Works, General Fund. **(4 VOTES)**
14. Transfer appropriations of \$2,030,000 within Department of Public Works General Fund, Services & Supplies to Operating Transfers Out; *and* establish appropriations of \$2,030,000 in Department of Public Works Road Fund, Services & Supplies, for the Rainbow Water Quality Improvement Project, based on an Operating Transfer In from the General Fund. **(4 VOTES)**
15. Establish appropriations of \$297,273 in the Department of Public Works Road Fund, Services & Supplies, for road station facility improvement projects, based on available prior year Road Fund fund balance. **(4 VOTES)**

16. Establish appropriations of \$848,804 in Board of Supervisors, including District 1 (\$200,000), District 2 (\$52,471), District 3 (\$196,333), District 4 (\$200,000), and District 5 (\$200,000), Services & Supplies, for one-time expenses based on over-realized General Purpose Revenue from Property Tax Prior Secured Supplemental. **(4 VOTES)**
17. Transfer appropriations of \$1,080,000 from the Capital Outlay Fund and related Operating Transfers In, to the Library Fund to provide funding for Capital Project 1020105, Casa de Oro Library, to align budget with anticipated actuals, based on transfer from Capital Project 1026157, Casa de Oro Park Amenities. **(4 VOTES)**
18. Establish appropriations of \$700,000 in the Capital Outlay Fund for Capital Project 1022910, Jacumba Fire Station #43, based on an Operating Transfer In from San Diego County Fire Protection District. **(4 VOTES)**
19. Transfer appropriations of \$4,935,160 from Finance Other - Countywide General Expense, Services & Supplies, to Finance and General Government Group Executive Office, Services & Supplies, for necessary upgrade of the County's budgeting system to align budget with anticipated actuals based on existing General Purpose Revenue. **(4 VOTES)**
20. Establish appropriations of \$1,337,282 in Finance and General Government Group Executive Office, Services & Supplies, for Integrated Property Tax System mainframe integration costs based on previously assigned General Fund fund balance. **(4 VOTES)**
21. Establish appropriations of \$308,000 in Finance and General Government Group Executive Office - Economic Development & Government Affairs, Salaries & Benefits (\$108,000) and Services & Supplies (\$200,000), for small business outreach, procurement, technical assistance, and bonding activities based on Purchasing ISF revenues and available prior year Purchasing ISF fund balance. **(4 VOTES)**
22. Transfer \$15,000 from the Neighborhood Reinvestment Program budget (Org 15660 for District 3), Services & Supplies, to Contribution to County Library, Operating Transfers Out, to allocate for the purchase of backpacks, books, and school supplies; *and* establish appropriations of \$15,000 in the County Library, Services & Supplies, for the purchase of backpacks, books, and school supplies based on an Operating Transfer In from the General Fund. **(4 VOTES)**
23. Establish appropriations of \$32,363 in the Community Enhancement Program budget (Org 12900) based on the return of unused portions of prior year allocations so the funds can be allocated to other projects. **(4 VOTES)**
24. Establish appropriations of \$46,365 in the Neighborhood Reinvestment Program budget (\$29,232 in Org 15650; \$15,380 in Org 15655; \$1,433 in Org 15660; and \$320 in Org 15665) based on the return of unused portions of prior year allocations so the funds can be allocated to other projects. **(4 VOTES)**

25. Transfer appropriations within departments between Services & Supplies and Operating Transfers Out, as noted in Appendix C, in the net amount of \$29,521,915 for major maintenance projects listed in Appendix C that were subsequently reclassified, based on capitalization thresholds, for financial reporting purposes; *and* establish, transfer and cancel appropriations, as noted in Appendix C for a net increase of \$29,521,915 in the Major Maintenance Capital Outlay Fund and adjust related funding sources as noted to accurately classify major maintenance projects for financial reporting purposes. **(4 VOTES)**

**Transfers Within Budgetary Funds and/or Cancellation of Appropriations
(Recommendations 26 through 32):**

26. Transfer appropriations of \$230,325 from Health and Human Services Agency, Salaries & Benefits, to the Chief Administrative Office, Salaries & Benefits, to support recent enhancements to key staffing capabilities, based on General Purpose Revenue.
27. Direct the Chief Administrative Officer to ensure maximum use of American Rescue Plan Act (ARPA) funding based on obligation and expenditure deadlines (December 31, 2024 and December 31, 2026, respectively) by utilizing a lost revenue strategy and a revenue transfer strategy as outlined below, and to make associated appropriation adjustments in future quarterly status updates if necessary.
- a. Approve the use of the lost revenue strategy under the final ARPA guidance as needed to fund up to \$13,000,000 in General Relief costs in the Health and Human Services Agency by redirecting previously allocated General Purpose Revenue (GPR) for Board approved ARPA Framework components.
 - b. Transfer revenue of up to \$50,000,000 as needed, all in Intergovernmental Revenue, based on ARPA Revenue to replace previously allocated GPR and/or Realignment revenue for items eligible for use of ARPA including locally funded Behavioral Health Services costs and other existing costs as identified. The available GPR and/or Realignment revenue of up to \$50,000,000 will be used to fund Board approved ARPA Framework components.
28. Transfer appropriations of \$1,000,000 within the Capital Outlay Fund and related Operating Transfer In from the General Fund, to provide funding for Capital Project 1024823 Mira Mesa Epicentre to support the construction costs, based on transfer from Capital Project 1021910 Sage Hill Staging Area.
29. Transfer appropriations of \$188.92 within the Capital Outlay Fund and related Operating Transfer In from the General Fund to provide funding for Capital Project 1021906 Jess Martin Park Water Conservation to close out the Capital project based on transfer from the General Fund (MMISF 1027157 Jess Martin Park Walkway Improvement).
30. Cancel appropriations of \$37,489.97 and related Operating Transfer In from the General Fund in the Multiple Species Conservation Program Acquisition Fund to properly record related non-capital pre-acquisition expenses; and transfer appropriations of \$37,489.97 from the Contribution to Capital Outlay Fund, Operating Transfers Out to the Department of Parks and Recreation, Services & Supplies, to properly record related non-capital pre-acquisition expenses.
31. Approve the Insurance Internal Service Fund to earn and retain its own interest.

32. Allocate \$59,000 from Department of Parks and Recreation, Services & Supplies, to the City of San Diego to support Lake Hodges, Lake Sutherland, and El Capitan reservoirs to remain open and continue providing recreation services to the public in Fiscal Year 2024-25. Funding will occur upon successful negotiation of a memorandum of understanding with the City of San Diego.

EQUITY IMPACT STATEMENT

After the Board of Supervisors adopts the Operational Plan, it is monitored by the departments, Groups, and the Board. Departments are expected to work within their respective budgets. Budgets may, however, be modified during the year as circumstances warrant. In conjunction with the fund balance projection process, the Chief Administrative Officer meets with each Group to review accomplishments, emergent issues, and budget status. Department heads are required to communicate any potential problems or errors to the appropriate authority. Groups complete fund balance projections quarterly providing explanations of significant variances of their budget. The recommended actions are intended to provide resources to address inequities in County services and to identify disparities, develop meaningful outcomes, and create a County government culture of equity, belonging, and racial justice.

SUSTAINABILITY IMPACT STATEMENT

Today's actions support the sustainability measures across the County considering the environment, economy, health/wellbeing, and/or social aspects of the community by aligning the County's available resources with services to maintain fiscal stability and ensure long-term solvency.

FISCAL IMPACT

Funds associated with today's recommendations are partially included in the Fiscal Year 2024-25 Operational Plan. If approved, in the General Fund these actions will result in an increase to the overall budget of \$5,820,786, transfers between budgetary funds of \$28,597,941, transfers within budgetary funds of \$9,589,485, and no cancellation of appropriations. The funding sources for the increases are based on previously assigned General Fund fund balance (\$1,337,282), unused revenue for previously designated broadband projects (\$1,300,000), Operating Transfer In from San Diego County Fire Protection District (\$1,000,000), Waterfront Trust Fund (\$888,000), over-realized General Purpose Revenue (\$848,804), Purchasing ISF and available prior year Purchasing ISF fund balance (\$308,000), unused portions of prior year allocations for Community Enhancement and Neighborhood Reinvestment Program (\$78,728), Environmental Public Health and Emergency Response grant (\$39,972), and Stelzer Trust Fund (\$20,000).

In all other funds combined, these actions will result in a net increase to the overall budget of \$61,385,698, transfers between budgetary funds of \$2,003,974, transfers within budgetary funds of \$1,000,189, and cancellation of appropriations of \$1,866,052. The funding sources for the net increase are Operating Transfers In from the General Fund (\$33,084,451), available prior year Road Fund fund balance (\$24,347,273), San Diego River Conservancy (\$2,000,000), Operating Transfers In various non-General Fund (\$823,974), Operating Transfer In from San Diego County Fire Protection District (\$700,000), available prior year State Asset Forfeiture fund balance (\$250,000), available prior year PLDO Area 40 Palomar/Julian Fund fund balance (\$150,000), and Stelzer Trust Fund (\$30,000).

BUSINESS IMPACT STATEMENT

N/A

- 39. SUBJECT: ORDINANCES AMENDING THE COMPENSATION ORDINANCE AND ESTABLISHING COMPENSATION AND AMENDING SECTIONS 492 AND 493 OF THE ADMINISTRATIVE CODE (12/10/24 - First Reading; 1/7/25 - Second Reading, unless the ordinance is modified on second reading) (DISTRICTS: ALL)**

OVERVIEW

The Compensation Ordinance enacted by the Board of Supervisors establishes procedures for compensating County of San Diego employees. The Department of Human Resources provides recommendations for changes to the Compensation Ordinance based on organizational changes to provide and retain a skilled, adaptable, and diverse workforce. Today's actions reflect the compensation ordinance and administrative code changes to accomplish this goal.

Today's recommendations are for the Board to approve the introduction of the ordinances (first reading) to amend the Compensation Ordinance and the Administrative Code. If the Board takes action as recommended, then on January 7, 2025, staff recommends the Board adopt the ordinances (second reading). If the proposed ordinances are altered on January 7, 2025, then on that date a subsequent meeting date will be selected for the adoption of the ordinances.

RECOMMENDATION(S)

CHIEF ADMINISTRATIVE OFFICER

On December 10, 2024:

1. Approve the introduction of the Ordinances (first reading):
AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE AND
ESTABLISHING COMPENSATION

AN ORDINANCE AMENDING ADMINISTRATIVE CODE SECTIONS 492 AND
493

If, on December 10, 2024, the Board takes action as recommended in item 1 above, then, on January 7, 2025:

2. Approve the adoption of the Ordinances (second reading):
AN ORDINANCE AMENDING THE COMPENSATION ORDINANCE AND
ESTABLISHING COMPENSATION

AN ORDINANCE AMENDING ADMINISTRATIVE CODE SECTIONS 492 AND
493

If the proposed ordinance(s) are altered on January 7, 2025, then on that date a subsequent meeting date will be selected for adoption of the ordinance(s).

EQUITY IMPACT STATEMENT

The Department of Human Resources is committed to assuring that equity is considered in classification and compensation. Today's recommendations provide amendments to the Compensation Ordinance and Administrative Code that will assist the County of San Diego to provide and retain a skilled, adaptable, and diverse workforce for County departments and enables the County to deliver superior services to the residents and visitors of the County of San Diego.

SUSTAINABILITY IMPACT STATEMENT

The proposed actions amending the Compensation Ordinance and Administrative Code align with the County of San Diego's Sustainability Goals by promoting sustainable economic growth for our community. The proposed actions included in this letter provide just and equitable wages and benefits.

FISCAL IMPACT

Funds for this request are included in the Fiscal Year 2024-25 Operational Plan in the impacted departments. The estimated fiscal impact in current and future years is due to an increase in California minimum wage. If approved, this request will result in Salaries & Benefits costs of \$0.1 million in Fiscal Year 2024-25 and \$0.1 million in Fiscal Year 2025-26. There will be no change in net General Fund cost and no additional staff years.

BUSINESS IMPACT STATEMENT

N/A

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