

COUNTY OF SAN DIEGO BOARD OF SUPERVISORS  
REGULAR MEETING  
MEETING AGENDA  
**TUESDAY, JUNE 8, 2021, 9:00 AM**  
COUNTY ADMINISTRATION CENTER, ROOM 310  
1600 PACIFIC HIGHWAY, SAN DIEGO, CALIFORNIA

Order of Business

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Presentation or Announcement of Proclamations and Awards
- E. Non-Agenda Public Communication: Opportunity for members of the public to speak to the Board on any subject matter within the Board's jurisdiction but not an item on today's agenda.
- F. Approval of the Statement of Proceedings/Minutes for the Board of Supervisors Regular meeting of May 18, 2021; Board of Supervisors Group Budget Presentations of May 26-27, 2021; Air Pollution Control Board meeting of February 10, 2021; Flood Control District meetings of April 6, 2021 and April 7, 2021; Housing Authority meeting of April 7, 2021; In-Home Supportive Services Public Authority meeting of May 18, 2021; Redevelopment Successor Agency meeting of January 12, 2021; San Diego County Fire Protection District meeting of April 6, 2021; and, the Sanitation District meeting of May 19, 2021.
- G. Formation of Consent Calendar
- H. Discussion Items

NOTICE: THE BOARD OF SUPERVISORS MAY TAKE ANY ACTION WITH RESPECT TO THE ITEMS INCLUDED ON THIS AGENDA. RECOMMENDATIONS MADE BY COUNTY STAFF DO NOT LIMIT ACTIONS THAT THE BOARD OF SUPERVISORS MAY TAKE. MEMBERS OF THE PUBLIC SHOULD NOT RELY UPON THE RECOMMENDATIONS IN THE BOARD LETTER AS DETERMINATIVE OF THE ACTION THE BOARD OF SUPERVISORS MAY TAKE ON A PARTICULAR MATTER.

Supporting documentation and attachments for items listed on this agenda can be viewed online at [www.sandiegocob.com](http://www.sandiegocob.com) or in the Office of the Clerk of the Board of Supervisors at the County Administration Center, 1600 Pacific Highway, Room 402, San Diego, CA 92101.

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Language translation services for public speakers are available upon request to the Clerk of the Board of Supervisors at least 72 hours prior to the meeting (refer to Board Policy A-139 for additional information). Please contact the Clerk of the Board's office at (619) 531-5434 or via e-mail at [publiccomment@sdcounty.ca.gov](mailto:publiccomment@sdcounty.ca.gov).

**Board of Supervisors' Agenda Items**

<b>Category</b>	<b>#</b>	<b>Subject</b>
Public Safety	1.	SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES CHANGES PURSUANT TO ASSEMBLY BILL 1869
Health and Human Services	2.*	RECEIVE UPDATE ON THE COVID-19 RESPONSE, RATIFY ACTIONS IN RESPONSE TO THE LOCAL HEALTH EMERGENCY AND LOCAL EMERGENCY, AND AUTHORIZE ANY OTHER ACTION NECESSARY TO ADDRESS THE COVID-19 PANDEMIC
	3.*	APPROVE THE RECOMMENDED FRAMEWORK FOR THE USE OF AMERICAN RESCUE PLAN ACT FUNDING, ESTABLISH APPROPRIATIONS TO SUPPORT PROPOSED ACTIONS, AND AUTHORIZE THE AUDITOR & CONTROLLER TO ESTABLISH A TRUST FUND FOR THE AMERICAN RESCUE PLAN ACT PROGRAM FUNDS [FUNDING SOURCE: ARPA FUNDS ALLOCATED DIRECTLY TO THE COUNTY PLUS ESTIMATED INTEREST EARNINGS] (4 VOTES)
	4.*	RECEIVE UPDATE ON COMPREHENSIVE COUNTY SUBSTANCE USE HARM REDUCTION STRATEGY
	5.	AUTHORIZE COMPETITIVE SOLICITATION FOR THE INDEPENDENT LIVING SKILLS PROGRAM AND TRANSITIONAL YOUTH HOUSING PROGRAM [FUNDING SOURCES: ILS AND SOCIAL SERVICES ADMINISTRATIVE REVENUE AND REALIGNMENT]
	6.	AUTHORIZE COMPETITIVE SOLICITATIONS FOR THE COMMUNITY CARE COORDINATION STRAIGHT TO HOME PROGRAM, APPROVAL TO RECEIVE AWARDED FUNDS, AND AUTHORIZATION TO APPLY FOR AND ACCEPT FUTURE FUNDING OPPORTUNITIES RELATED TO ADDRESSING HOMELESSNESS [FUNDING SOURCES: HOMELESS HOUSING, ASSISTANCE AND PREVENTION GRANT PROGRAM ROUND 2]
	7.	APPROVE COMPENSATION AGREEMENT REGARDING VALENCIA BUSINESS PARK PROPERTY RETAINED BY THE CITY OF SAN DIEGO FOR FUTURE DEVELOPMENT [FUNDING SOURCE: PAYMENT FROM THE CITY OF SAN DIEGO]
*Presentation		

8. APPROVE ACCEPTANCE OF GIFTS AND DONATIONS RECEIVED BY HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2020 TO A.B. AND JESSIE POLINSKY CHILDREN’S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONORS
- Financial and  
General  
Government
9. NOTICED PUBLIC HEARING:  
ISSUANCE OF REVENUE OBLIGATIONS BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF VISTA HILL FOUNDATION IN AN AGGREGATE MAXIMUM AMOUNT NOT TO EXCEED \$2,000,000
10. FRAMEWORK FOR THE FUTURE: CREATING AN OFFICE OF IMMIGRANT AND REFUGEE AFFAIRS
11. FRAMEWORK FOR THE FUTURE: STRENGTHENING COUNTY SERVICE DELIVERY AND CONTRACTING [FUNDING SOURCE: DEPARTMENT OF PURCHASING & CONTRACTING INTERNAL SERVICE FUND FUND BALANCE AND A COMBINATION OF PROGRAM REVENUES AND GENERAL-PURPOSE REVENUES]
12. NEIGHBORHOOD REINVESTMENT AND COMMUNITY ENHANCEMENT PROGRAM GRANTS (DISTRICT: 4) [FUNDING SOURCES: GENERAL PURPOSE REVENUE, TRANSIENT OCCUPANCY TAX REVENUES, AND AVAILABLE PRIOR YEAR GENERAL FUND BALANCE] (4 VOTES)
13. COMMUNITY ENHANCEMENT PROGRAM GRANTS (DISTRICT: 1)
14. FRAMEWORK FOR THE FUTURE: STANDARDIZING BOARD AGENDA PROCESSES TO INCREASE TRANSPARENCY AND EFFICIENCY
15. CONTINUED ITEM FROM 5/18/2021 (10):  
GENERAL SERVICES - AUTHORIZATION TO ADVERTISE AND AWARD CONSTRUCTION MANAGER AT RISK CONTRACTS
16. AUTHORIZE A-87 EXCEPTION TO COMPETITIVE PROCUREMENT FOR CONTRACT WITH URBAN POLICY DEVELOPMENT AND THE OTHERING & BELONGING INSTITUTE [FUNDING SOURCE: GENERAL PURPOSE REVENUE]

- 17. ESTABLISH APPROPRIATIONS OF \$467,500 TO SUPPORT THE COUNTY OF SAN DIEGO INDEPENDENT REDISTRICTING COMMISSION (4 VOTES)
- 18. THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO AUTHORIZING SCHOOL DISTRICTS AND COMMUNITY COLLEGE DISTRICTS TO ISSUE AND SELL BONDS DIRECTLY, PURSUANT TO STATE LAW, APPROVING CERTAIN FORMS AND AUTHORIZING EXECUTION OF SUCH DOCUMENTS
- 19. AUTHORIZATION TO DESIGNATE PAYING AGENT SERVICES WITH THIRD-PARTY BANK AND RELATED AUTHORIZATIONS
- 20. ADMINISTRATIVE ITEM:  
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:  
LAUNCHING A COMPREHENSIVE APPROACH TO EVIDENCE-BASED POLICYMAKING AND ESTABLISHING AN OFFICE OF EVALUATION, PERFORMANCE, AND ANALYTICS

Appointments 21. APPOINTMENTS: VARIOUS

Communications Received 22. COMMUNICATIONS RECEIVED

**1. SUBJECT: SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES  
CHANGES PURSUANT TO ASSEMBLY BILL 1869 (DISTRICTS: ALL)**

**OVERVIEW**

Effective July 1, 2021, California Assembly Bill (AB) 1869 (Statutes of 2020) rescinds the authority of counties and state agencies to assess and collect specific criminal administrative fees. Additionally, the unpaid balance of any court-imposed costs for these specified sections is unenforceable and uncollectable and any portion of a judgment imposing those costs shall be vacated. Today's action seeks Board of Supervisor (Board) approval to amend Articles V, XX, XXXVII, and LXII of the San Diego County Administrative Code to reflect the County of San Diego's implementation of and to be consistent with the provisions of AB 1869.

If the Board takes this action as recommended, then on June 29, 2021, it may consider adoption of the proposed ordinance.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

Approve the introduction of the Ordinance (First Reading), read title and waive further reading of the Ordinance:

**AN ORDINANCE AMENDING THE SAN DIEGO COUNTY ADMINISTRATIVE CODE,  
RELATING TO CRIMINAL ADMINISTRATIVE FEES.**

If the Board takes the action recommended in item 1, then on June 29, 2021:

Submit the Ordinance for further Board consideration and adoption (Second Reading):

**AN ORDINANCE AMENDING THE SAN DIEGO COUNTY ADMINISTRATIVE CODE,  
RELATING TO CRIMINAL ADMINISTRATIVE FEES.**

**EQUITY IMPACT STATEMENT**

The proposed changes to the San Diego County Administrative Code will align with changes to State law to end the assessment and collection of specified criminal administrative fees. According to research prepared by the Debt Free Justice Coalition and presented to the State Legislature, these fees disproportionately impact low-income individuals and persons of color who are overrepresented in the criminal justice system. Community engagement occurred through advocacy during the state legislative process. County departments will end the assessment and collection of these fees as of July 1, 2021. Individuals who are impacted will receive a letter informing them of actions taken to implement state law and the County will also publish notices on the County webpage along with Frequently Asked Questions and contacts for more information. The State Legislature has allocated funds to backfill the loss of revenue to counties but the amount available to San Diego County is not known. If State revenue is not sufficient to address the full resource impact to San Diego County, adjustments to county operations or services may be presented to the Board of Supervisors. These actions to implement changes in state law are anticipated to remove barriers to long-term success for persons impacted by criminal justice administrative fees.

**FISCAL IMPACT**

There is no fiscal impact associated with the proposal to amend the San Diego County Administrative Code to be consistent with state law. The change in state law will, beginning on July 1, 2021, result in additional costs to and reduced revenue for County departments. Anticipated combined cost for implementation are estimated at up to \$5.5 million. Annual additional costs for the Sheriff's Department include the costs of electronic monitoring for

persons on home detention (\$840,000) and have been included in the Fiscal Year 2021-22 CAO Recommended Operational Plan for the Sheriff's Department. The Probation Department estimates additional costs (up to approximately \$1,000,000) related to housing and services for persons participating in the work furlough program. Annual revenues will be reduced by approximately \$3,600,000 (\$300,000 in the Sheriff's Department, \$2,200,000 in the Probation Department, \$800,000 in the Public Defender's Office, and \$300,000 in the Public Safety Group Executive Office) related to fees that can no longer be assessed. The Legislature has allocated \$65 Million to be distributed statewide to counties to backfill lost revenues beginning in Fiscal Year 2021-22 and continuing through Fiscal Year 2025-26. The method of distributing these statewide funds has not been determined and the amount available to San Diego County is not known at this time. If additional actions are required in Fiscal Year 2021-22 to adjust budgeted resources and operations, staff will return to the Board.

## **BUSINESS IMPACT STATEMENT**

N/A

2. **SUBJECT: RECEIVE UPDATE ON THE COVID-19 RESPONSE, RATIFY ACTIONS IN RESPONSE TO THE LOCAL HEALTH EMERGENCY AND LOCAL EMERGENCY, AND AUTHORIZE ANY OTHER ACTION NECESSARY TO ADDRESS THE COVID-19 PANDEMIC (DISTRICTS: ALL)**

### **OVERVIEW**

A novel coronavirus (COVID-19) was detected in Wuhan City, Hubei Province in China in December 2019. Since then, the virus has rapidly spread across the globe, resulting in the World Health Organization (WHO) declaring COVID-19 a pandemic on March 11, 2020.

On February 14, 2020, the San Diego County Public Health Officer issued a Declaration of Local Health Emergency, pursuant to California Health and Safety Code Section 101080. Additionally, on that day, pursuant to California Government Code 8630, the Chief Administrative Officer (CAO), serving as the County of San Diego (County) Director of Emergency Services and as the Coordinator of the Unified San Diego County Emergency Services Organization, issued a Proclamation of Local Emergency regarding COVID-19.

The County continues to make significant efforts to slow the spread of COVID-19. Today's actions request the San Diego County Board of Supervisors (Board) to receive an update on the local COVID-19 response and ratify all actions taken by the CAO, Public Health Officer, Director, Department of Purchasing and Contracting and Director, Department of General Services in response to the local health emergency and local emergency. It is also recommended that the Board take any other action necessary to address the COVID-19 pandemic emergency response.

Today's proposed actions support the County's *Live Well San Diego* vision by protecting the health of residents against the COVID-19 pandemic.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

1. Receive an update on the COVID-19 response.

2. Ratify all actions taken by the Chief Administrative Officer, Public Health Officer, Director, Department of Purchasing and Contracting, and Director, Department of General Services in response to the local health emergency and local emergency.
3. Take any other action necessary to address the COVID-19 pandemic emergency response.

### **EQUITY IMPACT STATEMENT**

The COVID-19 pandemic has had a significant impact on the lives of individuals, businesses, and communities across San Diego County. In order to support the most vulnerable, an equity lens was used to prioritize, when appropriate, the distribution of COVID-19 response and recovery-related federal, State, and local funding and resources based on a data-driven approach, identifying communities that have the highest need for support in relation to the number of positive COVID-19 cases.

Through weekly press conferences and presentations at San Diego County Board of Supervisors meetings, the County of San Diego (County) has been able to disseminate critical information about the efforts being done to address and combat the COVID-19 pandemic to a wide audience, as well as providing a forum to receive public comment. To continue the County's commitment to transparency and open government and remove traditional barriers to access and participation in government affairs, today's actions provide the mechanism to present an update on the current COVID-19 response efforts that have an impact on the lives of Black, Indigenous, People of color, women, people with disabilities, immigrants, youth, and the LGBTQ community.

### **FISCAL IMPACT**

Prior action by the San Diego County Board of Supervisors (Board) created a framework for the use of over \$431 million in CARES Act, Coronavirus Relief Fund (CRF) revenue (\$390.7 million), and County of San Diego (County) General Fund Fund Balance (\$40.6 million), through December 30, 2020, toward our COVID-19 response efforts and for economic and community investments. The framework included public health and medical services, testing, tracing, treatment, temporary housing assistance, sanitation, food distribution services, allocations to the 17 cities that did not receive direct CARES Act funds, child care vouchers, child care provider grant program, economic stimulus program, child welfare outreach, Behavioral Health telehealth, compliance efforts, rental assistance, remote learning internet access for students, and administrative support. The estimated cost through the end of December 2020 is \$440.8 million. The County is currently spending an estimated \$10 million a week toward County response, Test, Trace, and Treat (T3) efforts, continuation of the Great Plates Delivered program, the COVID Income Stipend Program, and vaccination efforts. The County will rely on available stimulus funding, program revenues, Realignment, and County General Fund Fund Balance to cover costs. The County will continue to pursue other federal and State stimulus revenue and funding sources, including funds through the Federal Emergency Management Agency (FEMA).

### **BUSINESS IMPACT STATEMENT**

This action will help support individuals, families and small businesses impacted by COVID-19.

3. **SUBJECT: APPROVE THE RECOMMENDED FRAMEWORK FOR THE USE OF AMERICAN RESCUE PLAN ACT FUNDING, ESTABLISH APPROPRIATIONS TO SUPPORT PROPOSED ACTIONS, AND AUTHORIZE THE AUDITOR & CONTROLLER TO ESTABLISH A TRUST FUND FOR THE AMERICAN RESCUE PLAN ACT PROGRAM FUNDS (DISTRICTS: ALL)**

**OVERVIEW**

On April 6, 2021 (5), County of San Diego (County) staff presented a proposed American Rescue Plan Act (ARPA) framework that the San Diego County Board of Supervisors (Board) approved “in concept” as the County had not yet received the federal guidelines with necessary details for the use of ARPA funds.

Today a final recommended ARPA Funding framework is being presented for approval. The recommended framework includes input from community workshops, community stakeholders, and input from the Board of Supervisors as well as consideration of the Legislative Analyst’s Office guiding principles for allocating federal recovery funds, the Interim Final Guidelines released by the U.S. Department of Treasury, anticipated future additional federal and State funding, and ongoing and administrative costs related to responding to the COVID-19 emergency and for implementing programs outlined in the ARPA framework.

In total, the County received priority considerations from the Board for various projects and investments that combined, had an unduplicated total amount of \$1.2 billion in the use of ARPA funding, over \$500 million higher than the approved “in-concept” framework and actual funds available.

Today’s item requests the Board take the following actions: approve the components of the recommended framework for the use of ARPA funding as outlined in Attachment A; establish a trust fund for ARPA program funds; and establish appropriations for the framework items. Once finalized, if there are changes to the Interim Final Guidelines or if significant additional federal or State funding is received by the County that materially impacts the recommended framework, staff will return to the Board as appropriate.

Today’s actions support the County’s *Live Well San Diego* vision by strengthening the local food system, helping vulnerable populations with an emphasis on those experiencing homelessness, and supporting local businesses that are providing essential services that increase the well-being of residents during the COVID-19 pandemic.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

1. Approve the use of American Rescue Plan Act funding for current and ongoing costs related to the COVID-19 response efforts and the post-September 2021 COVID-19 response efforts totaling \$311,500,000; establish appropriations of \$236,500,000 in Health and Human Services Agency, Services and Supplies, for prior and ongoing costs estimated through September 30, 2021 related to the COVID-19 response efforts funded with ARPA revenue; establish appropriations of \$75,000,000 in Finance Other, General Miscellaneous Expense, Other Charges, for future COVID-19 response costs occurring after September 30, 2021 as needed. **(4 VOTES)**



2. Approve the use of American Rescue Plan Act funding for Premium Pay for Government Essential Workers and establish appropriations of \$36,000,000, distributed to various County departments as listed in Attachment D, under Salaries & Benefits, for hazard pay for non-teleworking County employees based on ARPA revenue. **(4 VOTES)**
3. Establish appropriations of \$4,000,000 in Finance Other, General Miscellaneous Expense, Other Charges, for teleworking stipends, based on prior year available General Fund Fund Balance. **(4 VOTES)**
4. Approve the use of American Rescue Plan Act funding for Mental Health Services and establish appropriations of \$30,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
5. Approve the use of American Rescue Plan Act funding for Homeless Services and establish appropriations of \$85,000,000 in Health and Human Services Agency, Services and Supplies. **(4 VOTES)**
6. Approve the use of American Rescue Plan Act funding for Food Assistance and establish appropriations of \$20,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
7. Approve the use of American Rescue Plan Act funding for Senior & Youth Services and establish appropriations of \$10,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
8. Approve the use of American Rescue Plan Act funding for Childcare Subsidies and establish appropriations of \$10,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
9. Approve the use of American Rescue Plan Act funding for Direct Stimulus Payments and establish appropriations of \$40,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
10. Approve the use of American Rescue Plan Act funding for Legal Services and establish appropriations of \$15,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
11. Approve the use of American Rescue Plan Act funding for Small Business and Non-Profit Stimulus Payments and establish appropriations of \$50,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
12. Approve the use of American Rescue Plan Act funding for Infrastructure and establish appropriations of \$46,000,000 in Finance Other, General Miscellaneous Expense, Other Charges. **(4 VOTES)**
13. Authorize the Auditor & Controller to establish a trust fund for the American Rescue Plan Act program funds.

## **EQUITY IMPACT STATEMENT**

Today's actions provide the mechanism to present the County's recommended framework for the use of American Rescue Plan Act funding in support of the most vulnerable residents in the county. The COVID-19 pandemic has had a significant impact on the lives of individuals, businesses, and communities across San Diego County. In order to support the most vulnerable, an equity lens and a quantitative and qualitative data-driven approach was used to prioritize and integrate explicit consideration of racial and gender equity in the recommendations to guide the distribution of COVID-19 response and recovery-related federal, State, and local funding and resources.

To continue the County's commitment to transparency and open government and remove traditional barriers to access and participation in government affairs, through community workshops and other community input opportunities, the County of San Diego (County) has been able to obtain critical public input on the use of future federal and State COVID-19 stimulus funding.

## **FISCAL IMPACT**

Funds for these requests are not included in the County of San Diego's Fiscal Year 2020-21 Operational Plan. If approved, the requests will establish appropriations associated with the American Rescue Plan Act (ARPA) Framework components listed in recommendations #1, #2, and recommendations #4 through #12, resulting in total costs of \$653.5 million to cover response costs and future investments available to be spent through December 31, 2026, the end of the ARPA coverage period. The funding sources are \$648.4 million in ARPA funds allocated directly to the County plus estimated interest earnings. In addition, the Fiscal Year 2021-23 CAO Change Letter will also include specific items that were referred to budget by prior Board action.

Recommendation #3 will result in costs and revenue of \$4.0 million to fund telework stipends. The funding source is prior year available General Fund Fund Balance, as telework stipends are not an ARPA eligible expense according to the Interim Final Guidelines.

While the recommendations referenced will appropriate the entire ARPA Framework in the current fiscal year, funds will be carried forward for use during the approximate five and a half year ARPA coverage period. For the COVID-19 response costs referenced in recommendation #1, it is anticipated that the Health and Human Services Agency (HHSA) will be able to leverage other funding sources in addition to ARPA, including FEMA reimbursements, Third Party revenue, and HHSA grant and administrative funds. These revenue sources will be closely monitored, and the ARPA appropriations that carry forward to Fiscal Year 2021-22 will be adjusted as needed to reflect the distribution of ARPA funds needed for response costs between the two fiscal years. Additionally, most of the remaining ARPA Framework items will be appropriated centrally in Finance Other and carried forward to future fiscal years, to allow for a transfer of appropriations to the most appropriate operating departments as programs are established during the ARPA coverage period.

Also of note, the Governor's May Revise has prioritized billions of dollars for programs contained within the recommended ARPA framework, including investments in childcare, direct payments to individuals and families, homeless services, and behavioral health services. In addition, the federal government is likely to pass legislation allocating billions, and potentially trillions for investments in infrastructure including broadband. These future funding opportunities will need to be considered with any approved ARPA framework, with the recognition that some of the program details outlined in the various components of the

framework will need to be reevaluated when these additional funding resources become available. Appropriating the funds centrally at the outset will allow for adequate time to evaluate the impact of future funding sources prior to moving funds to operating departments.

#### **BUSINESS IMPACT STATEMENT**

This action will help support individuals, families and small businesses impacted by COVID-19.

#### **4. SUBJECT: RECEIVE UPDATE ON COMPREHENSIVE COUNTY SUBSTANCE USE HARM REDUCTION STRATEGY (DISTRICTS: ALL)**

##### **OVERVIEW**

On January 26, 2021 (13), the San Diego County Board of Supervisors (Board) voted to find prior Board direction opposing harm reduction programs, including the December 9, 1997 resolution entitled “Resolution to Oppose Needle Exchange Programs,” to no longer be in effect.

The Board further directed the Chief Administrative Officer to create an Action Plan to realize a Syringe Services Program to meet the needs of San Diego County’s population, and to return within 90 days with a comprehensive County Substance Use Harm Reduction Strategy including immediate-, intermediate- and long-term actions that broadens the existing “Opioid and Prescription Drug Misuse” strategy to bring a harm reduction approach to all substance use interventions across San Diego County.

Today’s update outlines a comprehensive County Substance Use Harm Reduction Strategy which envisions a world where harms related to substance use are seen as concerns of overall health and well-being, where stigma does not impede access to services, and where we realize a community free of substance use-related harms, with efforts concentrated in four specific focus areas: cross-sectoral convening, housing, workforce, and healthcare integration and access. An action plan to realize a Syringe Services Program is included in the update, as part of the healthcare integration and access focus area.

As further engagement of stakeholders in shaping the tactics associated with the Harm Reduction Strategy moves forward, including input from those with lived experience, specific tactics to operationalize a local naloxone distribution effort will be launched immediately to address alarming rates of drug overdose deaths further exacerbated during the course of the COVID-19 pandemic.

Today’s action provides a framework for our County’s collaboration with community stakeholders to further incorporate a client-centered, data-driven, public health-oriented approach into service delivery and policy. By supporting the reduction of individual and community harms associated with substance use, this item supports the County’s *Live Well San Diego* vision.

##### **RECOMMENDATION(S)**

##### **CHIEF ADMINISTRATIVE OFFICER**

Receive an update on the comprehensive County Substance Use Harm Reduction Strategy, inclusive of a Syringe Services Action Plan.

## **EQUITY IMPACT STATEMENT**

Poverty, drug use, and involvement with the justice system are deeply intertwined and the resulting community and individual traumas are disproportionately felt by low-income populations, as well as communities of Black, Indigenous, and people of color (BIPOC) throughout San Diego County. The County Substance Use Harm Reduction Strategy is designed to combat these patterns at a systemic level and to address the most pressing issues at the intersection of behavioral and public health to improve outcomes for people who use drugs (PWUD) and the broader San Diego community.

Today's action advances equity and racial justice through a client-centered, data-driven, population health approach that delivers behavioral health services through a system of care which recognizes the lived experience of people who use drugs and affirms the dignity of all individuals, families, and communities.

## **FISCAL IMPACT**

There is no fiscal impact associated with this item.

## **BUSINESS IMPACT STATEMENT**

N/A

- 5. SUBJECT: AUTHORIZE COMPETITIVE SOLICITATION FOR THE INDEPENDENT LIVING SKILLS PROGRAM AND TRANSITIONAL YOUTH HOUSING PROGRAM (DISTRICTS: ALL)**

## **OVERVIEW**

The County of San Diego (County) Health and Human Services Agency, Child Welfare Services (CWS) provides Independent Living Skills (ILS) services to current and former foster youth involved with the child welfare and juvenile justice systems. Since 2008, youth aged 16 to 21 years have accessed this program to help pursue educational opportunities, gain work experience, attain emotional wellbeing, and develop critical basic life skills needed to help prepare for a successful life as an independent adult. In 2016, to comply with Senate Bill 794 (2015) which requires basic life skills preparation to be provided to youth beginning at age 14 years, CWS began providing programs and services such as the Life Skills Training (LST) program to youth ages 14 and 15 years to help successfully transition to adulthood.

To further support youth in a successful transition from out-of-home placements to independent living and to prevent homelessness, CWS makes available to youth ages 18 to 24 years various transitional housing programs. As of 2012, through partnerships with nonprofit agencies, CWS provides up to 24 months of affordable housing and comprehensive supportive services to former San Diego County foster youth ages 18 to 24 years. The Transitional Youth Housing (TYH) program is a type of county transitional housing program provided by CWS and works in tandem with the ILS program to support better outcomes for former foster youth interacting with the child welfare and juvenile justice systems. The current ILS and TYH contracts are set to expire on June 30, 2022.

On October 18, 2016 (6), the San Diego County Board of Supervisors (Board) authorized a competitive solicitation for ILS and TYH services. Today's action requests the Board to authorize the Director of Department of Purchasing and Contracting to issue a competitive solicitation for the ILS and TYH programs. This action supports the County's *Live Well San Diego* vision by providing programs and services to help better outcomes for youth entering adulthood from the foster care system and avoid youth homelessness.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. In accordance with Section 401, Article XXIII of the County Administrative Code authorize the Director, Department of Purchasing and Contracting to issue a Competitive Solicitation for the Transitional Youth Housing Program, and upon successful negotiations and determination of a fair and reasonable price, award a contract(s) for the period of up to one year and up to four option years, and up to six additional months if needed, subject to the availability of funds; and to amend the contract(s) as required to reflect changes in services and funding allocations, subject to the approval of the Agency Director, Health and Human Services Agency.
2. In accordance with Section 401, Article XXIII of the County Administrative Code authorize the Director, Department of Purchasing and Contracting to issue a Competitive Solicitation for the Independent Living Skills Program, and upon successful negotiations and determination of a fair and reasonable price, award a contract(s) for the period of up to one year and up to four option years, and up to six additional months if needed, subject to the availability of funds, and to amend the contract(s) as required to reflect changes in services and funding allocations, subject to the approval of the Agency Director, Health and Human Services Agency.

## **EQUITY IMPACT STATEMENT**

### *Independent Living Skills (ILS) Program*

CWS provides the Independent Living Skills (ILS) program to current and former foster youth ages 16-21 years and the Life Skills Training (LST) program to youth ages 14 and 15 years involved with the child welfare and juvenile justice systems. The ILS and LST programs are intended to help youth in this targeted population and subgroups within this population, to include Black, Indigenous, People of Color, Native Spanish speakers, and LGBTQ, pursue educational opportunities, gain work experience, attain emotional wellbeing, and develop critical basic life skills needed to help prepare and ensure that 100% of youth participating in the program successfully transition to independent adulthood.

In Fiscal Year 2019-20, 488 unduplicated youth participated in the ILS program. The ethnic distribution includes:

- 26% Black
- 36% White
- 24% Hispanic
- 3% Pacific Islander
- 1% Bi or Multi Racial
- 1% Native American
- 9% Unknown/Decline to State

Surveys are completed quarterly with participating youth, which identify areas within the program that are both beneficial and unhelpful. The surveys also inform of the effectiveness of the program service delivery via an equity lens to ensure that the targeted population and subgroup of youth most disadvantaged are involved in evaluations measuring equitable, targeted, and successful outcomes. In Fiscal Year 2019-2020, for youth older than 18 years old, 92% maintained a stable income for six months or more and 84% maintained stable housing while in the ILS program.

The ILS program demonstrates that it is pro-equity by providing service locations and drop-in centers for youth, which are distributed in communities and near public transportation across all regions. The current ILS services are provided by a contractor and two subcontractors, which also increases capacity to extend the reach to underserved and underrepresented communities while also affording equitable opportunities for smaller nonprofits to participate in service provision. CWS partners with the San Diego Workforce Partnership to maximize community impact on racial inequity and support an equitable labor market for foster youth with barriers to employment. CWS will continue evaluation efforts with providers and youth to identify and remove barriers and advance equitable access to resources, services and supports, and opportunities for a successful transition to independence.

#### *Transitional Youth Housing Program*

Research indicates that 1 in 3 youth who exit foster care in California experience homelessness within 24 months. Additionally, 4% of foster youth hold a college degree by age 26, as compared with 36% of the general population. To ensure equitable access to safe and affordable housing, CWS makes various transitional housing programs available to youth ages 18 to 24 years to support youth in a successful transition from out-of-home placements to independent living and prevent homelessness. The goal of the Transitional Youth Housing Program is for participants and subgroups within, to include Black, Indigenous, People of Color, Native Spanish speakers, and LGBTQ, to secure safe and stable housing by program graduation and make progress towards life goals, including educational attainment or employment achievement, physical and mental wellbeing, and connections to community.

In Fiscal Year 2019-20, 96 youth received services and supports under the TYH program. The ethnic distribution includes:

- 36% Black
- 2% Asian
- 15% White
- 40% Hispanic
- 1% Native American
- 5% Other/Unknown

To maximize racially equitable community outcomes, CWS partners with nonprofit entities to provide housing opportunities and services in the six county regions to ensure youth in underserved communities, communities of color, and communities with increased barriers to housing, have greater opportunities and access to safe and affordable housing. There are currently three contractors and three subcontractors providing services countywide.

The TYH program distributes available beds evenly in regions, when possible and dependent on current housing availability in each community. Housing locations are near grocery stores, gas stations, and easily accessible by public transportation to allow increased access to necessities in support of self-sufficiency. Surveys are completed quarterly by participating youth, which identify areas within the program that are both beneficial and need improvement to all youth in the program to include subgroups. The surveys also inform of the effectiveness of the program service delivery via an equity lens to ensure that the targeted population and subgroup of youth most disadvantaged are involved in evaluations measuring satisfaction with equitable service delivery and programming. In Fiscal Year 2019-20, 90% of youth surveyed report being satisfied with TYH services. Additionally, in Fiscal Year 2019-20:

- 79% of youth successfully exited the program into safe and sustainable housing;
- 100% of youth were able to independently access any needed medical, dental, and mental healthcare; and
- 84% of youth enrolled in an educational or vocational training program successfully completed the term.

Moving forward, CWS recognizes that continued efforts are needed to redesign surveys to better capture and evaluate service outcomes and the impact in advancing racial equity and is committed to continued engagement with youth served in this program to better track cumulative impact.

### **FISCAL IMPACT**

Funds for the Independent Living Skills (ILS) program are included in the Fiscal Year 2021-23 CAO Recommended Operational Plan in the Health and Human Services Agency (HHSA). If approved, this request will result in costs and revenue of approximately \$1,300,000 in Fiscal Year 2022-23. The funding sources for ILS are Social Services Administrative Revenue and Realignment. There will be no change in net General Fund cost and no additional staff years.

Funds for the Transitional Youth Housing (TYH) program are included in the Fiscal Year 2021-23 CAO Recommended Operational Plan in HHSA. If approved, this request will result in costs and revenue of approximately \$1,728,000 in Fiscal Year 2022-23. The funding source for TYH is Realignment. There will be no change in net General Fund cost and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

- 6. SUBJECT: AUTHORIZE COMPETITIVE SOLICITATIONS FOR THE COMMUNITY CARE COORDINATION STRAIGHT TO HOME PROGRAM, APPROVAL TO RECEIVE AWARDED FUNDS, AND AUTHORIZATION TO APPLY FOR AND ACCEPT FUTURE FUNDING OPPORTUNITIES RELATED TO ADDRESSING HOMELESSNESS (DISTRICTS: ALL)**

### **OVERVIEW**

San Diego County is home to one of the largest homeless populations in the country. According to the 2020 Point-In-Time Count (PITC), there were 7,638 individuals who were experiencing

homelessness throughout the region. One critical method to reduce homelessness is to prevent individuals from returning to or becoming homeless when they reenter the community from local detention facilities. The County of San Diego (County) assessed the housing and service needs for justice-involved individuals and found that a significant gap exists for housing. Individuals who have been incarcerated are nearly 10 times more likely to experience homelessness than the overall population.

The Community Care Coordination (C3) framework was designed locally using evidence-based practices to reduce the cycle of incarceration and homelessness. The C3 framework was adopted by the San Diego County Board of Supervisors (Board) on September 11, 2018 (06) to address the unmet needs of individuals who are homeless, have a serious mental illness and are involved in the justice system. Additionally, on June 4, 2019 (01), the Board took further action by expanding implementation of the C3 framework to address the barriers of housing, connections to services, and financial stability for veterans returning to the community from local custody. Current C3 pilot programs were designed to serve specific populations and there remains an unmet need to provide C3 services with greater flexibility, to any individuals who are experiencing homelessness, and have high needs, including behavioral health needs and/or chronic physical health conditions, and are exiting local jails. Today's action would extend C3 services to these additional individuals.

The Homeless Housing, Assistance and Prevention (HHAP) Grant Round 2 funding was identified as a mechanism to increase access to C3 services. This second round of HHAP funding was authorized by AB 83 and signed into law by Governor Gavin Newsom on June 29, 2020. The County of San Diego was allocated \$4,569,898 in HHAP Round 2 funding, which will be used to implement the C3 Straight to Home pilot program, in alignment with prior C3 efforts, by reducing homelessness for participants through up to one year of intensive care coordination, immediate housing placement, service navigation, peer support, and assistance with permanent housing placement. Today's action requests the Board authorize acceptance of \$4,569,898 in HHAP Round 2 funding.

The C3 Straight to Home pilot program will also align with new initiatives by addressing racial inequality in the homeless population and among individuals experiencing housing instability who are leaving local jails. Today's action, if approved by the Board, will authorize the procurement for the C3 Straight to Home pilot program to reduce homelessness by providing immediate housing, care coordination, service navigation, and peer support to individuals with high needs and who are going to be homeless upon exiting local jails. Additionally, today's action requests the Board authorize application for future funding opportunities related to addressing homelessness throughout the region.

This item supports the *Live Well San Diego* vision of healthy, safe, and thriving communities by improving the lives of vulnerable members of our community by decreasing homelessness and increasing self-sufficiency and public safety.



**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

1. In accordance with Section 401, Article XXIII of the County Administrative Code authorize the Director, Department of Purchasing and Contracting to issue a Competitive Solicitation for the Community Care Coordination Straight to Home program, and upon successful negotiations and determination of a fair and reasonable price, award a contract(s) for the period of one year with up to two option years, and up to six additional months if needed, subject to the availability of funds; and to amend the contract(s) as needed to reflect changes in services and funding allocation, subject to the approval of the Agency Director, Health and Human Services Agency.
2. Authorize the Agency Director, or designee, Health and Human Services Agency, to accept the State of California's Homeless Coordinating and Financing Council funds for Homeless Housing, Assistance and Prevention Round 2.
3. Authorize the Agency Director, Health and Human Services Agency, to apply for future funding opportunities related to addressing homelessness throughout the region in the current and future fiscal years, as they will provide overall value to the County by advancing efforts to reduce the number of people in the county who are at risk of, or experiencing, homelessness.

**EQUITY IMPACT STATEMENT**

The County of San Diego Health and Human Services Agency will demonstrate a commitment to equity by using data and impact assessments to guide development and implementation of the C3 Straight to Home program. To address issues of disproportionality, the C3 program design included focus group input and collaboration from incarcerated and justice-involved individuals. The lived experience voice helped shape the program design and community transition needs.

The data collected during the 2020 PITC through a survey completed by the San Diego Sheriff's Department will be used to create a measurable performance goal. According to the 2020 PITC survey, approximately 25% of the population surveyed while in custody were experiencing homelessness at the time of their arrest, and 27% of the population experiencing homelessness identified as being Black/African American. This racial group represents a disproportionately higher percentage of people accessing homeless services as compared to the general population. Black/African Americans represent 5.5% of the county's general population (per the US Census); however, they comprise 21% of people who are experiencing unsheltered homelessness and 30% of the sheltered population.

It is anticipated that this program will have a positive impact on all equity-seeking groups including, black, youth, women, and people with disabilities by identifying and removing barriers to services, increasing engagement and participation in supportive community services, and reducing time spent in custodial settings. A metric will be included in the program to identify racial inequities to address disparities. Additionally, evaluation of the program will include feedback from the participants.

## **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year 2021-22 CAO Recommended Operational Plan in the Health and Human Services Agency. If approved, this request will result in estimated costs and revenues of \$1,500,000 in Fiscal Year 2021-22. The funding source is the Homeless Housing, Assistance and Prevention Grant Program Round 2. The County of San Diego is anticipated to receive \$4,569,898 in total program funds through Fiscal Year 2024-25. Funds for subsequent years will be included in future Operational Plans. There is no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

7. **SUBJECT: APPROVE COMPENSATION AGREEMENT REGARDING VALENCIA BUSINESS PARK PROPERTY RETAINED BY THE CITY OF SAN DIEGO FOR FUTURE DEVELOPMENT (DISTRICTS: ALL)**

### **OVERVIEW**

On February 1, 2012, California redevelopment agencies were dissolved and successor agencies were appointed to wind down redevelopment affairs, including the disposition of real estate owned. ABX1 26 and AB 1484 (collectively known as the “Dissolution Act”) provide the methods of disposition available to successor agencies subsequent to the preparation and approval of a Long Range Property Management Plan (LRPMP).

Following several revisions and amendments, the California Department of Finance approved the City of San Diego (City) Successor Agency’s LRPMP on October 15, 2015. One of the properties included in the approved LRPMP is the Valencia Business Park property, located at 5515-5565 Stevens Way in San Diego.

California Health and Safety Code Section 34180 provides if the City wants to retain a property for development, a compensation agreement must be established between the City and the affected taxing entities (ATEs) associated with the former redevelopment area, wherein the ATEs received payments in proportion to their shares of the base property tax for the value of the property retained for future development. The County of San Diego is one such ATE associated with the Valencia Business Park property. Today’s action requests for the San Diego County Board of Supervisors to approve the Compensation Agreement (Agreement) between the City and the County of San Diego regarding the Valencia Business Park property and direct the Clerk of the Board to execute the Agreement.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

Approve the Compensation Agreement (Agreement) regarding the Valencia Business Park property retained by the City of San Diego for future development and direct the Clerk of the Board to execute the Agreement.

## **EQUITY IMPACT STATEMENT**

The dissolution of redevelopment agencies throughout the State has helped local jurisdictions to better preserve funding for core public services by allowing them to have more decision-making input of the development of communities and resulting revenue. If approved, today's action will provide the County of San Diego with revenue that can be used toward investments back into the community on many things such as programs and services to help improve the health and public safety of residents. Any resulting plan for the use of revenue will be developed through an equity lens and presented to the San Diego County Board of Supervisors for approval.

## **FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year 2021-22 CAO Recommended Operational Plan in Health and Human Services Agency. If approved, this request may result in one-time revenue of approximately \$192,500 in Fiscal Year 2021-22. This estimate is based on compensation allowed by the California Health and Safety Code, which is calculated using the estimated final purchase price of \$1,240,000, less \$13,000 in appraisal, escrow, and closing costs, multiplied by the County of San Diego's proportional share of the base property tax for the property (approximately 15.69%). The funding source is a payment from the City of San Diego. There will be no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

- 8. SUBJECT: APPROVE ACCEPTANCE OF GIFTS AND DONATIONS RECEIVED BY HEALTH AND HUMAN SERVICES AGENCY IN CALENDAR YEAR 2020 TO A.B. AND JESSIE POLINSKY CHILDREN'S CENTER AND CHILD WELFARE SERVICES AND AUTHORIZE THE CHAIR OF THE BOARD OF SUPERVISORS TO SIGN A LETTER OF APPRECIATION TO THE DONORS (DISTRICTS: ALL)**

## **OVERVIEW**

The San Diego County Board of Supervisors (Board) Policy A-112 and the San Diego County Administrative Code Section 66 requires Board approval to accept gifts and donations over \$5,000. The County of San Diego (County) Health and Human Services Agency, Child Welfare Services (CWS) periodically receives monetary gifts and in-kind donations over \$5,000 to benefit children temporarily residing at the A.B. and Jessie Polinsky Children's Center (PCC) and children involved with CWS. PCC is the County-operated Temporary Shelter Care Facility for children who have suffered abuse, neglect and/or abandonment. On June 2, 2020 (8), the Board approved to accept the gifts and donations valued at \$50,913 for Calendar Year 2019. Today's action requests the Board to accept gifts and donations valuing \$59,703 for Calendar Year 2020: \$44,805 for the benefit of children at PCC and \$14,898 for the benefit of children involved with CWS. This action supports the County's *Live Well San Diego* vision by furthering efforts to protect vulnerable children from neglect and abuse.

## **RECOMMENDATION(S)**

### **CHIEF ADMINISTRATIVE OFFICER**

1. In accordance with County Administrative Code Section 66 and Board Policy A-112, accept gifts and donations totaling \$44,805 to the A.B. and Jessie Polinsky Children's Center from Promises2Kids, and Paul and Barbara Peterson; and accept gifts and donations valuing \$14,898 to Child Welfare Services from Promises2Kids.

2. Authorize the Chair of the Board of Supervisors to sign letters of appreciation, upon receipt, on behalf of the County of San Diego to the donors.

### **EQUITY IMPACT STATEMENT**

The County of San Diego (County) Health and Human Services Agency (HHSA), Child Welfare Services (CWS) periodically receives monetary gifts and in-kind donations over \$5,000 to benefit children temporarily residing at the A.B. and Jessie Polinsky Children's Center (PCC) and children involved with CWS. PCC is the County-operated Temporary Shelter Care Facility for children who have suffered abuse, neglect and/or abandonment. In Calendar Year 2020, PCC served 1,282 children with an average daily population of 64 children. Out of the 1,282-youth served at PCC in Calendar Year 2020, 26% of the children were Black, 33% were Hispanic, and 38% were White. Other groups comprising less than 1% of the population within PCC include Pacific Islander, Asian, European, and Eastern European.

PCC represents a unique public-private community partnership that continues to generate periodic gifts and donations from individuals and private corporations for the children residing in this temporary shelter. The partnership helps strengthen and maximize impact in the community by ensuring children at PCC and involved in CWS have access to funds in support of keeping youth connected to their race and identity and fostering their continued sense of belonging despite the barrier of being unable to safely live with their families or in their communities. Gifts and in-kind donations received benefit all youth temporarily residing at PCC and involved with CWS to include subgroups within such as Black, Indigenous, People of Color, Native Spanish speakers, and LGBTQ. Expenditures from gifts and donations received are pro-equity by providing all youth with increased access to recreational and special events, celebrations, and for the purchase of racially diverse toys and other items, which benefit all groups and subgroups at PCC and involved with CWS that cannot be funded by other funding sources. Additional expenditures made in Calendar Year 2020 in support of advancing equitable opportunities to donated resources include on-site and off-site hair and braiding appointments for youth at PCC, and necessities to support transgender youth. Monetary and in-kind donations received are monitored and publicly disclosed via Advisory Board meetings and annual Board letters. Expenditures are internally tracked by HHSA and CWS to ensure transparency and accountability of donations and gifts received and provide for the advancement and equitable distribution of resources.

### **FISCAL IMPACT**

The County of San Diego, Health and Human Services Agency, Child Welfare Services (CWS) received donations valued at \$59,703 between January 2020 and December 2020 to support activities of children at the A.B. and Jessie Polinsky Children's Center and to support children involved with CWS. There will be no change in net General Fund cost and no additional staff years.

### **BUSINESS IMPACT STATEMENT**

N/A

**9. SUBJECT: NOTICED PUBLIC HEARING:  
ISSUANCE OF REVENUE OBLIGATIONS BY THE CALIFORNIA  
ENTERPRISE DEVELOPMENT AUTHORITY FOR THE BENEFIT OF  
VISTA HILL FOUNDATION IN AN AGGREGATE MAXIMUM  
AMOUNT NOT TO EXCEED \$2,000,000 (DISTRICT: 1)**

**OVERVIEW**

The County has received a request from the California Enterprise Development Authority (“CEDA” or “Authority”) to conduct a public hearing as required by the Internal Revenue Code and to approve the Authority’s issuance of one or more series of revenue obligations in an aggregate principal amount not to exceed \$2,000,000 (the “Revenue Obligations”), for the benefit of Vista Hill Foundation, a California nonprofit public benefit corporation (the “Borrower”), and an organization described in Section 501(c)(3) of the Internal Revenue Code of 1986. The Borrower has applied for the financial assistance of the Authority to finance the cost of acquisition, construction, development, improvement, furnishing and equipping of the real property located at 45 3rd Avenue, Chula Vista, California 91910, and paying certain costs of issuance in connection with the financing and other related costs.

The Authority is authorized to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue Revenue Obligations, including the Borrower. In order to initiate such a financing, the Borrower is asking the County of San Diego, a member jurisdiction in which the project resides to: (1) conduct a public hearing to satisfy the public approval requirement of Section 147(f) of the Internal Revenue Code; and (2) approve the Authority’s reissuance of the Revenue Obligations. Although the Authority will be the issuer of the Revenue Obligations for the Borrower, the financing cannot proceed without the approval of an applicable legislative body.

Today’s recommendations will provide the Authority with the required authorization to pursue its determination to issue the Revenue Obligations on behalf of the Borrower.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

1. Pursuant to Section 147(f) of the Internal Revenue Code, hold a public hearing regarding the financing of the Project.
2. Adopt a Resolution entitled:  
RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO APPROVING THE ISSUANCE BY THE CALIFORNIA ENTERPRISE DEVELOPMENT AUTHORITY OF ITS REVENUE OBLIGATIONS FOR THE BENEFIT OF VISTA HILL FOUNDATION IN AN AGGREGATE MAXIMUM STATED PRINCIPAL AMOUNT OF \$2,000,000 FOR THE PURPOSE OF FINANCING THE COST OF THE ACQUISITION, CONSTRUCTION, DEVELOPMENT, IMPROVEMENT, FURNISHING AND EQUIPPING OF FACILITIES, PROVIDING THE TERMS AND CONDITIONS FOR SUCH REVENUE OBLIGATIONS AND OTHER MATTERS RELATING THERETO.

## **EQUITY IMPACT STATEMENT**

California Enterprise Development Authority was established to assist in financing of nonprofit public benefit organizations or for-profit corporations with a public benefit project wishing to issue or reissue revenue obligations. The revenue obligations issued will be used to finance the cost of acquisition, construction, development, improvement, furnishing and equipping of the real property located at 45 3rd Avenue, Chula Vista, California 91910. This project will allow for the expansion of Vista Hill's programs in the San Diego County area to better assist those in our community with mental health, developmental challenges, substance use, child welfare and other health care needs. Vista Hill is committed to providing individuals and families with the guidance and resources they need to improve and enhance their quality of life.

## **FISCAL IMPACT**

If approved, the proposal will result in approximately \$1,030 of unanticipated revenue to be used to reimburse the County for costs associated with this non-County financing.

The Borrower will be responsible for the payment of all present and future costs in connection with the financing. The County will incur no obligation of indebtedness as a result of these actions.

## **BUSINESS IMPACT STATEMENT**

N/A

### **10. SUBJECT: FRAMEWORK FOR THE FUTURE: CREATING AN OFFICE OF IMMIGRANT AND REFUGEE AFFAIRS (DISTRICTS: ALL)**

#### **OVERVIEW**

Immigrants and refugees are an integral part of the fabric of the San Diego community and have a set of unique needs related to their transition into a new community. The immigrant and refugee community is the economic engine that keeps our economy strong and brings rich cultural diversity to the region. Connecting these families and individuals to vital information, services and resources in various languages and a culturally competent manner is critical to the region's health, safety, and economic future.

Historically, many immigrant populations in San Diego have been disconnected from some of the very services they are eligible for and need. Others were denied benefits due to their immigration status because of state and federal policies. Some remain disconnected out of fear that any interaction with a government entity would expose them to countless risks.

That is why we are proposing to create an Office of Immigrant and Refugee Affairs (OIRA). OIRA will serve as a centralized hub for all issues related to immigrants and refugees and connect individuals and families to County services and community resources and information. Through the creation of this office, we are taking critical steps to make San Diego County more welcoming for all residents.

## **RECOMMENDATION(S)**

### **CHAIR NATHAN FLETCHER AND VICE-CHAIR NORA VARGAS**

1. Direct the Chief Administrative Officer to establish an Office of Immigrant and Refugee Affairs as an independent office within the Health and Human Services Agency and report directly to the Community Operations Officer, including additional staff support and resources, as appropriately classified by the Department of Human Resources, and reassigning existing staff positions that currently work on programs and services for immigrants and refugees.
2. Direct the Chief Administrative Officer to refer costs of standing up this new office in the amount of \$2 million dollars to budget for consideration during the Fiscal Year 2021-22 budget deliberations and adoption.
3. Direct the Chief Administrative Officer to return to the Board within 90 days with a report back on the proposed overall scope, roles and responsibilities of the Office of Immigrant and Refugee Affairs, including reorganization of existing staff and resources that work with these populations and additional staff and resources needed for execution of the following duties including, but not limited to:
  - a. Building on existing refugee programs and establishing a priority of devoting county resources to the immigrant population, regardless of immigration status.
  - b. Providing a central location for public questions and connection to county and community resources, including available legal resources.
  - c. Creating an outreach and marketing strategy in-language to ensure community members know about available resources and know their rights on topics such as immigration, housing, worker rights, fraud protection, and general opportunities available throughout the county.
  - d. Establishing a physical office, an easily navigable website available in multiple languages, and a phone number to access resources, including 211.
  - e. Regularly engaging and convening stakeholders that represent immigrants and refugees to provide information and solicit information about trends and unmet needs and facilitating planning for better coordination among county programs.
  - f. Acting as an expert on immigrants and refugees in the San Diego region, presenting annually to the Board of Supervisors on work accomplished, demographics of the immigrant and refugee population, gaps in services and funding, improvement of program implementation and coordination and local, state and federal policy suggestions and engagement to improve life in San Diego for immigrants and refugees. This report shall be developed through stakeholder engagement and convenings of county agencies.
  - g. In partnership with the Public Defender's Office of Assigned Counsel, creating a link for referrals to the Board-Created Immigrant Rights Legal Defense Program for detained immigrants facing deportation.

## **EQUITY IMPACT STATEMENT**

Over twenty percent of San Diegans were born in another country, but historically, many immigrants in San Diego County were denied services based on their immigration status because of misguided policies built on misinformation and false narratives about immigrants seeking to make San Diego their new home. As a result of these policies, many immigrants remain disconnected and unsure about what services they are eligible for and afraid that engaging with government entities could expose them to countless risks. An Office of Immigrant and Refugee Affairs (OIRA) will create a sense of belonging and welcoming for all San Diegans and make it a County priority to proactively engage with communities previously left behind and provide an equitable playing field for them to thrive. As San Diego County continues its legacy as the California county that takes in the most refugees, OIRA will prioritize providing services and resources to immigrants and refugees, regardless of immigration status. In outreach and relationship building, OIRA will provide connections to available resources and share critical information about legal rights, education and general resources for those immigrants making their home in San Diego. OIRA will remain connected directly to the community by engaging stakeholders for feedback on the needs of the community. OIRA staff will become an expert on issues related to immigrants and refugees and bring policy proposals before the Board of Supervisors annually as to how it could better meet needs. This proposal's development resulted from several meetings with community groups and advocates who shared its importance and what roles would be most critical to support immigrant and refugee populations. It is anticipated that these actions will create a healthier and more welcoming San Diego for all residents.

## **FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year 2020-2021 Operational Plan, and there is no fiscal impact associated with this request in Fiscal Year 2020-2021. Funds covering new costs for this Office, in the amount of \$750,000, were included in the Chief Administrative Officer's Recommended Operational Plan for Fiscal Year 2021-2022. We are proposing additional funding to ensure the Office of Immigrant and Refugee Affairs can fulfill the duties outlined in our proposal. If approved, total costs and funding required to staff and maintain the functions of the new Office of Immigrant and Refugee Affairs are estimated to total \$2 million with a projected staffing impact of 5 FTEs, based on similar offices performing these functions in other jurisdictions. This request will be referred to the budget for consideration during Fiscal Year 2021-2022 budget deliberations and adoption. The preliminary recommended funding source would be General Purpose Revenue, but will eventually be determined by program design, duration, and available funding.

## **BUSINESS IMPACT STATEMENT**

N/A

### **11. SUBJECT: FRAMEWORK FOR THE FUTURE: STRENGTHENING COUNTY SERVICE DELIVERY AND CONTRACTING (DISTRICTS: ALL)**

#### **OVERVIEW**

Each year, the County of San Diego delivers billions of dollars of vital public services aimed at building strong and sustainable communities. Nearly a quarter of the county's annual budget is allocated to contracted goods and services, with over \$1.3 billion spent each year in categories such as behavioral health, public health, emergency services, and information technology. The county maintains an active portfolio of 2,200 service contracts with a total value of over \$11.7 billion. The current service delivery approach can be improved to better align with public sector



best practices and the county's new framework for the future. We need to shift to a broader framework that asks, "how do we strategically approach service delivery to ensure the best services that lead to better life outcomes for all San Diegans".

While the county provides many services directly through County staff, another key element in the service delivery system are the many experienced, high-quality, and highly skilled contracted organizations. We need to continue to support effective service providers by providing resources and flexibility to implement, monitor, and improve programs over time. This mirrors a broader trend in public sector best practice where simple cost reduction is increasingly giving way to careful, strategic, long-term decision-making. This suggested new framework continues to strongly support the delivery of services at the best possible value but broadens the set of considerations around what constitutes best value. It also moves us towards a service delivery model that is more strategic, transparent, streamlined, client focused, community centered, and outcomes oriented.

Today's action requests the Chief Administrative Officer (CAO) to develop a community engagement process to seek input on the "Draft Service Delivery Framework" documented in this letter. It also requests that the CAO consult with the Board's Fiscal Subcommittee to refine the community engagement process and then take steps to implement it and incorporate feedback from stakeholders, service providers, and impacted individuals into a report to the Subcommittee. Finally, after completion of the community engagement process, the CAO is requested to develop draft service delivery, contracting, and procurement policies based on feedback from the community engagement process in addition to guidance and refinement from the Fiscal Subcommittee. These draft policies will be delivered to the Fiscal Subcommittee for further refinement and stakeholder input before the final policies come back to the full County Board of Supervisors for consideration. We urge you to join us in supporting this effort.

### **RECOMMENDATION(S)**

#### **SUPERVISOR TERRA LAWSON-REMER AND CHAIR NATHAN FLETCHER**

1. Direct the Chief Administrative Officer to develop a community engagement process and timeline to solicit stakeholder feedback and comments on the "Draft Service Delivery Framework" described in this letter. Outreach and engagement may include public hearings, workshops, meetings with service providers, network associations, impacted individuals, and service organizations, involving both entities who do and who do not currently contract with the county. Report back with the process and timeline within 60 days to the Fiscal Subcommittee for consideration and refinement.
2. Direct the Chief Administrative Officer to implement the community engagement process and create a report summarizing the findings of the community engagement process. Report back to the Fiscal Subcommittee within 60 days from the completion of the community engagement process.
3. Direct the Chief Administrative Officer to develop draft service delivery, contracting, and procurement policies based on feedback from the community engagement process in addition to guidance and refinement from the Fiscal Subcommittee. Assess and evaluate the operational and fiscal impacts as factors in developing and implementing the new policies.
4. Direct the Chief Administrative Officer to refer any costs associated with implementing the above items during Fiscal Year 2021-22 budget deliberations and adoption.

## **EQUITY IMPACT STATEMENT**

To serve the community more equitably, this action seeks to increase transparency and provide an inclusive service delivery process that leads to better outcomes. The action will expand opportunities for underrepresented communities as well as for a diversity of service delivery organizations, including smaller community-based entities.

## **FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year 2020-21 Operational Plan, and there is no fiscal impact associated with this request in Fiscal Year 2020-21. If approved, Fiscal Year 2021-22 initial costs and revenue required to staff and support the Draft Service Delivery Framework are estimated to be \$275,000 with a projected staffing impact of 2.0 FTEs in the Department of Purchasing and Contracting. This request will be referred to budget for consideration during the Fiscal Year 021-22 budget deliberations and adoption. The funding source will be Department of Purchasing & Contracting Internal Service Fund Fund Balance. There will be no change in net General Fund costs and 2.0 additional staff years.

There may be operational impacts to departments for increased contract management as these policy changes are implemented. These potential impacts and resultant costs are unknown at this time. Additional fiscal impacts to departments unknown at this time include potential increases to contract costs which may result from changes to contracting policies. Staff will return to your board with future staffing recommendations as appropriate through the annual budget process. The funding sources are anticipated to be a combination of program revenues and general purpose revenues.

## **BUSINESS IMPACT STATEMENT**

N/A

### **12. SUBJECT: NEIGHBORHOOD REINVESTMENT AND COMMUNITY ENHANCEMENT PROGRAM GRANTS (DISTRICT: 4)**

#### **OVERVIEW**

The County of San Diego is fortunate to have an opportunity to reinvest taxpayer money into our communities for the benefit of the public. This action will assist the County in meeting the needs of the community.

#### **RECOMMENDATION(S)**

##### **CHAIR NATHAN FLETCHER**

1. Allocate \$5,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Viet Vote for supplies (cost of paints and painting materials, lift equipment, projector, ladders, electrical sanders, scaffold, utility carts, tent, broom & cleaning up materials) to create a mural for a local community.
2. Allocate \$6,536 from the Neighborhood Reinvestment Program budget (Org 15665) to Fern Street Community Arts, Inc. to purchase safety and training equipment for its part in community activation of an empty lot at 41st & University.

3. Allocate \$5,847 from the Neighborhood Reinvestment Program budget (Org 15665) to Bayside Community Center to fund technology-related expenses, to include laptops and printer toner cartridges needed to print on-site signage related to clients' health and safety, community announcements, and marketing and outreach materials to empower them to provide services to the Linda Vista community, one of San Diego's most diverse, yet socio-economically distressed communities.
4. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to San Diego Coastkeeper to support the one-time purchase of new office and computer equipment including laptops, external hard drives, webcams, docking stations, computer equipment, protection software, and laptop cases.
5. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to El Cajon Boulevard Business Improvement Association by providing funds for kiosks, signage, storage, light pole banners and marketing materials for women owned, resident and refugee owned anchor businesses and vendors to be recruited from the Mid-City onto The Boulevard.
6. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Mission Edge San Diego, dba Mid-City CAN to provide funds for purchasing COVID-19 pro-vaccine banners and door hangers and for website upgrades to include fundraising software, such as Salesforce, and WealthEngine.
7. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to RISE Urban Leadership Institute of San Diego to support Youth Will's outreach efforts by providing funds for one-time website and technology upgrades.
8. Allocate \$20,000 from the Neighborhood Reinvestment Program budget (Org 15665) to The San Diego Lesbian Gay Bisexual and Transgender Community Center to provide funds for televisions for the lobby to communicate information to the public, touchless hand dryers in the downstairs restrooms, touchless sanitizing machines throughout the building, air purifiers, plexiglass shields at desks where clients meet with staff, internet upgrades, shelving for PPE, and other PPE-related items.
9. Allocate \$20,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Southwestern College Foundation to support their Jag Kitchen Food Pantry to include laptops, headsets, and other supplies.
10. Allocate \$22,476 from the Neighborhood Reinvestment Program budget (Org 15665) to Jewish Family Service of San Diego to purchase a forklift for its Nutrition Services Department.
11. Allocate \$5,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Youth Tennis San Diego Foundation to provide funds to replace their perimeter fencing.
12. Allocate \$5,000 from the Neighborhood Reinvestment Program budget (Org 15665) to ALBION 12 Foundation to help fund the purchase of a cargo van to transport equipment for use in community service and events.

13. Allocate \$30,000 from the Neighborhood Reinvestment Program budget (Org 15665) to City Heights Community Development Corporation to support their Tenants Know Your Rights program by providing funds for computer equipment to provide eviction prevention services and tenant rights education to the community.
14. Allocate \$30,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Muslim American Society of San Diego County dba MAS-PACE for office supplies such as paper, printers, folders, pens, laptop, software, and cleaning supplies, supplies for their Toy Drive such as toys and bags, and supplies for their Back-to-School Drive such as pens, paper, notebooks, and backpacks.
15. Allocate \$5,000 from the Neighborhood Reinvestment Program budget (Org 15665) to San Diego Automotive Museum, Inc. to provide funds for the renovation of their Research Library at 2080 Pan American Plaza, San Diego, CA 92101.
16. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Burn Institute for technology equipment such as desktop computers, laptops, and one-time software purchases and vehicle branding upgrades so that they can continue to serve youth, adults and seniors, and the community at large with their Fire and Burn Prevention and Burn Survivor Support Programs.
17. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Wave Academy to partially fund facility and pool renovations at 2657 Ariane Dr., San Diego, CA 92117 to improve the experience of active duty and veteran participants.
18. Allocate \$12,470 from the Neighborhood Reinvestment Program budget (Org 15665) to The Environmental Health Coalition to purchase office equipment to include microphones, microphone equipment, rechargeable batteries, software, computers, monitors, and WiFi extenders.
19. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Miramar National Cemetery Support Foundation to provide funds for permanent seating at the Armed Forces Memorial Amphitheater Assembly area at Miramar National Cemetery (5795 Nobel Dr., San Diego, CA 92122).
20. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Voices of Our City Choir, Inc. to purchase supplies for their volunteer-led services such as toiletries, meals, PPE, clothing, and drop-off device charging equipment for individuals in need.
21. Allocate \$15,000 from the Neighborhood Reinvestment Program budget (Org 15665) to AMVETS Department of California Service Foundation to support their Welcome Home Program in purchasing home furnishings.
22. Allocate \$6,550 from the Neighborhood Reinvestment Program budget (Org 15665) to San Diego Audubon Society to purchase supplies for their Native Seed Library Program, to acquire resources for the library and promotional materials.

23. Allocate \$75,000 from the Neighborhood Reinvestment Program budget (Org 15665) to I Am Green, Inc. to purchase supplies for events such as tables, solar-powered generators, chairs, canopies, porta-potties, sound systems, microphones, etc. for safe, culturally competent electric vehicle adoption events in underserved communities as identified by CalEnviroScreen and to purchase used, low-mileage electric vehicles that I Am Green would own and maintain as a part of a free-of-charge rideshare program for community members living below the federal poverty level to create awareness of electric vehicle accessibility and to provide them with rides to work, grocery stores, etc.
24. Allocate \$10,000 from the Neighborhood Reinvestment Program budget (Org 15665) to Pacific Arts Movement to provide one time funding for the a purchase of audio and visual production equipment to include camera kits, computers, and other tech accessories.
25. Allocate \$42,450 from the Neighborhood Reinvestment Program budget (Org 15665) to San Diego Lesbian Gay Bisexual and Transgender Pride to renovate an unused storage space into a meeting room to include the necessary demolition, drywall, flooring, HVAC repair, etc- as well as the furniture and supplies needed to re-purpose the space and for the installation of a smart-lock system. The project location is 3620 30th St., San Diego, CA 92104.
26. Allocate \$20,000 from the Neighborhood Reinvestment Program budget (Org 15665) to The House of Mexico for renovations to include new flooring, cabinetry, counters and appliances at House of Pacific Relations International Cottages (2191 Pan American Rd. W., San Diego, CA 92101).
27. Allocate \$69,215 from the Neighborhood Reinvestment Program budget (Org 15665) to San Diego Foundation to support operational staff expenses and outreach, as well as capital support related to the COVID-19 pandemic and associated relief efforts. Capital needs include the purchase of computer equipment such as desktops, laptops, servers, headphones, printers, and docking stations to support remote transition and increased staffing.
28. Allocate \$5,000 from the Community Enhancement Program budget (Org 12900) to Viet Vote for the one-time payment for the cost of an artist's labor to paint a mural to beautify a local community.
29. Allocate \$60,000 from the Community Enhancement Program budget (Org 12900) to San Diego Organizing Project to fund a community needs survey, the promotion and execution of their Cleanliness and Safety Program, community outreach to collect stories from their work to advocate for greater change and provide storytelling training to community leaders, and County-Wide advocacy efforts to help bring attention to community needs.
30. Allocate \$40,000 from the Community Enhancement Program budget (Org 12900) to Mana de San Diego to support employment information and placement to carry out career information events and placement support for financially sustainable and upwardly mobile careers, Tias Internship coordination with program participants to assess their career interests, connect college students with internship opportunities, and connect graduates with career-related entry-level jobs, LSLP Program Implementation to assess their career development needs and connect them to potential employment or professional development opportunities, partnership coordination and cultivation, and Latina Network Outreach to MANA members, Hermanitas parents, and others in MANA's network to connect them to

employment and educational opportunities through our community partners such as certificate programs at community colleges and job openings.

31. Allocate \$20,000 from the Community Enhancement Program budget (Org 12900) to Gaslamp Quarter Historical Foundation for general operating expenses (payroll, utilities, insurance, rent, tax preparation, IT support and tech upgrades) and to support programs and events that will enhance the visitor experience at the Davis-Horton House.
32. Allocate \$3,500 from the Community Enhancement Program budget (Org 12900) to Bayside Community Center to support their annual Vietnamese Lunar New Year celebration which is open to the public.
33. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to El Cajon Boulevard Business Improvement Association to support their business recovery and recruitment efforts in their business district along El Cajon Boulevard and to help support the designing of light pole banners.
34. Allocate \$40,000 from the Community Enhancement Program budget (Org 12900) to Mission Edge San Diego, dba Mid-City CAN to provide funds for the one-time salary and benefits for a community health worker position for their Community Vaccine Assistance effort.
35. Allocate \$15,000 from the Community Enhancement Program budget (Org 12900) to RISE Urban Leadership Institute of San Diego to support Youth Will's hiring of a one-time, part-time youth employee who will assist with youth organizing and development.
36. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to Connect Foundation to support their Springboard mentoring program for life science and technology startups with a focus on attracting venture capital investment and job creation in San Diego and costs of their upcoming Innovation Report which will create data to advance San Diego's reputation as a leading center for innovation.
37. Allocate \$20,000 from the Community Enhancement Program budget (Org 12900) to San Diego Lesbian Gay Bisexual and Transgender Community Center to support their Behavioral Health Services which will provide counseling sessions to San Diego's LGBTQ+ individuals to improve their mental health disparities and improve or alleviate client symptoms.
38. Allocate \$3,500 from the Community Enhancement Program budget (Org 12900) to Art Produce to support their Make it Yourself Community Art Classes, by covering the one-time cost of a stipend for a teaching artist and one or two interns and class supplies to provide for families and social groups (such as youth, adults with special needs, Big Brothers Big Sisters and more) looking for affordable accessible cultural opportunities.
39. Allocate \$15,000 from the Community Enhancement Program budget (Org 12900) to San Diego Urban Warriors to support the recruitment and sustainment of youth in their Saturday School program, cultivating parent and adult participation in their workshops, annual conference and Kuumba Fest celebration, their Black "What If" Conference, and the annual Black Arts and Culture Heritage celebration to include a debrief session. This will support their mission to create an urban performing artist community advocating, teaching,

demonstrating collective work and responsibility promoting, self-determination and discipline through creative edu-tainment artistic experiences and exploration.

40. Allocate \$30,000 from the Community Enhancement Program budget (Org 12900) to Muslim American Society of San Diego County dba MAS-PACE to support MAS-PACE's programming to include stipends for phone bankers and canvassers conducting community surveys regarding COVID-19 impact, vaccination assistance and identifying top community issues, door hangers, T-shirts, equipment, rental fees, hand sanitizers, pens, utensils, tables, portable speaker, megaphone, canned food, produce, hygiene products, diapers, masks, stipend for a program coordinator, and mileage reimbursement for staff and volunteers who promote their unique programs and services that improve communities by creating community service opportunities, engaging in activism around social justice, and youth development around social welfare.
41. Allocate \$20,000 from the Community Enhancement Program budget (Org 12900) to Burn Institute to support their Scald Prevention Campaign to include media buys, social media buys, and staff time.
42. Allocate \$20,000 from the Community Enhancement Program budget (Org 12900) to Friends for Friends Foundation for the one-time purchase of a delivery vehicle for the pick up and delivery of food items for their food insecurity program.
43. Allocate \$30,000 from the Community Enhancement Program budget (Org 12900) to Serving Seniors for facility upgrades on their dining room floor at 1525 Fourth Ave., San Diego, CA 92101.
44. Allocate \$5,000 from the Community Enhancement Program budget (Org 12900) to the Museum of Photographic Arts to support their Seniors Exploring Photography, Identity and Appreciation program outreach.
45. Allocate \$10,000 from the Community Enhancement Program budget (Org 12900) to Environmental Health Coalition to support their SALTA Community Leader Training program which provides leadership training and health education to low-income residents and residents of color and empowers them to become community leaders for environmental justice and improves health outcomes for themselves, their families and the greater community.
46. Allocate \$35,000 from the Community Enhancement Program budget (Org 12900) to Little Italy Association to provide partial funding for their contract with People Assisting the Homeless to provide supportive services to unhoused individuals.
47. Allocate \$20,000 from the Community Enhancement Program budget (Org 12900) to Theatre and Arts Foundation of San Diego County to support the La Jolla Playhouse's Performance Outreach Program and their Tech Theater Program for Incarcerated Youth.
48. Allocate \$15,000 from the Community Enhancement Program budget (Org 12900) to Southern Regional Resource Center, Inc. to support their 10-Day Virtual Self-Care Challenge and their technology needs for their support groups, counseling efforts and other services to provide caregivers with facilitated support groups, counseling and other services.

49. Allocate \$25,000 from the Community Enhancement Program budget (Org 12900) to Paving Great Futures to support I Am Green's Clean Air Day Electric Vehicle Tailgate event, their Black History electric vehicle event, Let's Talk Electric- community teach-ins program, Every Day is Earth Day event and I Am Green's EV Go Home event to promote access to and education about electric vehicles in underserved communities.
50. Allocate \$128,512 from the Community Enhancement Program budget (Org 12900) to GRID Alternatives San Diego Inc. to support the Clean Mobility Equity Outreach Initiative which will partner with Community Based Organizations to help an initial cohort of community members access subsidized electric vehicles through a mix of outreach and equity programming.
51. Establish appropriations of \$10,741 in the Neighborhood Reinvestment Program budget (Org 15665) based on the return of unused funds from prior year allocations so they can be allocated to other projects. **(4 VOTES)**
52. Amend the May 4, 2021 (5) allocation of \$30,000 from the Community Enhancement Program budget (Org 12900) to Climate Action Campaign to include the costs of benefits, training and operational costs of the Justice, Equity, Diversity, and Inclusion Organizer. Authorize the Chief Financial Officer to amend the grant agreement accordingly.
53. Find that the grant awards described above have a public purpose.
54. Authorize the Deputy Chief Administrative Officer/Chief Financial Officer to execute grant agreements or amendments to existing agreements with the organizations awarded Neighborhood Reinvestment Program funds and Community Enhancement Program funds establishing terms for receipt of the funds described above and to make minor amendments to the agreements that are consistent with the general purpose of the grants but do not increase the grant.
55. Find that the grant identified in Recommendation Nos. 1, 2, 5, 11, 15, 17, 19, 25, 26, and 43 are exempt from review under the California Environmental Quality Act (CEQA) by Section 15301 of the CEQA Guidelines.
56. Waive Board Policy B-72 with regard to the proposed grant to San Diego Foundation to allow for the allocation of Neighborhood Reinvestment funds to support operational staff expenses and outreach, as well as capital support related to the COVID-19 pandemic and associated relief efforts. Capital needs include the purchase of computer equipment such as desktops, laptops, servers, headphones, printers, and docking stations to support remote transition and increased staffing.



## **EQUITY IMPACT STATEMENT**

We recognize that the systemic impacts that inequitable policies may create for residents in San Diego County. Find that these proposed allocations of funds are intended to improve the quality of life throughout the County by providing funds for nonprofits whose work addresses inequities by providing services to all with an emphasis on underserved communities. Organizations were chosen based on their location or the demographics they serve with a focus on underserved communities that contain higher numbers of People of Color and LGBTQ+ people. The organizations that were chosen work to promote a sense of belonging and utilize equity in their operations, outreach and programs. Their supporting documents were reviewed as well as impact reports and community testimony.

## **FISCAL IMPACT**

The fiscal impact of these recommendations is \$490,544 from the Neighborhood Reinvestment Program budget (Org 15665) and \$580,512 from the Community Enhancement (12900) Program budget (Org 2) totaling \$1,071,056. Funds for these requests are included in the Fiscal Year 2020-21 Operational Plan for the Neighborhood Reinvestment Program (Org 15665) and Community Enhancement Program (Org 12900). The funding sources are General Purpose Revenue, Transient Occupancy Tax Revenues, and available prior year General Fund Balance. These actions will not result in the addition of staff years or other costs. The actions amending grant purposes have no fiscal impact; the total of these recommendations is \$30,000.

## **BUSINESS IMPACT STATEMENT**

N/A

### **13. SUBJECT: COMMUNITY ENHANCEMENT PROGRAM GRANTS (DISTRICT: 1)**

#### **OVERVIEW**

The County of San Diego is fortunate to have an opportunity to reinvest taxpayer money into our communities for the benefit of the public. This action will assist the County in meeting the needs of the community by allowing the Elementary Institute of Science to amend their grant by allowing them to purchase new stools and chairs for the learning lab instead of the originally proposed transportation for STEM-focused field trips that were cancelled due to COVID-19.

#### **RECOMMENDATION(S)**

##### **VICE-CHAIR NORA VARGAS**

1. Amend the purpose of the 08/04/2020 (12) allocation of \$5,000 from the Community Enhancement Program budget (Org 12900) to the Elementary Institute of Science to include costs fund the purchase of new stools and chairs for their learning labs. Authorize the Chief Financial Officer to amend the grant agreement accordingly.
2. Find that the grant awards described above has a public purpose.
3. Authorize the Deputy Chief Administrative Officer/Chief Financial Officer to execute a grant agreement with the organization awarded Community Enhancement Program funds and to make minor amendments to the agreement that are consistent with the general purpose of the grant but do not increase the grant.

## **EQUITY IMPACT STATEMENT**

The action amending the grant purpose will benefit underserved students in grades 2 through 8 in Southeast San Diego through the purchase of new seating for when the students return to the Elementary Institute of Science (EIS) learning labs this summer. New seating will help create a more welcoming environment.

## **FISCAL IMPACT**

There is no fiscal impact associated with actions amending a grant purpose; the total of this recommendation is \$5,000. These actions will not result in the addition of staff years or other costs.

## **BUSINESS IMPACT STATEMENT**

N/A

### **14. SUBJECT: FRAMEWORK FOR THE FUTURE: STANDARDIZING BOARD AGENDA PROCESSES TO INCREASE TRANSPARENCY AND EFFICIENCY (DISTRICTS: ALL)**

#### **OVERVIEW**

With a new era at the Board of Supervisors, now is the time to codify clear guidelines for procedures that govern our legislative process for policy making. This Board's Framework for the Future led our efforts to align our policies and investments with the values of San Diego County, and it also leads us to ensure that these initiatives are considered with transparency and inclusivity. So we must take our time to consider operational reforms to how we craft, implement and prioritize new policy changes, organizational structure, and staffing.

With this in mind, I am proposing to amend Board of Supervisors Policy A-72: Board of Supervisors' Agenda and Related Processes, to provide clear directions for Board members when completing a Board Letter, including undertaking a department staff review process, explanation and guidelines for docketing deadlines and limits to the number of proclamations presented at Board meetings. These amendments also include technical changes to bring this policy and practices current. I am also proposing to amend the Board of Supervisors Rules of Proceedings to make technical changes to bring the document to current standards and simplify language to improve interpretation.

#### **RECOMMENDATION(S)**

##### **CHAIR NATHAN FLETCHER**

1. Approve amendments to Board Policy A-72, "Board of Supervisors' Agenda and Related Processes" with an effective date to operationalize all new processes no later than August 2021.
2. Approve amendments to Rules 1, 2, 3, 4, and 6 in the Board of Supervisors Rules of Procedure and adopt a Resolution entitled:  
**RESOLUTION AMENDING THE RULES OF PROCEDURE OF THE SAN DIEGO COUNTY BOARD OF SUPERVISORS.**

## **EQUITY IMPACT STATEMENT**

As publicly elected officials, our number one duty is to serve the people of San Diego. In establishing the Framework for the Future for San Diego County, we prioritized transparency and accessibility to improve public understanding of how the county operates and participation in shaping future priorities. These efforts towards accessibility are particularly important to reach those communities that have been previously disconnected from the county civic process. It is anticipated that through these proposals we will ensure that the community can be best educated on initiatives at the county and can have substantive input in the development of significant programs through a diligent legislative process. Such participation will be invaluable in ensuring that community voices are considered and directly connected to policy making.

## **FISCAL IMPACT**

There is no fiscal impact associated with this item.

## **BUSINESS IMPACT STATEMENT**

N/A

**15. SUBJECT: GENERAL SERVICES - AUTHORIZATION TO ADVERTISE AND AWARD CONSTRUCTION MANAGER AT RISK CONTRACTS (DISTRICTS: ALL)**

### **OVERVIEW**

On May 18, 2021 (10), the Board of Supervisors continued the item to June 08, 2021.

On May 4, 2021 (30), the Board of Supervisors continued the item to May 18, 2021.

On January 1, 2014, the California Legislature authorized counties to utilize the Construction Manager at Risk (CMAR) delivery method for projects in excess of \$1 million. In September 2016 the Board of Supervisors authorized the County to award CMAR contracts up to \$10 million for a period of 5 years. Since then, the Department of General Services, in collaboration with the Department of Purchasing and Contracting, has developed and implemented the CMAR procurement method. This procurement method provides an improved method of handling selected projects, primarily those funded by the Major Maintenance Improvement Plan (MMIP) Program. CMAR allows closer collaboration between the contractor and designer, which is a proven fundamental value of the CMAR procurement concept and allows alignment of project delivery schedules with client department requirements earlier in the process. The CMAR delivery method is a best practice industry standard used as an alternative to low bid contracting.

The Board of Supervisors is requested to authorize the Director, Department of Purchasing and Contracting to advertise and award CMAR contracts for various projects up to \$10 million pursuant to Public Contract Code Section 20146.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

1. Find that today's action is not subject to the California Environmental Quality Act (CEQA) under Article 5, Section 15060(c)(3) of the State CEQA Guidelines because it is not a project as defined by Section 15378.

2. Authorize the Director, Department of Purchasing and Contracting, for a period of five years, to take any action authorized by Article XXIII, Section 401, et seq. of the Administrative Code and Public Contract Code Section 20146 to advertise and award Construction Manager at Risk contracts for various projects up to \$10 million.
3. Designate the Director, Department of General Services, and the Director, Parks and Recreation, as the County officers responsible for administering the awarded Construction Manager at Risk contracts, as appropriate.

#### **EQUITY IMPACT STATEMENT**

The Department of General Services, Department of Parks and Recreation and Department of Purchasing & Contracting assume that the approval to advertise and award CMAR Contracts over the next five years would result in the creation of public sector jobs and economic opportunities in San Diego County. It is anticipated that members of all equity seeking groups including Black, Indigenous, People of Color, women, people with disabilities, immigrants, youth and the LGBTQ community could benefit. To ensure equity, inclusionary contracting criteria will be incorporated into the source selection process which is estimated to provide five to six contracts per year if approved.

#### **FISCAL IMPACT**

There is no direct fiscal impact as a result of today's requested action. Funding for Construction Manager at Risk contracts is budgeted by departments for specific project requests and in the Major Maintenance Improvement Plan. There will be no change in net General Fund cost and no additional staff years.

#### **BUSINESS IMPACT STATEMENT**

Expenditures for construction will create private sector jobs and economic opportunities in San Diego County.

- 16. SUBJECT: AUTHORIZE A-87 EXCEPTION TO COMPETITIVE PROCUREMENT FOR CONTRACT WITH URBAN POLICY DEVELOPMENT AND THE OTHERING & BELONGING INSTITUTE (DISTRICTS: ALL)**

#### **OVERVIEW**

On January 12, 2021 (8) the San Diego County Board of Supervisors (Board) adopted a resolution declaring racism a public health crisis. Recognizing historic health, social, economic, and criminal justice disparities, the Board directed the Chief Administrative Officer to take bold actions that will begin to substantially transform the County of San Diego's (County) values, policies, practices, and community engagement to be more inclusive, responsive, and anti-racist.

In declaring racism a public health crisis, the Board acknowledged that racism underpins health inequities throughout the region and has a substantial correlation to disproportionate impacts on the quality of life of county residents. As the public health agency for the region, the County has a responsibility to tackle this issue head-on to improve the overall health of our residents. The public health and racial inequity implications of County policies extend beyond decisions in County Public Health Services to all departments. The Board directed staff to develop and implement an action plan to ensure that in making decisions, the County is promoting health equity, basing decisions on equity data, and engaging our communities in a participatory process.

On April 6th, 2021 (17), the Board received the report on the status of the action plan for implementation. The action plan for implementation included steps to update the County's Strategic Plan by working with County departments to create goals and performance measures that focus on the concepts of Belonging and Equity 2.0, also known as Targeted Universalism. Targeted Universalism is a framework developed by the Othering and Belonging Institute at UC Berkley (OBI), who assisted the Leon L. Williams San Diego County Human Relations Commission (HRC) and the County in developing the Office of Equity and Racial Justice (OERJ) mission statement, roles, and responsibilities.

Today's actions request the Board authorize the Director, Department of Purchasing and Contracting (DPC) to enter negotiations, on behalf of the OERJ with Urban Policy Development Consulting (UPD), for training, technical assistance and coaching on using Targeted Universalism principles and frameworks to address Structural Racism for County Departments. In November of 2020, the County contracted with UPD and OBI (who was a subcontractor on the agreement) to work with the HRC to develop the OERJ mission statement, roles, and responsibilities. Today's request will ensure the feedback gained from community stakeholders during this process will be put into action through practical application. This qualifies as an Exception to the Competitive Procurement Board Policy A-87 Section 1.D.3, "Single Source: The procurement is for services from a provider with unique knowledge, skill, or ability not available from other sources."

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

In accordance with Board Policy A-87, Competitive Procurement, approve and authorize the Director of the Department of Purchasing and Contracting to enter into negotiations with UPD and subject to successful negotiations and a determination of a fair and reasonable price, award a contract for training, technical assistance and coaching for up to 12 months and a 12 month option period, and to amend the contracts as needed to reflect changes to requirements and funding.

**EQUITY IMPACT STATEMENT**

The Office of Equity and Racial Justice (OERJ) recognizes the systemic impacts that inequitable policies may create for residents of the San Diego County. Impacts have historically included outcomes related to racial justice and issues of belonging that are reflected in the programs, services and resources allocated to communities. To serve the community more proportionally, OERJ will utilize available data from community feedback meetings to propose a framework for developing equitable and transparent strategic action plans and policies. It is anticipated that these actions will have a positive impact on all equity-seeking groups to include Black, Indigenous, People of color (BIPOC), women, people with disabilities, immigrants, youth and the LGBTQ community by identifying and removing barriers for engagement and participation.

Today's actions will ensure the creation of substantive and critical changes to the County's strategic and operational plans to create equitable outcomes for our most underserved communities and, also, ensure the development of outcome-based performance measures and associated data to ensure accountability and show our progress over time.

## **FISCAL IMPACT**

Funds for this request are included in the Fiscal Year 2021-22 Operational Plan for the Office of Equity and Racial Justice. If approved, this request will result in costs of up to \$186,000 in Fiscal Year 2021-22. The funding source is General Purpose Revenue. There will be no change in net General Fund cost and no additional staff years.

## **BUSINESS IMPACT STATEMENT**

N/A

**17. SUBJECT: ESTABLISH APPROPRIATIONS OF \$467,500 TO SUPPORT THE COUNTY OF SAN DIEGO INDEPENDENT REDISTRICTING COMMISSION (DISTRICT: ALL)**

### **OVERVIEW**

Pursuant to California Elections Code Section 21550-21553 and the Charter of the County of San Diego, the decennial responsibility to draw new supervisorial district boundaries in 2021 is being completed by the County's first Independent Redistricting Commission (IRC). The full IRC was seated on November 20, 2020.

Since that time, the IRC has reviewed the preliminary redistricting budget of \$750,000 that was established by the Board of Supervisors (Board) in the context of actual experience and work currently underway along with the many uncertainties in the redistricting timeline and meeting schedule due to delayed release of Census data. On March 11, 2021 the IRC formed an Ad Hoc Committee to develop recommendations for an update to the redistricting budget as a basis for a request to the Board, and on May 13, 2021 the IRC approved making a request to the Board for additional appropriations of \$467,500 primarily for unanticipated legal services, Information Technology (IT) needs, translation and interpretation services and to establish a reserve for future and unforeseen expenses.

Today's action includes a request from the IRC to the Board to establish appropriations of \$467,500 for support of the IRC and its redistricting responsibilities through project completion.

### **RECOMMENDATION(S)**

#### **CHIEF ADMINISTRATIVE OFFICER**

Establish appropriations of \$467,500 in the Finance and General Government Group Executive Office, Services & Supplies to support the County's Independent Redistricting Commission based on available prior year General Fund fund balance. **(4 VOTES)**

### **EQUITY IMPACT STATEMENT**

The County's decennial redistricting process of the IRC seeks to ensure equal voter representation to the extent possible and meet requirements under law, including for public input. Budgeted appropriations support the IRC's broad and diverse public outreach, engagement, and community participation efforts toward drawing equitable supervisorial district lines that represent the County's diversity. With increased inclusivity, the Commission's redistricting process can result in equitable political representation, thereby increasing the opportunity for public policies that support all San Diego County communities in building better health, living safely, and thriving.

## **FISCAL IMPACT**

Additional funds for support of the Commission's services and activities are not included in the Fiscal Year (FY) 2020-21 Operational Plan for the Finance and General Government Group Executive Office. If approved, this request will result in additional appropriations of \$467,500 for the Independent Redistricting Commission in Fiscal Year 2020-21 for a total budget of \$1,217,500 based on available prior year General Fund fund balance. There will be no additional staff years. Any funds remaining at the end of FY 2020-21 will be carried forward for use in support of the Commission in FY 2021-22 and through redistricting project completion.

## **BUSINESS IMPACT STATEMENT**

The IRC has issued two Requests for Proposals to competitively procure Public Outreach and Engagement Services, and Demographer Services, respectively, to support redistricting. Issuance of these contracts will provide additional business opportunities for community-based organizations and/or private firms to implement outreach and demography projects approved by the IRC.

- 18. SUBJECT: THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO AUTHORIZING SCHOOL DISTRICTS AND COMMUNITY COLLEGE DISTRICTS TO ISSUE AND SELL BONDS DIRECTLY, PURSUANT TO STATE LAW, APPROVING CERTAIN FORMS AND AUTHORIZING EXECUTION OF SUCH DOCUMENTS (DISTRICTS: ALL)**

## **OVERVIEW**

School Bonds ("Bonds") are voter-approved long-term debt instruments which are secured by the legal obligation to levy and collect ad valorem property taxes sufficient to pay annual debt service on the bonds. Because these bonds are secured by the taxing power of the school or college district, they are considered to pose the lowest risk to the investor and, therefore, provide the lowest borrowing cost to the school or college district of any of the financing techniques available. Bonds have become the primary financing tool used by California school and community college districts (collectively referred to as "school districts") to construct or improve school facilities. School districts also issue their own refunding bonds to reduce the debt service costs for previously issued general obligations or to eliminate or modify one or more restrictive provisions imposed on the school district by the refunded bonds.

In accordance with both Article 4.5 of Chapter 3 of Part 1 of Division 2 of Title 5 of the California Government (Government Code) and California Education Code Section 15140 (Education Code), school districts have the authority to issue bonds or refund bonds. Under the Education Code, bonds of school districts are offered for sale by the Board of Supervisors. However, the Education Code also permits the Board of Supervisors to authorize any school district within the County of San Diego which has not received a qualified or negative certification in its most recent interim report, to issue and sell bonds on its own behalf. This authority can be given on a per issuance basis or can be done on a broader basis in a single resolution for all issuances of bonds by school districts that meet the qualifications within its jurisdiction.

Today's recommendation requests adoption of a single resolution to authorize the issuance of bonds by school districts in San Diego County that have not received a qualified or negative certification in its most recent interim report, authorize the Treasurer-Tax Collector to execute Paying Agent and Investment Management Agreements, where applicable, direct the Auditor and Controller to maintain the tax roll for these new money and refunding general obligation bonds, and authorize execution of such documents in connection with the issuance of general obligation bonds.

**RECOMMENDATION(S)**  
**CHIEF ADMINISTRATIVE OFFICER**

Adopt a resolution entitled:

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SAN DIEGO, STATE OF CALIFORNIA, AUTHORIZING SCHOOL DISTRICTS AND COMMUNITY COLLEGE DISTRICTS UNDER JURISDICTION OF THE SUPERINTENDENT OF SCHOOLS OF THE COUNTY TO ISSUE AND SELL BONDS DIRECTLY, PURSUANT TO STATE LAW, APPROVING THE FORM OF A PAYING AGENT AGREEMENT AND AN INVESTMENT MANAGEMENT AGREEMENT AND AUTHORIZING EXECUTION OF SUCH DOCUMENTS IN CONNECTION WITH THE ISSUANCE OF SUCH BONDS.

**EQUITY IMPACT STATEMENT**

The issuance of Bonds is a vital financing mechanism for school districts in our community. The proceeds from the voter approved bonds are used to provide much needed infrastructure and equipment to school districts that might not otherwise have the resources for the acquisition and/or construction of these public improvements. There is strong evidence that high-quality infrastructure facilitates better instruction, improves student outcomes, and reduces dropout rates, among other benefits. The proceeds of each bond issue by school and college districts with a positive certification will be used for purposes specified in the voter approved measure or proposition. To ensure bond proceeds are spent in accordance with Proposition 39, an oversight committee is established to update and advise the public on the status of the bond proceeds and the school district will conduct annual, independent performance and financial audits.

**FISCAL IMPACT**

The issuance of any new money general obligation bonds or refunding of general obligation bonds will be general obligations of that District to be paid from ad valorem property taxes levied within the boundaries of that school district, and do not constitute an obligation of the County.

**BUSINESS IMPACT STATEMENT**

N/A

- 19. SUBJECT: AUTHORIZATION TO DESIGNATE PAYING AGENT SERVICES WITH THIRD-PARTY BANK AND RELATED AUTHORIZATIONS (DISTRICTS: ALL)**

**OVERVIEW**

The Treasurer-Tax Collector (TTC) currently pays school district bond principal and interest payments (Paying Agent) for K-12 School Districts and Community College Districts (Districts)



in the County through the County Treasury. California Education Code section 15232 allows the Board of Supervisors to permit Paying Agent services be performed outside the County Treasury with a third-party bank.

Today's action will authorize payment of principal and interest payments be paid outside the County Treasury and authorize the Treasurer-Tax Collector to designate a third-party bank as Paying Agent and take other necessary actions.

**RECOMMENDATION(S)**  
**TREASURER-TAX COLLECTOR**

1. Authorize payment of principal and interest on school district bonds to be paid outside the County Treasury by a third-party bank as authorized by California Education Code Section 15233.
2. Authorize the Treasurer-Tax Collector to designate the third-party bank selected as part of a competitive procurement as Paying Agent.
3. Authorize the Chair, the Clerk of the Board, Treasurer-Tax Collector, Auditor and Controller, and County Counsel, and the deputies and designees to take any actions necessary to effectuate the implementation of using a third-party bank to deliver Paying Agent services for K-12 School District and Community College District bond issuances, in accordance with California Education Code Section 15233, including but not limited to executing amendments to current paying agent agreements and assignment agreements.

**EQUITY IMPACT STATEMENT**

The Treasurer-Tax Collector's goal is to determine the School Districts of San Diego County's best interest especially in the important role of tracking and making timely and accurate bond payments in an affordable manner. The intent is for the School District to have a robust and automated debt tracking database, as it is currently a manual process. We have extensively researched and gathered data from other California Counties and are proposing the same methodology of designating a third-party bank as Paying Agent. To comparably serve the School Districts of San Diego County, the third-party bank's automated and centralized database offers a web-based platform that provides accuracy and efficiency. Based on the other counties' feedback, the use of a third-party bank has positively impacted their paying agent process. Our selection process will include evaluating banks that can demonstrate they support equity.

**FISCAL IMPACT**

Third-party costs incurred by the County will be fully recovered by the County pursuant to California Education Code Section 15232. There will be no change in net General Fund cost and no additional staff years.

**BUSINESS IMPACT STATEMENT**

This proposal will not have a significant impact to the local business community.

**20. SUBJECT: ADMINISTRATIVE ITEM:  
SECOND CONSIDERATION AND ADOPTION OF ORDINANCE:  
LAUNCHING A COMPREHENSIVE APPROACH TO  
EVIDENCE-BASED POLICYMAKING AND ESTABLISHING AN  
OFFICE OF EVALUATION, PERFORMANCE, AND ANALYTICS  
(DISTRICTS: ALL)**

**OVERVIEW**

On May 18, 2021 (16), the Board of Supervisors took action to further consider and adopt the Ordinance on June 8, 2021.

Evidence matters in public policymaking. By highlighting what is working and what is not, evidence can guide and inform policy and budget decisions to be more effective, more equitable, and more focused on delivering the best outcomes for all San Diegans. An evidence-based approach prioritizes high-quality research, data, and program evaluation over and above anecdotes, ideology, and inertia towards the status quo.

Today's actions outline a bold new approach for the county grounded in national and international best practices and sets us up as a leader among Counties and local governments. This comprehensive approach goes way beyond mere data collection and reporting obligations but signals a significant shift in the organizational culture and attitude towards evidence and evaluation. These actions will allow the County to deepen a culture of iterative learning, where we can pair pilot policies with rigorous evaluation to bring effective approaches to scale. It also allows the County to be nimbler, collecting timely information on what is working to make mid-course corrections and policy adjustments. Finally, the County's new approach will be strategic. Rather than evaluating all programs and initiatives, we will strategically focus program evaluation efforts on the service areas and program models that are most in line with County priorities and have the greatest potential to influence major policy and funding decisions.

This approach is rooted in proven practices developed by national and international experts in program evaluation, evidence-based policy, and good governance, including United States Agency for International Development, University of California San Diego's Global School of Policy, PEW Charitable Trust's Results First Initiative, the Urban Institute, and the Brookings Institute.

We urge you to join us in supporting this groundbreaking initiative.

**RECOMMENDATION(S)**

**SUPERVISOR TERRA LAWSON-REMER AND CHAIR NATHAN FLETCHER**

Consider and adopt the following Ordinance (second reading):

**AN ORDINANCE AMENDING THE SAN DIEGO COUNTY CODE OF ADMINISTRATIVE ORDINANCES RELATING TO ESTABLISHING AN EVALUATION ADVISORY COMMITTEE.**

**FISCAL IMPACT**

Funds for this request are not included in the Fiscal Year 2021-22 CAO Recommended Operation Plan. If approved, the request to establish the new Office of Evaluation, Performance and Analytics will result in costs of \$4,500,000 based on General Fund fund balance. There will be a change in net General Fund cost of an estimated \$4,500,000, based on program design, organizational structure, and selected classifications. This represents an initial first year investment. Once the Office of Evaluation, Performance, and Analytics is fully established, ongoing costs of an estimated \$4,500,000 will be based on General Purpose Revenue for this office with future costs to be determined.

**BUSINESS IMPACT STATEMENT**

N/A

**21. SUBJECT: APPOINTMENTS: VARIOUS (DISTRICTS: ALL)**

**OVERVIEW**

These appointments are in accordance with applicable Board Policy A-74, “Citizen Participation in County Boards, Commissions and Committees,” Board Policy A-77, "Appointments to Fill Vacancies and Cancellation of Election where Insufficient Nominations Filed Prior to Uniform District Election and Citizen Planning Group Election," Board Policy A-134, "Procedures for Appointment to Resource Conservation District Boards of Directors," and Policy I-1, "Planning and Sponsor Group Policies and Procedures."

**RECOMMENDATION(S)**

**CHAIR NATHAN FLETCHER**

Move Michael Lochner from Seat 4 to Seat No. 16 on the COUNTY OF SAN DIEGO HIV PLANNING GROUP, to complete the term expiring on June 23, 2024.

Re-appoint Shannon Hansen to the COUNTY OF SAN DIEGO HIV PLANNING GROUP, Seat No. 36, for a term to expire September 13, 2024.

**SUPERVISOR JOEL ANDERSON**

Waive Board Policy A-74, “Citizen Participation in County Boards, Commissions, and Committees,” and re-appoint Gary Anderson to the LAKE CUYAMACA RECREATION AND PARK DISTRICT, Seat No. 1, for a term to expire February 1, 2025.

Waive Board Policy A-74, “Citizen Participation in County Boards, Commissions, and Committees,” and re-appoint Eric (Ric) Otto to the LAKE CUYAMACA RECREATION AND PARK DISTRICT, Seat No. 6, for a term to expire February 6, 2025.

Waive Board Policy A-74, “Citizen Participation in County Boards, Commissions, and Committees,” and re-appoint George L. Merz to the LAKE CUYAMACA RECREATION AND PARK DISTRICT, Seat No. 7, for a term to expire January 2, 2025.

**SUPERVISOR TERRA LAWSON-REMER**

Appoint Armilla Teresita Staley Ngomo to the COUNTY HEARING OFFICERS, Seat No. 5, for a term to expire January 6, 2025.

Appoint Sam Nejabat to the SAN DIEGO COUNTY PARKS ADVISORY COMMITTEE, Seat No. 5, for a term to expire January 6, 2025.

**SUPERVISOR JIM DESMOND**

Appoint Regina Roberts to the LEON L. WILLIAMS SAN DIEGO COUNTY HUMAN RELATIONS COMMISSION, Seat No. 29, for a term to expire January 2, 2023.

Appoint Stephanie Crawford to the MISSION RESOURCE CONSERVATION DISTRICT, Seat No. 3, for a term to expire November 25, 2022.

Appoint Jordan Friske to the PALA-PAUMA VALLEY COMMUNITY SPONSOR GROUP, Seat No. 3, for a term to expire January 6, 2025.

Appoint Lawrence F. Schmidt to the VALLEY CENTER COMMUNITY PLANNING GROUP, Seat No. 9, for a term to expire January 6, 2025.

**EQUITY IMPACT STATEMENT**

County government includes standing and special citizen boards, commissions, committees and task forces formed to advise the Board of Supervisors and County staff on issues and policy and to serve as links to the community. Boards, commissions and committees provide an inter-relationship between the residents and the government of the County. The nominations in this Board Letter enable the County of San Diego to provide individual residents the opportunity to impart valuable insight and input into the operation of the government.

**FISCAL IMPACT**

N/A

**BUSINESS IMPACT STATEMENT**

N/A

**22. SUBJECT: COMMUNICATIONS RECEIVED (DISTRICTS: ALL)**

**OVERVIEW**

Board Policy A-72, Board of Supervisors Agenda and Related Process, authorizes the Clerk of the Board to prepare a Communications Received for Board of Supervisors' Official Records. Routine informational reports, which need to be brought to the attention of the Board of Supervisors yet not requiring action, are listed on this document. Communications Received documents are on file in the Office of the Clerk of the Board.

**RECOMMENDATION(S)**

**CHIEF ADMINISTRATIVE OFFICER**

Note and file.

**EQUITY IMPACT STATEMENT**

N/A

**FISCAL IMPACT**

N/A

**BUSINESS IMPACT STATEMENT**

N/A

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